UNC BOARD OF TRUSTEES

FULL BOARD MEETING

Attachment B

Attachment D

Attachment E

Attachment F

March 23, 2023 | 9:00 a.m. Chancellor's Ballroom, The Carolina Inn

OPEN SESSION

- 1. Convene Meeting David L. Boliek Jr., Chair
- 2. National Anthem The Walk-Ons
- 3. Roll Call Malcolm Turner, Secretary
- 4. Statement of Ethics David L. Boliek Jr., Chair
- 5. Consent Agenda
 - Approval of Open and Closed Session Minutes of January 25-26, 2023 Meeting Attachment A
 - Approval of Open and Closed Session Minutes of February 17, 2023 Meeting
 - Approval of Open and Closed Session Minutes of January 26, 2022 Meeting
 Attachment C
 - Approval of Open and Closed Session Minutes of March 23, 2022 Meeting
 - Ratification of Mail Ballots
 - Ratification of Tier II Appointments
 - Design Approval Carrington Hall Renewal
 - Demolition Approval Carrington Hall
- 6. Board of Trustees Chair's Remarks David L Boliek Jr., Chair
- 7. **Student Body President's Remarks** Taliajah Vann, Student Body President
- 8. **Graduate and Professional Student Government President's Remarks** *Theodore Nollert, Graduate and Professional Student Government President*
- 9. Chancellor's Remarks Dr. Kevin Guskiewicz, Chancellor
- 10. **Presentation on Basketball in North Carolina** Dr. Matthew Andrews Teaching Associate Professor and Undergraduate Advisor, Department of History
- 11. Report of the Audit, Compliance, and Risk Management Committee Marty Kotis, Committee Chair
- 12. **Report of the Budget, Finance, and Infrastructure Committee** John Preyer, Committee Chair
- 13. **Report of the Strategic Affairs Committee** *Perrin Jones, Committee Chair*

UNC BOARD OF TRUSTEES

FULL BOARD MEETING March 23, 2023 | 9:00 a.m.

Chancellor's Ballroom, The Carolina Inn

CLOSED SESSION

- 14. **Report of the External Relations Committee*** Allie Ray McCullen, Committee Chair
- 15. **Report of the University Affairs Committee*** *Rob Bryan, Committee Chair*
- 16. Legal Update* Charles Marshall, Vice Chancellor and General Counsel

OPEN SESSION

- 17. **Report of the University Affairs Committee** *Rob Bryan, Committee Chair*
- 18. **Report of the External Relations Committee** *Allie Ray McCullen, Committee Chair*
- 19. Adjournment David L. Boliek Jr., Chair

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.

UNC-CHAPEL HILL BOARD OF TRUSTEES Open Session Minutes

January 26, 2023

The Board of Trustees met in regular session on Thursday, January 26, 2023, in the Hill Ballroom at the Carolina Inn. Chair Boliek convened the meeting at 9:04 a.m.

NATIONAL ANTHEM

Chair Boliek welcomed undergraduate student, Kylie Robinson, to perform the National Anthem for the Board and guests.

ROLL CALL

Secretary Malcolm Turner called the roll and the following members were present:

David L. Boliek, Jr., ChairTeresa Artis NealRob BryanVinay PatelR. Gene Davis, Jr.John P. Preyer, Vice ChairMarty KotisMalcolm K. Turner, SecretaryDr. Perrin JonesTaliajah VannAllie Ray McCullenRamsey WhiteRalph W. Meekins, Sr.Sr.

Secretary Turner indicated that there was a quorum.

STATE GOVERNMENT ETHICS ACT

Chair Boliek read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflicts of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

The following items were presented for approval on the consent agenda:

- Approval of Open and Closed Session Minutes of November 9-10, 2022 Meeting
- Ratification of Mail Ballot, Vice Chancellor for Development Appointment and Compensation
- Ratification of Tier I Salary Actions
- Ratification of Tier II Appointments

UNC-Chapel Hill Board of Trustees Open Session Minutes January 26, 2023

- Spending Authority: Glaxo Building Mass Spectrometer Relocation
- Advance Planning Spending Authority:
 - Dental Complex Fire Alarm Replacement
 - o Fordham Hall Chilled Water Process Loop and Refrigeration Equipment Replacement
- Designer Selection:
 - Brinkhous-Bullitt Electrical Upgrades
 - o Genetic Medicine Building First Floor Lab Renovation
- Demolition Approval: Frances Owens Blood Research Lab (FOBRL) Barn
- Approval to Convert Annie Louise Wilkerson Distinguished Professorship as Time Limited and Renewable

(ATTACHMENTS A-D)

Trustee Davis made a motion to approve the consent agenda. Trustee Patel seconded.

The consent agenda passed unanimously.

CHAIR'S REMARKS

Chair Boliek gave remarks to the Board. Trustee Allie Ray McCullen was provided an opportunity to make a statement regarding a recent resolution for his 105-year-old neighbor. Chair Boliek introduced a resolution in support of the development of a School of Civic Life and Leadership. A copy of Chair Boliek's remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

STUDENT BODY PRESIDENT'S REMARKS

Trustee Vann gave remarks to the Board. A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

CHANCELLOR'S REMARKS

Chancellor Guskiewicz gave brief remarks to the Board and recognized Governor Williford for his presence during the Board meetings. He also recognized Giselle Corbie Smith, Vice Chancellor for Rural Initiatives. He then asked the Vice Chancellor for Development Michael Andreasen, to provide brief remarks. A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.

FACULTY PRESENTATIONS ON SOUTHERN FUTURES

Elizabeth Engelhardt, Senior Associate Dean for Fine Arts and Humanities in the College of Arts & Sciences, Steve Weiss, Curator, Southern Folklife Collection, and Corban Davis, Director Southern Futures gave a presentation to the Board on the Southern Futures initiative. Director Davis then introduced UNC students who gave remarks on their experiences with the initiative.

A copy of the presentation is available in the Office of the Assistant Secretary and at bot.unc.edu.

Chair Boliek called for a break. The meeting reconvened at 10:43 a.m.

REPORT OF THE AUDIT, COMPLIANCE, AND RISK MANAGEMENT COMMITTEE

Trustee Kotis presented the report from the Audit, Compliance, and Risk Management Committee. He noted that the committee heard an informational update from the Office of Internal Audit on activities through the second quarter of fiscal year 2023 as well as a campus security update from the Vice Chancellor for Institutional Integrity and Risk Management, the Director of Emergency Management and Planning, and the Chief of Police.

REPORT OF THE BUDGET, FINANCE, AND RISK MANAGEMENT COMMITTEE

Trustee Preyer presented the report from the Budget, Finance, and Infrastructure Committee. He noted that the committee considered and approved one spending authority request, two advance planning spending authority requests, two designer selection requests, and one demolition approval, all of which were approved as part of the Full Board consent agenda.

Additionally, the committee heard an informational presentation from the Vice Chancellor for Finance and Operations regarding the Annual Comprehensive Financial Report and a finance update, as well as a presentation regarding the School of Social Work's budget process from Ramona Denby-Brinson.

REPORT OF THE STRATEGIC INITIATIVES COMMITTEE

Trustee Jones presented the report of the Strategic Initiatives Committee. He noted that the committee received a presentation on the Utility of the Humanities from three distinguished faculty members: Lloyd Kramer, Professor of History & Director of Carolina Public Humanities; Hilary Lithgow, Teaching Professor of English; and Molly Worthen, Associate Professor of History & Faculty Director, Program for Public Discourse. In addition, the committee discussed and approved a resolution presented by Trustee White recognizing the Board's commitment to collegiality in its work and interactions among the Board and in the broader University community. Trustee Davis made a motion to approve, Trustee Bryan seconded the motion, and the motion was passed.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee McCullen presented the report of the External Relations Committee. He noted that the committee heard a legislative update from Amy McConkey, Director of State Affairs, Roxana Boyd, Assistant Director of Federal Affairs, and Kelly Dockham, Director of Federal Affairs. The committee also received an update regarding the closeout of the Campaign for Carolina from Jeff Hill, Associate Vice Chancellor for Campaign Management and Marketing.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Trustee Turner and seconded by Trustee Davis the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11(a)(1) and Section 143-318.11(a)(2), (3), (5) (6), and (7).

UNC-Chapel Hill Board of Trustees Open Session Minutes January 26, 2023

CLOSED SESSION

The Board convened in closed session. Please see closed session minutes.

A motion was made to return to open session. It was duly seconded and passed.

OPEN SESSION

The Board reconvened in open session.

REPORT OF UNIVERSITY AFFAIRS COMMITTEE

Trustee Rob Bryan presented the report of the University Affairs Committee. He noted that the committee considered and approved a request to convert the Annie Louise Wilkerson Distinguished Professorship to a time-limited and renewable professorship, which was approved on the Full Board consent agenda. Additionally, the committee also heard an informational update regarding a draft personnel policy for the School of Data Science and Society from Vice Chancellor Menghini.

