

OPEN SESSION

9:00 a.m.

1. Convene Meeting

John Preyer, Chair

2. Roll Call

Ramsey White, Secretary

3. Statement of Ethics

John Preyer, Chair

4. Consent Agenda

- Approval of Open and Closed Session Minutes of September 27-28, 2023 Meetings Attachment A
University Affairs
- Ratification of Tier II Appointments Attachment B
- Approval of Revised Faculty Salary Ranges
 - i. Eschelman School of Pharmacy
 - ii. UNC School of Nursing

Budget, Finance, and Infrastructure Committee

- Advance Planning Spending Authority
 - i. Chapman Hall CryoEM Renovation
 - ii. Porthole Alley Redevelopment
- Designer Selection
 - i. Pit Area Stormwater Improvements
 - ii. Translational Research Building (TRB)
- Endowment Fund Annual Report
- Lease Renewal
 - i. RENCI (Renaissance Computing Institute)
- Property Acquisition by Lease
 - i. Frank Porter Graham Institute (FPG)
- FY2024-25 Proposed Campus-Based Tuition Increases (CBTI) Plan and Fees
- FY2024-25 Proposed Carolina Housing and Dining Services Rate Plans

External Affairs Committee

- Appointment of to the WUNC Board of Directors
 - i. Marvin Burke Koonce III

5. Board of Trustees Chair's Remarks

John Preyer, Chair

6. Student Body President's Remarks

Christopher Everett, Student Body President

7. **Graduate and Professional Student Government President's Remarks**
Lauren Hawkinson, Graduate and Professional Student Government President
8. **Chancellor's Remarks**
Dr. Kevin Guskiewicz, Chancellor
9. **Guest Presentation**
UNC Health Sciences at Mountain Area Health Education Center (MAHEC)
Lizzie McKenna Cozart, CFRE, Regional Development Officer, Western North Carolina, and Director of Philanthropy, MAHEC
William Hathaway, MD, CEO, MAHEC
10. **Report of the Strategic Initiatives Committee**
Marty Kotis, Committee Chair
11. **Report of the Budget, Finance, and Infrastructure Committee**
David L. Boliek Jr., Committee Chair
12. **Report of the External Relations Committee**
Ramsey White, Committee Chair

CLOSED SESSION

13. **Report of the University Affairs Committee***
Perrin Jones, Committee Chair
14. **Legal Update***
Charles Marshall, Vice Chancellor and General Counsel

OPEN SESSION

15. **Report of the University Affairs Committee**
Perrin Jones, Committee Chair
16. **Adjournment**
John Preyer, Chair

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.

UNC-CHAPEL HILL BOARD OF TRUSTEES
Open Session Minutes

September 28, 2023

The Board of Trustees met in regular session on Thursday, September 28, 2023, in the Chancellor's Ballroom at the Carolina Inn. Chair Preyer convened the meeting at 9:01 a.m.

ROLL CALL

Secretary Ramsey White called the roll and the following members were present:

Jim Blaine	Marty Kotis
David L. Boliek, Jr.	Ralph W. Meekins, Sr.
Rob Bryan	Vinay Patel
Jennifer Halsey Evans	John P. Preyer, Chair
Christopher Everett	Malcolm K. Turner, Vice Chair
Dr. Perrin Jones	Ramsey White, Secretary

Secretary White indicated that there was a quorum.

STATE GOVERNMENT ETHICS ACT

Chair Preyer read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflicts of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

Chair Preyer read through the list of items for approval on the consent agenda. He asked the members of the Board to review the consent agenda and advise of any additional items that should be moved to the discussion portion of the open or closed session.

The following items were presented for approval on the consent agenda:

- Approval of Open and Closed Session Minutes of July 26-27, 2023 Special Meeting Attachment A
- Approval of the Open Session Minutes of September 7, 2023 Special Meeting Attachment B
- Approval of the Open and Closed Session Minutes of September 11, 2023
Emergency Meeting Attachment C
- Ratification of Mail Ballot Attachment D
- Ratification of Tier II Appointments Attachment E
- Designer Selections
 - Caldwell Hall Accessibility Improvements

- North Campus Elevator Modernizations
- Academic Affairs Restroom Accessibility Upgrades
- Fordham Hall Lab Process – Chilled Water System Replacement
- Lineberger Cancer Research Center Air Flow Reduction
- Morehead Chemistry Lab Renovation Phase II
- Advance Planning Spending Authority Request
 - Pit Area Stormwater Improvements
- Construction Manager at Risk (CMAR) Selection
 - Avery Residence Hall Renovation
- Land Sale to NCDOT (Chatham County)
- Self-Liquidating Debt
- Approval of Revised Tenure-Track/Tenure Faculty Salary Ranges
- Approval of Revisions to the Policy on Non-Salary and Deferred Compensation

(ATTACHMENTS A-E)

Trustee Bryan made a motion to approve the consent agenda. The motion was duly seconded.

The consent agenda passed unanimously.

