

#### BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE March 22, 2023

Chancellor's Ballroom, The Carolina Inn

#### **OPEN SESSION**

#### **FOR ACTION**

1. Approval of January 25, 2023 Minutes

John Preyer, Committee Chair

2. Design Approval

Nathan Knuffman, Vice Chancellor for Finance and Operations

• Carrington Hall Renewal

3. **Demolition Approval** 

Nathan Knuffman, Vice Chancellor for Finance and Operations

Carrington Hall

4. **Property Acquisition by Lease** 

Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises

• Lineberger Cancer Center

5. All-Funds Budget

Nathan Knuffman, Vice Chancellor for Finance and Operations

#### ADDITIONAL INFORMATION AVAILABLE

1. Semi-Annual Lease Report

Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises

2. Semi-Annual Capital Improvement Projects Report

Anna Wu, Associate Vice Chancellor for Facilities Services

# UNC-CHAPEL HILL BOARD OF TRUSTEES BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE MEETING Open Session Minutes

#### January 25, 2023

Committee Chair John Preyer called the meeting to order at 10:28 a.m. in the Hill Ballroom at The Carolina Inn. Assistant Secretary Chris McClure called the roll. The following committee members were present:

Vice Chair Kotis
Perrin Jones
Teresa Artis Neal
Ralph Meekins
Vinay Patel
Malcolm K. Turner
Ramsey White

#### **OPEN SESSION**

The following items were presented for action:

#### **Spending Authority**

Nathan Knuffman, Vice Chancellor for Finance and Operations, presented the following for approval:

• Glaxo Building Mass Spectrometer Relocation

Questions were entertained. Trustee Kotis moved to approve the request. Chair Boliek seconded the motion, and it carried.

#### **Advance Planning Spending Authority**

Vice Chancellor Knuffman presented requests for advance planning spending authority for the Dental Complex Fire Alarm Replacement and for the Fordham Hall Chilled Water Process Loop and Refrigeration Equipment Replacement.

Questions and discussion were entertained. Chair Preyer moved to approve the requests, Trustee Patel seconded, and the motion carried.

#### **Designer Selections**

Vice Chancellor Knuffman presented the following designer selection items:

- Brinkhous-Bullit Electrical Upgrades
- Genetic Medicine Building First Floor Lab Renovation

After discussion and questions, Trustee Kotis moved to approve the designer selections. Trustee Artis Neal seconded, and the motion carried.

UNC-Chapel Hill Board of Trustees Budget, Finance, and Infrastructure Committee Meeting Open Session Minutes January 25, 2023

#### **Demolition Approval**

Vice Chancellor Knuffman presented a request for demolition approval for the Frances Owens Blood Research Lab Barn. Questions were entertained.

Trustee Kotis moved to approve the demolition, and Trustee Boliek seconded. The motion carried.

Vice Chair Kotis noted that all the approved items from this committee would be added to the Consent Agenda for a vote by the full Board.

The following items were presented for information only:

#### **Review of the Annual Comprehensive Financial Report**

Vice Chancellor Knuffman gave an informational presentation on the Annual Comprehensive Financial Report. Questions and discussion were entertained.

#### **Finance Update**

Vice Chancellor Knuffman gave an update on the FY24 Budget Development Schedule. Questions and discussion were entertained.

A copy of this presentation is available in the Office of the Assistant Secretary and at bot.unc.edu.

#### Blending and Braiding: aligning with UNC and Statewide Strategic Priorities

Vice Chancellor Knuffman introduced Ramona Denby-Brinson, Dean of the School of Social Work, who gave a presentation regarding the School of Social Work's budget process. Following the presentation, questions and discussion were entertained.

A copy of this presentation is available in the Office of the Assistant Secretary and at bot.unc.edu.

#### **ADJOURNMENT**

There being no further business for the committee, Committee Vice Chair Kotis adjourned the meeting at 11:18 a.m. without objection.





#### **AGENDA ITEM**

Action Item 2 Design Approval – Carrington Hall Renewal

Situation: The Committee has for its consideration DESIGN of the CARRINGTON HALL

**RENEWAL** capital project.

**Background:** The project will replace the original 1969 wing of Carrington Hall with a new

structure of roughly 105,000 SF to meet the programmatic needs of the School of Nursing. The new building will support planned enrollment expansion in the School, provide significant increase in simulation and innovation space, add new classrooms, student study and collaboration spaces, and offices for additional

faculty and staff.

The General Assembly has appropriated \$65.2 million towards this project. The total project budget is \$94 million, with the balance being funded from gifts and

appropriations.\*

**Assessment:** It is recommended that the Committee approve the design of the project.

**Action:** This item requires a vote by the Committee and a vote by the full Board of

Trustees to approve the design of the project.

<sup>\*</sup>The UNC Board of Governors approved a request for an additional \$19.0 million in the FY2023-25 biennium.





#### **AGENDA ITEM**

Action Item 3 **Demolition Approval – Carrington Hall** 

Situation: The Committee has for its consideration **DEMOLITION** of the **WEST WING** of

**CARRINGTON HALL.** 

**Background:** The 79,000 square foot west wing of Carrington Hall project was completed in

1969 and houses classrooms, labs, and office space for the School of Nursing. The building has accumulated a significant backlog of deferred maintenance. The Carrington Hall Renewal capital project to expand the School of Nursing to accommodate increased enrollment performed a study to test the feasibility of a comprehensive renovation of the west wing. When it was determined that the structural system of the building made a renovation to create spaces appropriate for the contemporary curriculum cost prohibitive, the recommendation was made to demolish the building and construct a new, larger

building in its place.

**Assessment:** It is recommended that the Committee approve the demolition of the building.

**Action:** This item requires a vote by the Committee and a vote by the full Board of

Trustees to approve the demolition of the building.

# Board of Trustees Budget, Finance, and Infrastructure Committee

**Capital Improvement Projects** 

Facilities Services, March 2023

















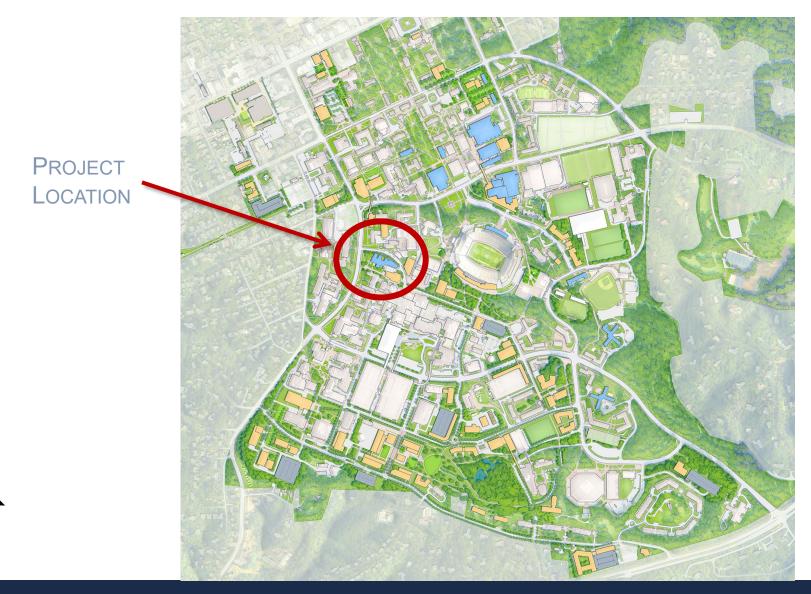








## CARRINGTON HALL RENEWAL







SITE PLAN DESIGN





SITE DESIGN – LOWER PLAZA FROM UPPER PLAZA





SITE DESIGN – LOWER PLAZA APPROACH FROM S. COLUMBIA





BUILDING DESIGN - APPROACH FROM SOUTHEAST





BUILDING DESIGN – APPROACH FROM S. COLUMBIA





BUILDING DESIGN – APPROACH FROM WEST





Building Design – Approach from Medical Dr.





Building Design – Approach from Northeast



## CARRINGTON HALL DEMOLITION







# BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE March 22, 2023

#### **AGENDA ITEM**

Action Item 4 Property Acquisition by Lease – Lineberger Cancer Center

Situation: This request is to renew the lease for approximately 10,000 square feet of

rentable office space at 101 E. Weaver Street, Carrboro, NC for use by the

Lineberger Cancer Center in the School of Medicine.

**Background:** Lineberger Cancer Center within the School of Medicine, currently occupies

the premises at 101 E. Weaver Street. Their lease expires on February 29, 2024. There is no space on campus for LCC to move into and therefore an RFP was issued to identify potential options. The landlord has offered to extend our existing term for an additional two years at our rate as of the end of the current term, thereby holding our expenses even through February 28, 2026. The building is conveniently located on the free Chapel Hill bus

line.

Term: Two (2) years

Renewal Option: None

Expiration: February 28, 2026

SF: 10,185

Rate: \$238,070.35/annually or \$23.37 psf

Operating Expenses: Included

Occupancy: Currently occupying

**Assessment:** The School of Medicine has occupied this space since 2015. In order to meet

the needs of the School of Medicine it is recommended that the Committee

approve the lease for execution by the University.

**Action:** This item requires a vote by the Committee and a vote by the full Board of

Trustees to approve a motion for the acquisition of Lineberger Cancer Center space by lease at 101 E. Weaver Street, Carrboro, North Carolina on terms

described above.

# Real Estate Operations Board of Trustees, March 2023

Lineberger Cancer Center Lease

























# Acquisition by Lease Renewal – Lineberger Cancer Center

LESSOR: Carr Mill Mall Limited Partnership

USER: Lineberger Cancer Center in the School of Medicine

LESSEE: State of North Carolina, UNC-Chapel Hill

LOCATION: 101 E. Weaver Street, Carrboro, NC

LEASE AMOUNT: \$238,070.35/annually, with 0% annual escalations (\$23.37/psf gross)

DESCRIPTION: 10,185 rentable square feet

LEASE TERM: Two (2) years

**TENANT IMPROVEMENTS: None** 

LEASE EXPIRATION: February 28, 2026





BUDGET, FINANCE, AND INFRASTRUCTURE COMMITTEE

March 22, 2023

#### **AGENDA ITEM**

Action Item 5 All-Funds Budget

**Situation:** FY24 UNC-CHAPEL HILL ALL-FUNDS BUDGET is recommended for approval.

**Background:** To further the financial management of The University of North Carolina System

and its constituent institutions, in 2022 the UNC System recommended that an all-funds budget be developed and executed by each constituent institution of the UNC System beginning with FY 2022-23. Further, UNC System Office guidelines directed that all-funds budgets are to be approved by each institution's Board of Trustees and reported to the President of the System and

the Board of Governors annually.

Assessment: The 2023-24 UNC-Chapel Hill All-Funds Budget is in accordance with UNC

System Office guidelines for consideration by the Board of Trustees.

**Action:** This item requires a vote by the Committee and a vote by the full Board of

Trustees.

#### UNC Chapel Hill FY 2022-23 All-Funds Budget

#### UNC Chapel Hill FY 2023-24 All-Funds Budget

All Units		General Fund	A	uxiliary & Other	Overhead	Re	estricted Trust	Total
All Units		General Fund		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriations	\$ 566,382,000	\$	-	\$ -	\$	-	\$ 566,382,000
	Tuition & Fees	\$ 528,141,000	\$	105,173,000	\$ -	\$	1,000	\$ 633,315,000
	Sales & Services	\$ 425,000	\$	453,794,000	\$ -	\$	11,256,000	\$ 465,475,000
	Patient Services	\$ -	\$	620,823,000	\$ -	\$	1,000	\$ 620,824,000
	Contracts & Grants	\$ -	\$	70,084,000	\$ 231,212,000	\$	778,454,000	\$ 1,079,750,000
	Gifts & Investments	\$ -	\$	13,387,000	\$ -	\$	118,962,000	\$ 132,349,000
	Other Revenues	\$ 10,800,000	\$	187,498,000	\$ -	\$	339,896,000	\$ 538,194,000
Revenues T	otal	\$ 1,105,748,000	\$	1,450,759,000	\$ 231,212,000	\$ :	1,248,570,000	\$ 4,036,289,000
Expenses	Salaries and Wages	\$ 557,152,000	\$	595,918,000	\$ 69,973,000	\$	421,508,000	\$ 1,644,551,000
	Staff Benefits	\$ 171,626,000	\$	186,251,000	\$ 24,131,000	\$	119,840,000	\$ 501,848,000
	Supplies, Materials, & Equipment	\$ 47,154,000	\$	175,313,000	\$ 44,694,000	\$	103,456,000	\$ 370,617,000
	Services	\$ 115,687,000	\$	272,523,000	\$ 11,299,000	\$	184,011,000	\$ 583,520,000
	Scholarships & Fellowships	\$ 108,600,000	\$	64,975,000	\$ 2,263,000	\$	318,508,000	\$ 494,346,000
	Debt Service	\$ _	\$	88,895,000	\$ 25,754,000	\$	1,164,000	\$ 115,813,000
	Utilities	\$ 75,903,000	\$	20,604,000	\$ 188,000	\$	267,000	\$ 96,962,000
	Other Expenses	\$ 18,533,000	\$	112,142,000	\$ 22,792,000	\$	74,165,000	\$ 227,632,000
Expenses To	otal	\$ 1,094,655,000	\$	1,516,621,000	\$ 201,094,000	\$ :	1,222,919,000	\$ 4,035,289,000
Net Transfe	rs	\$ (11,093,000)	\$	29,973,000	\$ (28,073,000)	\$	(25,429,000)	\$ (34,622,000)
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Change in F	und Balance	\$ -	\$	(35,889,000)	\$ 2,045,000	\$	222,000	\$ (33,622,000)

All Units		General Fund	Α	Auxiliary & Other	0	verhead/F&A	R	estricted Trust	Total
All Ullits		General Fund		Trust Funds		Receipts		Funds	TOLAT
Revenues	State Appropriations	\$ 587,948,000	\$	-	\$	-	\$	-	\$ 587,948,000
	Tuition & Fees	\$ 542,720,000	\$	121,644,000	\$	-	\$	24,000	\$ 664,388,000
	Less Discounts and Allowances	\$ (53,419,000)	\$	(6,708,000)	\$	-	\$	(96,874,000)	\$ (157,001,000)
	Sales & Services	\$ 973,000	\$	499,629,000	\$	-	\$	4,660,000	\$ 505,262,000
	Patient Services	\$ -	\$	647,006,000	\$	-	\$	-	\$ 647,006,000
	Contracts & Grants	\$ 1,700,000	\$	69,771,000	\$	242,236,000	\$	924,075,000	\$ 1,237,782,000
	Gifts & Investments	\$ -	\$	12,864,000	\$	240,000	\$	125,364,000	\$ 138,468,000
	Other Revenues	\$ 68,000	\$	194,382,000	\$	-	\$	340,807,000	\$ 535,257,000
Revenues T	otal	\$ 1,079,990,000	\$	1,538,588,000	\$	242,476,000	\$	1,298,056,000	\$ 4,159,110,000
Expenses	Salaries and Wages	\$ 589,747,000	\$	615,763,000	\$	76,711,000	\$	425,632,000	\$ 1,707,853,000
	Staff Benefits	\$ 182,841,000	\$	202,682,000	\$	28,465,000	\$	125,754,000	\$ 539,742,000
	Services, Supplies, Materials, & Equip.	\$ 135,482,000	\$	495,548,000	\$	78,013,000	\$	379,695,000	\$ 1,088,738,000
	Scholarships & Fellowships	\$ 108,677,000	\$	68,649,000	\$	5,494,000	\$	319,294,000	\$ 502,114,000
	Less Discounts and Allowances	\$ (53,419,000)	\$	(6,708,000)	\$	-	\$	(96,874,000)	\$ (157,001,000)
	Debt Service	\$ -	\$	71,789,000	\$	25,752,000	\$	830,000	\$ 98,371,000
	Utilities	\$ 76,789,000	\$	20,566,000	\$	280,000	\$	139,000	\$ 97,774,000
	Other Expenses	\$ 34,222,000	\$	131,181,000	\$	21,611,000	\$	88,942,000	\$ 275,956,000
Expenses To	otal	\$ 1,074,339,000	\$	1,599,470,000	\$	236,326,000	\$	1,243,412,000	\$ 4,153,547,000
Net Transfe	ers	\$ (5,650,000)	\$	(1,369,000)	\$	(6,150,000)	\$	(34,667,000)	\$ (47,836,000)
Change in F	und Balance		\$	(62,251,000)	\$	-	\$	19,977,000	\$ (42,274,000)

Callage of A	Arts and Sciences	,	Seneral Fund	Α	uxiliary & Other	Overhead	Re	estricted Trust	Total
College of F	Arts and Sciences		eneral runu		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	193,349,000	\$	8,371,000	\$ -	\$	-	\$ 201,720,000
	Sales & Services	\$	25,000	\$	4,624,000	\$ -	\$	1,146,000	\$ 5,795,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	1,636,000	\$ 12,250,000	\$	63,276,000	\$ 77,162,000
	Gifts & Investments	\$	-	\$	1,184,000	\$ -	\$	36,470,000	\$ 37,654,000
	Other Revenues	\$	-	\$	4,637,000	\$ -	\$	14,637,000	\$ 19,274,000
Revenues T	otal	\$	193,374,000	\$	20,452,000	\$ 12,250,000	\$	115,529,000	\$ 341,605,000
Expenses	Salaries and Wages	\$	147,571,000	\$	11,621,000	\$ 2,113,000	\$	47,854,000	\$ 209,159,000
	Staff Benefits	\$	42,884,000	\$	3,771,000	\$ 745,000	\$	11,360,000	\$ 58,760,000
	Supplies, Materials, & Equipment	\$	1,340,000	\$	3,096,000	\$ 3,935,000	\$	12,570,000	\$ 20,941,000
	Services	\$	80,000	\$	1,274,000	\$ 1,679,000	\$	11,305,000	\$ 14,338,000
	Scholarships & Fellowships	\$	667,000	\$	454,000	\$ 227,000	\$	12,930,000	\$ 14,278,000
	Debt Service	\$	-	\$	-	\$ -	\$	556,000	\$ 556,000
	Utilities	\$	355,000	\$	354,000	\$ 2,000	\$	4,000	\$ 715,000
	Other Expenses	\$	449,000	\$	5,970,000	\$ 1,257,000	\$	9,824,000	\$ 17,500,000
Expenses To	otal	\$	193,346,000	\$	26,540,000	\$ 9,958,000	\$	106,403,000	\$ 336,247,000
Net Transfe	ers	\$	(28,000)	\$	868,000	\$ (16,000)	\$	(16,524,000)	\$ (15,700,000)
Change in F	und Balance			\$	(5,220,000)	\$ 2,276,000	\$	(7,398,000)	\$ (10,342,000

College of	Arts and Sciences	(	General Fund	Α	uxiliary & Other Trust Funds	0	verhead/F&A Receipts	Re	estricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	Ś	210,912,000	Ś	12,622,000	Ś	receipts -	Ś	4.000	Ś	223,538,000
nevenues	Sales & Services	Š	36,000	Ś	6,248,000	Ś		Ś	1,159,000	Ś	7,443,000
	Patient Services	Š	30,000	Ś	0,240,000	Ġ		Ġ	1,155,000	Š	7,443,000
	Contracts & Grants	Ś	_	Ś	844,000	Ś	9,544,000	Ś	81.109.000	Ś	91,497,000
	Gifts & Investments	Š		Ś	505,000	Ś	3,344,000	Ś	40,145,000	Ś	40,650,000
	Other Revenues	Ś	_	Ś	4,371,000	Ś	_	Ś	20,766,000	Ś	25,137,000
Revenues 1		Ś	210,948,000	Ś	24,590,000	Ś	9,544,000	Ś	143,183,000	Ś	388,265,000
					,,		-, ,		,,		
Expenses	Salaries and Wages	\$	159,732,000	\$	8,411,000	\$	2,010,000	\$	52,045,000	\$	222,198,000
	Staff Benefits	\$	44,667,000	\$	2,555,000	\$	644,000	\$	12,538,000	\$	60,404,000
	Services, Supplies, Materials, & Equip.	\$	3,586,000	\$	5,412,000	\$	4,808,000	\$	29,190,000	\$	42,996,000
	Scholarships & Fellowships	\$	1,115,000	Ś	302,000	Ś	1,449,000	Ś	12,538,000	Ś	15,404,000
	Debt Service	Ś	-,,	Ś	-	Ś	-, ,	Ś	556,000	Ś	556,000
	Utilities	Ś	535,000	Ś	474,000	Ś	-	Ś	5.000	Ś	1,014,000
	Other Expenses	Ś	1,310,000	\$	6,238,000	Ś	1,655,000	Ś	14,778,000	Ś	23,981,000
Expenses T		\$	210,945,000	\$	23,392,000	\$	10,566,000	\$	121,650,000	\$	366,553,000
Net Transfe	ers	\$	(3,000)	\$	(4,559,000)	\$	(26,000)	\$	(15,479,000)	\$	(20,067,000)
	<u> </u>										
Change in F	Fund Balance			\$	(3,361,000)	\$	(1,048,000)	\$	6,054,000	\$	1,645,000