Trustee Bryan then presented the following items for action:

- 9 promotions conferring tenure
- 4 new appointments conferring tenure
- 2 Appointments of Tier I SAOO

Trustee Bryan motioned to approve the above items. Trustee Davis seconded, and the motion passed.

Next, Trustee Bryan presented the participation of Tier I SAAOs in the Senior Administrative Officer Retirement Program for approval. Trustee Artis Neal made a motion to approve, Trustee Davis seconded, and the motion passed.

RESOLUTION ON PROTECTING STUDENT CONSTITUENCY REPRESENTATION AT THE BOARD OF TRUSTEES MEETINGS

Trustee Vann proposed the above-named resolution regarding student government processes. After discussion and questions, Trustee Davis made a motion to approve, Trustee White seconded, and the resolution passed unanimously.

A copy of the resolution is available in the Office of the Assistant Secretary and at bot.unc.edu.

RESOLUTION IN SUPPORT OF SCHOOL OF CIVIC LIFE AND LEADERSHIP

Chair Boliek made a motion to approve the above-named resolution. Trustee Preyer seconded, and the resolution passed unanimously.

A copy of the resolution is available in the Office of the Assistant Secretary and at bot.unc.edu.

UNC-Chapel Hill Board of Trustees Open Session Minutes January 26, 2023

ADJOURNMENT

There being no further business to come before the Board, Chair Boliek called for a motion to adjourn. Trustee Jones made the motion; duly seconded, and it passed. Chair Boliek adjourned the meeting at 2:08 p.m.

Chris McClure, Assistant Secretary

BOARD OF TRUSTEES MEETING The University of North Carolina at Chapel Hill February 17, 2023

The Board of Trustees met in special session on Friday, February 17, 2023, via Zoom teleconference hosted in 105 South Building. Chair Boliek convened the meeting at 2:21 p.m.

ROLL CALL

Secretary Turner called the roll. The following members were present via Zoom teleconference:

Teresa Artis Neal David L. Boliek, Jr., Chair Rob Bryan R. Gene Davis, Jr. Dr. Perrin Jones Marty Kotis Allie Ray McCullen Ralph W. Meekins, Sr. Vinay Patel John P. Preyer, Vice Chair Malcolm K. Turner, Secretary Ramsey White Taliajah Vann

Secretary Turner indicated that there was a quorum.

PRESENTATION OF AGENDA

Pursuant to Section 2.03 of the UNC Board of Trustees Bylaws, Chair Boliek presented the agenda for the special meeting, which had been previously made available to all Board members via BoardEffect.

STATE GOVERNMENT ETHICS ACT

Chair Boliek read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

MOTION TO CONVENE IN CLOSED SESSION

Upon a seconded motion from Trustee Bryan, the Board voted to convene in closed session pursuant to North Carolina General Statutes Sections 143-318.11(a)(1), (3), and (6).

RECONVENE MEETING IN OPEN SESSION

Trustee Davis made a motion to return to open session. It was duly seconded by Trustee Meekins, and the motion passed.

OPEN SESSION

Chair Boliek reconvened the meeting in open session. Chair Boliek called for a motion to approve the

appointment of the proposed Tier I Senior Academic and Administrative Officer for the dean of the School of Government. Trustee Davis moved to approve the appointment and Trustee Artis Neal seconded. Secretary Turner called the vote by roll call, with the motion passing on a vote of 8-5. Trustees Artis Neal, Boliek, Bryan, Davis, Jones, Meekins, Patel, and Vann voted for the motion, and Trustees Kotis, McCullen, Preyer, White, and Turner voted against the motion.

Chair Boliek opened the floor for discussion or comments. Chair Boliek called on Trustee Kotis and then Trustee Meekins.

ADJOURNMENT

There being no further business to come before the Board, Chair Boliek called for a motion to adjourn. Trustee Davis made the motion; Trustee Kotis seconded. Chair Boliek adjourned the meeting at 4:21 p.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES AUDIT, COMPLIANCE, AND RISK MANAGEMENT Minutes – January 26, 2022

Committee Chair Marty Kotis called the meeting to order at 9:04 a.m. at The Magnolia Room, Rizzo Conference Center. The following committee members were present:

Malcolm K. Turner, Vice Chair John P. Preyer Allie Ray McCullen David L. Boliek

OPEN SESSION

CHAIR REMARKS

Committee Chair Kotis welcomed and thanked everyone for attending the first meeting of the Audit, Compliance, and Risk Management Committee. Committee Chair Kotis shared that the Board established the committee on the recommendation of Chancellor Kevin Guskiewicz.

The committee will provide oversight and advice concerning enterprise risk, compliance, and other matters. This committee will be a standing committee of the Board of Trustees, similar to other committees like University Affairs and the renamed Budget, Finance, and Infrastructure Committee. Our committee will be supported and staffed by the University's internal audit, risk management, legal, and compliance staff, including Dean Weber, George Battle, and others.

A draft description of jurisdiction and an initial committee charter will be presented and reviewed at the March 2022 meeting for consideration and approval by the Chancellor and the Board.

The following items were presented for information only (no formal action was requested at this time).

INTERNAL AUDIT REPORT

Dean Weber, Chief Audit Officer presented the Internal Audit Report to the committee. Weber shared the Fiscal Year 2022 second quarter update. Weber announced that Kara Hefner was awarded the North Carolina Internal Audit Award of Excellence.

The committee entertained questions and Committee Chair Kotis thanked Weber for this presentation.

(ATTACHMENT A)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

POLICE CHIEF UPDATE

George Battle, Vice Chancellor for Institutional Integrity and Risk Management, provided the committee a police chief update. Battle shared a high-level overview of the police chief search, stating that the position was posted on October 27, 2021, candidates will be reviewed by a 13-member search committee, and the search is comprised of seven phases.

The committee entertained questions and Committee Chair Kotis thanked Battle for his update.

UNC-Chapel Hill Board of Trustees Audit, Compliance, and Risk Management Committee Minutes – January 26, 2022

COVID-19 REPONSE UPDATE

Dr. Amir Barzin, Assistant Professor and Medical Director of the Family Medicine Center joined the committee meeting via teleconference to provide a COVID-19 Response Update.

The committee entertained questions and Committee Chair Kotis thanked Dr. Barzin for his update to the committee.

<u>ADJOURNMENT</u> There being no further business to come before the committee, Trustee Preyer made a motion to adjourn; it was seconded by Trustee McCullen and passed. Committee Chair Kotis adjourned the meeting at 10:08 a.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES <u>EXTERNAL RELATIONS COMMITTEE</u> Minutes – January 26, 2022

Committee Chair Allie Ray McCullen, called the meeting to order at 4:36 p.m. at the Magnolia Room, Rizzo Conference Center. The following committee members were present:

Ramsey White, Vice Chair Rob Bryan David L. Boliek Gene Davis Marty Kotis Ralph Meekins Vinay Patel Lamar Richards

OPEN SESSION

The following items were presented for information only (no formal action was required by the committee).

DEVELOPMENT UDPATE

David Routh, Vice Chancellor for Development, and Shontel Grumhaus, Associate Dean for Advancement at the Kenan-Flagler Business School shared a development update about increased commitments—raising \$203 million in the first half of FY22, as well as an 100% increase in new cash and commitments in FY22 than FY21.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

COMMUNICATIONS UPDATE

Beth Keith, Associate Vice Chancellor for Stategic Communications and Tanya Moore, Associate Vice Chancellor for Campus and Community Communications shared an commnications update with the committee.

Three students--Takhona Hlatshwako, Justin Hadad, and Kimanthi Muirui--were announced as Rhodes Scholars.

Keith and Moore introduced Rhonda Beatty, Director of UNC Visitors Center and Reilly Stahl, political science major to the committee to present on the UNC Visitors Center.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

LEGISLATIVE UPDATE

Chirstopher McClure, Senior Advisor, Chief Strategist and Secretary of the University and Kelly Dockham, Director of Federal Affairs shared a legislative and public affairs update with the committee.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

MOTION TO MOVE CLOSED SESSION ITEMS TO FULL BOARD

Committee Chair McCullen proposed the motion to delay the actions for closed session until the Full Board meeting closed session.

UNC-Chapel Hill Board of Trustees External Relations Committee Minutes – January 26, 2022

Trustee Boliek motioned to move University Affairs closed session agenda items to Full Board closed session to Thursday, 27th, 2022. Trustee Davis seconded, and passed.

ADJOURNMENT

There being no further business to come before the committee, Trustee Davis called for a motion to adjourn, seconded by Trustee Richards. Committee Chair McCullen adjourned the meeting at 5:12 p.m.

BOARD OF TRUSTEES <u>FINANCE, INFRASTRUCTURE, AND AUDIT COMMITTEE</u> Minutes – January 26, 2022

Committee Chair John Preyer called the meeting to order at 1:04 p.m. at the Magnolia Room, Rizzo Conference Center. The following committee members were present:

Marty Kotis, Vice Chair Teresa Artis Neal Perrin Jones Ralph Meekins Vinay Patel Malcolm K. Turner Ramsey White David L. Boliek Jr.