CHAIR'S REMARKS

Chair Preyer gave remarks to the Board. He welcomed incoming members, Patrick Ballantine, Jim Blaine, and Jennifer Halsey Evans to the Board. Chair Preyer also thanked the brave men and women of the UNC-Chapel Hill Police Department and their colleagues for their hard work and service to the University. A copy of Chair Preyer's remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

STUDENT BODY PRESIDENT'S REMARKS

Trustee Everett gave brief remarks to the Board. Trustee Everett congratulated the newly elected leadership of the Board and introduced himself to the newly appointed members of the Board. He acknowledged the recent acts of violence on campus, the Board's leadership in implementing prevention plans, and the quick action of the first responders. He also acknowledged his staff and their continued work to help build a safer campus. A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

GRADUATE AND PROFESSIONAL STUDENT GOVERNMENT PRESIDENT'S REMARKS

Lauren Hawkinson, GPSG president, gave brief remarks to the Board concerning graduate and professional student wellbeing. President Hawkinson acknowledged the tragic events over the past month and the critical need of mental health assistance for graduate students. A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

CHANCELLOR'S REMARKS

Chancellor Guskiewicz gave brief remarks to the Board. He thanked Trustee Everett and GPSG Present Hawkinson for their remarks. He congratulated Chair Preyer on his election as Board Chair and welcomed

new members to the Board. A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

GUEST PRESENTATION

Chancellor Guskiewicz gave remarks on the events of August 28 and September 13, 2023, and preparedness efforts of the University. He welcomed and acknowledged the leadership of Brian James, UNC-Chapel Hill Chief of Police and Darrell Jeter, Director, Emergency Management and Planning. Chief James and Mr. Jeter presented a critical incident response on the events of August 28, 2023 and provided special acknowledgements to the law enforcement agencies and first responders, the emergency management team, and the emergency operations center for their support.

REPORT OF THE BUDGET, FINANCE, AND RISK MANAGEMENT COMMITTEE

Trustee Boliek presented the report from the Budget, Finance, and Infrastructure Committee.

Trustee Boliek also reported that the committee considered and approved one request for advance planning spending authority, one request for construction manager at risk approval, six designer selections, one design approval request, and one land sale, all of which were approved as part of the Full Board consent agenda.

Trustee Boliek reported that the committee heard a finance update from Vice Chancellor Knuffman and Associate Vice Chancellor Gordon Merklein as well as a presentation on a Return on Investment Study from Andrew Kelly, Senior Vice President for Strategy and Policy at the UNC System Office.

Finally, Trustee Boliek reported that the Committee heard an FY 2023 UNC Investment Fund LLC Performance Update from Jonathon King, CEO of UNC Management Company.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee White presented the report of the External Relations Committee.

The committee heard a legislative update from Amy McConkey, Director of State Affairs, and Kelly Dockham, Director of Federal Affairs. The committee also received a development update from Vice Chancellor for Development Michael Andreasen.

SCHOOL OF CIVIC LIFE AND LEADERSHIP UPDATE

The Board heard an update on the School of Civic Life and Leadership from Provost Clemens and Jim White, Craver Family Dean, College of Arts and Sciences.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Trustee White and seconded by Trustee Kotis the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11(a)(1) and Section 143-318.11(a)(2), (3), (5) (6), (7) and (9).

CLOSED SESSION

The Board convened in closed session. Please see closed session minutes.

A motion was made to return to open session. It was duly seconded and passed.

OPEN SESSION

The Board reconvened in open session.

REPORT OF UNIVERSITY AFFAIRS COMMITTEE

Trustee Perrin Jones presented the report of the University Affairs Committee. He noted that the committee approved revised faculty salary ranges for the College of Arts and Sciences as well as revisions to the Policy on Non-Salary and Deferred Compensation, all of which were approved by the Board as part of its consent agenda.

Committee Chair Jones also reported that the committee heard a registration update from Rachelle Feldman, Vice Provost for Enrollment, and Kate Henz, Senior Associate Dean and Interim Vice Provost for Business Operations.

Trustee Jones then presented the following items for action by the full Board:

- 10 promotions conferring tenure
- 8 new appointments conferring tenure

Trustee Jones motioned to approve the above items. The motion was duly seconded and passed.

ADJOURNMENT

There being no further business to come before the Board, Chair Preyer motioned to adjourn. The motion was duly seconded and passed. Chair Preyer adjourned the meeting at 12:50 p.m.

Chris McClure, Assistant Secretary

**UNC-CHAPEL HILL BOARD OF TRUSTEES
BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE MEETING
Open Session Minutes**

September 27, 2023

Committee Chair David Boliek called the meeting to order at 1:02 a.m. in the Chancellor’s Ballroom at The Carolina Inn. Assistant Secretary Chris McClure called the roll. The following committee members were present:

Chair David L. Boliek, Jr.
Vice Chair Marty Kotis
Jim Blaine
Perrin Jones
Ralph Meekins
Vinay Patel
John Preyer
Malcolm K. Turner
Ramsey White

OPEN SESSION

The following items were presented for action:

Approval of July 26, 2023 Minutes

The Committee reviewed and approved the open session minutes of July 26, 2023. Committee Chair Boliek noted that without objection the item approved would be added to the Consent Agenda for the Full Board meeting.

Approval of Advance Planning Spending Authority and Designer Selection

Vice Chancellor Knuffman presented six designer selection projects for approval:

- Caldwell Hall Accessibility Improvements
- North Campus Elevator Modernizations
- Academic Affairs Restroom Accessibility Upgrades
- Fordham Hall Lab Process – Chilled Water System Replacement
- Lineberger Cancer Research Center Air Flow Reduction
- Morehead Chemistry Lab Renovation Phase II

After discussion and questions, Trustee Patel moved to approve the requests for designer selection. The motion was duly seconded and passed.

Approval of Advance Planning Spending Authority

Vice Chancellor Knuffman presented one request for advance planning spending authority for approval:

- Pit Area Stormwater Improvements

After discussion and questions, Chair Preyer moved to approve the requests for advanced planning spending authority. The motion was duly seconded and passed.