Business Sc	hool	,	Seneral Fund	Α	uxiliary & Other		Overhead	Re	stricted Trust		Total
Dusilless 30	11001		seneral runu		Trust Funds		Receipts		Funds		iotai
Revenues	State Appropriation, Tuition, & Fees	\$	108,660,000	\$	34,194,000	\$	-	\$	-	\$	142,854,000
	Sales & Services	\$	1,000	\$	3,789,000	\$	-	\$	14,000	\$	3,804,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$ - \$ -	\$	527,000	\$	49,000	\$	898,000	\$	1,474,000	
	Gifts & Investments	\$	-	\$	2,000	\$	-	\$	8,504,000	\$	8,506,000
	Other Revenues	\$	-	\$	1,254,000	\$	-	\$	16,516,000	\$	17,770,000
Revenues T	otal	\$	108,661,000	\$	39,766,000	\$	49,000	\$	25,932,000	\$	174,408,000
Expenses	Salaries and Wages	\$	42,180,000	\$	17,593,000	\$	39,000	\$	13,681,000	\$	73,493,000
	Staff Benefits	\$	9,103,000	\$	4,808,000	\$	10,000	\$	3,503,000	\$	17,424,000
	Supplies, Materials, & Equipment	\$	47,000	\$	1,783,000	\$	-	\$	646,000	\$	2,476,000
	Services	\$	39,583,000	\$	2,746,000	\$	-	\$	171,000	\$	42,500,000
	Scholarships & Fellowships	\$	6,484,000	\$	2,722,000	\$	-	\$	7,393,000	\$	16,599,000
	Debt Service	\$	-	\$	2,693,000	\$	-	\$	-	\$	2,693,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	1,264,000	\$	13,357,000	\$	-	\$	2,576,000	\$	17,197,000
Expenses To	otal	\$	98,661,000	\$	45,702,000	\$	49,000	\$	27,970,000	\$	172,382,000
Net Transfe	rs	\$	(10,000,000)	\$	2,140,000	\$	-	\$	(4,491,000)	\$	(12,351,000)
Changa in F	and Delenee			ć	(3,796,000)	ć		Ś	(6,529,000)	ć	/10 225 000
change in F	und Balance			۶	(3,796,000)	Ş		ې	(0,329,000)	?	(10,325,000)

Business Sc	hool	(	General Fund	Α	uxiliary & Other Trust Funds	0	verhead/F&A Receipts	Re	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	103,783,000	\$	41,342,000	\$	-	\$	9,000	\$	145,134,000
	Sales & Services	\$	22,000	\$	3,441,000	\$	-	\$	18,000	\$	3,481,00
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	601,000	\$	76,000	\$	1,636,000	\$	2,313,00
	Gifts & Investments	\$	-	\$	6,000	\$	-	\$	7,753,000	\$	7,759,00
	Other Revenues	\$	2,000	\$	1,250,000	\$	-	\$	16,906,000	\$	18,158,00
Revenues T	otal	\$	103,807,000	\$	46,640,000	\$	76,000	\$	26,322,000	\$	176,845,00
Expenses	Salaries and Wages	Ś	46.465.000	Ś	13.706.000	Ś	18,000	Ś	12.502.000	Ś	72,691,00
	Staff Benefits	Ś	9,612,000	Ś	4,011,000	Ś		Ś	3,442,000	Ś	17,101,00
	Services, Supplies, Materials, & Equip.	\$	33,657,000	\$	5,904,000	\$	6,000	\$	1,685,000	\$	41,252,00
	Scholarships & Fellowships	\$	7,537,000	\$	3,318,000	\$	10,000	\$	8,148,000	\$	19,013,00
	Debt Service	\$		\$	7,548,000	\$		\$	-	\$	7,548,00
	Utilities	\$	-	\$	1,000	\$	-	\$	-	\$	1,00
	Other Expenses	\$	1,536,000	\$	14,914,000	\$	6,000	\$	2,967,000	\$	19,423,00
Expenses To	otal	\$	98,807,000	\$	49,402,000	\$	76,000	\$	28,744,000	\$	177,029,00
Net Transfe	rs	\$	(5,000,000)	\$	2,627,000	\$	-	\$	(4,472,000)	\$	(6,845,00
Change in F	und Balance			\$	(135,000)	\$		\$	(6,894,000)	\$	(7,029,00

School of D	ata Science	Genera	al Fund	Auxiliary & Othe Trust Funds	er	Overhea Rece		ted Trust inds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	-	\$	-	\$ -	\$ -
	Sales & Services	\$	-	\$	-	\$	-	\$ -	\$ -
	Patient Services	\$	-	\$	-	\$	-	\$ -	\$ -
	Contracts & Grants	\$	-	\$	-	\$	-	\$ -	\$ -
	Gifts & Investments	\$	-	\$	-	\$	-	\$ -	\$ -
	Other Revenues	\$	-	\$	-	\$	-	\$ -	\$ -
Revenues T	otal	\$	-	\$	-	\$	-	\$ -	\$ -
Expenses	Salaries and Wages	\$	-	\$	-	\$	-	\$ -	\$ -
	Staff Benefits	\$	-	\$	-	\$	-	\$ -	\$ -
	Supplies, Materials, & Equipment	\$	-	\$	-	\$	-	\$ -	\$ -
	Services	\$	-	\$	-	\$	-	\$ -	\$ -
	Scholarships & Fellowships	\$	-	\$	-	\$	-	\$ -	\$ -
	Debt Service	\$	-	\$	-	\$	-	\$ -	\$ -
	Utilities	\$	-	\$	-	\$	-	\$ -	\$ -
	Other Expenses								
Expenses To	otal	\$	-	\$	-	\$	-	\$ -	\$ -
Net Transfe	rs	\$	-	\$	-	\$	-	\$ -	\$ -
Change in F	und Balance			\$	-	\$	-	\$ -	\$ -

School of D	Data Science	Ge	neral Fund		xiliary & Other Trust Funds	Ov	erhead/F&A Receipts	Res	tricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	1,000,000	\$	-	\$	-	\$	-	\$	1,000,000
	Sales & Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	252,000	\$	-	\$	252,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Revenues	\$	-	\$	-	\$	-	\$	-	\$	-
Revenues T	otal	\$	1,000,000	\$	-	\$	252,000	\$	-	\$	1,252,000
Expenses	Salaries and Wages	\$	_	Ś	3,000,000	\$	68,000	Ś	_	Ś	3,068,000
	Staff Benefits	Ś	_	Ś	944,000		24,000	Ś	_	Ś	968,000
	Services, Supplies, Materials, & Equip.	\$	1,000,000	\$	396,000	\$		\$	-	\$	1,396,000
	Scholarships & Fellowships	\$		\$		\$	_	\$		\$	_
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	60,000	\$	160,000	\$		\$	220,000
Expenses To	otal	\$	1,000,000	\$	4,400,000	\$	252,000	\$	-	\$	5,652,000
Net Transfe	ers	\$	-	\$	-	\$		\$	-	\$	-
Change in F	und Balance			\$	(4,400,000)	\$	_	\$	_	\$	(4,400,000)

School of E	ducation	_	eneral Fund	Aux	iliary & Other	(	Overhead	Res	stricted Trust	Total
3011001 01 20	uucation	G	eneral runu	1	rust Funds		Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	14,280,000	\$	133,000	\$	-	\$	-	\$ 14,413,000
	Sales & Services	\$	-	\$	519,000	\$	-	\$	-	\$ 519,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	352,000	\$	5,126,000	\$ 5,478,000
	Gifts & Investments	\$	-	\$	3,000	\$	-	\$	1,107,000	\$ 1,110,000
	Other Revenues	\$	-	\$	323,000	\$	-	\$	509,000	\$ 832,000
Revenues T	otal	\$	14,280,000	\$	978,000	\$	352,000	\$	6,742,000	\$ 22,352,000
Expenses	Salaries and Wages	\$	10,201,000	\$	481,000	\$	-	\$	2,671,000	\$ 13,353,000
	Staff Benefits	\$	3,142,000	\$	145,000	\$	-	\$	715,000	\$ 4,002,000
	Supplies, Materials, & Equipment	\$	736,000	\$	169,000	\$	37,000	\$	75,000	\$ 1,017,000
	Services	\$	52,000	\$	2,000	\$	-	\$	1,769,000	\$ 1,823,000
	Scholarships & Fellowships	\$	90,000	\$	38,000	\$	-	\$	715,000	\$ 843,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	58,000	\$	34,000	\$	1,000	\$	172,000	\$ 265,000
Expenses To	otal	\$	14,279,000	\$	869,000	\$	38,000	\$	6,117,000	\$ 21,303,000
Net Transfe	ers	\$	(1,000)	\$	(380,000)	\$	(331,000)	\$	(397,000)	\$ (1,109,000)
Change in F	und Balance			\$	(271,000)	\$	(17,000)	\$	228,000	\$ (60,000)

School of E	ducation	G	eneral Fund	A	uxiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	15,311,000	\$	252,000	\$	-	\$	-	\$ 15,563,000
	Sales & Services	\$	-	\$	764,000	\$	-	\$	-	\$ 764,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	510,000	\$	5,701,000	\$ 6,211,000
	Gifts & Investments	\$	-	\$	301,000	\$	-	\$	1,230,000	\$ 1,531,000
	Other Revenues	\$	-	\$	387,000	\$	-	\$	677,000	\$ 1,064,000
Revenues T	otal	\$	15,311,000	\$	1,704,000	\$	510,000	\$	7,608,000	\$ 25,133,000
Expenses	Salaries and Wages	\$	10,698,000	\$	585,000	\$	442,000	\$	3,017,000	\$ 14,742,000
	Staff Benefits	\$	3,240,000	\$	174,000	\$	115,000	\$	812,000	\$ 4,341,000
	Services, Supplies, Materials, & Equip.	\$	811,000	\$	430,000	\$	498,000	\$	1,340,000	\$ 3,079,000
	Scholarships & Fellowships	\$	57,000	\$	90,000	\$	11,000	\$	1,707,000	\$ 1,865,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	500,000	\$	259,000	\$	23,000	\$	661,000	\$ 1,443,000
Expenses To	otal	\$	15,306,000	\$	1,538,000	\$	1,089,000	\$	7,537,000	\$ 25,470,000
Net Transfe	ers	\$	(5,000)	\$	(126,000)	\$	-	\$	341,000	\$ 210,000
Change in F	und Balance			\$	40.000	Ś	(579,000)	Ś	412,000	\$ (127,000

School of G		_	eneral Fund	Αι	uxiliary & Other	Overhead	Res	tricted Trust	Total
School of G	overnment	G	eneral runu		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	14,641,000	\$	34,000	\$ -	\$	-	\$ 14,675,000
	Sales & Services	\$	342,000	\$	3,257,000	\$ -	\$	2,000	\$ 3,601,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	340,000	\$ 86,000	\$	4,784,000	\$ 5,210,000
	Gifts & Investments	\$	-	\$	-	\$ -	\$	960,000	\$ 960,000
	Other Revenues	\$	-	\$	181,000	\$ -	\$	1,986,000	\$ 2,167,000
Revenues T	otal	\$	14,983,000	\$	3,812,000	\$ 86,000	\$	7,732,000	\$ 26,613,000
Expenses	Salaries and Wages	\$	9,783,000	\$	2,785,000	\$ 65,000	\$	3,924,000	\$ 16,557,000
	Staff Benefits	\$	3,100,000	\$	724,000	\$ 20,000	\$	1,080,000	\$ 4,924,000
	Supplies, Materials, & Equipment	\$	2,000	\$	51,000	\$ -	\$	200,000	\$ 253,000
	Services	\$	1,565,000	\$	79,000	\$ -	\$	2,611,000	\$ 4,255,000
	Scholarships & Fellowships	\$	504,000	\$	-	\$ -	\$	260,000	\$ 764,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	29,000	\$	245,000	\$ -	\$	178,000	\$ 452,000
Expenses To	otal	\$	14,983,000	\$	3,884,000	\$ 85,000	\$	8,253,000	\$ 27,205,000
Net Transfe	rs	\$	-	\$	53,000	\$ -	\$	(62,000)	\$ (9,000)
Change in F	und Balance			\$	(19,000)	\$ 1,000	\$	(583,000)	\$ (601,000)

School of G	overnment	G	eneral Fund	Αι	uxiliary & Other Trust Funds	Ov	erhead/F&A	Res	stricted Trust		Total
Davianion	Chata Annuariation Tuition 9 Face	Ś	44 520 000	Ś		Ś	Receipts	Ś	Funds	Ś	14 507 000
Revenues	State Appropriation, Tuition, & Fees	\$	14,528,000	-	59,000	Τ.	-		-	- 1	14,587,000
	Sales & Services	Ş	570,000	\$	3,847,000	\$	-	\$	24,000	Ş	4,441,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	44,000	\$	102,000	\$	5,064,000	\$	5,210,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	1,025,000	\$	1,025,000
	Other Revenues	\$	-	\$	181,000	\$	-	\$	2,889,000	\$	3,070,000
Revenues T	otal	\$	15,098,000	\$	4,131,000	\$	102,000	\$	9,002,000	\$	28,333,000
Expenses	Salaries and Wages	\$	9,874,000	,	2,483,000	,	52,000	Ś	5,061,000	ė	17,470,000
Expenses	_							Τ.			
	Staff Benefits	\$	3,237,000		690,000		13,000	\$	1,369,000	-	5,309,000
	Services, Supplies, Materials, & Equip.	\$	40,000	\$	342,000	\$	-	\$	1,962,000	\$	2,344,000
	Scholarships & Fellowships	Ś	386,000	Ś	16,000	Ś		Ś	537,000	\$	939,000
	Debt Service	Ś	· -	Ś		Ś	-	Ś		\$	-
	Utilities	Ś	_	Ś	_	Ś	_	Ś	_	\$	-
	Other Expenses	\$	1,561,000	\$	384,000	\$	-	\$	329,000	\$	2,274,000
Expenses To	otal	\$	15,098,000	\$	3,915,000	\$	65,000	\$	9,258,000	\$	28,336,000
Net Transfe	ers	\$	-	\$	116,000	\$	-	\$	201,000	\$	317,000
Change in F	und Balance			Ś	332,000	Ś	37,000	Ś	(55,000)	\$	314,000

C-b1 -61-	nformation and Library Science	· ·	eneral Fund	Au	xiliary & Other	Overhead	Res	tricted Trust	Total
School of In	normation and Library Science	GE	eneral Fund		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	6,114,000	\$	70,000	\$ -	\$	-	\$ 6,184,000
	Sales & Services	\$	-	\$	36,000	\$ -	\$	-	\$ 36,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 219,000	\$	5,403,000	\$ 5,622,000
	Gifts & Investments	\$	-	\$	5,000	\$ -	\$	985,000	\$ 990,000
	Other Revenues	\$	-	\$	63,000	\$ -	\$	241,000	\$ 304,000
Revenues T	otal	\$	6,114,000	\$	174,000	\$ 219,000	00 \$ 6,629,000 \$		\$ 13,136,000
Expenses	Salaries and Wages	\$	4,333,000	\$	107,000	\$ 20,000	\$	2,532,000	\$ 6,992,000
	Staff Benefits	\$	1,312,000	\$	39,000	\$ 11,000	\$	710,000	\$ 2,072,000
	Supplies, Materials, & Equipment	\$	139,000	\$	19,000	\$ 119,000	\$	125,000	\$ 402,000
	Services	\$	-	\$	-	\$ -	\$	867,000	\$ 867,000
	Scholarships & Fellowships	\$	266,000	\$	4,000	\$ 2,000	\$	1,882,000	\$ 2,154,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	64,000	\$	24,000	\$ 38,000	\$	547,000	\$ 673,000
Expenses To	otal	\$	6,114,000	\$	193,000	\$ 190,000	\$	6,663,000	\$ 13,160,000
Net Transfe	rs	\$	-	\$	19,000	\$ -	\$	117,000	\$ 136,000
Change in F	und Balance			\$	-	\$ 29,000	\$	83,000	\$ 112,000

School of Ir	formation and Library Science	Ge	eneral Fund	Aı	uxiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	Ś	6,655,000	Ś	133,000	Ś	-	Ś	-	\$ 6,788,000
	Sales & Services	Ś	20,000		32,000	Ś	_	Ś	_	\$ 52,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$
	Contracts & Grants	\$	-	\$	-	\$	293,000	\$	6,034,000	\$ 6,327,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	1,738,000	\$ 1,738,000
	Other Revenues	\$	-	\$	63,000	\$	-	\$	568,000	\$ 631,000
Revenues T	otal	\$	6,675,000	\$	228,000	\$	293,000	\$	8,340,000	\$ 15,536,000
Expenses	Salaries and Wages	\$	4,804,000	\$	164,000	\$	363,000	\$	2,830,000	\$ 8,161,000
	Staff Benefits	\$	1,499,000	\$	73,000	\$	109,000	\$	763,000	\$ 2,444,000
	Services, Supplies, Materials, & Equip.	\$	14,000	\$	135,000	\$	248,000	\$	1,953,000	\$ 2,350,000
	Scholarships & Fellowships	\$	308,000	\$		\$	168,000	\$	1,640,000	\$ 2,116,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	50,000	\$	29,000	\$	21,000	\$	494,000	\$ 594,000
Expenses To	otal	\$	6,675,000	\$	401,000	\$	909,000	\$	7,680,000	\$ 15,665,000
Net Transfe	rs	\$	-	\$	40,000	\$	-	\$	41,000	\$ 81,000
Change in F	und Balance			Ś	(133,000)	Ś	(616,000)	Ś	701,000	\$ (48,000

School of Jo		· ·	eneral Fund	Aux	ciliary & Other	Overhead	Res	tricted Trust	Total
School of Jo	ournalism	GE	eneral Fund	1	Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	8,444,000	\$	233,000	\$ -	\$	-	\$ 8,677,000
	Sales & Services	\$	-	\$	228,000	\$ -	\$	-	\$ 228,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 107,000	\$	-	\$ 107,000
	Gifts & Investments	\$	-	\$	331,000	\$ -	\$	3,316,000	\$ 3,647,000
	Other Revenues	\$	-	\$	349,000	\$ -	\$	1,818,000	\$ 2,167,000
Revenues T	otal	\$	8,444,000	\$	1,141,000	\$ 107,000	\$	5,134,000	\$ 14,826,000
Expenses	Salaries and Wages	\$	6,472,000	\$	349,000	\$ 74,000	\$	2,726,000	\$ 9,621,000
S S	Staff Benefits	\$	1,887,000	\$	122,000	\$ 26,000	\$	831,000	\$ 2,866,000
	Supplies, Materials, & Equipment	\$	17,000	\$	124,000	\$ -	\$	105,000	\$ 246,000
	Services	\$	-	\$	43,000	\$ -	\$	103,000	\$ 146,000
	Scholarships & Fellowships	\$	30,000	\$	5,000	\$ -	\$	980,000	\$ 1,015,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	38,000	\$	468,000	\$ 7,000	\$	1,541,000	\$ 2,054,000
Expenses To	otal	\$	8,444,000	\$	1,111,000	\$ 107,000	\$	6,286,000	\$ 15,948,000
Net Transfe	rs	\$	-	\$	(47,000)	\$ -	\$	48,000	\$ 1,000
Change in F	und Balance			\$	(17,000)	\$ 	\$	(1,104,000)	\$ (1,121,000)

School of Jo	ournalism	Ge	eneral Fund	Αι	uxiliary & Other Trust Funds	Ov	erhead/F&A Receipts	Res	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	Ś	9,201,000	Ś	234,000	Ś	-	Ś	-	\$	9,435,000
	Sales & Services	Ś	-	Ś	186,000	Ś	_	Ś	2,000	Ś	188,000
	Patient Services	Ś	_	Ś	,	Ś	_	Ś	_,	\$	-
	Contracts & Grants	\$	_	Ś	5,000	Ś	223,000	Ś	838,000	Ś	1,066,000
	Gifts & Investments	\$	-	\$	332,000	\$	-	\$	2,006,000	\$	2,338,000
	Other Revenues	\$	_	Ś	373,000	Ś	_	Ś	1,708,000	\$	2,081,000
Revenues T	otal	\$	9,201,000	\$	1,130,000	\$	223,000	\$		\$	15,108,000
Expenses	Salaries and Wages	\$	6,848,000	\$	333,000	\$	67,000	\$	2,478,000	\$	9,726,000
	Staff Benefits	\$	1,981,000	\$	124,000	\$	21,000	\$	787,000	\$	2,913,000
	Services, Supplies, Materials, & Equip.	\$	290,000	\$	177,000	\$	-	\$	174,000	\$	641,000
	Scholarships & Fellowships	Ś	48,000	Ś	11,000	Ś	_	Ś	298,000	\$	357,00
	Debt Service	Ś	-	Ś	-	Ś	_	Ś	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	34,000	\$	267,000	\$	33,000	\$	1,845,000	\$	2,179,000
Expenses To	otal	\$	9,201,000	\$	912,000	\$	121,000	\$	5,582,000	\$	15,816,000
Net Transfe	ers	\$	-	\$	(190,000)	\$	-	\$	(5,000)	\$	(195,000
Change in F	und Balance			Ś	28,000	Ś	102,000	Ś	(1,033,000)	\$	(903,000