OPEN SESSION

The following items were presented for action:

FOR SPENDING AUTHORITY - TAYLOR HALL BSL-3 AUTOCLAVE REPLACEMENT

Anna Wu, Associate Vice Chancellor for Facilities presented on spending authority for Taylor Hall BSL-3 Autoclave Replacement.

The scope of this project is to replace an aged front load autoclave in the Taylor Hall high containment lab with a pass-through type autoclave. This replacement will require modifications to the interior walls of the lab and associated plumbing, mechanical, and electrical systems. This project was initially approved for delegated spending authority of \$497,047 in March 2021. Since then, the cost of the project has increased for two reasons: (i) minor unforeseen conditions during initial scoping of the project, and (ii) changes in market conditions as reflected in the bids received in December 2021.

The project budget is \$665,000 and will be funded by F&A funds.

(ATTACHMENT A)

Committee Vice Chair Kotis made a motion to approve the report. Trustee Boliek seconded and it passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

Evan Yassky, Executive Director and University Architect presented the following items for action:

FOR ADVANCE PLANNING SPENDING AUTHORITY – PORTHOLE ALLEY REDEVELOPMENT

The scope of this project is to redevelop the parcels around Porthole Alley, including the buildings 128, 134, and 144 East Franklin Street and the Porthole Building. Based on a preliminary site capacity study, the 144 East Franklin building, also known as the Hill Commercial Building, would be renovated, while the other buildings would be demolished and redeveloped with roughly 125,000 gross square feet of new construction. The resulting project would maintain and expand retail opportunities facing Franklin Street, create a new home for Undergraduate Admissions and

UNC-Chapel Hill Board of Trustees Finance, Infrastructure, and Audit Committee Minutes – January 26, 2022

the Visitor Center, student meetings and maker space, and office space for University or thirdparty tenancies.

The project budget for advance planning is \$2,000,000, and will be funded by University debt.

(ATTACHMENT B)

A motion was made by Trustee White to approve the advance planning spending authority. Trustee Boliek seconded, and it passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

FOR SITE APPROVAL – PORTHOLE ALLEY REDEVELOPMENT

The scope of this project is to redevelop the parcels around Porthole Alley, including the buildings 128, 134, and 144 East Franklin Street and the Porthole Building. Based on a preliminary site capacity study, the 144 East Franklin building, also known as the Hill Commercial Building, would be renovated, while the other buildings would be demolished and redeveloped with roughly 125,000 gross square feet of new construction. The resulting project would maintain and expand retail opportunities facing Franklin Street, create a new home for Undergraduate Admissions and the Visitor Center, student meetings and maker space, and office space for University or third-party tenancies.

The project budget for advance planning is \$2,000,000, and will be funded by University debt.

(ATTACHMENT C)

Trustee Patel made a motion to approve the property disposition. Trustee White seconded and it passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

FOR DESIGN APPROVAL – KENAN FOOTBALL CENTER ADDITION DESIGN

The scope of this project is to renovate and expand the Frank H. Kenan Football Center, which houses the operational needs of the Carolina Football Program including locker rooms, weight room, training room, equipment room, players' lounge, study areas, coaches' offices, and player meeting rooms.

The project budget for advance planning is \$500,000. The total anticipated project budget is \$15,000,000, and will be funded from gifts raised by the Educational Foundation.

(ATTACHMENT D)

Trustee White made a motion to approve and Trustee Meekins seconded, the motion passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

PROPERTY DONATION—PHILLIPS ISLAND

Gordon Merklein, Associate Vice Chancellor for Real Estate and Campus Enterprises presented on the property donation of Phillips Island to the Institute of Marine Sciences.

(ATTACHMENT E)

Trustee White made a motion to approve and Trustee Meekins seconded, the motion passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

The following items were presented for information only:

BUDGET UPDATE

Nathan Knuffman, Vice Chancellor for Finance and Operations presented the Fiscal Year 2023 budget update.

- UNC-CH budget balanced by end of FY 2021.
- UNC-CH established budget management plans in early 2021 for both FY21 and FY22.
- Focus on continuing to manage personnel and operating expenses in FY22 and developing the FY23 budget.
- Modest revenue available in FY23 due to 3 factors:
 - Effective budget management measures
 - Enrollment increase (tuition funds)
 - Growth in research (F&A funds)
- Units have requested nearly \$173M in new spending.

Knuffman noted that three themes guiding budget deliberations is investing in North Carolina's future, Support Carolina's Excellence, and Fiscal Responsibility.

The committee entertained questions and thanked Knuffman for his update.

(ATTACHMENT F)

A copy of this presentation is in the Office of the Assistant Secretary and at bot.unc.edu..

REVIEW OF COMPREHENSIVE ANNUAL FINANCIAL REPORT

Nathan Knuffman, Vice Chancellor for Finance and Operations presented the Annual Financial Report. UNC-CH's overall financial results for the FY ended on June 30, 2021 were positive with a \$1.4 billion increase in net position driven by the strong investment return.

- Operating revenues increased by \$92.9 million.
- Operating expenses decreased by \$52.7 million.
- UNC Investment Fund's FY21 return of 42.3% was above FY20 return of 2.3%.
- COVID-19 support increased \$71.0 million.
- Capital contributions increased \$58.3 million.
- Fiscal Health will be monitored in two ways—Core Annual Budget and Annual Comprehensive Financial Report.

(ATTACHMENT F)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

2021-23 CAPITAL PROGRAM UPDATE

UNC-Chapel Hill Board of Trustees Finance, Infrastructure, and Audit Committee Minutes – January 26, 2022

Nathan Knuffman, Vice Chancellor for Finance and Operations and Anna Wu, Associate Vice Chancellor for Facilities presented the Capital Program Update.

The UNC System received funding for Repairs and Renovations (R&R) in the State's current fiscal year budget passed in November 2021. The System Office has provided further guidance to UNC-Chapel Hill as to the amount and timing of the available funds as well as additional guidelines as to how the funds can be used.

(ATTACHMENT G)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

PRELIMINARY DESIGN REVIEW

1. Cone Kenfield Tennis Center

The project at Cone-Kenfield Tennis Center is the first phase of an anticipated three phase plan. The primary driver for the project is the replacement of the twelve (12) outdoor courts which are in poor condition and require extensive annual maintenance. Phase 1 will rebuild the courts on top of upgraded soils and post-tensioned concrete slabs, while also regrading the site to reconfigure the court layout to optimize for coaching effectiveness and an improved spectator experience. Spectator seating and court lighting will be upgraded. A small outbuilding containing a concession stand and dedicated spectator restrooms will be provided as part of this initial phase. Future phases, which are not funded at this time, will create a new team building adjacent to the current indoor facility and renovate the existing building. The budget for Phase 1 is \$17,000,000 and will be funded from gifts raised by the Educational Foundation. Groundbreaking is anticipated in February 2022

2. Finley Golf Course

The project at Finley Golf Course is also the first phase of a multiphase plan. Phase 1 focuses on renovations to the playing course, swapping the front and back nines, modifying the existing back nine to create two (2) new holes while making slight modifications to other holes. These changes will allow the creation of a new varsity "short course" training area at the footprint of current holes 10 and 11. The scope for Phase 2, which is not funded at this time, includes a replacement team building, the reconfiguration of Finley Golf Course Drive to improve the circulation pattern around the entrance to the clubhouse, and new varsity team building. The budget for Phase 1 is \$12,900,000 and will be funded from gifts raised by the Educational Foundation. Groundbreaking is anticipated in April 2022.

(ATTACHMENT H)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

The following items were additional items to review:

SEMI-ANNUAL LEASE REPORT

Merklein presented the semi-annual lease report.

(ATTACHMENT I)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

UNC-Chapel Hill Board of Trustees Finance, Infrastructure, and Audit Committee Minutes – January 26, 2022

SEMI-ANNUAL CAPITAL IMPORVEMENT PROJECTS REPORT

Wu presented the semi-annual capital improvement projects report.

(ATTACHMENT J)

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

ADJOURNMENT

There being no further business for the committee, Trustee Meekins made a motion to adjourn. Trustee Kotis seconded, and it passed. Committee Chair Preyer adjourned the meeting at 2:17 p.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES <u>STRATEGIC INITIATIVES COMMITTEE</u> Minutes – January 26, 2022

Committee Chair Perrin W. Jones called the meeting to order at 10:23 a.m. at the Magnolia Room, Rizzo Conference Center. The following committee members were present:

Ramsey R. White, Vice Chair Robert P. Bryan R. Gene Davis Jr. Ralph W. Meekins W. Marty Kotis David L. Boliek

OPEN SESSION

The following items were presented for information only (no formal action was requested at this time).

STRATEGIC PLAN UPDATE

Chancellor Kevin Guskiewicz presented an overview of the Carolina Next – Innovations for Public Good Strategic Plan to the Board. The goal of the Carolina Next Strategic Plan is to be the best global public research university.