Land Sale to NCDOT (Chatham County)

Gordon Merklein, Associate Vice Chancellor for Real Estate and Campus Enterprises presented a request to approve the sale of approximately 0.8 acres of land in Chatham County to the North Carolina Department of Transportation (NCDOT). Questions and comments were entertained.

Trustee Kotis moved to approve the sale of land to NCDOT. The motion was duly seconded and passed.

Approval of Construction Manager at Risk (CMAR) Selection

Vice Chancellor Knuffman presented a request for construction manager at risk selection for Avery Residence Hall Renovation for approval.

Chair Preyer moved to approve the request for construction manager at risk selection. The motion was duly seconded and passed.

Self-Liquidating Debt

Vice Chancellor Knuffman presented a request for approval to self-liquidate debt for three projects:

- Avery Residence Hall Renovation
- Bingham Hall Renovation
- Chilled Water Infrastructure Project

Chair Preyer moved to approve the request to self-liquidate debt. The motion was duly seconded and passed.

Committee Chair Boliek noted that all the approved items from this committee would be added to the Consent Agenda for a vote by the full Board.

Copies of the presentations are available in the Office of the Assistant Secretary and at bot.unc.edu.

The following item was presented for information:

FY 2023 UNC Investment Fund LLC Performance Update

The Committee heard a FY 2023 UNC Investment Fund LLC Performance Update from Jonathon King, CEO of UNC Management Company.

Finance Update

The Committee heard a finance update from Vice Chancellor Knuffman and Associate Vice Chancellor Merklein. Questions and comments from the Committee were entertained. The Committee also heard a presentation on a Return on Investment Study from Andrew Kelly, Senior Vice President for Strategy and Policy at the UNC System Office.

ADJOURNMENT

There being no further business for the committee, Committee Chair Boliek adjourned the meeting at 2:29 p.m. without objection.

**UNC-CHAPEL HILL BOARD OF TRUSTEES
EXTERNAL RELATIONS COMMITTEE MEETING
Open Session Minutes**

September 27, 2023

Committee Chair Ramsey White called the meeting to order at 2:46 p.m. in the Chancellor's Ballroom at the Carolina Inn. Assistant Secretary Chris McClure called the roll. The following committee members were present:

Chair Ramsey White
Vice Chair Patrick Ballantine
Jim Blaine
Rob Bryan
Christopher Everett
Marty Kotis
Ralph W. Meekins, Sr.
Vinay Patel
John Preyer

OPEN SESSION

The following items were presented for action:

Approval of July 26, 2023 Minutes

The committee reviewed and approved the open and closed session minutes of July 26, 2023. Committee Chair White noted that without objection the item approved would be added to the Consent Agenda for the Full Board meeting.

The following items were presented for information only:

Legislative Update

Amy McConkey, Director of State Affairs, and Kelly Dockham, Director of Federal Affairs, gave legislative updates. The floor was opened for questions and comments.

Development Update

Michael Andreasen, Vice Chancellor for Development, presented the Committee with a University Development update.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

MOTION TO CONVENE IN CLOSED SESSION

On the motion of Trustee Ballantine, the committee voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11(a)(1) and (a)(2).

CLOSED SESSION

The committee convened in closed session. Please see closed session minutes.

A motion was made to return to open session. It was duly seconded and passed.

OPEN SESSION

The committee reconvened in open session.

ADJOURNMENT

There being no further business to come before the committee, Committee Chair White adjourned the meeting at 3:28 p.m. with no objections.

UNC-CHAPEL HILL BOARD OF TRUSTEES
UNIVERSITY AFFAIRS COMMITTEE
Open Session Minutes

September 27, 2023

Chair Jones called the meeting to order at 3:31 p.m. in the Chancellor's Ballroom at the Carolina Inn. Assistant Secretary Chris McClure called the roll. The following committee members were present:

Chair Perrin Jones
Vice Chair Jennifer Halsey Evans
Patrick Ballantine
David L. Boliek Jr.
Rob Bryan
Christopher Everett
Vinay Patel
John Preyer
Malcolm K. Turner

OPEN SESSION

Committee Chair Jones provided brief remarks on the University's Admissions Policy relative to the Students for Fair Admissions decision.

The following items were presented to the committee for action.

Approval of July 26, 2023 Minutes

The Committee reviewed and approved the open and closed session minutes of July 26, 2023. Committee Chair Jones noted that without objection the item approved would be added to the Consent Agenda for the Full Board meeting.

Approval of Revised Tenure-Track/Tenure Faculty Salary Ranges - College of Arts & Sciences

Dr. Becci Menghini, Vice Chancellor for Human Resources & Equal Opportunity and Compliance presented revised faculty salary ranges for the College of Arts and Sciences. Questions were entertained.

Trustee Evans moved to approve the new ranges. The motion was duly seconded and carried.

Policy on Non-Salary and Deferred Compensation Update

Vice Chancellor Menghini presented revisions to the Policy on Non-salary and Deferred Compensation for approval.

Trustee Everett moved to approve the policy revisions. The motion was duly seconded and carried.

The following item was presented for information only:

Fall 2023 Registration Update

The Committee heard an update on Fall 2023 Registration from Rachele Feldman, Vice Provost for Enrollment and Kate Henz, Senior Associate Dean and Interim Vice Provost for Business Operations.

**UNC-Chapel Hill Board of Trustees
University Affairs Committee
Minutes – September 27, 2023**

Questions and discussion were entertained.

ADJOURNMENT

There being no further business to come before the committee in open session, Committee Chair Jones called for a motion to adjourn and to forego the Committee's scheduled closed session in lieu of the planned discussion on the closed session agenda for the Full Board meeting on Thursday, September 28, 2023.