Cabaal af I	of Law	General Fund		Au	xiliary & Other	Overhead		Res	tricted Trust	Total
SCHOOL OF L	aw	G	eneral runu		Trust Funds	Receipts			Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	22,373,000	\$	943,000	\$	-	\$	-	\$ 23,316,000
	Sales & Services	\$	-	\$	481,000	\$	-	\$	-	\$ 481,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$ -
	Gifts & Investments	\$	-	\$	-	\$	-	\$	1,818,000	\$ 1,818,000
	Other Revenues	\$	-	\$	536,000	\$	-	\$	4,812,000	\$ 5,348,000
Revenues T	otal	\$	22,373,000	\$	1,960,000	\$	-	\$	6,630,000	\$ 30,963,000
Expenses	Salaries and Wages	\$	13,764,000	\$	838,000	\$	-	\$	1,885,000	\$ 16,487,000
S	Staff Benefits	\$	3,911,000	\$	280,000	\$	-	\$	522,000	\$ 4,713,000
	Supplies, Materials, & Equipment	\$	199,000	\$	147,000	\$	-	\$	164,000	\$ 510,000
	Services	\$	39,000	\$	127,000	\$	-	\$	350,000	\$ 516,000
	Scholarships & Fellowships	\$	4,015,000	\$	-	\$	-	\$	4,782,000	\$ 8,797,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	6,000	\$ 6,000
	Other Expenses	\$	445,000	\$	762,000	\$	-	\$	1,412,000	\$ 2,619,000
Expenses To	otal	\$	22,373,000	\$	2,154,000	\$	-	\$	9,121,000	\$ 33,648,000
Net Transfe	rs	\$	-	\$	(2,000)	\$	-	\$	353,000	\$ 351,000
Change in F	und Balance			\$	(196,000)	\$	-	\$	(2,138,000)	\$ (2,334,000)

School of L		_	eneral Fund	Au	xiliary & Other	Over	head/F&A	Res	stricted Trust	Total
SCHOOL OF L	aw	G	eneral runu		Trust Funds	R	eceipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	24,070,000	\$	929,000	\$	-	\$	-	\$ 24,999,000
	Sales & Services	\$	-	\$	494,000	\$	-	\$	-	\$ 494,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$ -
	Gifts & Investments	\$	-	\$	-	\$	-	\$	1,959,000	\$ 1,959,000
	Other Revenues	\$	-	\$	594,000	\$	-	\$	5,411,000	\$ 6,005,000
Revenues T	evenues Total		24,070,000	\$	2,017,000	\$	-	\$	7,370,000	\$ 33,457,000
Expenses	Salaries and Wages	\$	15,117,000	\$	344,000	\$	_	\$	693,000	\$ 16,154,000
	Staff Benefits	\$	4,045,000	\$	109,000	\$	-	\$	259,000	\$ 4,413,000
	Services, Supplies, Materials, & Equip.	\$	59,000	\$	373,000	\$	-	\$	796,000	\$ 1,228,000
	Scholarships & Fellowships	\$	4,352,000	\$	418,000	\$	_	\$	4,294,000	\$ 9,064,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	1,000	\$ 1,000
	Other Expenses	\$	323,000	\$	772,000	\$	-	\$	1,208,000	\$ 2,303,000
Expenses Te	otal	\$	23,896,000	\$	2,016,000	\$	-	\$	7,251,000	\$ 33,163,000
Net Transfe	ers	\$	(174,000)	\$	(1,000)	\$	-	\$	(119,000)	\$ (294,000
Change in F	und Balance			Ś		Ś		Ś		\$ 

School of N		<u></u>	eneral Fund	Au	xiliary & Other	Overhead	Restricted Trust Funds		Total
SCHOOL OF IN	ursing	Ge	eneral runu		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	16,060,000	\$	703,000	\$ -	\$	-	\$ 16,763,000
	Sales & Services	\$	-	\$	334,000	\$ -	\$	265,000	\$ 599,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 672,000	\$	8,841,000	\$ 9,513,000
	Gifts & Investments	\$	-	\$	-	\$ -	\$	822,000	\$ 822,000
	Other Revenues	\$	-	\$	185,000	\$ -	\$	1,393,000	\$ 1,578,000
Revenues T	otal	\$	16,060,000	\$	1,222,000	\$ 672,000	\$	11,321,000	\$ 29,275,000
Expenses	Salaries and Wages	\$	12,018,000	\$	670,000	\$ 133,000	\$	4,189,000	\$ 17,010,000
	Staff Benefits	\$	3,601,000	\$	234,000	\$ 36,000	\$	1,190,000	\$ 5,061,000
	Supplies, Materials, & Equipment	\$	319,000	\$	244,000	\$ 230,000	\$	646,000	\$ 1,439,000
	Services	\$	15,000	\$	76,000	\$ 9,000	\$	1,146,000	\$ 1,246,000
	Scholarships & Fellowships	\$	16,000	\$	89,000	\$ -	\$	2,469,000	\$ 2,574,000
	Debt Service	\$	-	\$	-	\$ 162,000	\$	569,000	\$ 731,000
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	91,000	\$	48,000	\$ 102,000	\$	662,000	\$ 903,000
Expenses To	otal	\$	16,060,000	\$	1,361,000	\$ 672,000	\$	10,871,000	\$ 28,964,000
Net Transfe	rs	\$	-	\$	178,000	\$ -	\$	6,000	\$ 184,000
Change in F	und Balance			\$	39,000	\$ _	\$	456,000	\$ 495,000

School of N	lursing	G	eneral Fund	Aı	uxiliary & Other Trust Funds	Ov	erhead/F&A Receipts	Res	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	Ś	18,891,000	Ś	918,000	Ś	receipts -	Ś	11,000	Ś	19,820,000
nevenues	Sales & Services	¢	10,031,000	Ś	447,000	Ś	_	Ś	31,000		478,000
	Patient Services	Ś	_	Ś		Ś	_	ς	51,000	Ś	-
	Contracts & Grants	Ś	_	Ś	12,000	Ś	919,000	Ś	8,024,000	Ś	8,955,000
	Gifts & Investments	Ś	_	Ś	,	Ś	-	Ś		Ś	736,000
	Other Revenues	Ś	_	Ś	184,000	Ś	_	Ś	1,341,000	\$	1,525,000
Revenues T	otal	\$	18,891,000	\$	1,561,000	\$	919,000	\$	10,143,000	\$	31,514,000
Expenses	Salaries and Wages	\$	13,658,000	\$	204,000	\$	301,000	\$	3,997,000	\$	18,160,000
	Staff Benefits	\$	4,319,000	\$	63,000	\$	58,000	\$	1,153,000	\$	5,593,000
	Services, Supplies, Materials, & Equip.	\$	274,000	\$	611,000	\$	60,000	\$	1,244,000	\$	2,189,000
	Scholarships & Fellowships	Ś	222,000	Ś	99,000	Ś	14,000	Ś	2,090,000	\$	2,425,000
	Debt Service	\$	-	\$	-	\$	610,000	\$		\$	845,000
	Utilities	\$	-	\$	-	\$	-	\$		\$	-
	Other Expenses	\$	416,000	\$	45,000	\$	143,000	\$	1,153,000	\$	1,757,000
Expenses To	otal	\$	18,889,000	\$	1,022,000	\$	1,186,000	\$	9,872,000	\$	30,969,000
Net Transfe	ers	\$	(2,000)	\$	26,000	\$	-	\$	(43,000)	\$	(19,000
Change in F	und Balance			Ś	565,000	Ś	(267,000)	Ś	228,000	\$	526,000

School of P	harmanı	c	eneral Fund	Au	xiliary & Other	Overhead	Res	tricted Trust	Total
3C11001 01 P1	патпасу	G	eneral runu		Trust Funds	Receipts		Funds	TOTAL
Revenues	State Appropriation, Tuition, & Fees	\$	22,552,000	\$	533,000	\$ -	\$	1,000	\$ 23,086,000
	Sales & Services	\$	-	\$	1,896,000	\$ -	\$	366,000	\$ 2,262,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	3,351,000	\$ 4,375,000	\$	26,698,000	\$ 34,424,000
	Gifts & Investments	\$	-	\$	132,000	\$ -	\$	3,115,000	\$ 3,247,000
	Other Revenues	\$	-	\$	962,000	\$ -	\$	2,248,000	\$ 3,210,000
Revenues T	otal	\$	22,552,000	\$	6,874,000	\$ 4,375,000	\$	32,428,000	\$ 66,229,000
Expenses	Salaries and Wages	\$	13,633,000	\$	4,217,000	\$ 756,000	\$	20,627,000	\$ 39,233,000
S S S	Staff Benefits	\$	4,346,000	\$	1,094,000	\$ 251,000	\$	5,189,000	\$ 10,880,000
	Supplies, Materials, & Equipment	\$	921,000	\$	431,000	\$ 1,015,000	\$	7,076,000	\$ 9,443,000
	Services	\$	933,000	\$	198,000	\$ 59,000	\$	6,219,000	\$ 7,409,000
	Scholarships & Fellowships	\$	1,252,000	\$	191,000	\$ 83,000	\$	3,385,000	\$ 4,911,000
	Debt Service	\$	-	\$	-	\$ 597,000	\$	-	\$ 597,000
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	1,465,000	\$	556,000	\$ 324,000	\$	4,795,000	\$ 7,140,000
Expenses To	otal	\$	22,550,000	\$	6,687,000	\$ 3,085,000	\$	47,291,000	\$ 79,613,000
Net Transfe	rs	\$	(2,000)	\$	136,000	\$ (59,000)	\$	16,235,000	\$ 16,310,000
Change in F	und Balance			\$	323,000	\$ 1,231,000	\$	1,372,000	\$ 2,926,000

School of P	harmacy	G	eneral Fund		xiliary & Other	Ov	erhead/F&A	Res	stricted Trust		Total
_					Trust Funds		Receipts		Funds		
Revenues	State Appropriation, Tuition, & Fees	\$	26,742,000	\$	552,000	\$	-	\$	-	\$	27,294,000
	Sales & Services	\$	-	\$	4,148,000	\$	-	\$	935,000	\$	5,083,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	1,555,000	\$	5,337,000	\$	28,365,000	\$	35,257,000
	Gifts & Investments	\$	-	\$	134,000	\$	-	\$	3,207,000	\$	3,341,000
	Other Revenues	\$	-	\$	1,080,000	\$	-	\$	5,197,000	\$	6,277,000
Revenues T	otal	\$	26,742,000	\$	7,469,000	\$	5,337,000	\$	37,704,000	\$	77,252,000
Expenses	Salaries and Wages	\$	16,642,000	\$	3,030,000	\$	2,421,000	\$	17,921,000	Ş	40,014,000
	Staff Benefits	\$	4,847,000	\$	852,000	\$	624,000	\$	4,706,000	\$	11,029,000
	Services, Supplies, Materials, & Equip.	\$	1,024,000	\$	1,332,000	\$	1,280,000	\$	12,326,000	\$	15,962,000
	Scholarships & Fellowships	Ś	1,572,000	Ś	107,000	Ś	109,000	Ś	2,932,000	\$	4,720,000
	Debt Service	Ś	-	Ś	-	Ś	362,000	Ś	-	Ś	362,000
	Utilities	Ś	_	Ś	_	Ś	-	Ś	_	\$	-
	Other Expenses	\$	2,657,000	\$	848,000	\$	540,000	\$	2,071,000	\$	6,116,000
Expenses To	otal	\$	26,742,000	\$	6,169,000	\$	5,336,000	\$	39,956,000	\$	78,203,000
Net Transfe	ers	\$	-	\$	149,000	\$	(1,000)	\$	(434,000)	\$	(286,000
Change in F	und Balance			Ś	1,449,000	Ś		Ś	(2,686,000)	\$	(1,237,000

School of D	ublic Health	c	eneral Fund	Au	xiliary & Other	Overhead	Re	stricted Trust	Total
3C11001 01 P	ublic nearth	G	eneral runu		Trust Funds	Receipts		Funds	TOTAL
Revenues	State Appropriation, Tuition, & Fees	\$	47,582,000	\$	413,000	\$ -	\$	-	\$ 47,995,000
	Sales & Services	\$	-	\$	2,049,000	\$ -	\$	64,000	\$ 2,113,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 8,431,000	\$	89,369,000	\$ 97,800,000
	Gifts & Investments	\$	-	\$	-	\$ -	\$	2,297,000	\$ 2,297,000
	Other Revenues	\$	-	\$	3,356,000	\$ -	\$	9,375,000	\$ 12,731,000
Revenues T	otal	\$	47,582,000	\$	5,818,000	\$ 8,431,000	\$	101,105,000	\$ 162,936,000
Expenses	Salaries and Wages	\$	27,866,000	\$	2,864,000	\$ 3,749,000	\$	36,263,000	\$ 70,742,000
	Staff Benefits	\$	7,999,000	\$	868,000	\$ 1,139,000	\$	10,808,000	\$ 20,814,000
	Supplies, Materials, & Equipment	\$	15,000	\$	336,000	\$ 649,000	\$	7,651,000	\$ 8,651,000
	Services	\$	7,731,000	\$	-	\$ 171,000	\$	25,101,000	\$ 33,003,000
	Scholarships & Fellowships	\$	2,048,000	\$	628,000	\$ 250,000	\$	10,197,000	\$ 13,123,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ 13,000	\$	-	\$ 13,000
	Other Expenses	\$	1,923,000	\$	650,000	\$ 3,905,000	\$	7,844,000	\$ 14,322,000
Expenses To	otal	\$	47,582,000	\$	5,346,000	\$ 9,876,000	\$	97,864,000	\$ 160,668,000
Net Transfe	ers	\$	-	\$	522,000	\$ -	\$	(1,781,000)	\$ (1,259,000)
Change in F	und Balance			\$	994,000	\$ (1,445,000)	\$	1,460,000	\$ 1,009,000

School of P	ublic Health	G	eneral Fund	Αι	uxiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Re	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	49,330,000	\$	468,000	\$	-	\$	-	\$ 49,798,000
	Sales & Services	\$	-	\$	3,225,000	\$	-	\$	41,000	\$ 3,266,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	482,000	\$	9,622,000	\$	109,349,000	\$ 119,453,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	2,316,000	\$ 2,316,000
	Other Revenues	\$	-	\$	671,000	\$	-	\$	7,796,000	\$ 8,467,000
Revenues T	otal	\$	49,330,000	\$	4,846,000	\$	9,622,000	\$	119,502,000	\$ 183,300,000
Expenses	Salaries and Wages	\$	29,408,000	\$	3,111,000	\$	4,202,000	\$	37,466,000	\$ 74,187,000
	Staff Benefits	\$	8,991,000	\$	1,000,000	\$	1,762,000	\$	11,317,000	\$ 23,070,000
	Services, Supplies, Materials, & Equip.	\$	4,369,000	\$	666,000	\$	1,218,000	\$	50,423,000	\$ 56,676,000
	Scholarships & Fellowships	\$	2,479,000	\$	961,000	\$	1,218,000	\$	10,383,000	\$ 15,041,000
	Debt Service	\$	-	\$		\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	1,000	\$	-	\$ 1,000
	Other Expenses	\$	4,083,000	\$	505,000	\$	2,966,000	\$	7,608,000	\$ 15,162,000
Expenses To		\$	49,330,000	\$	6,243,000	\$	11,367,000	\$	117,197,000	\$ 184,137,000
Net Transfe	rs	Ś		Ś	1,177,000	Ś	(8,000)	Ś	(1,655,000)	\$ (486,000)
					,=::,===		,0,000,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	 ,,
Change in F	und Balance			\$	(220,000)	\$	(1,753,000)	\$	650,000	\$ (1,323,000)

School of Social Work		General Fund		Auxiliary & Other		Overhead	Res	tricted Trust	Total
3011001 01 30	ociai work	Ge	ellerai rullu	Trust Funds		Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	8,249,000	\$	214,000	\$ -	\$	-	\$ 8,463,000
	Sales & Services	\$	1,000	\$	108,000	\$ -	\$	1,000	\$ 110,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 568,000	\$	9,742,000	\$ 10,310,000
	Gifts & Investments	\$	-	\$	-	\$ -	\$	784,000	\$ 784,000
	Other Revenues	\$	-	\$	180,000	\$ -	\$	741,000	\$ 921,000
Revenues Total		\$	8,250,000	\$	502,000	\$ 568,000	\$	11,268,000	\$ 20,588,000
Expenses	Salaries and Wages	\$	5,895,000	\$	659,000	\$ 41,000	\$	6,232,000	\$ 12,827,000
	Staff Benefits	\$	1,918,000	\$	227,000	\$ 11,000	\$	2,103,000	\$ 4,259,000
	Supplies, Materials, & Equipment	\$	53,000	\$	41,000	\$ 674,000	\$	145,000	\$ 913,000
	Services	\$	30,000	\$	15,000	\$ 2,000	\$	1,119,000	\$ 1,166,000
	Scholarships & Fellowships	\$	262,000	\$	-	\$ 7,000	\$	1,061,000	\$ 1,330,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	92,000	\$	80,000	\$ 8,000	\$	990,000	\$ 1,170,000
Expenses To	otal	\$	8,250,000	\$	1,022,000	\$ 743,000	\$	11,650,000	\$ 21,665,000
Net Transfe	rs	\$	-	\$	42,000	\$ -	\$	12,000	\$ 54,000
Change in F	und Balance			\$	(478,000)	\$ (175,000)	\$	(370,000)	\$ (1,023,000)

School of S	School of Social Work		General Fund		Auxiliary & Other Trust Funds		rerhead/F&A Receipts	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	10,132,000	\$	410,000	\$	-	\$	-	\$ 10,542,000
	Sales & Services	\$	-	\$	322,000	\$	-	\$	1,000	\$ 323,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	1,024,000	\$	13,656,000	\$ 14,680,000
	Gifts & Investments	\$	-	\$	209,000	\$	-	\$	741,000	\$ 950,000
	Other Revenues	\$	-	\$	150,000	\$	-	\$	1,200,000	\$ 1,350,000
Revenues Total		\$	10,132,000	\$	1,091,000	\$	1,024,000	\$	15,598,000	\$ 27,845,000
Expenses	Salaries and Wages	\$	7,020,000	\$	419,000	\$	125,000	\$	7,658,000	\$ 15,222,000
	Staff Benefits	\$	2,073,000	\$	159,000	\$	107,000	\$	2,602,000	\$ 4,941,000
	Services, Supplies, Materials, & Equip.	\$	421,000	\$	213,000	\$	360,000	\$	2,459,000	\$ 3,453,000
	Scholarships & Fellowships	Ś	389,000	Ś		Ś	11,000	Ś	1,370,000	\$ 1,770,000
	Debt Service	\$		\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	229,000	\$	311,000	\$	187,000	\$	1,543,000	\$ 2,270,000
Expenses Total		\$	10,132,000	\$	1,102,000	\$	790,000	\$	15,632,000	\$ 27,656,000
Net Transfe	ers	\$	-	\$	473,000	\$	-	\$	(183,000)	\$ 290,000
Change in F	und Balance			\$	462,000	Ś	234,000	Ś	(217,000)	\$ 479,000