Chancellor Guskiewicz shared with the Committee the five guiding principles: aspire to preeminence, help the university serve as an economic powerhouse for North Carolina, prepare graduates for new economy and contemporary life, adopt a global mindset, and address societal issues.

The guiding principles listed were utilized in the development of the eight initiatives of the Plan:

- Build Our Community Together
- Strengthen Student Success
- Enable Career Development
- Discover
- Promote Democracy
- Serve to Benefit Society
- Globalize Study Abroad Spring 2022
- Optimize Operations

Chancellor Guskiewicz shared that the Board of Trustees endorsed the Strategic Plan in January 2020.

The Committee entertained questions and thanked Chancellor Guskiewicz for his presentation.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

UNC-Chapel Hill Board of Trustees Strategic Initiatives Committee Minutes – January 26, 2022

CAROLINA LEADERSHIP INITIATIVE

Committee Chair Jones introduced Mark McNeilly, Professor of the Practice of Marketing, to the Committee to share his thoughts on developing and implementing a Carolina Leadership Initiative. McNeilly shared the need for exploration for every Carolina student to have access to leadership training.

McNeilly presented a proposal to be studied on developing a university-wide leadership program available to all UNC undergraduates and graduate students that focuses on the essentials of leadership, provides relevancy to their career development, leads to measurable behavioral change, and is internally and externally branded.

McNeilly shared questions that are to be explored prior to moving forward with this proposal, such as needs and interests of the student body and university units, coordination with other leadership offerings, size, scope and content, and opportunities for certification and creation of a minor.

Trustee White inquired if the leadership institutes were exhaustive. The institutes mentioned in the presentation were the most prominent.

Trustee Davis commented on his support for promoting the development of student's leadership skills. Trustee Davis shared that it would be interesting to assess current resources and how they can be utilized in the proposal, as well as gave his support for creating a leadership certification program.

Trustee Bryan shared that the Kenan-Flagler Business School offers several leadership classes and opportunities, and he would like to see similar offerings to other student populations.

The Committee entertained questions from McNeilly. Current leadership programs and opportunities exist within the university; however, lack of access is an issue for some students. A comment was made that there is opportunity for collaboration with Strategic Initiative #3 – Enable Career Development. Additional work is required before the proposal is submitted for final approval. McNeilly and Committee Chair Jones commented that the model for the leadership program would be similar to the Bell Leadership Institute.

McNeilly requested that the Board commission a working group to study and develop this proposal to return with a recommendation on how to proceed in March 2022.

Committee Chair Jones thanked McNeilly for his presentation and time; sharing that there will be continued discussion with hopes of bringing a proposal to the Board in March.

ADJOURNMENT

There being no further business to come before the committee, Trustee Davis made the motion, it was seconded by Trustee Kotis and passed. Committee Chair Jones adjourned the meeting at 11:28 a.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES UNIVERSITY AFFAIRS COMMITTEE Minutes – January 26, 2022

Committee Chair Rob Bryan, called the meeting to order at 2:26 p.m. at the Magnolia Room, Rizzo Conference Center. The following committee members were present:

Teresa Artis Neal, Vice Chair R. Gene Davis Jr. Perrin W. Jones Allie Ray McCullen John P. Preyer Lamar G. Richards Malcolm K. Turner David L. Boliek, ex-officio

OPEN SESSION

Committee Chair Bryan opened the meeting by welcoming the committee members and attendees. The following items were presented to the committee for information only (no formal action required at this time):

EMPLOYEE FORUM UPDATE

Katie Musgrove, Chair, provided an update to the committee on behalf of UNC-CH employees.

The committee engaged in discussion with Musgrove and entertained questions. Committee Chair Bryan requested that Musgrove provide continued updates and communication to distribute employee information with the committee.

GRADUATE AND PROFESSIONAL STUDENT FEDERATION UPDATE

Neel Swamy, President, provided an update to the committee on the behalf of the Graduate and Professional Student Federation.

The committee engaged in discussion about advocacy efforts for graduate students at the university. The committee suggested that Swamy provide the committee more frequent updates from graduates for better engagement.

SAAO TIER II APPROVALS PROCESS

Becci Menghini, Vice Chancellor for Human Resources & Equal Opportunity and Compliance discussed the SAAO Tier II Approvals Process with the committee.

Trustee Boliek requested to address the committee regarding this agenda item and Committee Chair Bryan agreed. Trustee Boliek shared a resolution to compose a panel of three Trustees that will meet with Vice Chancellor Menghini and Chancellor Kevin Guskiewicz about the approvals process.

Trustee Boliek motioned to authorize between now and the March 2022 meeting the Assistant Secretary and Counsels office any needed amendments to bylaws to create a panel that will approve Tier II approvals after the March 2022 meeting. Trustee Davis seconded and the motion passed.

UPDATE ON DATA SCIENCE INITIATIVE

UNC-Chapel Hill Board of Trustees University Affairs Committee Minutes – January 26, 2022

Chancellor Kevin Guskiewicz provided an update on the Data Science Initiative with Chris Clemens, Executive Vice Chancellor and Provost Elect and Jay Aikat, Chief Operation Officer, RENCI and Research Professor of Computer Science.

- Deliver knowledge and skills for North Carolina to thrive in a data-driven world.
- Educate the next generation of data science leaders at the undergraduate, graduate and professional student levels.
- Serve the state through advancing the public good with human-centric and ethical applications in e.g. genomics, healthcare, biomanufacturing, robotics, and automation, artificial intelligence, and machine learning.

In March 2020, the UNC-CH Board of Trustees endorsed this draft feasibility plan for the launch and implementation of a School of Data, Information and Society.

The committee engaged in discussion and entertained questions. Committee Chair Bryan thanked the presenters for their update and expressed appreciation for the effort necessary to develop a new program.

A copy of the presentation can be located in the Office of the Assistant Secretary and bot.unc.edu.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Trustee Artis Neal; and seconded by Trustee Davis, the committee voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (5) and (a) (6).

OPEN SESSION

Trustee Bryan made a motion to return to open session. Trustee Davis seconded, and it passed. The motion passed unanimously.

ADJOURNMENT

There being no further business to come before the committee, a motion was made to adjourn and duly seconded, and it passed. Committee Chair Bryan adjourned the meeting at 4:36 p.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES AUDIT, COMPLIANCE, AND RISK MANAGEMENT Minutes – March 23, 2022

Committee Chair Marty Kotis called the meeting to order at 4:07 p.m. in the Chancellor's Ballroom at The Carolina Inn. The following committee members were present: Malcolm K. Turner, Vice Chair John P. Preyer Allie Ray McCullen David L. Boliek

OPEN SESSION

The following items were presented for action:

ADOPTION OF THE AUDIT, COMPLIANCE, AND RISK MANAGEMENT COMMITTEE CHARTER AND AMENDMENTS TO THE OFFICE OF INTERNAL AUDIT CHARTER

Dean Weber, Chief Audit Officer, presented the Audit, Compliance, and Risk Management Committee Charter and amendments to the Office of Internal Audit Charter.

Trustee Boliek motioned to approve the charters. Trustee Preyer seconded the motion. The motion passed unanimously.

(ATTACHMENT A)

A copy of this document is located in the Office of the Assistant Secretary and at bot.unc.edu.

The following items were presented for information only (no formal action was requested at this time).

OFFICE OF INTERNAL AUDIT INFORMATION TECHNOLOGY AUDIT INITIATIVES

Dean Weber, Chief Audit Officer presented on the Office of Internal Audit Information Technology Audit Initiatives.

CYBER SECURITY UPDATE

Michael Barker, Vice Chancellor for Information Technology and Chief Information Officer, and Dennis Schmidt, Assistant Vice Chancellor for Information Security and Privacy and Chief Information Security Officer, presented the 2022 Cyber Security Update. Barker and Schmidt shared information related to the top cyber threats, the university's layered defense systems, and data managing operations.

The committee entertained questions and Committee Chair Kotis thanked Barker and Schmidt for their update to the committee.

ADJOURNMENT

There being no further business to come before the committee, Trustee Preyer made a motion to adjourn; it was seconded by Trustee McCullen and passed unanimously. Committee Chair Kotis adjourned the meeting at 10:04 a.m.

BOARD OF TRUSTEES <u>FINANCE, INFRASTRUCTURE, AND AUDIT COMMITTEE</u> Minutes – March 23, 2022

Committee Chair John Preyer called the meeting to order at 10:23 a.m. in the Chancellor's Ballroom at The Carolina Inn. The following committee members were present:

Marty Kotis, Vice Chair Teresa Artis Neal Perrin Jones Ralph Meekins Vinay Patel Malcolm K. Turner David L. Boliek Jr.

OPEN SESSION

Nathan Knuffman, Vice Chancellor for Finance and Operations, presented the following items for action.

All-Funds Budget Model

Knuffman presented the University's first all-funds budget to the committee. Knuffman shared the three themes that guided budget deliberations: investing in NC's future, supporting the university's excellence, and fiscal responsibility.