Chair Preyer moved to adjourn. The motion was duly seconded and carried.

The meeting adjourned at 3:50 p.m. with no objections.



Mountain Area Health Education Center

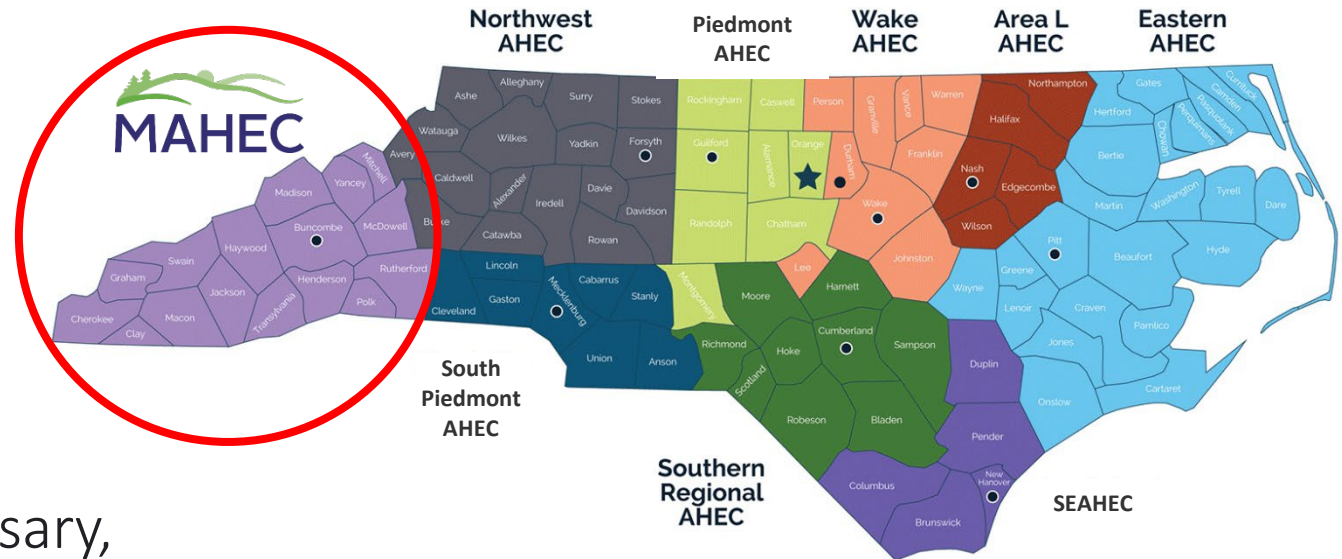


AHEC – AREA HEALTH EDUCATION CENTER

1972 The AHEC program was established by Congress

1974 MAHEC was established to meet this mandate

2023 Now, on the eve of our 50th anniversary, our mission continues



Established “to improve the supply, distribution, retention and quality of primary care and other health practitioners in medically underserve areas.”

MISSION

Recruit, train, and retain the workforce needed to
create a healthy North Carolina.

Focus on primary care in **rural communities**
and those with **lesser access to resources.**

MAHEC: WHAT WE DO



PATIENT CARE

- Provide the highest quality, highest touch, lowest cost care possible *for all*
- Care for both individuals and communities



EDUCATION/ACADEMIC

- Recruit, train and retain
- Be the most desirable place to learn and to teach
- Produce healthcare professionals who share our mission, vision and values
- Contribute knowledge and learnings across disciplines