School of D			eneral Fund	Auxiliary & Other			Overhead	Res	stricted Trust	Total
SCHOOL OF D	entistry	G	General runu		Trust Funds		Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	30,062,000	\$	2,984,000	\$	-	\$	-	\$ 33,046,000
	Sales & Services	\$	-	\$	2,916,000	\$	-	\$	2,000	\$ 2,918,000
	Patient Services	\$	-	\$	21,306,000	\$	-	\$	-	\$ 21,306,000
	Contracts & Grants	\$	-	\$	1,514,000	\$	363,000	\$	3,068,000	\$ 4,945,000
	Gifts & Investments	\$	-	\$	16,000	\$	-	\$	981,000	\$ 997,000
	Other Revenues	\$	-	\$	2,092,000	\$	-	\$	1,036,000	\$ 3,128,000
Revenues Total		\$	30,062,000	\$	30,828,000	\$	363,000	\$	5,087,000	\$ 66,340,000
Expenses	Salaries and Wages	\$	20,568,000	\$	14,842,000	\$	484,000	\$	2,381,000	\$ 38,275,000
	Staff Benefits	\$	6,114,000	\$	5,154,000	\$	146,000	\$	710,000	\$ 12,124,000
	Supplies, Materials, & Equipment	\$	451,000	\$	10,646,000	\$	199,000	\$	375,000	\$ 11,671,000
	Services	\$	107,000	\$	1,232,000	\$	17,000	\$	265,000	\$ 1,621,000
	Scholarships & Fellowships	\$	2,540,000	\$	78,000	\$	16,000	\$	1,081,000	\$ 3,715,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	281,000	\$	1,386,000	\$	182,000	\$	272,000	\$ 2,121,000
Expenses To	otal	\$	30,061,000	\$	33,338,000	\$	1,044,000	\$	5,084,000	\$ 69,527,000
Net Transfe	rs	\$	(1,000)	\$	(292,000)	\$	(1,000)	\$	2,000	\$ (292,000)
Change in F	und Balance			\$	(2,802,000)	\$	(682,000)	\$	5,000	\$ (3,479,000)

School of D	entistry	G	eneral Fund	Αι	uxiliary & Other	Ov	erhead/F&A	Res	stricted Trust	Total
	- · · · · •			Trust Funds		Receipts		Funds		
Revenues	State Appropriation, Tuition, & Fees	\$	31,547,000	\$	3,380,000	\$	-	\$	-	\$ 34,927,000
	Sales & Services	\$	-	\$	4,538,000	\$	-	\$	32,000	\$ 4,570,000
	Patient Services	\$	-	\$	26,108,000	\$	-	\$	-	\$ 26,108,000
	Contracts & Grants	\$	-	\$	-	\$	594,000	\$	4,695,000	\$ 5,289,000
	Gifts & Investments	\$	-	\$	34,000	\$	-	\$	985,000	\$ 1,019,000
	Other Revenues	\$	-	\$	825,000	\$	-	\$	4,478,000	\$ 5,303,000
Revenues T	Revenues Total		31,547,000	\$	34,885,000	\$	594,000	\$	10,190,000	\$ 77,216,000
Expenses	Salaries and Wages	\$	21,463,000	\$	15,262,000	\$	250,000	\$	3,822,000	\$ 40,797,000
	Staff Benefits	\$	6,012,000	\$	6,774,000	\$	94,000	\$	1,112,000	\$ 13,992,000
	Services, Supplies, Materials, & Equip.	\$	323,000	\$	14,382,000	\$	201,000	\$	1,432,000	\$ 16,338,000
	Scholarships & Fellowships	\$	2,531,000	\$	37,000	\$	20,000	\$	2,038,000	\$ 4,626,000
	Debt Service	\$	-	\$	-	\$		\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	4,000	\$ 4,000
	Other Expenses	\$	1,218,000	\$	2,355,000	\$	29,000	\$	1,384,000	\$ 4,986,000
Expenses Total		\$	31,547,000	\$	38,810,000	\$	594,000	\$	9,792,000	\$ 80,743,000
Net Transfe	ers	\$	-	\$	1,229,000	\$	-	\$	(360,000)	\$ 869,000
Change in F	und Balance			\$	(2,696,000)	\$	-	\$	38,000	\$ (2,658,000

School of Medicine		c	General Fund		uxiliary & Other		Overhead	Re	stricted Trust	Total
SCHOOL OLIV	redicine	G	General rana		Trust Funds		Receipts		Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	158,805,000	\$	1,381,000	\$	-	\$	-	\$ 160,186,000
	Sales & Services	\$	-	\$	199,411,000	\$	-	\$	366,000	\$ 199,777,000
	Patient Services	\$	-	\$	599,517,000	\$	-	\$	1,000	\$ 599,518,000
	Contracts & Grants	\$	-	\$	5,244,000	\$	52,409,000	\$	440,576,000	\$ 498,229,000
	Gifts & Investments	\$	-	\$	5,919,000	\$	-	\$	15,693,000	\$ 21,612,000
	Other Revenues	\$	-	\$	152,823,000	\$	-	\$	36,385,000	\$ 189,208,000
Revenues T	otal	\$	158,805,000	\$	964,295,000	\$	52,409,000	\$	493,021,000	\$ 1,668,530,000
Expenses	Salaries and Wages	Ś	68,861,000	Ś	438,702,000	Ś	21,406,000	Ś	208,047,000	\$ 737,016,000
	Staff Benefits	\$	19,755,000	\$	135,198,000	\$		\$	61,357,000	223,138,000
	Supplies, Materials, & Equipment	\$	1,040,000	\$	112,130,000	\$	10,712,000	\$	60,498,000	\$ 184,380,000
	Services	\$	63,408,000	\$	248,583,000	\$	2,116,000	\$	83,710,000	\$ 397,817,000
	Scholarships & Fellowships	\$	5,005,000	\$	3,891,000	\$	1,372,000	\$	25,630,000	\$ 35,898,000
	Debt Service	\$	-	\$	23,500,000	\$	1,807,000	\$		\$ 25,307,000
	Utilities	\$	-	\$	384,000	\$	172,000	\$	124,000	\$ 680,000
	Other Expenses	\$	735,000	\$	50,361,000	\$	7,553,000	\$	34,444,000	\$ 93,093,000
Expenses To	otal	\$	158,804,000	\$	1,012,749,000	\$	51,966,000	\$	473,810,000	\$ 1,697,329,000
Net Transfe	ers	\$	(1,000)	\$	3,775,000	\$	(388,000)	\$	(11,613,000)	\$ (8,227,000)
Change in F	und Balance			\$	(44,679,000)	\$	55,000	\$	7,598,000	\$ (37,026,000)

Calcada 6	School of Medicine		General Fund		uxiliary & Other	Ov	verhead/F&A	Restricted Trust			Total
School of IV	riedicine	(	General Fund		Trust Funds		Receipts		Funds		Iotai
Revenues	State Appropriation, Tuition, & Fees	\$	169,495,000	\$	1,627,000	\$	-	\$	-	\$	171,122,000
	Sales & Services	\$	13,000	\$	233,779,000	\$	-	\$	2,112,000	\$	235,904,000
	Patient Services	\$	-	\$	620,898,000	\$	-	\$	-	\$	620,898,000
	Contracts & Grants	\$	-	\$	2,596,000	\$	53,832,000	\$	485,570,000	\$	541,998,000
	Gifts & Investments	\$	-	\$	1,042,000	\$	-	\$	15,377,000	\$	16,419,000
	Other Revenues	\$	-	\$	149,216,000	\$	-	\$	26,304,000	\$	175,520,000
Revenues T	otal	\$	169,508,000	\$	1,009,158,000	\$	53,832,000	\$	529,363,000	\$	1,761,861,000
Expenses	Salaries and Wages	\$	76,341,000	\$	458,586,000	\$	22,639,000	\$	204,062,000	\$	761,628,000
	Staff Benefits	\$	20,912,000	\$	151,390,000	\$	8,425,000	\$	62,970,000	\$	243,697,000
	Services, Supplies, Materials, & Equip.	\$	65,496,000	\$	391,452,000	\$	12,494,000	\$	181,322,000	\$	650,764,000
	Scholarships & Fellowships	\$	5,716,000	\$	3,701,000	\$	1,729,000	\$	26,945,000	\$	38,091,000
	Debt Service	\$	-	\$	1,790,000	\$	1,790,000	\$	-	\$	3,580,000
	Utilities	\$	-	\$	329,000	\$	185,000	\$	66,000	\$	580,000
	Other Expenses	\$	1,043,000	\$	52,842,000	\$	6,570,000	\$	37,061,000	\$	97,516,000
Expenses T	otal	\$	169,508,000	\$	1,060,090,000	\$	53,832,000	\$	512,426,000	\$	1,795,856,000
Net Transfe	ers	\$	-	\$	14,505,000	\$	-	\$	(6,211,000)	\$	8,294,000
Change in F	und Balance			\$	(36,427,000)	\$	-	\$	10,726,000	\$	(25,701,000)

Academic Affairs		_	General Fund		ixiliary & Other	Overhead	Res	tricted Trust	Total
Academic A	Ariairs	G	eneral runu		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	57,116,000	\$	2,726,000	\$ -	\$	-	\$ 59,842,000
	Sales & Services	\$	423,000	\$	9,162,000	\$ -	\$	8,878,000	\$ 18,463,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	571,000	\$ 13,019,000	\$	6,464,000	\$ 20,054,000
	Gifts & Investments	\$	-	\$	1,551,000	\$ -	\$	12,904,000	\$ 14,455,000
	Other Revenues	\$	-	\$	284,000	\$ -	\$	7,490,000	\$ 7,774,000
Revenues Total		\$	57,539,000	\$	14,294,000	\$ 13,019,000	\$	35,736,000	\$ 120,588,000
Expenses	Salaries and Wages	\$	25,688,000	\$	5,314,000	\$ 7,738,000	\$	10,358,000	\$ 49,098,000
	Staff Benefits	\$	7,545,000	\$	1,674,000	\$ 2,504,000	\$	2,530,000	\$ 14,253,000
	Supplies, Materials, & Equipment	\$	754,000	\$	1,123,000	\$ 340,000	\$	1,818,000	\$ 4,035,000
	Services	\$	870,000	\$	348,000	\$ 1,155,000	\$	2,880,000	\$ 5,253,000
	Scholarships & Fellowships	\$	20,215,000	\$	2,183,000	\$ -	\$	8,072,000	\$ 30,470,000
	Debt Service	\$	-	\$	-	\$ 282,000	\$	-	\$ 282,000
	Utilities	\$	-	\$	28,000	\$ -	\$	-	\$ 28,000
	Other Expenses	\$	2,465,000	\$	2,654,000	\$ 1,757,000	\$	4,950,000	\$ 11,826,000
Expenses To	otal	\$	57,537,000	\$	13,324,000	\$ 13,776,000	\$	30,608,000	\$ 115,245,000
Net Transfe	ers	\$	(2,000)	\$	6,157,000	\$ (26,000)	\$	(228,000)	\$ 5,901,000
Change in F	und Balance			\$	7,127,000	\$ (783,000)	\$	4,900,000	\$ 11,244,000

Academic Affairs		G	General Fund		Auxiliary & Other Trust Funds		Overhead/F&A Receipts		stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	68,433,000	\$	7,259,000	\$	-	\$	-	\$ 75,692,000
	Sales & Services	\$	1,422,000	\$	3,746,000	\$	-	\$	104,000	\$ 5,272,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	536,000	\$	6,385,000	\$	10,194,000	\$ 17,115,000
	Gifts & Investments	\$	-	\$	1,167,000	\$	-	\$	15,699,000	\$ 16,866,000
	Other Revenues	\$	-	\$	347,000	\$	-	\$	4,654,000	\$ 5,001,000
Revenues T	otal	\$	69,855,000	\$	13,055,000	\$	6,385,000	\$	30,651,000	\$ 119,946,000
Expenses	Salaries and Wages	\$	33,849,000	\$	7,214,000	\$	3,552,000	\$	12,075,000	\$ 56,690,000
	Staff Benefits	\$	10,506,000	\$	2,338,000	\$	1,314,000	\$	3,201,000	\$ 17,359,000
	Services, Supplies, Materials, & Equip.	\$	1,458,000	\$	2,418,000	\$	573,000	\$	2,913,000	\$ 7,362,000
	Scholarships & Fellowships	\$	16,778,000	\$	2,392,000	\$	88,000	\$	7,045,000	\$ 26,303,000
	Debt Service	\$	-	\$	-	\$	282,000	\$	-	\$ 282,000
	Utilities	\$	-	\$	21,000	\$	-	\$	4,000	\$ 25,000
	Other Expenses	\$	7,259,000	\$	4,402,000	\$	558,000	\$	3,953,000	\$ 16,172,000
Expenses T	otal	\$	69,850,000	\$	18,785,000	\$	6,367,000	\$	29,191,000	\$ 124,193,000
Net Transfe	ers	\$	(5,000)	\$	2,717,000	\$	(18,000)	\$	(2,005,000)	\$ 689,000
Change in F	Fund Balance			Ś	(3,013,000)	\$		Ś	(545,000)	\$ (3,558,000)

Student Aff	ta tua	· ·	eneral Fund	Aux	xiliary & Other	Overhead	Res	tricted Trust	Total
Student An	airs	GE	eneral Fund		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	8,714,000	\$	8,453,000	\$ -	\$	-	\$ 17,167,000
	Sales & Services	\$	-	\$	370,000	\$ -	\$	-	\$ 370,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	129,000	\$ 7,000	\$	94,000	\$ 230,000
	Gifts & Investments	\$	-	\$	103,000	\$ -	\$	527,000	\$ 630,000
	Other Revenues	\$	-	\$	20,000	\$ -	\$	267,000	\$ 287,000
Revenues T	otal	\$	8,714,000	\$	9,075,000	\$ 7,000	\$	888,000	\$ 18,684,000
Expenses	Salaries and Wages	\$	5,480,000	\$	4,604,000	\$	\$	159,000	\$ 10,243,000
	Staff Benefits	\$	1,848,000	\$	1,652,000	\$ -	\$	74,000	\$ 3,574,000
	Supplies, Materials, & Equipment	\$	183,000	\$	2,450,000	\$ 7,000	\$	76,000	\$ 2,716,000
	Services	\$	380,000	\$	238,000	\$ -	\$	42,000	\$ 660,000
	Scholarships & Fellowships	\$	-	\$	-	\$ -	\$	-	\$ -
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	630,000	\$ -	\$	-	\$ 630,000
	Other Expenses	\$	751,000	\$	2,526,000	\$ -	\$	416,000	\$ 3,693,000
Expenses To	otal	\$	8,642,000	\$	12,100,000	\$ 7,000	\$	767,000	\$ 21,516,000
Net Transfe	rs	\$	(72,000)	\$	668,000	\$ -	\$	(65,000)	\$ 531,000
Change in F	und Balance			\$	(2,357,000)	\$ -	\$	56,000	\$ (2,301,000)

Student Af	airs	G	eneral Fund	ixiliary & Other Trust Funds	Ov	erhead/F&A Receipts	Res	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	11,183,000	\$ 8,817,000	\$	-	\$	-	\$	20,000,000
	Sales & Services	\$	-	\$ 985,000	\$	-	\$	-	\$	985,000
	Patient Services	\$	-	\$ -	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$ -	\$	5,000	\$	86,000	\$	91,000
	Gifts & Investments	\$	-	\$ 103,000	\$	-	\$	955,000	\$	1,058,000
	Other Revenues	\$	-	\$ 20,000	\$	-	\$	34,000	\$	54,000
Revenues T	otal	\$	11,183,000	\$ 9,925,000	\$	5,000	\$	1,075,000	\$	22,188,000
Expenses	Salaries and Wages	\$	7,074,000	\$ 5,041,000	\$	-	\$	115,000	\$	12,230,000
	Staff Benefits	\$	2,592,000	\$ 1,771,000	\$	-	\$	47,000	\$	4,410,000
	Services, Supplies, Materials, & Equip.	\$	585,000	\$ 1,740,000	\$	5,000	\$	205,000	\$	2,535,000
	Scholarships & Fellowships	\$		\$ 28,000	\$		\$	118,000	\$	146,000
	Debt Service	\$	-	\$ 	\$	-	\$		\$	-
	Utilities	\$	-	\$ 660,000	\$	-	\$	-	\$	660,000
	Other Expenses	\$	854,000	\$ 2,818,000	\$	-	\$	429,000	\$	4,101,000
Expenses To		\$	11,105,000	\$ 12,058,000	\$	5,000	\$	914,000	\$	24,082,000
Net Transfe	rs	\$	(78,000)	\$ (815,000)	\$		\$	79,000	\$	(814,000)
Change in F	und Balance			\$ (2,948,000)	\$	-	\$	240,000	Ş	(2,708,000)

Financial A	i.d	c	eneral Fund	Αι	uxiliary & Other		Overhead	Re	stricted Trust	Total
rillaliciai A	iu	G	ellerai ruliu		Trust Funds		Receipts		Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	73,231,000	\$	4,101,000	\$	-	\$	-	\$ 77,332,000
	Sales & Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	51,091,000	\$	924,000	\$	2,909,000	\$ 54,924,000
	Gifts & Investments	\$	-	\$	23,000	\$	-	\$	11,986,000	\$ 12,009,000
	Other Revenues	\$	648,000	\$	-	\$	-	\$	210,149,000	\$ 210,797,000
Revenues T	otal	\$	73,879,000	\$	55,215,000	\$	924,000	\$	225,044,000	\$ 355,062,000
Expenses	Salaries and Wages	Ś	6,707,000	Ś	2,394,000	Ś	431,000	Ś	5,984,000	\$ 15,516,000
-	Staff Benefits	\$	2,258,000	\$	711,000	\$	216,000	\$	573,000	\$ 3,758,000
	Supplies, Materials, & Equipment	\$	15,000	\$	43,000	\$	100,000	\$	88,000	\$ 246,000
	Services	\$	206,000	\$	161,000	\$	8,000	\$	110,000	\$ 485,000
	Scholarships & Fellowships	\$	64,065,000	\$	52,431,000	\$	52,000	\$	218,303,000	\$ 334,851,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	248,000	\$	1,186,000	\$	122,000	\$	659,000	\$ 2,215,000
Expenses To	otal	\$	73,499,000	\$	56,926,000	\$	929,000	\$	225,717,000	\$ 357,071,000
Net Transfe	ers	\$	(380,000)	\$	4,190,000	\$	(12,000)	\$	2,644,000	\$ 6,442,000
		_	,,,							
Change in F	und Balance			\$	2,479,000	\$	(17,000)	\$	1,971,000	\$ 4,433,000

Financial A	id	G	eneral Fund	Αι	uxiliary & Other Trust Funds	٥١	verhead/F&A Receipts	Re	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	67,873,000	\$	30,000	\$		\$	-	\$	67,903,000
	Sales & Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	200,000	\$	55,058,000	\$	613,000	\$	22,000	\$	55,893,000
	Gifts & Investments	\$	-	\$	186,000	\$	-	\$	12,141,000	\$	12,327,000
	Other Revenues	\$	-	\$	-	\$	-	\$	211,090,000	\$	211,090,000
Revenues T	otal	\$	68,073,000	\$	55,274,000	\$	613,000	\$	223,253,000	\$	347,213,000
Expenses	Salaries and Wages	\$	2,117,000	\$	60,000	\$	277,000	\$	3,334,000	\$	5,788,000
	Staff Benefits	\$	878,000	\$	18,000	\$	104,000	\$	246,000	\$	1,246,000
	Services, Supplies, Materials, & Equip.	\$	70,000	\$	2,000	\$	68,000	\$	28,000	\$	168,000
	Scholarships & Fellowships	\$	64,499,000	\$	56,757,000	\$	54,000	\$	216,449,000	\$	337,759,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	134,000	\$	16,000	\$	98,000	\$	258,000	\$	506,000
Expenses To	otal	\$	67,698,000	\$	56,853,000	\$	600,000	\$	220,315,000	\$	345,466,000
Net Transfe	ers	Ś	(375,000)	Ś	4,972,000	Ś	(12,000)	Ś	1,918,000	Ś	6,503,000
			(373,000)	_	1,372,000		(12,000)		1,510,000	İ	-,,,,,,,,,
Change in F	und Balance			\$	3,393,000	\$	-	\$	4,856,000	\$	8,249,000

Library		C.	eneral Fund	Aux	iliary & Other	Overhead	Res	tricted Trust	Total
Library		G	eneral runu	1	Trust Funds	Receipts		Funds	TOTAL
Revenues	State Appropriation, Tuition, & Fees	\$	35,817,000	\$	-	\$ -	\$	-	\$ 35,817,000
	Sales & Services	\$	4,000	\$	34,000	\$ -	\$	-	\$ 38,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 4,613,000	\$	1,441,000	\$ 6,054,000
	Gifts & Investments	\$	-	\$	90,000	\$ -	\$	4,750,000	\$ 4,840,000
	Other Revenues	\$	-	\$	548,000	\$ -	\$	733,000	\$ 1,281,000
Revenues T	otal	\$	35,821,000	\$	672,000	\$ 4,613,000	\$	6,924,000	\$ 48,030,000
Expenses	Salaries and Wages	\$	18,993,000	\$	399,000	\$ -	\$	1,381,000	\$ 20,773,000
	Staff Benefits	\$	7,082,000	\$	149,000	\$ -	\$	515,000	\$ 7,746,000
	Supplies, Materials, & Equipment	\$	9,105,000	\$	1,207,000	\$ 4,521,000	\$	7,583,000	\$ 22,416,000
	Services	\$	209,000	\$	275,000	\$ 16,000	\$	588,000	\$ 1,088,000
	Scholarships & Fellowships	\$	20,000	\$	-	\$ -	\$	51,000	\$ 71,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	-	\$ -	\$	-	\$ -
	Other Expenses	\$	386,000	\$	335,000	\$ 71,000	\$	510,000	\$ 1,302,000
Expenses To	otal	\$	35,795,000	\$	2,365,000	\$ 4,608,000	\$	10,628,000	\$ 53,396,000
Net Transfe	rs	\$	(26,000)	\$	248,000	\$ (5,000)	\$	(206,000)	\$ 11,000
Change in F	und Balance			\$	(1,445,000)	\$ -	\$	(3,910,000)	\$ (5,355,000)