The committee entertained questions and Committee Chair Preyer asked for a motion to approve. Trustee Patel motioned and Trustee Kotis seconded. The motion passed.

Committee Chair Preyer motioned to place to the all-funds budget on the Full Board consent agenda. Trustee Artis Neal seconded, and the motion passed.

(ATTACHMENT A)

Advance Spending Authority – Fire Alarm Replacement in Dental Science Complex

The Dental Sciences Complex (Brauer, First Dental, Tarrson, and Koury Oral Sciences Buildings) each have obsolete fire alarm systems. None of the system components are currently available and the systems are approaching end of life. The state budget passed in November 2021 appropriated funds for the replacement of the Brauer fire alarm system. The replacement of the Brauer system will trigger upgrades to other Dental Sciences buildings due to their interconnection.

This request is to provide advance planning for the phased replacement of the entire fire alarm system in each of the four buildings. This will be a very challenging project that will require careful planning and coordination with building occupants to minimize downtimes related to the system replacement.

(ATTACHMENT B)

Advance Spending Authority – Baity Lab Renovation

The Baity Lab renovation will create a space in which to carry out the PFAS ionic fluorogel research that was specifically funded in the most recent state budget, a groundbreaking project that seeks to remove PFAS compounds (e.g. GenX) from potable water sources at the scale of

UNC-Chapel Hill Board of Trustees Finance, Infrastructure, and Audit Committee Minutes – March 23, 2022

municipal or regional treatment. The renovation will abate hazardous materials and upgrade mechanical, electrical, plumbing and fire protection systems to meet the requirements of this type of research.

(ATTACHMENT C)

Designer Selection – Phillips Hall HVAC Renovation

This project scope of work includes the design for the replacement of central mechanical systems within portions of the 148,064 GSF Phillips Hall on Central Campus. The heavily utilized building contains classroom, laboratory and office space for the departments of Physics and Astronomy, Mathematics, and Biomedical Engineering within the College of Arts and Sciences. Associated work may include new finishes as well as ceiling and lighting systems replacement in affected areas. Careful attention to project phasing and implementation will be required to limit disruptions to building occupants.

(ATTACHMENT D

Designer Selection – Wilson Library Infrastructure Upgrades

This project scope of work includes the design of infrastructure upgrades to the Louis Round Wilson Special Collections Library (Wilson Library). Wilson Library is a 317,529 GSF building originally constructed in 1929, with subsequent additions in 1953 and 1977. The 2021-23 state budget appropriated funding for the creation of a code compliant means of egress upgrade and the replacement of air handling units 1, 2, and 3. The total appropriation for these scope items is \$20,300,000. It is the intent of the University to also replace and install additional air handling unit 7 as well as install new fire suppression and alarm systems as part of the project. This additional scope is pending UNC Board of Governors approval and will add approximately \$9.5 million to the project budget.

(ATTACHMENT E)

Site Approval – Finley Golf Renovation Phase II

This scope of this project includes the reconfiguration of Finley Golf Course Drive to improve the circulation pattern around the entrance to the clubhouse, and a new varsity team building. The building includes locker rooms for both the men's and women's teams, training room, equipment room, players' lounge, study areas, coaches' offices, and player meeting rooms.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

(ATTACHMENT F)

Site Approval – Cone-Kenfield Tennis Center Renovation Phase II

The project at Cone-Kenfield Tennis Center will create a new team building adjacent to the current indoor facility and renovate the existing building. The program includes new locker rooms for both the men's and women's teams and coaching staff offices to replace the equivalent spaces in the indoor tennis facility and add new training spaces and hospitality areas.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

(ATTACHMENT G)

Property Acquisition – Nutrition Research Institute

On January 31, 2019, the Board of Trustees granted approval for the purchase of 102 Cedar Avenue, Kannapolis, NC for the purpose of providing temporary housing for graduate students and post-doctoral trainees at the Nutrition Research Institute (NRI). Due to changes in ownership of the property and the COVID-19 pandemic the close of the sale has been delayed. In the interim, the value of the property has increased beyond the previously BOT approved limit of \$125,000. The new owner is now willing to sell for \$186,000 and the new value includes necessary improvements to meet state requirements for occupancy.

(ATTACHMENT H)

Property Acquisition by Lease – UNC Innovation Hub

This request is to acquire approximately 24,500 square feet of rentable office space from Grubb Properties d/b/a Franklin Office Chapel Hill, LLC at 136 East Rosemary Street, Chapel Hill. This space will be occupied by the Innovation Hub to be operated by the University's Office of Innovate Carolina. This newly developed co-working space will co-locate the University's innovation and entrepreneurship programming and services with co-working space that startups and established companies can lease to work closely with Carolina's students, faculty and researchers and to provide opportunities for the commercialization of University intellectual property. The space is located within walking distance to campus and is ADA accessible.

(ATTACHMENT I)

Trustee Boliek motioned to include the remaining action items on the Full Board consent agenda. Trustee Patel seconded.

There were no items included for information only.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

ADJOURNMENT

There being no further business for the committee, Trustee Kotis made a motion to adjourn. Trustee Boliek seconded, and it passed. Committee Chair Preyer adjourned the meeting at 11:39 a.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES <u>EXTERNAL RELATIONS COMMITTEE</u> Minutes – March 23, 2022

Committee Chair Allie Ray McCullen, called the meeting to order at 3:14 p.m. at The Carolina Inn, Chancellor's Ballroom. The following committee members were present:

Rob Bryan Gene Davis Marty Kotis Ralph Meekins Vinay Patel Lamar Richards

OPEN SESSION

The following items were presented for information only (no formal action was required by the committee).

WUNC UPDATE

Beth Keith, Associate Vice Chancellor for Stategic Communications shared a WUNC update with the committee.

The committee engaged in discussion and entertained questions regarding opportunities for growth and assisting WUNC in reaching different audiences.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

DEVELOPMENT UPDATE

David Routh, Vice Chancellor for Development shared a development update and provided Campaign for Carolina data.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

LEGISLATIVE UPDATE

Kelly Dockham, Director of Federal Affairs and Chris McClure, Senior Advisor and Chief Strategy Officer, shared a legislative update with the committee.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

CLOSED SESSION

On motion of Trustee Davis, and seconded by Trustee White, the committee voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2).

OPEN SESSION

A motion was made to return to open session. It was duly seconded, and passed.

ADJOURNMENT

There being no further business to come before the committee, Committee Chair McCullen motioned to adjourn and Trustee Boliek seconded. Committee Chair McCullen adjourned the meeting.

UNC-CHAPEL HILL BOARD OF TRUSTEES <u>STRATEGIC INITIATIVES COMMITTEE</u> Minutes – March 23, 2022

Committee Chair Perrin W. Jones called the meeting to order at 4:07 p.m. in the Chancellor's Ballroom at The Carolina Inn. The following committee members were present:

Robert P. Bryan R. Gene Davis Jr. Ralph W. Meekins W. Marty Kotis David L. Boliek

OPEN SESSION

The following items were presented for information only (no formal action was requested at this time).

UNIVERSITY CAREER SERVICES AND GENERAL ALUMNI ASSOCIATION

Dr. Tierney Bates, Executive Director of University Career Services, Marcie Leemore, Director of Enrichment Programs in the General Alumni Association, and Dana Simpson, Chair of the UNC General Alumni Association Board of Directors presented on the career services and resources they offer to students.

The committee entertained questions regarding opportunities to connect the General Alumni Association and Career Services. Committee Chair Jones thanked the presenters for their presentation.

ADJOURNMENT

There being no further business to come before the committee, Trustee Bryan made the motion, it was seconded by Trustee Patel and passed. Committee Chair Jones adjourned the meeting at 5:20 p.m.

UNC-CHAPEL HILL BOARD OF TRUSTEES UNIVERSITY AFFAIRS COMMITTEE Minutes – March 23, 2022

Committee Chair Rob Bryan, called the meeting to order at 1:01 p.m. in the Chancellor's Ballroom at the Carolina Inn. The following committee members were present:

Teresa Artis Neal, Vice Chair R. Gene Davis Jr. Perrin W. Jones Allie Ray McCullen John P. Preyer Lamar G. Richards Malcolm K. Turner David L. Boliek

OPEN SESSION

Committee Chair Bryan opened the meeting by welcoming the committee members and attendees. The following items were presented to the committee for action.

AMENDMENTS TO THE UNC-CHAPEL HILL BOARD OF TRUSTEES BYLAWS

Committee Chair Bryan presented the amendments to the UNC-Chapel Hill Board of Trustees Bylaws to the committee.

Committee Chair Bryan called for a motion to approve the amendments. Trustee Davis motioned and Trustee Richards seconded. The motion passed.

RESOLUTION REGARDING IN-STATE TUTITION FOR ATHLETIC SCHOLARSHIP RECIPIENTS

Committee Chair Bryan presented the Resolution Regarding In-State Tuition for Athletic Scholarship Recipients. Bryan shared that the resolution would consider those who receive full athletic scholarships as in-state students for tuition purposes.