COMMUNITY & PUBLIC HEALTH

- Address community needs
- Focus on wellness, prevention and access

RECRUIT

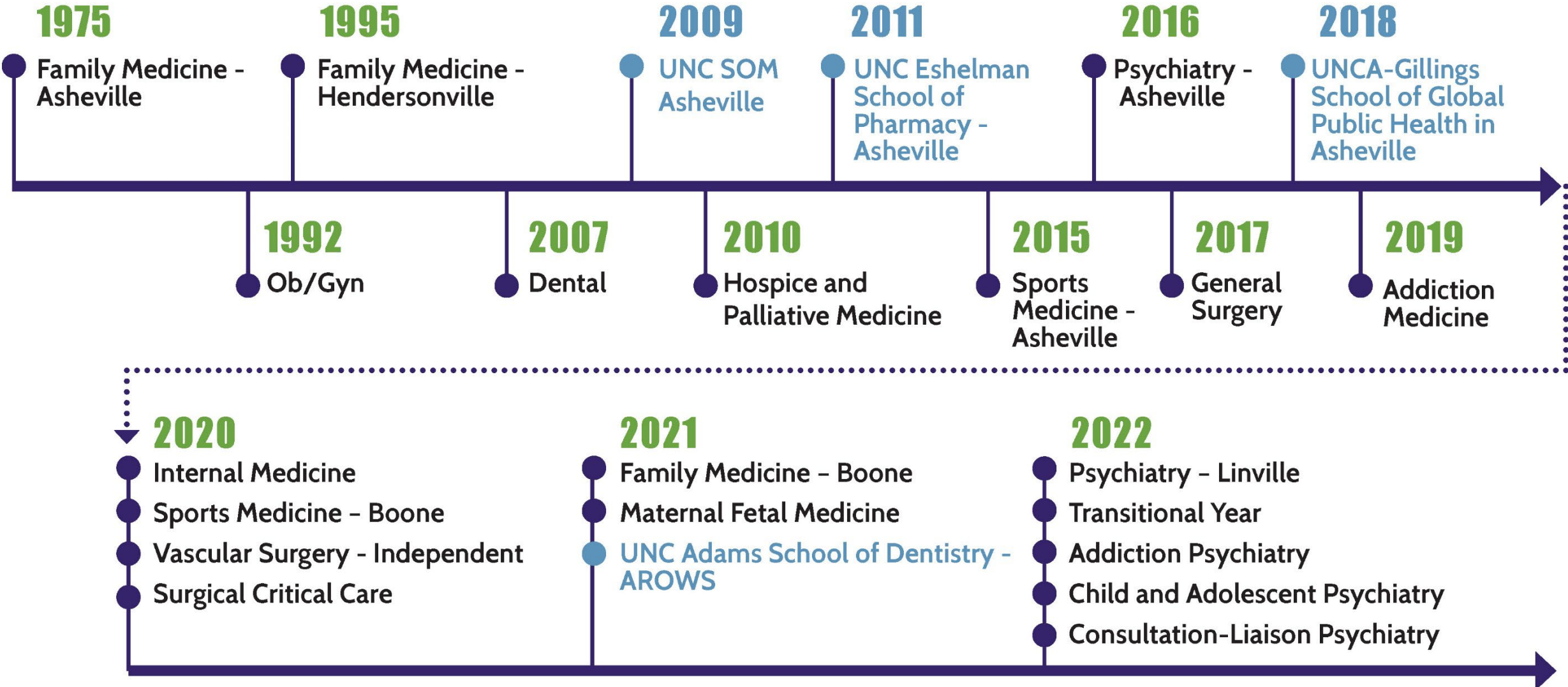
Programs and mentoring for students



1,100+ health careers interactions

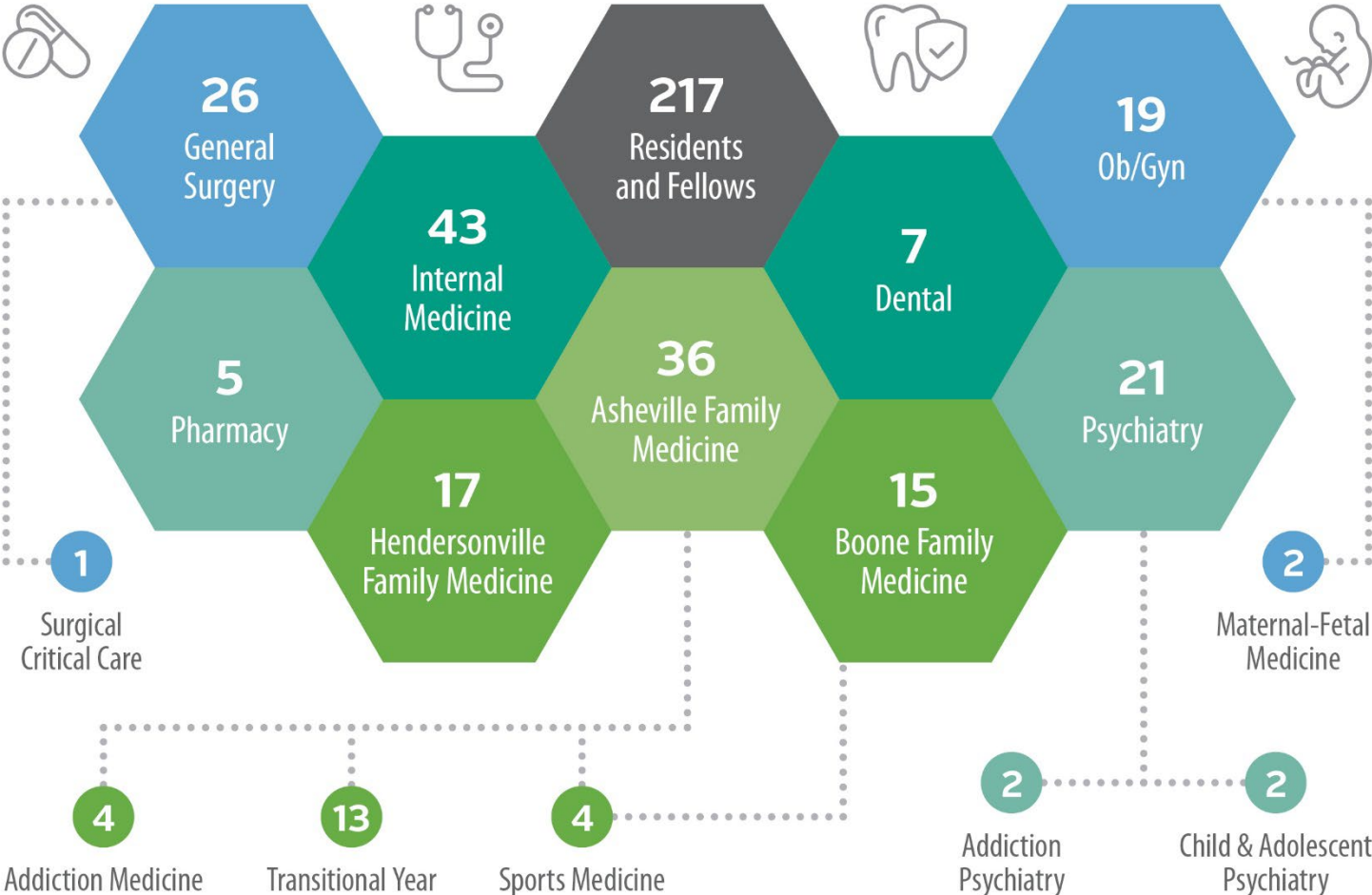
- Middle School
- High School
- College
- ...and Beyond