Library		c	eneral Fund	Au	xiliary & Other	Ov	erhead/F&A	Res	stricted Trust	Total
LIDIAIY		G	ellerai ruliu		Trust Funds		Receipts		Funds	TOLAI
Revenues	State Appropriation, Tuition, & Fees	\$	31,276,000	\$	-	\$	-	\$	-	\$ 31,276,000
	Sales & Services	\$	64,000	\$	41,000	\$	-	\$	-	\$ 105,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	206,000	\$	9,133,000	\$	1,261,000	\$ 10,600,000
	Gifts & Investments	\$	-	\$	752,000	\$	-	\$	5,007,000	\$ 5,759,000
	Other Revenues	\$	-	\$	462,000	\$	-	\$	374,000	\$ 836,000
Revenues T	otal	\$	31,340,000	\$	1,461,000	\$	9,133,000	\$	6,642,000	\$ 48,576,000
Expenses	Salaries and Wages	\$	18,676,000	\$	351,000	\$		\$	1,059,000	\$ 20,086,000
	Staff Benefits	\$	6,691,000	\$	126,000	\$	-	\$	363,000	\$ 7,180,000
	Services, Supplies, Materials, & Equip.	\$	5,137,000	\$	995,000	\$	8,993,000	\$	3,977,000	\$ 19,102,000
	Scholarships & Fellowships	\$		\$		\$		\$	22,000	\$ 22,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	835,000	\$	59,000	\$	140,000	\$	510,000	\$ 1,544,000
Expenses To	otal	\$	31,339,000	\$	1,531,000	\$	9,133,000	\$	5,931,000	\$ 47,934,000
Net Transfe	ers	\$	(1,000)	\$	235,000	\$	-	\$	555,000	\$ 789,000
Change in F	Fund Balance			Ś	165.000	Ś		Ś	1.266.000	\$ 1,431,000

Sponsored	Bosparch	G	eneral Fund	Au	xiliary & Other	Overhead	Re	stricted Trust	Total
3ponsoreu	Kesedicii		ellerai ruliu		Trust Funds	Receipts		Funds	TOTAL
Revenues	State Appropriation, Tuition, & Fees	\$	28,999,000	\$	86,000	\$ -	\$	-	\$ 29,085,000
	Sales & Services	\$	11,236,000	\$	4,560,000	\$ -	\$	90,000	\$ 15,886,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	311,000	\$ 49,040,000	\$	109,380,000	\$ 158,731,000
	Gifts & Investments	\$	-	\$	120,000	\$ -	\$	2,594,000	\$ 2,714,000
	Other Revenues	\$	-	\$	14,000	\$ -	\$	190,000	\$ 204,000
Revenues T	otal	\$	40,235,000	\$	5,091,000	\$ 49,040,000	\$	112,254,000	\$ 206,620,000
Expenses	Salaries and Wages	\$	19,193,000	\$	2,713,000	\$ 24,419,000	\$	44,562,000	\$ 90,887,000
	Staff Benefits	\$	6,702,000	\$	841,000	\$ 8,859,000	\$	13,883,000	\$ 30,285,000
	Supplies, Materials, & Equipment	\$	9,644,000	\$	598,000	\$ 8,977,000	\$	657,000	\$ 19,876,000
	Services	\$	770,000	\$	564,000	\$ 1,534,000	\$	46,087,000	\$ 48,955,000
	Scholarships & Fellowships	\$	51,000	\$	41,000	\$ 254,000	\$	410,000	\$ 756,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	973,000	\$	10,000	\$ -	\$	-	\$ 983,000
	Other Expenses	\$	2,901,000	\$	332,000	\$ 3,227,000	\$	861,000	\$ 7,321,000
Expenses To	otal	\$	40,234,000	\$	5,099,000	\$ 47,270,000	\$	106,460,000	\$ 199,063,000
Net Transfe	rs	\$	(1,000)	\$	1,866,000	\$ (201,000)	\$	(59,000)	\$ 1,605,000
Change in F	und Balance			\$	1,858,000	\$ 1,569,000	\$	5,735,000	\$ 9,162,000

		_		Α	uxiliary & Other	٥١	verhead/F&A	Re	stricted Trust	
Sponsored	Research	G	eneral Fund		Trust Funds		Receipts		Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	29,306,000	\$	308,000	\$	-	\$	-	\$ 29,614,000
	Sales & Services	\$	11,500,000	\$	5,439,000	\$	-	\$	38,000	\$ 16,977,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	1,500,000	\$	453,000	\$	51,705,000	\$	161,063,000	\$ 214,721,000
	Gifts & Investments	\$	-	\$	174,000	\$	-	\$	2,187,000	\$ 2,361,000
	Other Revenues	\$	-	\$	17,000	\$	-	\$	539,000	\$ 556,000
Revenues T	otal	\$	42,306,000	\$	6,391,000	\$	51,705,000	\$	163,827,000	\$ 264,229,000
Expenses	Salaries and Wages	\$	20,007,000	\$	2,978,000	\$	24,723,000	\$	47,671,000	\$ 95,379,000
	Staff Benefits	\$	6,586,000	\$	976,000	\$	9,276,000	\$	15,224,000	\$ 32,062,000
	Services, Supplies, Materials, & Equip.	\$	8,597,000	\$	1,705,000	\$	10,709,000	\$	84,904,000	\$ 105,915,000
	Scholarships & Fellowships	\$	84,000	\$	111,000	\$	412,000	\$	4,386,000	\$ 4,993,000
	Debt Service	\$		\$	-	\$	-	\$	-	\$ -
	Utilities	\$	499,000	\$	13,000	\$	94,000	\$	-	\$ 606,000
	Other Expenses	\$	6,532,000	\$	1,015,000	\$	2,680,000	\$	9,320,000	\$ 19,547,000
Expenses To	otal	\$	42,305,000	\$	6,798,000	\$	47,894,000	\$	161,505,000	\$ 258,502,000
Net Transfe	ers	\$	(1,000)	\$	5,575,000	\$	(14,000)	\$	(926,000)	\$ 4,634,000
Change in F	und Balance			\$	5,168,000	\$	3,797,000	\$	1,396,000	\$ 10,361,000

University	Administration	c	eneral Fund	Aux	ciliary & Other	Overhead	Res	tricted Trust	Total
University /	Administration	G	eneral runu	1	Trust Funds	Receipts		Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	21,782,000	\$	-	\$ -	\$	-	\$ 21,782,000
	Sales & Services	\$	-	\$	1,710,000	\$ -	\$	-	\$ 1,710,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	194,000	\$ 6,767,000	\$	282,000	\$ 7,243,000
	Gifts & Investments	\$	-	\$	1,000	\$ -	\$	138,000	\$ 139,000
	Other Revenues	\$	-	\$	86,000	\$ -	\$	6,050,000	\$ 6,136,000
Revenues T	otal	\$	21,782,000	\$	1,991,000	\$ 6,767,000	\$	6,470,000	\$ 37,010,000
Expenses	Salaries and Wages	\$	14,555,000	\$	1,622,000	\$ 3,693,000	\$	5,280,000	\$ 25,150,000
	Staff Benefits	\$	4,892,000	\$	604,000	\$ 1,302,000	\$	1,752,000	\$ 8,550,000
	Supplies, Materials, & Equipment	\$	627,000	\$	79,000	\$ 176,000	\$	14,000	\$ 896,000
	Services	\$	49,000	\$	261,000	\$ 805,000	\$	26,000	\$ 1,141,000
	Scholarships & Fellowships	\$	545,000	\$	-	\$ -	\$	-	\$ 545,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	59,000	\$ -	\$	-	\$ 59,000
	Other Expenses	\$	1,113,000	\$	3,460,000	\$ 784,000	\$	226,000	\$ 5,583,000
Expenses To	otal	\$	21,781,000	\$	6,085,000	\$ 6,760,000	\$	7,298,000	\$ 41,924,000
Net Transfe	rs	\$	(1,000)	\$	4,351,000	\$ (7,000)	\$	505,000	\$ 4,848,000
Change in F	und Balance			\$	257,000	\$ -	\$	(323,000)	\$ (66,000)

University	Administration	G	eneral Fund	Αι	uxiliary & Other Trust Funds	٥١	verhead/F&A Receipts	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	22,391,000	\$	-	\$	-	\$	-	\$ 22,391,000
	Sales & Services	\$	-	\$	4,247,000	\$	-	\$	-	\$ 4,247,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	171,000	\$	14,167,000	\$	1,263,000	\$ 15,601,000
	Gifts & Investments	\$	-	\$	109,000	\$	-	\$	338,000	\$ 447,000
	Other Revenues	\$	5,000	\$	-	\$	-	\$	437,000	\$ 442,000
Revenues T	otal	\$	22,396,000	\$	4,527,000	\$	14,167,000	\$	2,038,000	\$ 43,128,000
Expenses	Salaries and Wages	\$	14,854,000	\$	1,326,000	\$	6,204,000	\$	645,000	\$ 23,029,000
	Staff Benefits	\$	5,117,000	\$	542,000	\$	2,135,000	\$	193,000	\$ 7,987,000
	Services, Supplies, Materials, & Equip.	\$	1,096,000	\$	479,000	\$	2,013,000	\$	895,000	\$ 4,483,000
	Scholarships & Fellowships	\$	100,000	\$	-	\$	201,000	\$	5,000	\$ 306,000
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	-	\$	-	\$	-	\$ -
	Other Expenses	\$	1,223,000	\$	4,751,000	\$	1,417,000	\$	502,000	\$ 7,893,000
Expenses To	otal	\$	22,390,000	\$	7,098,000	\$	11,970,000	\$	2,240,000	\$ 43,698,000
Net Transfe	ers	\$	(6,000)	\$	3,043,000	\$	(2,103,000)	\$	(879,000)	\$ 55,000
Change in F	und Balance			\$	472,000	\$	94,000	\$	(1,081,000)	\$ (515,000

Business Af	faire	c	eneral Fund	Αι	uxiliary & Other	Overhead	Res	tricted Trust	Total
Dusilless Al	ialis	G	ellerai ruliu		Trust Funds	Receipts		Funds	TOTAL
Revenues	State Appropriation, Tuition, & Fees	\$	21,519,000	\$	3,838,000	\$ -	\$	-	\$ 25,357,000
	Sales & Services	\$	19,000	\$	17,131,000	\$ -	\$	1,740,000	\$ 18,890,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	5,098,000	\$ 58,929,000	\$	-	\$ 64,027,000
	Gifts & Investments	\$	-	\$	125,000	\$ -	\$	7,950,000	\$ 8,075,000
	Other Revenues	\$	10,152,000	\$	151,000	\$ -	\$	2,880,000	\$ 13,183,000
Revenues T	otal	\$	31,690,000	\$	26,343,000	\$ 58,929,000	\$	12,570,000	\$ 129,532,000
Expenses	Salaries and Wages	\$	12,408,000	\$	13,021,000	\$ 4,124,000	\$	941,000	\$ 30,494,000
	Staff Benefits	\$	4,460,000	\$	5,578,000	\$ 1,498,000	\$	387,000	\$ 11,923,000
	Supplies, Materials, & Equipment	\$	8,989,000	\$	1,589,000	\$ 87,000	\$	2,983,000	\$ 13,648,000
	Services	\$	446,000	\$	1,410,000	\$ 2,674,000	\$	74,000	\$ 4,604,000
	Scholarships & Fellowships	\$	542,000	\$	2,000	\$ -	\$	241,000	\$ 785,000
	Debt Service	\$	-	\$	7,258,000	\$ 22,906,000	\$	-	\$ 30,164,000
	Utilities	\$	95,000	\$	2,698,000	\$ 1,000	\$	134,000	\$ 2,928,000
	Other Expenses	\$	1,843,000	\$	701,000	\$ 609,000	\$	595,000	\$ 3,748,000
Expenses To	otal	\$	28,783,000	\$	32,257,000	\$ 31,899,000	\$	5,355,000	\$ 98,294,000
Net Transfe	rs	\$	(576,000)	\$	18,712,000	\$ (27,026,000)	\$	(9,229,000)	\$ (18,119,000)
Change in F	und Balance			\$	12,798,000	\$ 4,000	\$	(2,014,000)	\$ 13,119,000

Business Af	ffairs	G	eneral Fund	xiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	17,479,000	\$ -	\$	-	\$	-	\$ 17,479,000
	Sales & Services	\$	-	\$ 12,352,000	\$	-	\$	-	\$ 12,352,000
	Patient Services	\$	-	\$ -	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$ 865,000	\$	7,187,000	\$	-	\$ 8,052,000
	Gifts & Investments	\$	-	\$ 90,000	\$	-	\$	-	\$ 90,000
	Other Revenues	\$	-	\$ -	\$	-	\$	411,000	\$ 411,000
Revenues T	otal	\$	17,479,000	\$ 13,307,000	\$	7,187,000	\$	411,000	\$ 38,384,000
Expenses	Salaries and Wages	\$	9,868,000	\$ 5,857,000	\$	4,346,000	\$	192,000	\$ 20,263,000
	Staff Benefits	\$	3,872,000	\$ 2,550,000	\$	1,891,000	\$	75,000	\$ 8,388,000
	Services, Supplies, Materials, & Equip.	\$	275,000	\$ 2,220,000	\$	316,000	\$	52,000	\$ 2,863,000
	Scholarships & Fellowships	\$		\$	\$		\$	_	\$ -
	Debt Service	\$	-	\$ -	\$	-	\$	-	\$ -
	Utilities	\$	-	\$ -	\$	-	\$	-	\$ -
	Other Expenses	\$	3,464,000	\$ 502,000	\$	635,000	\$	27,000	\$ 4,628,000
Expenses To	otal	\$	17,479,000	\$ 11,129,000	\$	7,188,000	\$	346,000	\$ 36,142,000
Net Transfe	ers	\$	-	\$ (2,568,000)	\$	-	\$	-	\$ (2,568,000
Change in F	und Balance			\$ (390,000)	\$	(1,000)	\$	65,000	\$ (326,000

Facilities.	acilities		eneral Fund	Au	xiliary & Other	Overhead	Res	tricted Trust	Total
racilities		G	eneral Fund		Trust Funds	Receipts		Funds	iotai
Revenues	State Appropriation, Tuition, & Fees	\$	126,034,000	\$	-	\$ -	\$	-	\$ 126,034,000
	Sales & Services	\$	1,000	\$	174,682,000	\$ -	\$	-	\$ 174,683,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 4,176,000	\$	-	\$ 4,176,000
	Gifts & Investments	\$	-	\$	3,000	\$ -	\$	-	\$ 3,000
	Other Revenues	\$	-	\$	10,000	\$ -	\$	-	\$ 10,000
Revenues T	evenues Total		126,035,000	\$	174,695,000	\$ 4,176,000	\$	-	\$ 304,906,000
Expenses	Salaries and Wages	\$	31,772,000	\$	20,848,000	\$ 688,000	\$	_	\$ 53,308,000
	Staff Benefits	\$	12,811,000	\$	8,712,000	\$ 529,000	\$	-	\$ 22,052,000
	Supplies, Materials, & Equipment	\$	4,670,000	\$	95,014,000	\$ 2,409,000	\$	-	\$ 102,093,000
	Services	\$	903,000	\$	3,639,000	\$ 536,000	\$	-	\$ 5,078,000
	Scholarships & Fellowships	\$	-	\$	-	\$ -	\$	-	\$ -
	Debt Service	\$	-	\$	27,061,000	\$ -	\$	-	\$ 27,061,000
	Utilities	\$	75,281,000	\$	14,754,000	\$ -	\$	-	\$ 90,035,000
	Other Expenses	\$	598,000	\$	1,224,000	\$ 15,000	\$	-	\$ 1,837,000
Expenses To	otal	\$	126,035,000	\$	171,252,000	\$ 4,177,000	\$	-	\$ 301,464,000
let Transfers		\$	-	\$	(2,861,000)	\$ -	\$	-	\$ (2,861,000)
Change in F	und Balance			\$	582,000	\$ (1,000)	\$	-	\$ 581,000

Facilities			ieneral Fund		xiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Res	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	129,990,000	\$	-	\$	-	\$	-	\$	129,990,000
	Sales & Services	\$	-	\$	192,044,000	\$	-	\$	173,000	\$	192,217,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	13,107,000	\$	18,000	\$	13,125,000
	Gifts & Investments	\$	-	\$	3,000	\$	-	\$	63,000	\$	66,000
	Other Revenues	\$	-	\$	-	\$	-	\$	-	\$	-
Revenues T	otal	\$	129,990,000	\$	192,047,000	\$	13,107,000	\$	254,000	\$	335,398,000
Expenses	Salaries and Wages	\$	30,700,000	\$	20,599,000	\$	-	\$	31,000	\$	51,330,000
	Staff Benefits	\$	16,619,000	\$	9,224,000	\$	-	\$	14,000	\$	25,857,000
	Services, Supplies, Materials, & Equip.	\$	6,332,000	\$	98,390,000	\$	12,897,000	\$	58,000	\$	117,677,000
	Scholarships & Fellowships	Ś	_	\$		Ś	_	Ś	_	\$	_
	Debt Service	Ś	_	Ś	28,512,000	Ś	_	Ś	_	\$	28,512,000
	Utilities	Ś	75,891,000	Ś	19,718,000	Ś	_	Ś	6,000	\$	95,615,000
	Other Expenses	\$	448,000	\$		\$	210,000	\$	22,000		1,911,000
Expenses To		\$	129,990,000	\$	177,674,000	\$	13,107,000	\$	131,000	\$	320,902,000
Net Transfe	ers	\$	-	\$	(3,246,000)	\$	-	\$	-	\$	(3,246,000)
Change in F	und Balance			\$	11,127,000	Ś		\$	123,000	Ś	11,250,000

Human Dan	uman Resources		eneral Fund	Αu	ixiliary & Other	Overhead	Res	tricted Trust		Total
numan kes	ources	G	eneral Fund		Trust Funds	Receipts		Funds		iotai
Revenues	State Appropriation, Tuition, & Fees	\$	15,180,000	\$	1,000	\$ -	\$	-	\$	15,181,000
	Sales & Services	\$	-	\$	-	\$ -	\$	-	\$	-
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$ -	\$	-	\$	-
	Gifts & Investments	\$	-	\$	1,000	\$ -	\$	-	\$	1,000
	Other Revenues	\$	-	\$	-	\$ -	\$	20,000	\$	20,000
Revenues T	otal	\$	15,180,000	180,000 \$ 2,000 \$ - \$ 20,000 \$ 1		15,202,000				
Expenses	Salaries and Wages	\$	9,622,000	\$	1,590,000	\$	\$	-	\$	11,212,000
S	Staff Benefits	\$	3,419,000	\$	875,000	\$ -	\$	2,000	\$	4,296,000
	Supplies, Materials, & Equipment	\$	1,165,000	\$	218,000	\$ -	\$	2,000	\$	1,385,000
	Services	\$	444,000	\$	575,000	\$ -	\$	11,000	\$	1,030,000
	Scholarships & Fellowships	\$	-	\$	-	\$ -	\$	-	\$	-
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$	-
	Utilities	\$	-	\$	-	\$ -	\$	-	\$	-
	Other Expenses	\$	530,000	\$	95,000	\$ -	\$	2,000	\$	627,000
Expenses To	otal	\$	15,180,000	\$	3,353,000	\$ -	\$	17,000	\$	18,550,000
Net Transfe	rs	\$	-	\$	3,638,000	\$	\$	-	\$	3,638,000
Change in F	und Balance			\$	287,000	\$ -	\$	3,000	\$	290,000