The committee engaged in discussion about adding a statutory reference to this motion.

Committee Chair Bryan called for a motion to approve the resolution. Trustee Davis motioned and Trustee Artis Neal seconded. The motion passed.

REQUEST FOR EXTENSION OF THE EXTENSION FOR COVID-TENURE CLOCK RELIEF

Committee Chair Bryan presented the Request for Extension of the Extension for COVID Tenure Clock Relief.

Committee Chair Bryan called for a motion to approve the request. Trustee Davis motioned and Trustee Richards seconded. The motion passed.

The following items were presented for information only (no formal action required at this time):

<u>REVISIONS TO DEPARTMENT OF DRAMATIC ART'S PROCESS ON FACULTY</u> <u>PERSONNEL ACTIONS</u>

Committee Chair Bryan presented Revisions to Department of Dramatic Art's Policies on Faculty Personnel Actions.

UNC-Chapel Hill Board of Trustees University Affairs Committee Minutes – March 23, 2022 FACULTY UPDATE

Mimi Chapman, Chair, provided an update to the committee on behalf of UNC-CH faculty.

The committee engaged in discussion with Chapman and entertained questions. Committee Chair Bryan requested that Chapman provide continued updates and communication to distribute faculty information with the committee.

STUDENT BODY GOVERNMENT

Student Body President Lamar Richards gave a presentation on student body government at the university. He was joined by other students involved in student government. The presentation provided an overview of the organization's mission, initiatives, academic affairs, campus life, civic engagement, DEI efforts, student wellness, and safety priorities. In addition, they discussed the honor system.

The committee engaged in discussion and entertained questions. Committee Chair Bryan thanked the presenters for their presentation and expressed appreciation for their service and accomplishments.

REPORT ON RESIGNATIONS/RETIREMENTS

Becci Menghini, Vice Chancellor of Human Resources and Equal Opportunity and Compliance presented a report on resignations and retirements at UNC-Chapel and its impact on the university's workforce.

A copy of the presentation can be located in the Office of the Assistant Secretary and bot.unc.edu.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Trustee Artis Neal; and seconded by Trustee Davis, the committee voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (6).

OPEN SESSION

Trustee Bryan made a motion to return to open session. It was duly seconded and passed.

ADJOURNMENT

There being no further business to come before the committee, a motion was made to adjourn and duly seconded, and it passed. Committee Chair Bryan adjourned the meeting at 3:15 p.m.

UNC OFFICE OF THE CHANCELLOR

KEVIN M. GUSKIEWICZ CHANCELLOR

chancellor@unc.edu O 919-962-1365 | F 919-962-1647

THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL OFFICE OF THE CHANCELLOR South Building | Suite 103 | Campus Box 9100 200 East Cameron Avenue | Chapel Hill, NC 27599-9100 chancellor.unc.edu

Mail Ballot

Board of Trustees

January 30, 2023

Chancellor Kevin Guskiewicz submits for your review and approval the terms of appointment and compensation for Erin Matson, Head Coach UNC Field Hockey. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, March 23, 2023.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

Appointment and compensation for Erin Matson, Head Coach – UNC Field Hockey

Disapprove

Signature _____

Printed Name

Date _____

Please fax to Chris McClure at (919) 962-1647 or email at chris mcclure@unc.edu.

UNC OFFICE OF THE CHANCELLOR

KEVIN M. GUSKIEWICZ CHANCELLOR

chancellor@unc.edu O 919-962-1365 | F 919-962-1647

THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL OFFICE OF THE CHANCELLOR South Building | Suite 103 | Campus Box 9100 200 East Cameron Avenue | Chapel Hill, NC 27599-9100 chancellor.unc.edu

Mail Ballot Board of Trustees March 2, 2023

Chancellor Kevin Guskiewicz submits for your review and approval the political activities petition for Jessica Carda-Auten, MPH, an EHRA employee in the UNC School of Medicine Institute for Global Health and Infectious Diseases, who is seeking authorization to serve on the Durham County Board of Education. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, March 23, 2023.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

	Approve	Disapprove
Petition for Jessica Carda-Auten to serve on the Durham County Board of Education		
Signature		
Printed Name		
Date		

Please email to Chris McClure at chris mcclure@unc.edu or fax at (919) 962-1647.

SAAO Tier II Appointments for Ratification (Approved via ballot since January 2023 meeting)

Name	School/Division	Title	Salary	Ballot Approval	Notes
Ahern, John	University Library	Director of Annual Giving	\$80,000	January	
		Director of Corporate and			
Brown, Meghan	School of Public Health	Foundation Relations	\$112,000	January	
		Director of Marketing and			
Erskine, Mary	School of Dentistry	Communications	\$103,100	February	
		Senior Director of			
Fleming, Arkeem	Kenan-Flagler Business School	Development	\$128,000	February	
		Associate Chair for Faculty			
Givens, Deborah Departme	Department of Health Sciences	Affairs	\$10,000	February	Secondary Appointment
		Assistant Football Coach,			
Jones, Jason	Athletics - Football	Cornerbacks	\$450,000	January	
		Assistant Football Coach,			
Kitchens, Freddie	Athletics - Football	Tight Ends	\$550,000	February	
Medley, Anna Rose	School of Data Science & Society	Assistant Dean	\$137,000	February	
Schall, Michael	Athletics - Volleyball	Assistant Volleyball Coach	\$150,000	February	
Wilkins, Jordan	Kenan-Flagler Business School	Director of Parent Giving	\$107,203	February	

The State of Graduate and Professional Education

Presented by the Graduate and Professional Student Government (GPSG)

Incoming President

• Lauren Hawkinson – PhD Candidate in Human Movement Science



Economic Impact

• ~11,000 grad/prof students

- Grad/prof student spending impact: \$210 million +
- Jobs created by grad/prof student spending: 6,200
- Tax revenue produced by grad/prof students: \$56 million + (sub-federal)

• ~56,000 grad/prof **alumni** in-state

- Grad/prof alumni spending impact: \$2.7 billion +
- Jobs created by grad/prof alum spending: 16,701
- Tax revenue produced by grad/prof alums: \$157 million +

Economic Takeaways

- Student spending returns almost entirely to the state economy a great deal!
- Grad/prof alumni generate significant value and meet workforce need

Economic Opportunities

- Quantify value of research and teaching done by grad/prof students
- Increase in-state retention of grad/prof students after their degree
- Increase giving from grad/prof alumni

Celebrating Student Success - Placement

- 95% + in MBA and MAC at the KFBS
- 98% + in the Law School
- 98% + employment or continuing education in Gillings
- 90%+ for PharmD and 100% for other ESoP programs
- 100% for School of Government
- 97%+ employment or continuing education in on-campus Hussman programs
- 96% first-time pass rate for professional licensure in the School of Social Work
- 100% placement for School of Nursing
- 90% for MSIS in the School of Information and Library Sciences
- 90% residency placement for DDS

Celebrating Student Success - Awards

- Dean's Distinguished Dissertation Awards (4)
- Impact Awards (11)
- Tanner Teaching Awards (5)
- Student Teaching Awards (4)
- Service Award (1)
- Royster Society of Fellows (96)

Challenges + Opportunities

- Funding
 - To support increasing enrollment in workforce priority areas
 - To create a path to prosperity for students from low-income backgrounds
- Affordable Housing + Transit
 - Strong recruitment incentive, highly desired by students
 - Current lack of affordable housing drives students outside Chapel Hill, which is a recruitment challenge
 - Parking is a frequent comment (among all constituencies)
 - Can be ameliorated by increasing nearby housing + transit access
- Deferred Maintenance
 - Especially ADA compliance issues, but the whole spectrum is relevant
- Program Staff
 - To keep up with enrollment need

School-Specific Metrics and Opportunities

College of Arts and Sciences

- Success Metrics
 - Placement rates tracked by individual departments (should become standard procedure to publicize these)
 - 13-15% of classes taught by graduate instructors
 - Research activity/dollars associated with graduate students = ? (opportunity to quantify)
- Opportunities
 - Grow recruitment funding, especially for workforce priority areas
 - Affordable housing for grad/prof students

The Graduate School

- Success Metrics
 - Retention of recruited students; research output of recruited students (e.g., Royster fellows, Impact Award winners, etc.)
 - Enrollment increase in graduate programs
- Opportunities
 - Recruitment funding
 - Affordable housing for graduate students

Kenan-Flagler Business School

- Success Metrics
 - Master's of Business Administration 95% + placement rate
 - Master's of Accounting 95% + placement rate
 - 8 job placements from the PhD cohort
- Opportunities
 - Continue growing scholarships to expand access for lower-income students

School of Law

- Success Metrics
 - Rose in the rankings from #45 to #23
 - 98% placement for graduates
- Opportunities
 - Increase number of program staff to keep up with enrollment
 - Explore pathway to a new building