TRAIN



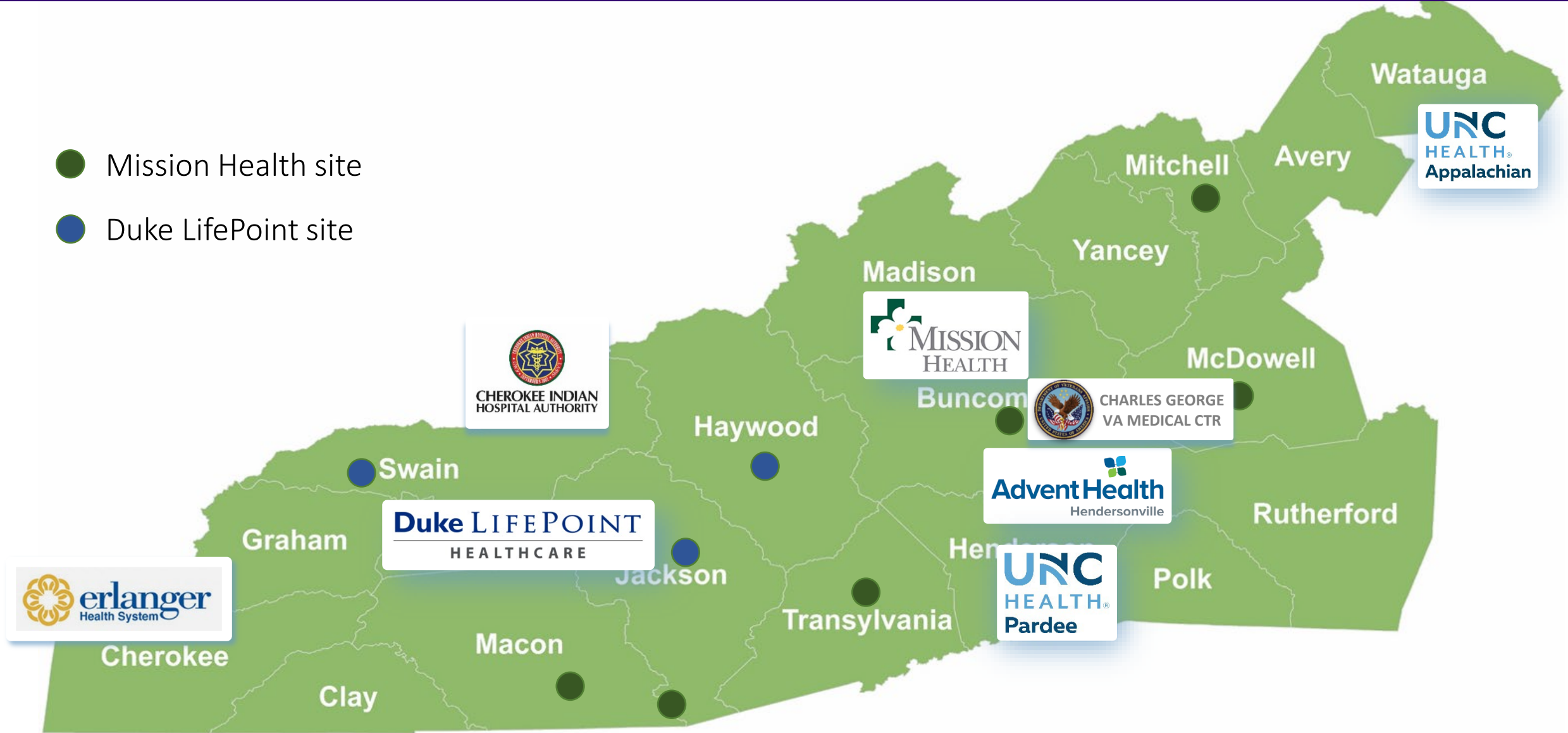
TRAIN

217 residents/fellows in our **Graduate Medical Education** programs with **700+** graduates to date



REGIONAL HEALTH SYSTEM PARTNERS

- Mission Health site
- Duke LifePoint site



PATIENT CARE

Biltmore Campus and Regional Sites

- **Family Medicine:** Biltmore, Cane Creek, Newbridge, Enka/Candler
- **Ob/Gyn:** Biltmore, Brevard, Franklin
- **Dental Health:** Biltmore, Columbus
- **Psychiatry & Mental Wellness:** Biltmore
- **Internal Medicine:** Biltmore, Givens Estates, Deerfield Retirement Community
- **Community Pharmacies:** Biltmore, Enka/Candler



*Anticipate 280,00+ visits 2023/24 FY
FQHC Look Alike since 2022*

ECONOMIC IMPACT on NORTH CAROLINA



344

MAHEC graduates
are practicing in
North Carolina



4,382

jobs created statewide by
MAHEC graduates



\$740 M

in economic output
from MAHEC
graduates statewide

52% of graduates practice in state

ECONOMIC IMPACT on WNC

33% of WNC FM workforce graduated from a MAHEC residency


81%

of MAHEC graduates in North Carolina practice locally in Western North Carolina


3,566

jobs created in Western North Carolina by MAHEC graduates


\$602 M

in local economic output from MAHEC graduates in Western North Carolina

652 total trackable MAHEC residency and fellowship graduates, since 1978

ECONOMIC IMPACT of RETENTION

Retaining *one physician* benefits the *local economy*



13

jobs



\$83,000+

state and local tax
revenue



\$981,300+

salaries and benefits



\$2.1 M

total annual economic output

ACADEMIC PARTNERS



**SCHOOL OF
MEDICINE**



**ESHELMAN SCHOOL
OF PHARMACY**



**GILLINGS SCHOOL OF
GLOBAL PUBLIC HEALTH**



**ADAMS SCHOOL
OF DENTISTRY**



UNC HEALTH SCIENCES AT MAHEC



- Established in 2018
- Funded by state appropriation to extend UNC's commitment to training, education, and research programs in Western NC
- Governance structure:
 - UNCHS Oversight Board
 - UNCHS leadership team at MAHEC