Human Res	uman Resources		neral Fund	Aı	uxiliary & Other Trust Funds	Ov	rerhead/F&A Receipts	Re	stricted Trust Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	8,970,000	\$	-	\$	-	\$	-	\$	8,970,000
	Sales & Services	\$	-	\$	-	\$	-	\$	28,000	\$	28,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	8,893,000	\$	-	\$	8,893,000
	Gifts & Investments	\$	-	\$	1,000	\$	-	\$	1,000	\$	2,000
	Other Revenues	\$	-	\$	-	\$	-	\$	20,000	\$	20,000
Revenues T	evenues Total		8,970,000	\$	1,000	\$	8,893,000	\$	49,000	\$	17,913,000
Expenses	Salaries and Wages	\$	6,524,000	\$	1,194,000	\$	4,532,000	\$	_	\$	12,250,000
LAPENICI	Staff Benefits	\$	2,446,000	\$	601,000	\$	1,674,000	\$	6,000	\$	4,727,000
	Services, Supplies, Materials, & Equip.	\$	-	\$	937,000	\$	1,982,000	\$	14,000	\$	2,933,000
	Scholarships & Fellowships	\$		\$		\$	_	\$	-	\$	_
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$	-
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	115,000	\$	705,000	\$	9,000	\$	829,000
Expenses To	otal	\$	8,970,000	\$	2,847,000	\$	8,893,000	\$	29,000	\$	20,739,000
Net Transfe	ers	\$	-	\$	2,751,000	\$	-	\$	-	\$	2,751,000
Change in F	und Balance			Ś	(95,000)	Ś		Ś	20,000	Ś	(75,000

Information	nformation Technology		eneral Fund	Αι	xiliary & Other	Overhead	Res	stricted Trust	Total
iiiioiiiiatioi	Trecimology	G	ellerai rullu		Trust Funds	Receipts		Funds	TOLAI
Revenues	State Appropriation, Tuition, & Fees	\$	44,060,000	\$	6,611,000	\$ -	\$	-	\$ 50,671,000
	Sales & Services	\$	152,000	\$	18,939,000	\$ -	\$	1,000	\$ 19,092,000
	Patient Services	\$	-	\$	-	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$ 13,856,000	\$	-	\$ 13,856,000
	Gifts & Investments	\$	-	\$	6,000	\$ -	\$	1,000	\$ 7,000
	Other Revenues	\$	-	\$	-	\$ -	\$	670,000	\$ 670,000
Revenues T	evenues Total		44,212,000	\$	25,556,000	\$ 13,856,000	\$	672,000	\$ 84,296,000
Expenses	Salaries and Wages	\$	26,907,000	\$	7,847,000	\$ _	\$	-	\$ 34,754,000
	Staff Benefits	\$	10,047,000	\$	3,181,000	\$ -	\$	-	\$ 13,228,000
	Supplies, Materials, & Equipment	\$	6,393,000	\$	9,335,000	\$ 10,507,000	\$	-	\$ 26,235,000
	Services	\$	349,000	\$	262,000	\$ 518,000	\$	-	\$ 1,129,000
	Scholarships & Fellowships	\$	4,000	\$	614,000	\$ -	\$	-	\$ 618,000
	Debt Service	\$	-	\$	-	\$ -	\$	-	\$ -
	Utilities	\$	-	\$	3,000	\$ -	\$	-	\$ 3,000
	Other Expenses	\$	510,000	\$	1,621,000	\$ 2,830,000	\$	705,000	\$ 5,666,000
Expenses To	otal	\$	44,210,000	\$	22,863,000	\$ 13,855,000	\$	705,000	\$ 81,633,000
Net Transfe	rs	\$	(2,000)	\$	(598,000)	\$ (1,000)	\$	1,000	\$ (600,000)
Change in F	und Balance			\$	2,095,000	\$ -	\$	(32,000)	\$ 2,063,000

Information	n Technology	G	eneral Fund	Αι	uxiliary & Other Trust Funds	٥١	rerhead/F&A Receipts	Re	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	36,932,000	\$	8,254,000	\$	-	\$	-	\$ 45,186,000
	Sales & Services	\$	617,000	\$	24,181,000	\$	-	\$	5,000	\$ 24,803,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$	-	\$	21,816,000	\$	-	\$ 21,816,000
	Gifts & Investments	\$	-	\$	26,000	\$	-	\$	1,000	\$ 27,000
	Other Revenues	\$	-	\$	3,000	\$	-	\$	9,000	\$ 12,000
Revenues T	otal	\$	37,549,000	\$	32,464,000	\$	21,816,000	\$	15,000	\$ 91,844,000
Expenses	Salaries and Wages	\$	26,406,000	Ś	7,344,000	Ś	119,000	Ś	_	\$ 33,869,000
enpenses	Staff Benefits	\$	10,362,000	\$	3,057,000	\$	39,000	\$	-	\$ 13,458,000
	Services, Supplies, Materials, & Equip.	\$	344,000	\$	23,309,000	\$	18,940,000	\$	-	\$ 42,593,000
	Scholarships & Fellowships	\$		\$		\$		\$	_	\$ -
	Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
	Utilities	\$	-	\$	4,000	\$	-	\$	-	\$ 4,000
	Other Expenses	\$	437,000	\$	1,785,000	\$	2,717,000	\$	10,000	\$ 4,949,000
Expenses To	otal	\$	37,549,000	\$	35,499,000	\$	21,815,000	\$	10,000	\$ 94,873,000
Net Transfe	et Transfers		-	\$	(646,000)	\$	(1,000)	\$	-	\$ (647,000
Change in F	und Balance			\$	(3,681,000)	\$	-	\$	5,000	\$ (3,676,000

у	Ge	neral Fund		•						t	Total	Public Safe	ty
State Appropriation, Tuition, & Fees	\$	8,941,000	\$	-	\$		-	\$		- \$	8,941,000	Revenues	State Appropriation, Tuition, 8
Sales & Services	\$	-	\$	2,707,000	\$		-	\$		- \$	2,707,000		Sales & Services
Patient Services	\$	-	\$	-	\$		-	\$		- \$	-		Patient Services
Contracts & Grants	\$	-	\$	-	\$		-	\$		- \$	-		Contracts & Grants
Gifts & Investments	\$	-	\$	-	\$		-	\$		- \$	-		Gifts & Investments
Other Revenues	\$	-	\$	-	\$		-	\$		- \$	-		Other Revenues
tal	\$	8,941,000	\$	2,707,000	\$		-	\$		- \$	11,648,000	Revenues T	otal
Salaries and Wages	\$	5,721,000	\$	1,853,000	\$		_	\$		- \$	7,574,000	Expenses	Salaries and Wages
Staff Benefits	\$	2,201,000	\$	542,000	\$		-	\$		- \$	2,743,000	•	Staff Benefits
Supplies, Materials, & Equipment	\$	632,000	\$	2,000	\$		-	\$		- \$	634,000		Services, Supplies, Materials, 8
Services	\$	30,000	\$	233,000	\$		-	\$		- \$	263,000		
Scholarships & Fellowships	\$	-	\$		\$		-	\$		- \$	-		Scholarships & Fellowships
Debt Service	\$	-	\$	-	\$		-	\$		- \$	-		Debt Service
Utilities	\$	-	\$	-	\$		-	\$		- \$	-		Utilities
Other Expenses	\$	357,000	\$	13,000	\$		-	\$		- \$	370,000		Other Expenses
tal	\$	8,941,000	\$	2,643,000	\$		-	\$		- \$	11,584,000	Expenses To	otal
rs .	\$	-	\$	250,000	\$		-	\$		- \$	250,000	Net Transfe	ers
and Delenes			ć	214.000	,			ć		ć	214 000	Change in F	and Delegee
	Sales & Services Patient Services Contracts & Grants Gifts & Investments Other Revenues stal  Salaries and Wages Staff Benefits Supplies, Materials, & Equipment Services Scholarships & Fellowships Debt Service Utilities	State Appropriation, Tuition, & Fees Sales & Services \$ Patient Services \$ Contracts & Grants \$ Gifts & Investments \$ Other Revenues \$ Stalaries and Wages Staff Benefits \$ Supplies, Materials, & Equipment \$ Services \$ Scholarships & Fellowships Debt Service \$ Utilities \$ Other Expenses \$ \$	State Appropriation, Tuition, & Fees   \$ 8,941,000	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$   \$   \$   \$   \$   \$   \$   \$   \$	State Appropriation, Tuition, & Fees \$ 8,941,000 \$ - Sales & Services \$ - \$ 2,707,000 Patient Services \$ - \$ - \$ - Contracts & Grants \$ - \$ - Gifts & Investments \$ - \$ - State Nevenues \$ - State Nevenues \$ - State Nevenues \$ - State Nevenue \$ - State Nevenu	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$   \$   \$   \$   \$   \$   \$   \$	State Appropriation, Tuition, & Fees         \$ 8,941,000         \$ - \$         \$ \$           Sales & Services         \$ - \$         \$ 2,707,000         \$ \$           Patient Services         \$ - \$         \$ - \$         \$ \$           Contracts & Grants         \$ - \$         \$ - \$         \$ \$           Cifts & Investments         \$ - \$         \$ - \$         \$ \$           Other Revenues         \$ - \$         \$ 2,707,000         \$ \$           stal         \$ 8,941,000         \$ 2,707,000         \$ \$           Salaries and Wages         \$ 5,721,000         \$ 1,853,000         \$ \$           Staff Benefits         \$ 2,201,000         \$ 542,000         \$ \$           Supplies, Materials, & Equipment         \$ 632,000         \$ 2,000         \$ \$           Services         \$ 30,000         \$ 233,000         \$ \$           Scholarships & Fellowships         \$ - \$         \$ - \$         \$ \$           Debt Service         \$ - \$         \$ - \$         \$ \$           Utilities         \$ - \$         \$ \$         \$ \$           Other Expenses         \$ 357,000         \$ 2,643,000         \$ \$           **         \$ - \$         \$ \$         \$ \$           **         \$ - \$	State Appropriation, Tuition, & Fees         \$ 8,941,000         \$ - \$ 2,707,000         \$ - \$           Sales & Services         \$ - \$ 2,707,000         \$ - \$         - \$           Patient Services         \$ - \$ 5 - \$         \$ - \$         - \$           Contracts & Grants         \$ - \$ 5 - \$         - \$         - \$           Cifts & Investments         \$ - \$ 5 - \$         - \$         - \$           Other Revenues         \$ - \$ 5,721,000         \$ 1,853,000         \$ -           Staff Benefits         \$ 2,201,000         \$ 1,853,000         \$ -           Staff Benefits         \$ 2,201,000         \$ 542,000         \$ -           Services         \$ 30,000         \$ 233,000         \$ -           Services         \$ 30,000         \$ 233,000         \$ -           Scholarships & Fellowships         \$ - \$ 5 - \$ 5 - \$ 5         -           Debt Service         \$ - \$ 5 - \$ 5 - \$ 5 - \$ 5         -           Other Expenses         \$ 357,000         \$ 13,000         \$ -           **         * - \$ 5 - \$ 5 - \$ 5 - \$ 5         -           **         * - \$ 5 - \$ 5 - \$ 5 - \$ 5         -           **         * - \$ 5 - \$ 5 - \$ 5 - \$ 5         -           **         * - \$ 5 - \$ 5 - \$ 5 - \$ 5 - \$ 5 <td< td=""><td>  State Appropriation, Tuition, &amp; Fees   \$ 8,941,000   \$ - \$   \$   \$    </td><td>  State Appropriation, Tuition, &amp; Fees   \$ 8,941,000   \$ - \$   \$   \$    </td><td>  State Appropriation, Tuition, &amp; Fees   \$ 8,941,000   \$ - \$   \$ . \$ . \$ . \$    </td><td>  State Appropriation, Tuition, &amp; Fees   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000    </td><td>  State Appropriation, Tuition, &amp; Fees   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ - \$   \$ - \$   \$ - \$   \$  </td></td<>	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$   \$	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$   \$	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$ . \$ . \$ . \$	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000	State Appropriation, Tuition, & Fees   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ 8,941,000   \$ - \$   \$ - \$   \$ - \$   \$ - \$   \$ - \$   \$

Public Safe	ty	G	eneral Fund	ixiliary & Other Trust Funds	read/F&A	Res	stricted Trust Funds	Total
Revenues	State Appropriation, Tuition, & Fees	\$	10,985,000	\$ -	\$ -	\$	-	\$ 10,985,000
	Sales & Services	\$	-	\$ 3,074,000	\$ -	\$	-	\$ 3,074,000
	Patient Services	\$	-	\$ -	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$ -	\$ -	\$	-	\$ -
	Gifts & Investments	\$	-	\$ -	\$ -	\$	-	\$ -
	Other Revenues	\$	-	\$ -	\$ -	\$	-	\$ -
Revenues T	otal	\$	10,985,000	\$ 3,074,000	\$ -	\$	-	\$ 14,059,000
Expenses	Salaries and Wages	\$	5,774,000	\$ 1,771,000	\$ -	\$	_	\$ 7,545,000
S	Staff Benefits	\$	2,844,000	\$ 553,000	\$	\$	-	\$ 3,397,000
	Services, Supplies, Materials, & Equip.	\$	2,016,000	\$ 238,000	\$ -	\$	-	\$ 2,254,000
	Scholarships & Fellowships	\$		\$	\$	\$		\$ -
	Debt Service	\$	-	\$ -	\$	\$	-	\$ -
	Utilities	\$	-	\$ -	\$ -	\$		\$ -
	Other Expenses	\$	351,000	\$ 385,000	\$ -	\$	-	\$ 736,000
Expenses To	otal	\$	10,985,000	\$ 2,947,000	\$ -	\$	-	\$ 13,932,000
Net Transfe	t Transfers		-	\$ 254,000	\$ -	\$		\$ 254,000
Change in F	und Balance			\$ 381,000	\$ -	\$	_	\$ 381,000

A d	dvancement		eneral Fund	Au	xiliary & Other	Overhead		Rest	ricted Trust		Total
Advanceme	ent	Ge	eneral Fund		Trust Funds	Receipts			Funds		iotai
Revenues	State Appropriation, Tuition, & Fees	\$	2,674,000	\$	-	\$	-	\$	-	\$	2,674,000
	Sales & Services	\$	-	\$	126,000	\$	-	\$	-	\$	126,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	78,000	\$	-	\$	78,000	\$	156,000
	Gifts & Investments	\$	-	\$	1,597,000	\$	-	\$	388,000	\$	1,985,000
	Other Revenues	\$	-	\$	19,006,000	\$	-	\$	25,000	\$	19,031,000
Revenues T	otal	\$	2,674,000	\$	20,807,000	\$	-	\$	491,000 \$		23,972,000
Expenses	Salaries and Wages	\$	1,746,000	\$	13,536,000	\$	_	\$	-	\$	15,282,000
	Staff Benefits	\$	752,000	\$	4,634,000	\$	-	\$	86,000	\$	5,472,000
	Supplies, Materials, & Equipment	\$	112,000	\$	256,000	\$	-	\$	9,000	\$	377,000
	Services	\$	64,000	\$	689,000	\$	-	\$	-	\$	753,000
	Scholarships & Fellowships	\$	-	\$	-	\$	-	\$	-	\$	-
	Debt Service	\$	-	\$	254,000	\$	-	\$	-	\$	254,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	411,000	\$	-	\$	134,000	\$	545,000
Expenses To	otal	\$	2,674,000	\$	19,780,000	\$	-	\$	229,000	\$	22,683,000
Net Transfe	rs	\$	-	\$	2,877,000	\$	-	\$	(552,000)	\$	2,325,000
Change in F	und Balance			\$	3,904,000	\$	-	\$	(290,000)	\$	3,614,000

Advancem	ent	General F	Fund	Au	xiliary & Other	Overh	ead/F&A	Res	stricted Trust		Total
Auvancenn	ant .	Generari	unu		Trust Funds	Re	ceipts		Funds		Total
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	-	\$	-	\$	-	\$	-
	Sales & Services	\$	-	\$	203,000	\$	-	\$	-	\$	203,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	343,000	\$	-	\$	-	\$	343,000
	Gifts & Investments	\$	-	\$	4,229,000	\$	-	\$	922,000	\$	5,151,000
	Other Revenues	\$	-	\$	20,919,000	\$		\$	488,000	\$	21,407,000
Revenues T	otal	\$	-	\$	25,694,000	\$	-	\$	1,410,000	\$	27,104,000
F	Coloring and Wagne				42.750.000					,	12.750.000
Expenses	Salaries and Wages	\$	-	\$	13,758,000	\$	-	\$		\$	13,758,000
	Staff Benefits	\$	-	\$	5,147,000	\$	-	\$	66,000	-	5,213,000
	Services, Supplies, Materials, & Equip.	\$	-	\$	4,726,000	\$	-	\$	91,000	\$	4,817,000
	Scholarships & Fellowships	Ś	_	Ś		Ś	_	Ś		\$	
	Debt Service	s s	-	Ś	303,000	Ś		Ś	_	\$	303,000
	Utilities	s s	-	Ś	-	Ś		Ś	_	\$	-
	Other Expenses	\$	-	\$	2,913,000	\$	-	\$	732,000	\$	3,645,000
Expenses T	otal	\$	-	\$	26,847,000	\$	-	\$	889,000	\$	27,736,000
Net Transfe	ers	\$	-	\$	204,000	\$	-	\$	95,000	\$	299,000
											/
Change in F	und Balance			\$	(949,000)	\$	-	\$	616,000	Ş	(333,000

Dining	ining		al Fund	Aux	iliary & Other	Ov	erhead	Restric	ted Trust		Total
Dillillig		Genera	ii Fullu	1	Trust Funds	Re	eceipts	F	unds		TOTAL
Beginning F	und Balance	\$	-	\$	4,987,000	\$	-	\$	-	\$	4,987,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	2,541,000	\$	-	\$	-	\$	2,541,000
	Sales & Services	\$	-	\$	43,505,000	\$	-	\$	-	\$	43,505,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	12,000	\$	-	\$	-	\$	12,000
	Other Revenues	\$	-	\$	21,000	\$	-	\$	-	\$	21,000
Revenues T	otal	\$	-	\$	46,079,000	\$	-	\$	-	\$	46,079,000
Expenses	Salaries and Wages	Ś		Ś	270,000	Ś	_	Ś	_	Ś	270,000
	Staff Benefits	\$	-	\$	132,000	\$		\$	-	\$	132,000
	Supplies, Materials, & Equipment	\$	_	Ś	39,884,000	Ś		Ś	-	\$	39,884,000
	Services	\$		\$	364,000	\$		\$	-	\$	364,000
	Scholarships & Fellowships	\$		\$	69,000	\$		\$	-	\$	69,000
	Debt Service	\$		\$	3,004,000	\$		\$	-	\$	3,004,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	636,000	\$	-	\$	-	\$	636,000
Expenses To	otal	\$	-	\$	44,359,000	\$	-	\$	-	\$	44,359,000
Net Transfe	rs	\$	-	\$	(1,435,000)	\$	-	\$	-	\$	(1,435,000)
Change in F	und Balance			\$	285,000	\$	-	\$	-	\$	285,000
Ending Fund	1 Ralanca	\$		Ś	6,992,000	\$		Ś		Ś	6,992,000
chullig rund	Dalatice	ş		Ş	0,332,000	ş		ş		7	0,552,000

Dining		Genera	al Eund	Au	xiliary & Other	Ove	rhead/F&A	Res	tricted Trust		Total
Dining		Genera	ai Funu		Trust Funds	- 1	Receipts		Funds		iotai
Beginning F	und Balance	\$	-	\$	9,771,000	\$	-	\$	-	\$	9,771,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	2,600,000	\$	-	\$	-	\$	2,600,000
	Sales & Services	\$	-	\$	40,190,000	\$	-	\$	-	\$	40,190,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	36,000	\$	-	\$	-	\$	36,000
	Other Revenues	\$	-	\$	-	\$	-	\$	-	\$	-
Revenues T	evenues Total		-	\$	42,826,000	\$	-	\$	-	\$	42,826,000
Expenses	Salaries and Wages	Ś	_	Ś	293,000	Ś	_	Ś	_	Ś	293,000
	Staff Benefits	\$	-	\$	154,000	Ś	_	Ś	_	Ś	154,000
	Services, Supplies, Materials, & Equip.	\$	-	\$	36,982,000	\$	-	\$	-	\$	36,982,000
	Scholarships & Fellowships	\$	_	\$		\$	_	\$		\$	-
	Debt Service	\$	-	\$	2,991,000	\$	-	\$	-	\$	2,991,000
	Utilities	\$	-	\$	-	\$	-	\$	-	\$	-
	Other Expenses	\$	-	\$	274,000	\$	-	\$	-	\$	274,000
Expenses To	otal	\$	-	\$	40,694,000	\$	-	\$	-	\$	40,694,000
Net Transfe	ers	\$	-	\$	(210,000)	\$		\$		\$	(210,000
Change in F	hange in Fund Balance			\$	1,922,000	\$		\$	-	\$	1,922,000
Ending Fund	d Balance			\$	11,693,000	\$	_	\$	_	\$	11,693,000