Eshelman School of Pharmacy

Success Metrics

- 90% placement in PharmD
- 94% first-time pass rate on NAPLEX (80% natl. avg.)
- 89% first-time pass rate on MPJE (75% natl. avg.)
- 100% placement rate for other graduate programs
- Opportunities
 - Central support for interprofessional rural health initiatives
 - Increased recruitment funding for graduate students to compete with other programs

Gillings School of Public Health

- Success Metrics
 - 100% placement rate
 - 94% job satisfaction rate
- Opportunities
 - Expanded funding for recruitment scholarships
 - Funds to support nonprofit practicums

Hussman School of Journalism

Success Metrics

- 97% placement rate for PhD program
- 100% placement in job or continuing education for MA program
- 70% of Online MA students gain new job or title
- Opportunities
 - Hire additional program staff to support expanded enrollment

School of Social Work

- Success Metrics
 - First-time licensure pass rate is 96% (natl. avg. 87.7%)
 - Launching online, asynchronous program
 - Unique 1000-hr practicum
- Opportunities
 - Hire embedded therapist
 - Funding to support students during the 1000-hr practicum

School of Nursing

- Success Metrics
 - 100% job placement for PhD program
 - 100% pass rate in licensure for Adult-Gerontology Primary Care
 - 100% pass rate Family Care
 - 94.4% pass rate in Psychiatric Mental Health
 - 86% pass rate in Pediatric-Primary Care
- Opportunities
 - Scholarships for nursing students, especially advanced practice nurses, nurse practitioners, and nurse scientist

School of Information and Library Science

- Success Metrics
 - 90% placement for MSIS
 - 80% placement for MSLS
- Opportunities
 - Increase enrollment in the PhD program from 20 to 30-35 students
 - Additional recruitment funding

School of Education

- Success Metrics
 - Students taught by UNC Ed School grads show higher test scores in math and science
- Opportunities
 - Recruitment scholarships

Adams School of Dentistry

- Success Metrics
 - 90% residency match rate in DDS
 - More students in the Advanced Education program are pursing the (optional) board certification and passing
- Opportunity
 - Recruitment and retention of dental assistants is a fiscal challenge
 - This makes it hard to staff the clinics, which are functionally the student classrooms
 - Hiring more dental assistants will increase our ability to train dentists and meet workforce demands



Basketball in North Carolina

State Normal and Industrial College

(UNC Greensboro) (1901)



Wake Forest Battling Baptists v. Trinity Methodists (1905)

> Angier Gym ("The Ark")

Trinity College (Duke)

Wake Forest Battling Baptists v. Trinity Methodists (1905)

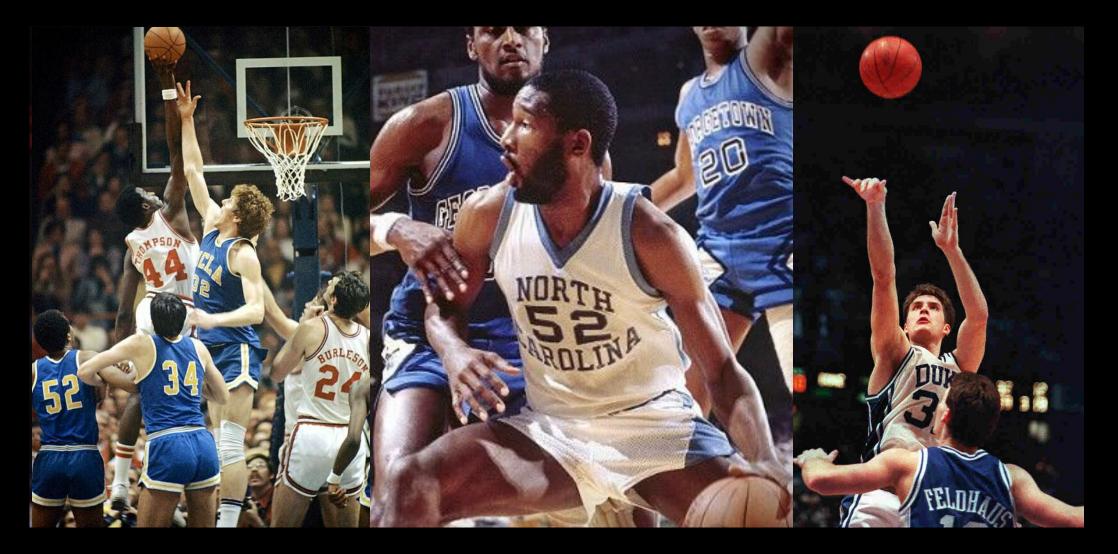


Angier Gym ("The Ark") Trinity College (Duke)

Tar Heel State Top Five

1974 NC State1982 UNCWolfpackTar Heels

1991-2 Duke Blue Devils



Tar Heel State Top Five

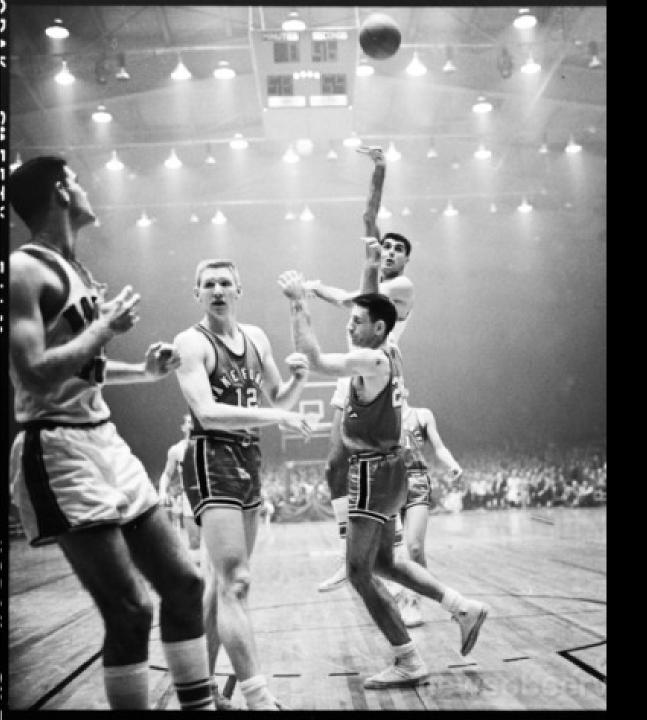
#5 1954 NC State Wolfpack

Duke v. UNC Kenan Stadium (1948)



Reynolds Coliseum (est. 1949)





UNC *v*. Wake Forest

Reynolds Coliseum (1957)