A PLACE-BASED BRANCH CAMPUS OF UNC



- Established 2009
- 30+ students/year since 2020 with 189 graduates; 88 in practice
- All students with rural exposure across 14 counties
- 62% graduates in primary care practice
- 13% graduates in rural primary care in NC



- Established 2011
- 180 graduates; 75% complete postgraduate residency or fellowship
- Higher percentage pursue ambulatory care residency than do students at Chapel Hill campus



A PLACE-BASED BRANCH CAMPUS OF UNC



GILLINGS SCHOOL OF
GLOBAL PUBLIC HEALTH

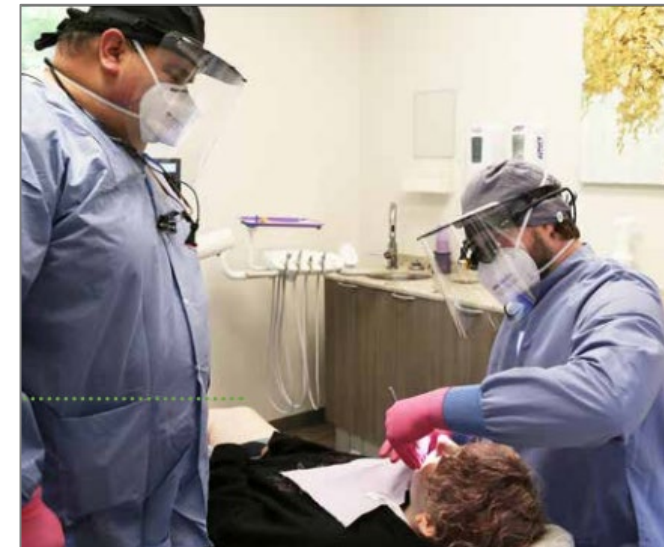


- Established 2018
- 47 graduates in first three years of program
 - 89% in public health with 83% in WNC
 - 60% work in rural or regional WNC positions
- 2022 first year joint program
 - UNC Asheville – UNC Gillings MPH Program



ADAMS SCHOOL
OF DENTISTRY

- Established 2021
- Eight 4th year dental students annually
- Of 15 graduates
 - 9 practicing in rural areas
 - 4 in residencies
 - 11 in NC





UNC HEALTH SCIENCES AT MAHEC

INTERPROFESSIONAL COLLABORATION

Learning with, about and from each other

- Collaboration with Office of Interprofessional Education and Practice at UNC-CH
- Contributions from IPE faculty champions from each school
- Engagement with Student Advisory Board



Vision for a WNC Venture Studio Hub: create a digital health startup ecosystem addressing our toughest healthcare challenges

12 Month partnership to date

- 2022: Opioid Settlement funds flow through NC Collaboratory to EI
- EI partners with MAHEC to understand opioid crisis
- EI/High Alpha Innovation/MAHEC run 20-week design thinking process to identify 2 venture-backable startups:
 - **Goldie**, a software tool to support PORT teams address patients post overdose
 - **Valable**, a tool to match patients in recovery to employers



Plans for the Future (2024 and beyond)

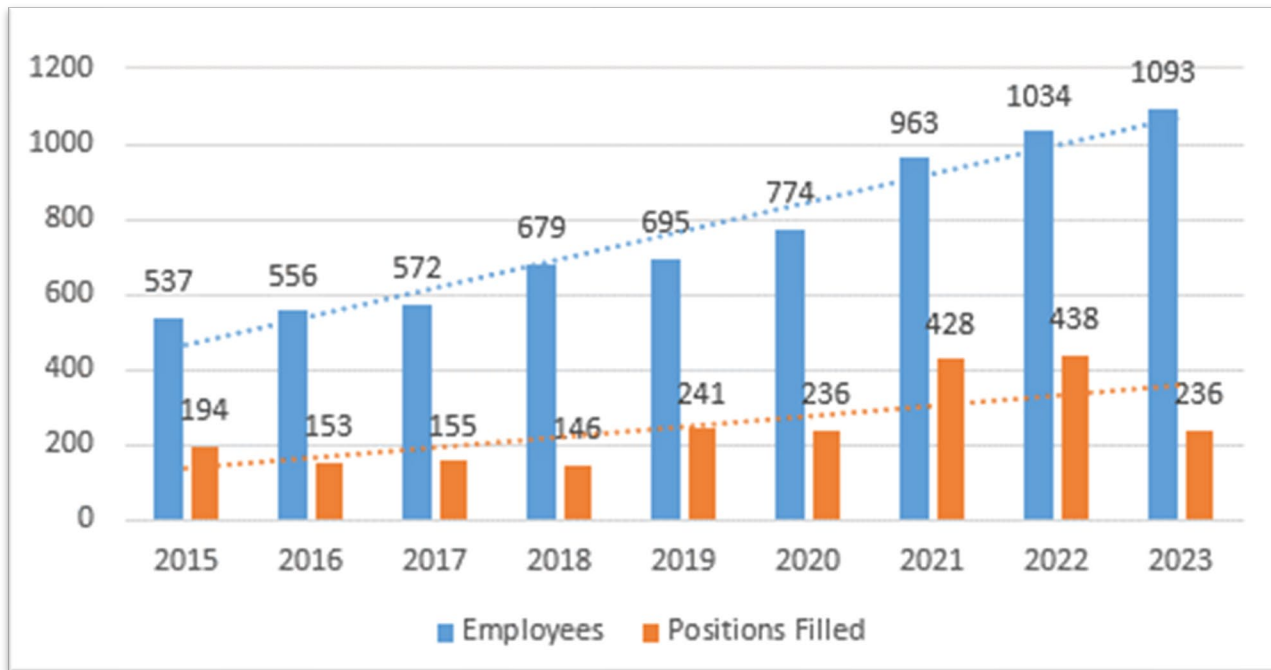
- Second tranche of Opioid Settlement funds from NC Collaboratory to EI (\$2M)
- Launch the first two startups in Asheville
- Run second opioid sprint to identify next startups
- Build plan to embed an Eshelman Innovation VS team in WNC