	Housing			Au	xiliary & Other		Overhead		Rest	ricted Trust		Total	н
Housing		General Fund			Trust Funds		Receipts			Funds		iotai	-
Beginning F	und Balance	\$	-	\$	24,080,000	\$		-	\$	24,000	\$	24,104,000	B
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	-	\$		-	\$	-	\$	-	R
	Sales & Services	\$	-	\$	62,665,000	\$		-	\$	-	\$	62,665,000	
	Patient Services	\$	-	\$	-	\$		-	\$	-	\$	-	
	Contracts & Grants	\$	-	\$	-	\$		-	\$	-	\$	-	
	Gifts & Investments	\$	-	\$	31,000	\$		-	\$	2,000	\$	33,000	
	Other Revenues	\$	-	\$	1,000	\$		-	\$	-	\$	1,000	
Revenues T	otal	\$	-	\$	62,697,000	\$		-	\$	2,000	\$	62,699,000	F
Expenses	Salaries and Wages	Ś	_	Ś	17,969,000	Ś		_	\$	_	Ś	17,969,000	Е
	Staff Benefits	Ś		Ś	5,481,000			_	Ś	1.000	•	5,482,000	
	Supplies, Materials, & Equipment	Ś		Ś	2,831,000				Ś	-,	Ś	2,831,000	
	Services	Ś		Ś	330,000			_	Ś	_	Ś	330,000	
	Scholarships & Fellowships	Ś		Ś	-	Ś		_	Ś	_	Ś	-	
	Debt Service	Ś		Ś	16,864,000	Ś		_	Ś	_	Ś	16,864,000	
	Utilities	Ś		Ś	10,869,000	Ś		_	Ś	_	Ś	10,869,000	
	Other Expenses	\$	_	Ś	3,458,000	Ś		_	Ś	_	Ś	3,458,000	
Expenses To		\$	-	\$	57,802,000	\$		-	\$	1,000	\$	57,803,000	E
Net Transfe	ers	\$	-	\$	(2,428,000)	\$		-	\$	-	\$	(2,428,000)	_
Change in F	und Balance			\$	2,467,000	¢		_	\$	1,000	ς.	2,468,000	-
Change in F	unu palante			Ş	2,407,000	ڔ		_	Ų.	1,000	,	2,400,000	_
Ending Fund	d Balance	\$	-	\$	31,442,000	\$		-	\$	26,000	\$	31,468,000	E

Housing		Genera	l Fund	kiliary & Other Frust Funds	read/F&A	Res	tricted Trust Funds	Total
Beginning F	Fund Balance	\$	-	\$ 39,581,000	\$ -	\$	-	\$ 39,581,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$ -	\$ -	\$	-	\$ -
	Sales & Services	\$	-	\$ 65,682,000	\$ -	\$	-	\$ 65,682,000
	Patient Services	\$	-	\$ -	\$ -	\$	-	\$ -
	Contracts & Grants	\$	-	\$ -	\$ -	\$	-	\$ -
	Gifts & Investments	\$	-	\$ 31,000	\$ -	\$	1,000	\$ 32,000
	Other Revenues	\$	-	\$ 1,000	\$ -	\$	-	\$ 1,000
Revenues T	otal	\$	-	\$ 65,714,000	\$ -	\$	1,000	\$ 65,715,000
	Salaries and Wages	\$		\$ 16,338,000	\$ -	\$	-	\$ 16,338,000
	Staff Benefits	\$	-	\$ 5,992,000	\$ -	\$	-	\$ 5,992,000
	Services, Supplies, Materials, & Equip.	\$	-	\$ 5,776,000	\$ -	\$	-	\$ 5,776,000
	Scholarships & Fellowships	\$	-	\$	\$ -	\$	-	\$ -
	Debt Service	\$	-	\$ 16,794,000	\$ -	\$	-	\$ 16,794,000
	Utilities	\$	-	\$ 11,830,000	\$ -	\$	-	\$ 11,830,000
	Other Expenses	\$	-	\$ 3,039,000	\$ -	\$	1,000	\$ 3,040,000
Expenses T	otal	\$	-	\$ 59,769,000	\$ -	\$	1,000	\$ 59,770,000
Net Transfe	ers	\$	-	\$ (3,592,000)	\$ -	\$		\$ (3,592,000
Change in F	Fund Balance			\$ 2,353,000	\$ -	\$	-	\$ 2,353,000
Ending Fun	d Balance			\$ 41,934,000	\$ -	\$		\$ 41,934,000

Parking		General Fund	ı		ciliary & Other Trust Funds	Over		R	estricted Trus Funds	ŧ		Total	Parking & Tr
Beginning F	und Balance	\$	-	\$	19,449,000	\$			<b>)</b>	-	\$	19,449,000	Beginning Fu
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	1,346,000	\$	-	:	5	-	\$	1,346,000	Revenues
	Sales & Services	\$	-	\$	22,140,000	\$	-	:	5	-	\$	22,140,000	
	Patient Services	\$	-	\$	-	\$	-	:	5	-	\$	-	
	Contracts & Grants	\$	-	\$	-	\$	-	:	5	-	\$	-	
	Gifts & Investments	\$	-	\$	32,000	\$	-	:	5	-	\$	32,000	
	Other Revenues	\$	-	\$	-	\$		:	5	-	\$	-	
Revenues T	otal	\$	-	\$	23,518,000	\$	-	:	5	-	\$	23,518,000	Revenues To
Expenses	Salaries and Wages	\$	_	\$	5,691,000	\$			5	-	\$	5,691,000	Expenses
	Staff Benefits	\$	-	\$	2,709,000	\$			5	-	\$	2,709,000	•
	Supplies, Materials, & Equipment	\$	_	Ś	6.080.000	Ś				_	\$	6,080,000	
	Services	\$	_	Ś	3,460,000	s s				_	\$	3,460,000	
	Scholarships & Fellowships	\$	_	Ś	-	s s				_	\$		
	Debt Service	\$		\$	7,500,000	\$			5	_	\$	7,500,000	
	Utilities	\$		\$	1,078,000	\$			5	_	\$	1,078,000	
	Other Expenses	\$	-	\$	996,000			:	<b>S</b>	-	\$	996,000	
Expenses To	otal	\$	-	\$	27,514,000	\$	-		<b>.</b>	-	\$	27,514,000	Expenses To
Net Transfe	rs	\$	-	\$	(5,343,000)	\$		:	<b>5</b>	-	\$	(5,343,000)	Net Transfer
Change in F	und Balance			\$	(9,339,000)	\$			5	-	\$	(9,339,000)	Change in Fu
F	I Delever			_	C 444 000	_					_	C 444 000	
Ending Fund	1 Balance	\$	-	\$	6,114,000	Þ			•	-	\$	6,114,000	Ending Fund

Parking & 1	Fransportation	Gei	neral Fund	xiliary & Other Trust Funds		nead/F&A eceipts	Res	tricted Trust Funds	Total
Beginning F	und Balance	\$	-	\$ 35,216,000	\$	-	\$	-	\$ 35,216,000
Revenues	State Appropriation, Tuition, & Fees	\$	181,000	\$ 6,190,000	\$	-	\$	-	\$ 6,371,000
	Sales & Services	\$	-	\$ 28,629,000	\$	-	\$	-	\$ 28,629,000
	Patient Services	\$	-	\$ -	\$	-	\$	-	\$ -
	Contracts & Grants	\$	-	\$ -	\$	-	\$	-	\$ -
	Gifts & Investments	\$	-	\$ 85,000	\$	-	\$	-	\$ 85,000
	Other Revenues	\$	-	\$ -	\$	-	\$	-	\$ -
Revenues T	otal	\$	181,000	\$ 34,904,000	\$	-	\$	-	\$ 35,085,000
Expenses	Salaries and Wages	\$	122,000	\$ 5,569,000	\$	-	\$	_	\$ 5,691,000
•	Staff Benefits	\$	59,000	\$ 2,502,000	\$		\$	-	\$ 2,561,000
жрепзез	Services, Supplies, Materials, & Equip.	\$	-	\$ 20,131,000	\$	-	\$	-	\$ 20,131,000
	Scholarships & Fellowships	\$		\$	\$	-	\$	_	\$ -
	Debt Service	\$	-	\$ 7,370,000	\$		\$	-	\$ 7,370,000
	Utilities	\$	-	\$ 651,000	\$		\$	-	\$ 651,000
	Other Expenses	\$	-	\$ 699,000	\$	-	\$	-	\$ 699,000
Expenses To	otal	\$	181,000	\$ 36,922,000	\$	-	\$	-	\$ 37,103,000
Net Transfe	ers	\$	-	\$ (11,131,000)	\$	-	\$	-	\$ (11,131,000
Change in F	und Balance			\$ (13,149,000)	\$	-	\$	-	\$ (13,149,000
Ending Fund	d Ralance			\$ 22,067,000	Ś		\$		\$ 22,067,000

Athletics		General Fund		Aux	iliary & Other	(	Overhead	F	Restricted Trust		Total
Atmetics		General Fu	ına	Т	rust Funds		Receipts		Funds		iotai
Beginning F	und Balance	\$	-	\$	5,582,000	\$	-	ζ	3,110,000	\$	8,692,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	7,770,000	\$	-		\$ -	\$	7,770,000
	Sales & Services	\$	-	\$	83,014,000	\$	-		\$ -	\$	83,014,000
	Patient Services	\$	-	\$	-	\$	-		\$ -	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-		\$ -	\$	-
	Gifts & Investments	\$	-	\$	2,000,000	\$	-	5	814,000	\$	2,814,000
	Other Revenues	\$	-	\$	-	\$	-	\$	19,785,000	\$	19,785,000
Revenues To	otal	\$ - \$ 92,784,000 \$ - \$ 20,599,000 \$		\$	113,383,000						
Expenses	Salaries and Wages	\$	-	\$	37,782,000	\$	-	Ş	.,		38,192,000
	Staff Benefits	\$	-	\$	10,290,000	\$	-	5	124,000	\$	10,414,000
	Supplies, Materials, & Equipment	\$	-	\$	6,511,000	\$	-	5	106,000	\$	6,617,000
	Services	\$	-	\$	2,567,000	\$	-		\$ -	\$	2,567,000
	Scholarships & Fellowships	\$	-	\$	1,507,000	\$	-	\$	18,667,000	\$	20,174,000
	Debt Service	\$	-	\$	-	\$	-	\$	39,000	\$	39,000
	Utilities	\$	-	\$	4,642,000	\$	-		\$ -	\$	4,642,000
	Other Expenses	\$	-	\$	21,686,000	\$	-	\$	2,000	\$	21,688,000
Expenses To	otal	\$	-	\$	84,985,000	\$	-	Ş	19,348,000	\$	104,333,000
Net Transfe	rs	\$	-	\$	(6,333,000)	\$		\$	(83,000)	\$	(6,416,000
Change in Fi	und Balance			\$	1,466,000	\$		Ş	1,168,000	\$	2,634,000
Ending Fund	1 Balance	Ś		Ś	14,847,000	Ś			5,529,000	4	20,376,000

	Athletics			Δι	uxiliary & Other	Over	head/F&A	Res	stricted Trust		
Athletics		General	Fund	7.0	Trust Funds		eceipts	II.C.	Funds		Total
Beginning F	und Balance	\$	-	\$	4,016,000	\$	-	\$	3,612,000	\$	7,628,000
Revenues	State Appropriation, Tuition, & Fees	\$	-	\$	7,855,000	\$	-	\$	-	\$	7,855,000
	Sales & Services	\$	-	\$	93,083,000	\$		\$	-	\$	93,083,000
	Patient Services	\$	-	\$	-	\$		\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$		\$	-	\$	-
	Gifts & Investments	Ś	-	Ś	2,774,000	Ś		Ś	888.000	\$	3,662,000
	Other Revenues	\$	-	\$	1,500,000	\$	-	\$	18,634,000	\$	20,134,000
Revenues T	otal	\$	-	\$	105,212,000	\$	-	\$	19,522,000	\$	124,734,000
Expenses	Salaries and Wages	\$	-	\$	40,234,000	\$	-	\$	408,000	\$	40,642,000
	Staff Benefits	\$	-	\$	11,773,000	\$	-	\$	123,000	\$	11,896,000
	Services, Supplies, Materials, & Equip.	\$	-	\$	13,296,000	\$	-	\$	106,000	\$	13,402,000
	Scholarships & Fellowships	Ś		Ś	700,000	Ś	_	Ś	16.283.000	\$	16,983,000
	Debt Service	s s	-	Ś	-	Ś		Ś	39,000	\$	39,000
	Utilities	s s	-	Ś	5,041,000	Ś		Ś	-	Ś	5,041,000
	Other Expenses	s s	-	Ś	30,375,000	Ś		Ś	2,000	Ś	30,377,000
Expenses To	•	\$	-	\$	101,419,000	\$	-	\$	16,961,000	\$	118,380,000
Net Transfe	are.	\$		Ś	(6,701,000)	Ś		Ś	(308,000)	ć	(7,009,000)
Net Hallste	:15	\$		Ş	(6,701,000)	Ş		Ş	(308,000)	7	(7,009,000)
Change in F	und Balance			\$	(2,908,000)	\$	-	\$	2,253,000	\$	(655,000)
Ending Fund	d Balance			\$	1,108,000	\$	-	\$	5,865,000	\$	6,973,000

Student He	alth	Co	neral Fund	Αu	xiliary & Other		Overhead				Total	
Student ne	aitii	Ge	ilerai ruliu		Trust Funds		Receipts			Funds		TOTAL
Beginning F	und Balance	\$	-	\$	29,096,000	\$		-	\$	1,020,000	\$	30,116,000
Revenues	State Appropriation, Tuition, & Fees	\$	151,000	\$	11,377,000	\$		-	\$	-	\$	11,528,000
	Sales & Services	\$	-	\$	9,389,000	\$		-	\$	-	\$	9,389,000
	Patient Services	\$	-	\$	-	\$		-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$		-	\$	25,000	\$	25,000
	Gifts & Investments	\$	-	\$	-	\$		-	\$	56,000	\$	56,000
	Other Revenues	\$	-	\$	377,000	\$		-	\$	(60,000)	\$	317,000
Revenues T	otal	\$	151,000	\$	21,143,000	\$		-	\$	21,000	\$	21,315,000
Expenses	Salaries and Wages	Ś	113,000	Ś	12,971,000	Ś		_	\$	52,000	Ś	13,136,000
	Staff Benefits	Ś	37,000	Ś	4,747,000	Ś		_	Ś	5,000		4,789,000
	Supplies, Materials, & Equipment	\$	1,000	\$	4,770,000	\$		-	\$		\$	4,771,000
	Services	\$	-	\$	689,000	\$		-	\$		\$	689,000
	Scholarships & Fellowships	\$	-	\$	114,000	\$		-	\$		\$	114,000
	Debt Service	\$	-	\$		\$		-	\$		\$	-
	Utilities	\$	-	\$	351,000	\$		-	\$	-	\$	351,000
	Other Expenses	\$	-	\$	1,329,000	\$		-	\$	25,000	\$	1,354,000
Expenses To	otal	\$	151,000	\$	24,971,000	\$		-	\$	82,000	\$	25,204,000
Net Transfe	rs	\$	-	\$	439,000	\$		-	\$	(62,000)	\$	377,000
Change in F	und Balance			\$	(3,389,000)	\$		-	\$	(123,000)	\$	(3,512,000)
Ending Fund	1 Balanco			Ś	21 970 000	\$			Ś	836,000	Ś	22,715,000
chaing runc	a Dalatice			ې	21,879,000	Ş		-	ş	030,000	7	22,715,000

Student He	alth	Ger	neral Fund	Au	xiliary & Other	Ove	rhead/F&A	Res	tricted Trust		Total
		GCI	iciai i ana		Trust Funds	- 1	Receipts		Funds		Total
Beginning F	Fund Balance	\$	-	\$	32,231,000	\$	-	\$	-	\$	32,231,000
Revenues	State Appropriation, Tuition, & Fees	\$	168,000	\$	12,175,000	\$	-	\$	-	\$	12,343,000
	Sales & Services	\$	-	\$	8,849,000	\$	-	\$	-	\$	8,849,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	-	\$	-
	Gifts & Investments	\$	-	\$	23,000	\$	-	\$	11,000	\$	34,000
	Other Revenues	\$	-	\$	131,000	\$	-	\$	-	\$	131,000
Revenues 1	Total Total	\$	168,000	\$	21,178,000	\$	-	\$	11,000	\$	21,357,000
Expenses	Salaries and Wages	\$	123,000	\$	13,795,000	\$	-	\$	-	\$	13,918,000
	Staff Benefits	\$	45,000	\$	5,344,000	\$	-	\$	-	\$	5,389,000
	Services, Supplies, Materials, & Equip.	\$	-	\$	5,016,000	\$	-	\$	-	\$	5,016,000
	Scholarships & Fellowships	Ś	_	\$	106,000	Ś	_	\$	_	\$	106,000
	Debt Service	s s	_	Ś	-	Ś		Ś	_	\$	
	Utilities	s s	_	Ś	398,000	Ś		Ś	_	Ś	398,000
	Other Expenses	s s	_	Ś	1,374,000	Ś		Ś	6.000	Ś	1,380,000
Expenses T		\$	168,000	\$	26,033,000	\$	-	\$	6,000	\$	26,207,000
				_		_				_	
Net Transfe	ers	\$	-	\$	1,153,000	\$	-	\$	-	\$	1,153,000
Change in I	Fund Balance			\$	(3,702,000)	\$	-	\$	5,000	\$	(3,697,000)
Fording Ford	4.0-1			^	20 520 000	_		_	F 000		20 524 000
<b>Ending Fun</b>	a Balance			\$	28,529,000	\$	-	\$	5,000	>	28,534,000

O4hau 4:	ther Auxiliaries		eneral Fund	Αι	uxiliary & Other		Overhead	- 1	Restricted Trust		Total
Other Auxii	naries	Gŧ	eneral Fund		Trust Funds		Receipts		Funds		Total
Revenues	State Appropriation, Tuition, & Fees	Ś	1,464,000	Ś	6,117,000	Ś		_	\$ -	\$	7,581,000
	Sales & Services	\$	-,,	\$	12,895,000	\$			\$ -	\$	12,895,000
	Patient Services	\$	-	\$	-	\$	-		\$ -	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-		\$ -	\$	-
	Gifts & Investments	\$	-	\$	100,000	\$	-		\$ -	\$	100,000
	Other Revenues	\$	-	\$	39,000	\$	-		\$ -	\$	39,000
Revenues T	otal	\$	1,464,000	\$	19,151,000	\$	-		\$ -	\$	20,615,000
Expenses	Salaries and Wages	\$	979,000		247,000		-		\$ -	\$	1,226,000
	Staff Benefits	\$	311,000	\$	1,095,000	\$	-		\$ -	\$	1,406,000
	Supplies, Materials, & Equipment	\$	82,000	\$	2,071,000	\$	-		\$ -	\$	2,153,000
	Services	\$	1,000	\$	11,533,000	\$	-		\$ -	\$	11,534,000
	Scholarships & Fellowships	\$	-	\$	-	\$	-		\$ -	\$	-
	Debt Service	\$	-	\$	761,000	\$	-		\$ -	\$	761,000
	Utilities	\$	-	\$	357,000	\$	-		\$ -	\$	357,000
	Other Expenses	\$	92,000	\$	806,000	\$	-		\$ -	\$	898,000
Expenses To	otal	\$	1,465,000	\$	16,870,000	\$	-		\$ -	\$	18,335,000
Net Transfe	ers	\$	-	\$	(1,437,000)	\$	-		\$ -	\$	(1,437,000
Change in F	und Balance			\$	844,000	\$	-		\$ -	\$	843,000
Ending Fund	d Ralance			Ś	3,125,000	Ś			\$ -	\$	3,123,000
Lituing Fund	d Dalatice			Ş	3,123,000	Ş		_	<del>,</del> -	_	3,123,00

Other Auxil	liarios	Co	neral Fund	Aux	iliary & Other	Ove	erhead/F&A	Res	stricted Trust		Total
Other Auxii	naries	Ge	merai runu		Trust Funds		Receipts		Funds		Total
Beginning F	und Balance	\$	-	\$	6,085,000	\$	-	\$	-	\$	6,085,000
Revenues	State Appropriation, Tuition, & Fees	\$	1,437,000	\$	299,000	\$	-	\$	-	\$	1,736,000
	Sales & Services	\$	-	\$	7,201,000	\$	-	\$	-	\$	7,201,000
	Patient Services	\$	-	\$	-	\$	-	\$	-	\$	-
	Contracts & Grants	\$	-	\$	-	\$	-	\$	127,000	\$	127,000
	Gifts & Investments	\$	-	\$	-	\$	-	\$	5,000	\$	5,000
	Other Revenues	\$	-	\$	9,000	\$		\$	6,166,000	\$	6,175,000
Revenues T	otal	\$	1,437,000	\$	7,509,000	\$	-	\$	6,298,000	\$	15,244,000
	Salaries and Wages	\$	858,000	\$	964,000	\$	-	\$	6,347,000	\$	8,169,000
	Staff Benefits	\$	451,000	\$	454,000	\$	-	\$	2,311,000	\$	3,216,000
	Services, Supplies, Materials, & Equip.	\$	126,000	\$	3,468,000	\$	-	\$	14,000	\$	3,608,000
	Scholarships & Fellowships	\$		\$		\$		\$	_	\$	_
	Debt Service	\$		\$	753,000	\$	-	\$	-	\$	753,000
	Utilities	\$	-	\$	380,000	\$	-	\$	7,000	\$	387,000
	Other Expenses	\$	2,000	\$	348,000	\$	-	\$	37,000	\$	387,000
Expenses To	otal	\$	1,437,000	\$	6,367,000	\$	-	\$	8,716,000	\$	16,520,000
Net Transfe	ers	\$	-	\$	(1,223,000)	\$	-	\$	2,222,000	\$	999,000
Change in F	und Balance			\$	(81,000)	\$	-	\$	(196,000)	\$	(277,000
Ending Fund	d Balanco			\$	6,004,000	\$		\$	(196,000)	ć	5,808,000

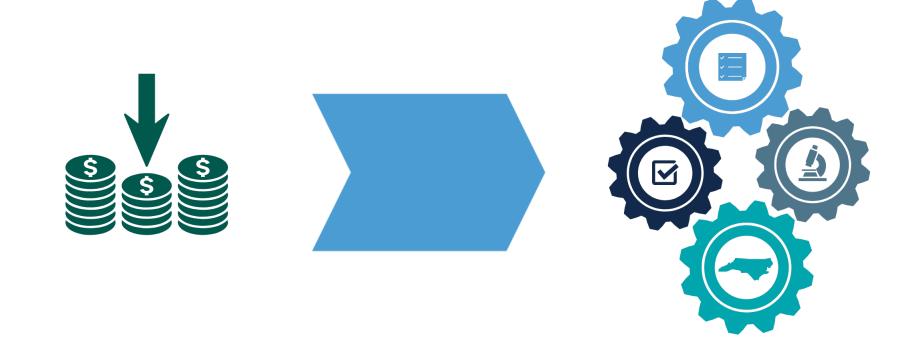
## FY24 Budget Discussion

Nathan Knuffman, Vice Chancellor for Finance and Operations

March 22, 2023



## FY23 Budget Recap: Aligning Resources with Priorities



"Leadership's move to all funds budgeting and closer expense alignment efforts support the likelihood that the university's operating performance gains in fiscal 2021 and 2022 will remain durable."