Everett Case

North Carolina State Head Coach



NC State

1954 ACC Tournament Champions

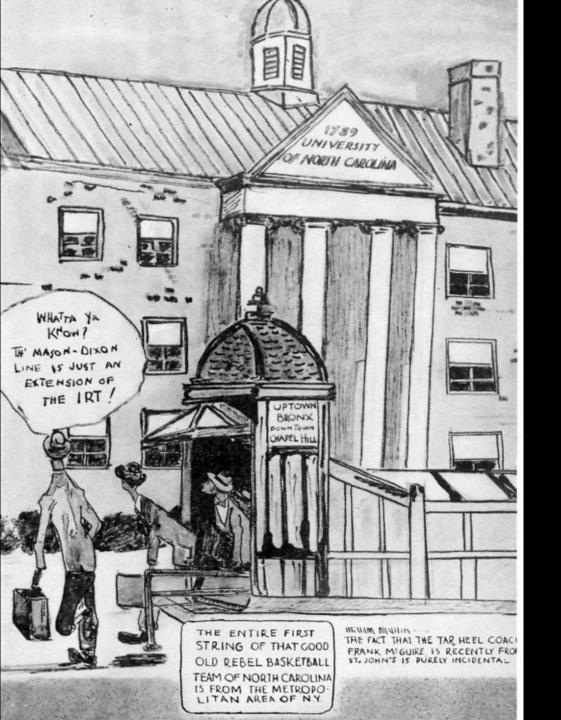
Tar Heel State Top Five

#4 1957 UNC Tar Heels#5 1954 NC State Wolfpack



Frank McGuire

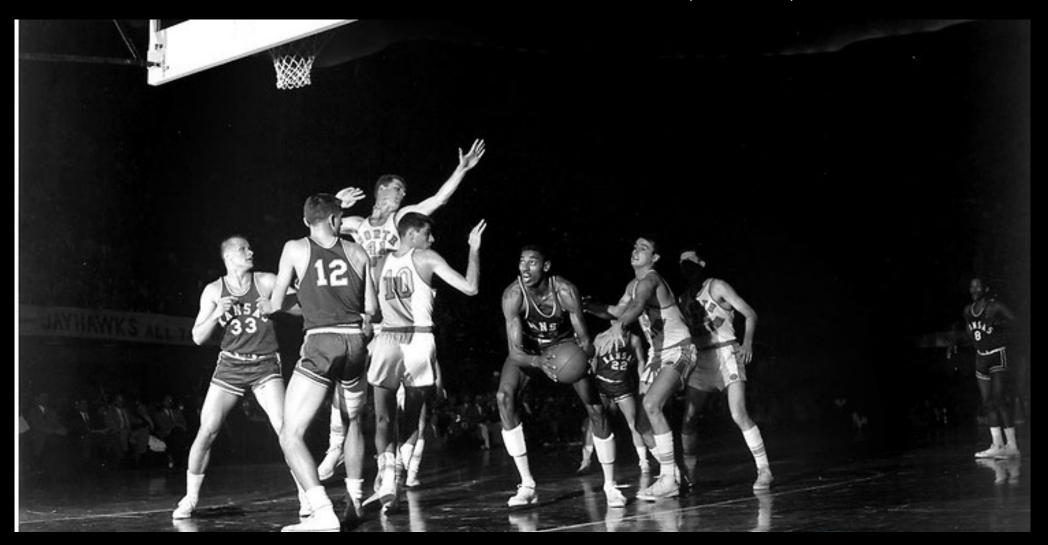
1956-1957 UNC Tar Heels



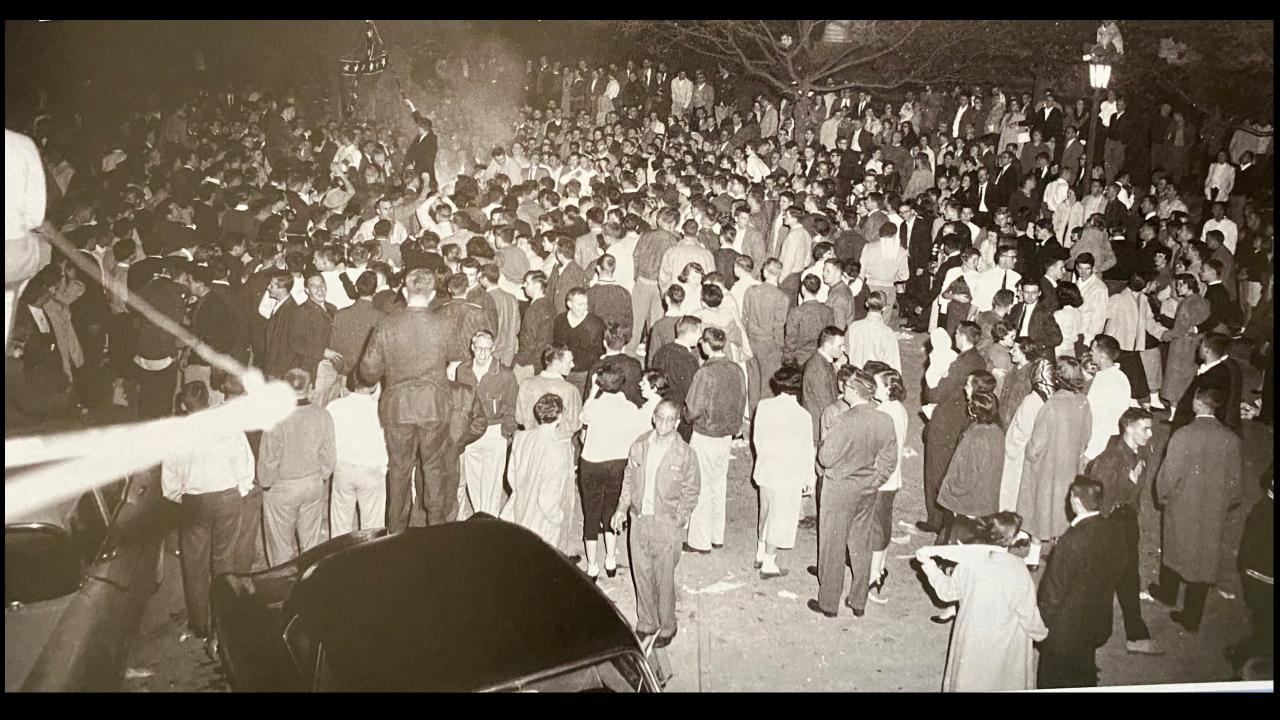
UNC's "Underground Railroad"

Sports Illustrated (1957)

1957 NCAA National Championship Game UNC 54 Kansas 53 (3 OT)



Wilt Chamberlain (with ball)









#3 1937 Bennett College Belles
#4 1957 UNC Tar Heels
#5 1954 NC State Wolfpack

Bennett College Belles



"The nation's best female cage team" Chicago Defender (1937)



"We were ladies, we just played like boys." Ruth Glover (fourth from left)



#2 1944 NC College for Negroes Eagles
 #3 1937 Bennett College Belles
 #4 1957 UNC Tar Heels
 #5 1954 NC State Wolfpack



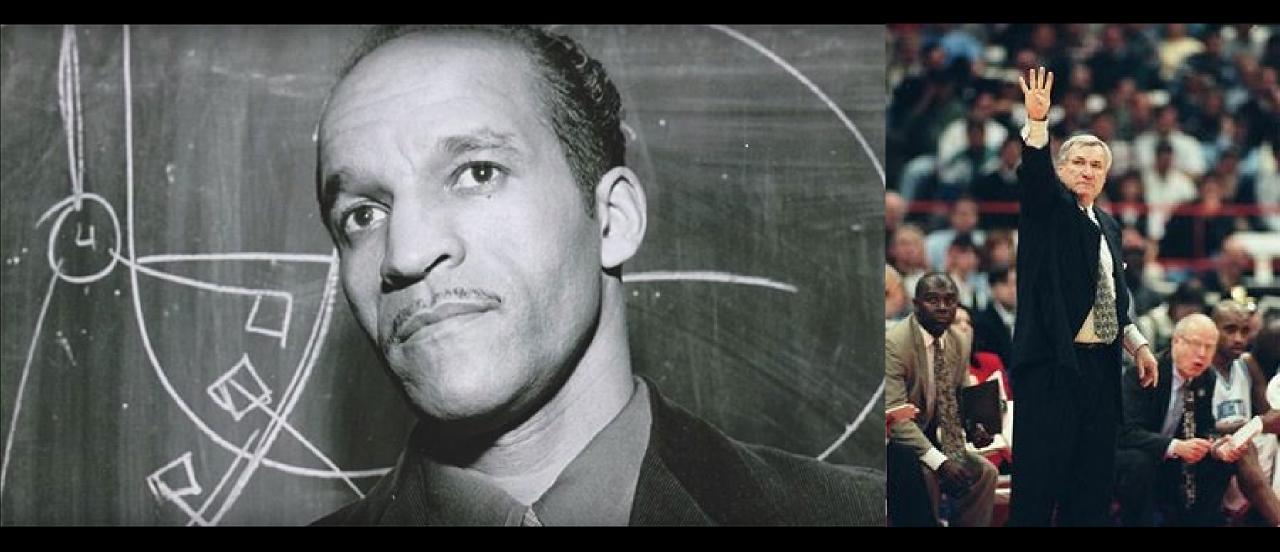
John McLendon

North Carolina College for Negroes (NC Central)

"Race Horse Basketball" (Fast Break)



"Four Corners Offense"



"The Secret Game" (March 12, 1944)



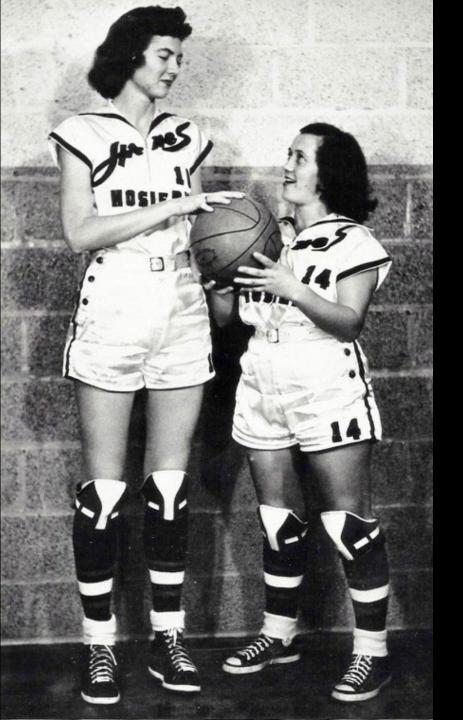
North Carolina College for Negroes (1944)

#1 1951 Hanes Hosiery Hosiers
#2 1944 NC College for Negroes Eagles
#3 1937 Bennett College Belles
#4 1957 UNC Tar Heels
#5 1954 NC State Wolfpack

Hanes Hosiery (Winston-Salem, NC)



Southern Textile League (1950s)



Eunies Futch and Eckie Jordan

"The Two E's"

Hanes Hosiery

Hanes Hosiery



3 AAU Titles (1951, 1952, 1953) 102-Game Winning Streak (1951-1954)

AAU Basketball Beauty Queens



Grace Kenworthy was crowned queen in 1951 at the annual beauty contest of the AAU national basketball championship. Runner-up princesses (left to right were Jeanette Vanderslice, Cora Lou Balding, Joyce Lloyd, and Hayde Gonzales. Credit: Amateur Athletic Union (Amateur Athlete, June 1951





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