TAR HEEL BUS TOUR 2023



LARGEST NONPROFIT EMPLOYER IN WNC

From 2015 to this year, MAHEC grew from **537** to **1,100+** employees



*“I love organizations that are nimble, where people are allowed and encouraged to think outside the box. It’s just another example of why MAHEC is **such an amazing place.**”*

– Stephanie Call, MD

SPIRIT OF MAHEC

*MAHEC represents all the things that brought me to medicine in the first place: **Selflessness, relationships, and the desire to do more for and do better by the patients we serve.***

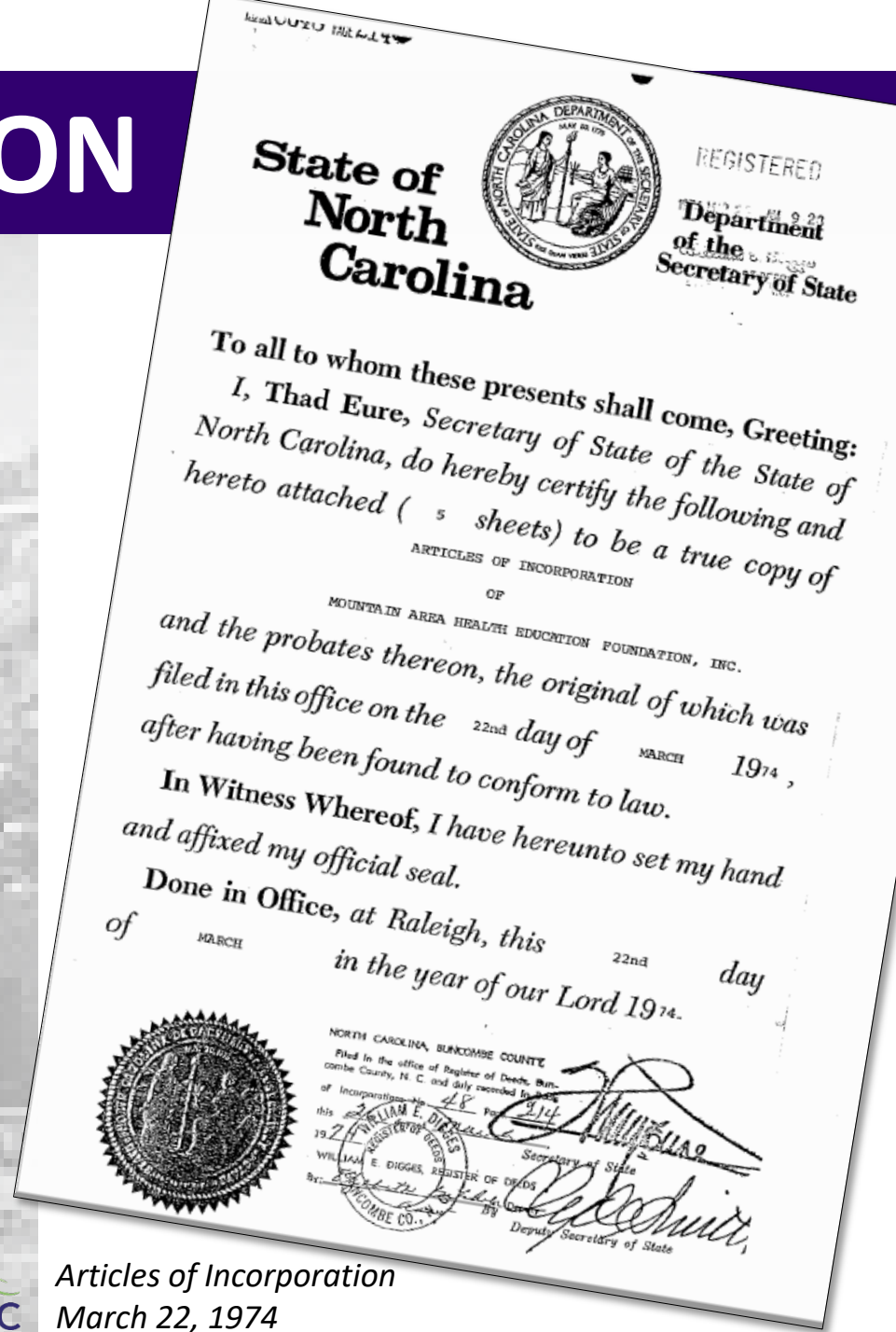
– Bronwyn Fadem, MD
Family Medicine Resident

ON THE HORIZON

In 2024, MAHEC will
celebrate our

50th

Anniversary



Articles of Incorporation
March 22, 1974



THANK YOU



www.mahec.net | william.hathaway@mahec.net