MOODY'S INVESTOR SERVICE, MARCH 2023 CREDIT PROFILE UPDATE

AAA STABLE RATING

## FY24 Budget Development Schedule



## Oct. 4, 2022

 Instructions for FY24 budget development sent to Campus Units

## Dec. 16, 2022

- Budget submissions delivered
- Compilation of budget requests completed

## December 2022-January 2023

 Budget discussions between Campus Units and Chancellor

## February 2023

- Final decisions for Chancellor budget submissions to BOT
- Final budget documents completed

## March 22, 2023

 BOT reviews budget

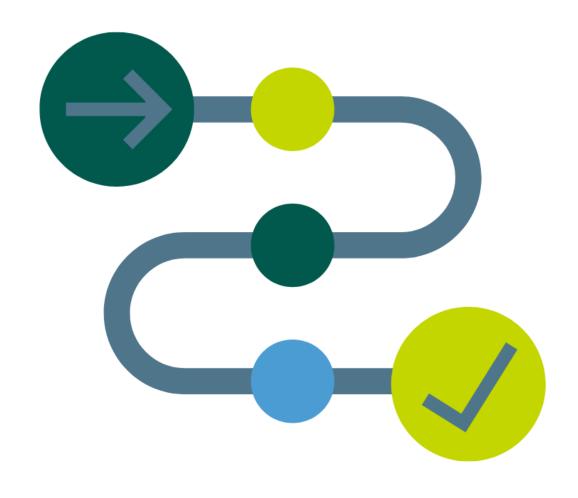
## May 25, 2023

 BOG reviews budget



## **FY24 Budget Process Overview**

- Budget = Roadmap, matching funds to our strategic priorities
- Year 2 of all-funds budget using System Office guidance and format
- Units were given base budgets that reflected the approved budget with certain adjustments
- Units submitted \$108M in requests for additional resources
- 30+ budget meetings with units to discuss fiscal challenges, opportunities and priorities

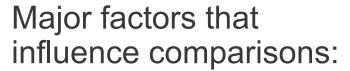




## **FY24 Budget Considerations**

Additional year of budget data is now available

Recommend caution when interpreting comparative data until additional years of information and process matures



- Timing and newness of FY23 budget
- Changes to organization of budget information required by System Office
- Pandemic recovery uncertainty in FY23



## **FY24 All-Funds Budget**

All Units			General Fund	Aı	uxiliary & Other Trust Funds	0	verhead/F&A Receipts	Re	estricted Trust Funds		Total
Revenues	State Appropriations	\$	587,948,000	\$	-	\$	-	\$	-	\$	587,948,000
	Tuition & Fees	\$	542,720,000	\$	121,644,000	\$	-	\$	24,000	\$	664,388,000
	Less Discounts and Allowances	\$	(53,419,000)	\$	(6,708,000)	\$	-	\$	(96,874,000)	\$	(157,001,000)
	Sales & Services	\$	973,000	\$	499,629,000	\$	-	\$	4,660,000	\$	505,262,000
	Patient Services	\$		\$	647,006,000	\$	-	\$	-	\$	647,006,000
	Contracts & Grants	\$	1,700,000	\$	69,771,000	\$	242,236,000	\$	924,075,000	\$	1,237,782,000
	Gifts & Investments	\$	-	\$	12,864,000	\$	240,000	\$	125,364,000	\$	138,468,000
	Other Revenues	\$	68,000	\$	194,382,000	\$	-	\$	340,807,000	\$	535,257,000
Revenues To	otal	\$	1,079,990,000	\$	1,538,588,000	\$	242,476,000	\$	1,298,056,000	\$	4,159,110,000
Expenses	Salaries and Wages	\$	589,747,000	\$	615,763,000	\$	76,711,000	\$	425,632,000	\$	1,707,853,000
	Staff Benefits	\$	182,841,000	\$	202,682,000	\$	28,465,000	\$	125,754,000	\$	539,742,000
	Services, Supplies, Materials, & Equip.	\$	135,482,000	\$	495,548,000	\$	78,013,000	\$	379,695,000	\$	1,088,738,000
	Scholarships & Fellowships	\$	108,677,000	\$	68,649,000	\$	5,494,000	\$	319,294,000	\$	502,114,000
	Less Discounts and Allowances	\$	(53,419,000)	\$	(6,708,000)	\$	-	\$	(96,874,000)	\$	(157,001,000)
	Debt Service	\$	-	\$	71,789,000	\$	25,752,000	\$	830,000	\$	98,371,000
	Utilities	\$	76,789,000	\$	20,566,000	\$	280,000	\$	139,000	\$	97,774,000
	Other Expenses	\$	34,222,000	\$	131,181,000	\$	21,611,000	\$	88,942,000	\$	275,956,000
Expenses To	tal	\$	1,074,339,000	\$	1,599,470,000	\$	236,326,000	\$	1,243,412,000	\$	4,153,547,000
Not Transfer		<u>,</u>	/F 6F0 000\	<u> </u>	(1 360 000)	خ _	/C 1E0 000\	<u>,</u>	(24 667 000)	<u>,</u>	(47.936.000)
Net Transfe	15	<u>ې</u>	(5,650,000)	<u>ې</u>	(1,369,000)	Ą	(6,150,000)	Ş	(34,667,000)	<u> </u>	(47,836,000)
Change in F	und Balance			\$	(62,251,000)	\$	-	\$	19,977,000	\$	(42,274,000)





## **Budget Priorities**

## Fiscal Responsibility

Respond to and prepare for economic conditions, achieve a balanced budget, maintain affordability and continue to build reserves.

## **Discover**

Pursue discovery through creative collaboration.

## **Enable Career Development**

Support student career preparation, staff professional development and faculty career paths.

## Serve to Benefit Society

Address community priorities for North Carolina and beyond.



## **FY24 Budget**

Requests from campus totaled \$108.7M in additional funding



## **FY24 Funds**

Minimal availability of funding for new initiatives



Fiscal Responsibility

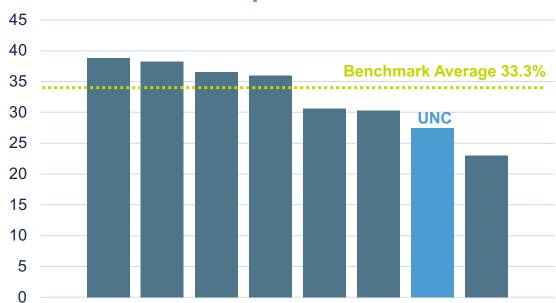
- Maintains balanced budget; budget growth substantially below inflation
- Sustains reserves for contingencies
- Includes no tuition increases for undergraduate residents and no fee increases
- New tuition and appropriation allocation work
- Stabilizes unit operations and invests in risk mitigation (audit staff, take-home vehicles, financial aid planning)
- Administrative efficiencies and savings
  - Reduce lease portfolio
  - Reallocate vacancy savings
  - Reorganizing and restructuring options
  - Reviews of spending and benchmarks for administrative performance

## FISCAL RESPONSIBILITY

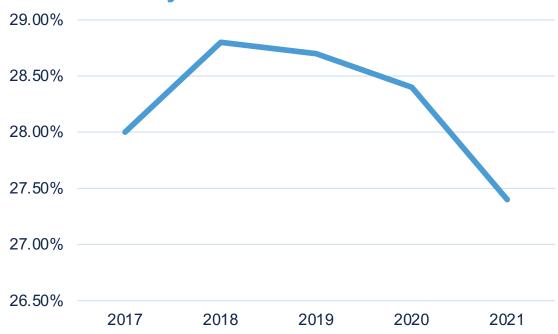


## **Low Administrative Burden**

## UNC-Chapel Hill has lower administrative intensity compared to peers



## **UNC-Chapel Hill's administrative** intensity has decreased since 2018



Data provided by HelioCampus





## **Enable Career Development**

- Support enrollment expansion to meet critical workforce needs (nursing, mental health/social work, data/computer science)
- Expand career planning services
- Increase accessibility and student support resources
- Create financial literacy and wellness center
- Sustain graduate student stipend increases



## **Discover**

- Reserve funds for pan-campus research infrastructure investments
- Bolster research enterprise (e.g., sustain operational support for Collaboratory)
- Invest in Innovation support University start-up and research; support Eshelman Institute for Innovation



## Serve to Benefit Society

- Increase resources to meet demand for data/computer science
- Fund admissions and community outreach officers
- Sustain Carolina Across 100
- Increase finance training and resources to small local government units
- Invest in local economy (Porthole Alley project, innovation hub)

## **FY24 Budget Planning Checklist**

- 1 Fiscally Balanced
- 2 Aligns Resources to Top Priorities
- Invests in North Carolina's Workforce Needs
- Advances State and Regional Economic Development
- Invests in Faculty and Staff Retention

- Bolsters Growing Research Enterprise
- 7 Improves Budget Transparency
- 8 Reserves Contingency Funds



## **Next Steps and Priorities**



Continue to improve linkage between budget resources and performance



Implement budget tool



Bolster capacity to improve efficiency, increase program evaluation and provide active fiscal management



Strengthen fiscal governance



# Board of Trustees Budget, Finance, and Infrastructure Committee

Capital Improvement Projects

Facilities Services, March 2023

























## **Semi-annual Capital Report**

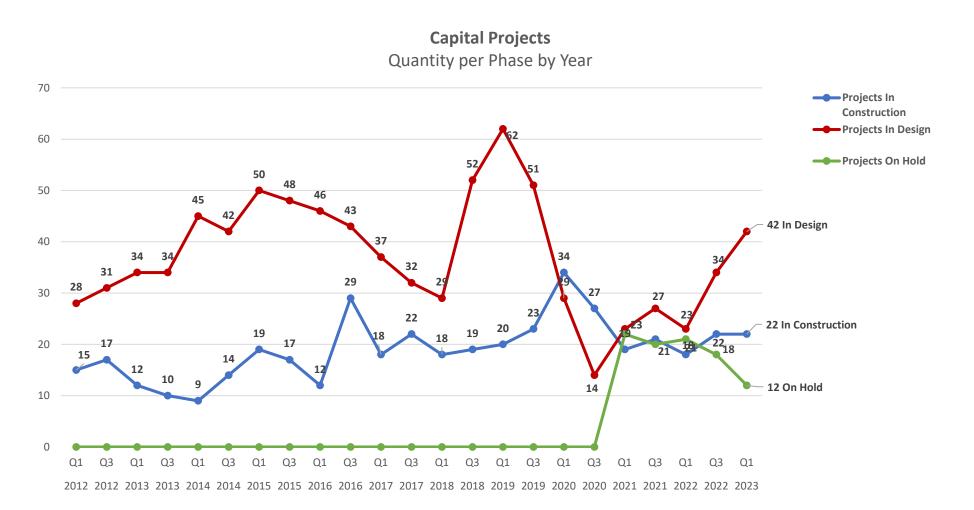
Projects in Design and Construction, 2012-2023

Year	Month	Total Projects	# In Construction	\$ In Construction	# In Design	\$ In Design	# On Hold	\$ On Hold
2012	Jan	43	15	\$ 742,125,183	28	\$ 313,100,000	0	\$ -
2012	July	48	17	\$ 655,508,823	31	\$ 309,600,000	0	\$ -
2013	Jan	46	12	\$ 550,585,206	34	\$ 389,726,000	0	\$ -
2013	July	44	10	\$ 311,575,000	34	\$ 334,449,095	0	\$ -
2014	Jan	54	9	\$ 338,372,095	45	\$ 337,177,000	0	\$ -
2014	July	56	14	\$ 349,553,714	42	\$ 376,843,592	0	\$ -
2015	Jan	69	19	\$ 377,846,839	50	\$ 423,639,550	0	\$ -
2015	July	65	17	\$ 365,166,669	48	\$ 304,163,543	0	\$ -
2016	Jan	58	12	\$ 333,622,316	46	\$ 324,057,991	0	\$ -
2016	July	72	29	\$ 434,745,367	43	\$ 341,359,544	0	\$ -
2017	Jan	55	18	\$ 175,227,717	37	\$ 372,416,500	0	\$ -
2017	July	54	22	\$ 266,078,688	32	\$ 349,812,207	0	\$ -
2018	Jan	47	18	\$ 274,080,528	29	\$ 344,807,071	0	\$ -
2018	July	71	19	\$ 304,079,288	52	\$ 310,406,734	0	\$ -
2019	Jan	82	20	\$ 286,371,191	62	\$ 346,795,502	0	\$ -
2019	July	74	23	\$ 119,661,515	51	\$ 394,369,547	0	\$ -
2020	Jan	63	34	\$ 229,924,428	29	\$ 82,968,126	0	\$ -
2020	July	41	27	\$ 43,307,804	14	\$ 227,101,740	0	\$ -
2021	Jan	64	19	\$ 179,135,516	23	\$ 222,232,360	22	\$ 198,852,677
2021	July	68	21	\$ 186,109,016	27	\$ 219,270,907	20	\$ 193,897,770
2022	Jan	62	18	\$ 172,673,079	23	\$ 319,193,310	21	\$ 204,941,389
2022	July	75	23	\$ 215,421,198	34	\$ 509,628,364	18	\$ 289,061,602
2023	Jan	76	22	\$ 213,773,866	42	\$ 613,698,238	12	\$ 280,284,566



## **Semi-annual Capital Report**

Number of Projects in Design and Construction, 2012-2023

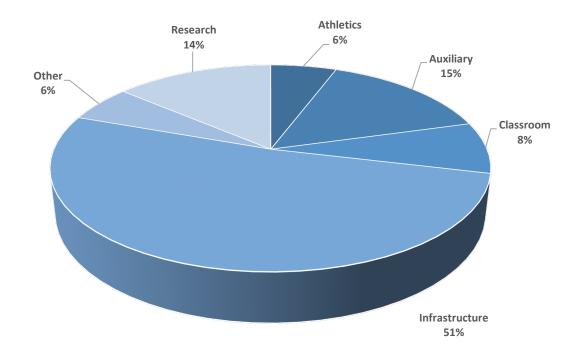




## **Semi-annual Capital Report**

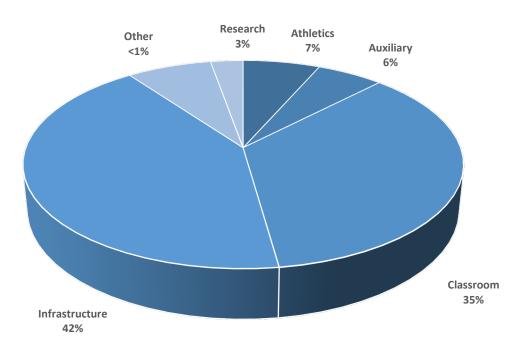
### Projects by Facility Type

All Active Projects
Facility Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects
Facility Type - % of Total Authority



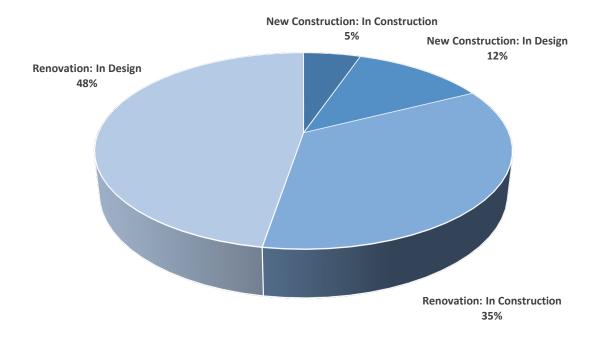
Note: % in pie chart reflects percentage of total authority (design and construction)

## **Semi-annual Capital Report**

## **Distribution of Projects by Construction Type**

All Active Projects

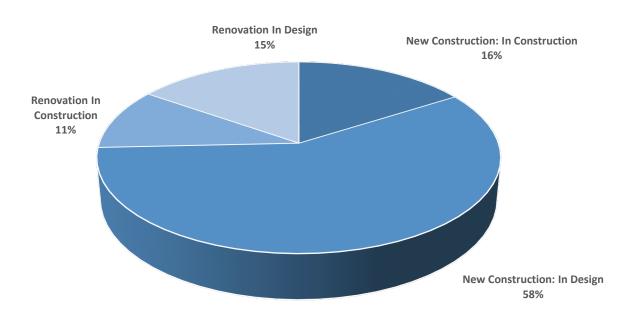
Construction Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects

Construction Type - % of Total Authority



Note: % in pie chart reflects percentage of total authority (design and construction)



RR = Repair & renovation

SB = State bond R = Renovation NC = New

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Construction COPS = Cert. of Participation Bond LEGEND P = Planning study UNCH = UNC Healthcare

PROJECTS COMPLETED SINCE LAST REPORT

Total: \$ 33,732,045

						Spei	nding				
Phase	Туре	CIP#	Project Name	Const. Type	Fund Source	Auth	ority	\$/SF	1	Phase Start	Phase Complete
1- Completed	Infrastructure	21168	Mary Ellen Jones Building (MEJ) - Cagewash Renovations	R	UN	\$	442,530	\$	424.29	10/1/2021	12/15/2022
1- Completed	Infrastructure	739	Morehead Chemistry Building - HVAC Renovation	R	UN	\$	22,000,000	\$	335.43	7/30/2019	12/31/2022
1- Completed	Other	21118	Administrative Office Building (AOB) - 3rd floor renovation	R	UN	\$	358,747	\$	32.19	12/6/2021	10/31/2022
1- Completed	Other	21181	Center for School Leadership Development (CSLD) - 2nd Floor Suite Office Renovation	R	UN	\$	460,768	\$	46.08	8/31/2021	2/1/2022
1- Completed	Research	602	CURE HIV Genetic Medicine Lab Renovation	R	UN	\$	1,500,000		N/A	3/1/2019	1/1/2023
1- Completed	Research	731	Marsico Hall BRIC PET CT 3T MRI	R	UN	\$	3,100,000	\$	759.06	7/6/2020	5/1/2022
1- Completed	Research	662	Marsico Large Animal Expansion	R	UN	\$	2,840,000		N/A	11/7/2019	10/31/2022
1- Completed	Research	21311	FPG Student Union - Renovate Wendy's into Bojangles	R	OTHER	\$	810,000	\$	324.00	11/30/2021	8/15/2022
1- Completed	Auxiliary	724	Emergency Declaration - Elevator Replacement in Cardinal Parking Deck	R	UN	\$	620,000		N/A	10/1/2021	3/1/2023
1- Completed	Infrastructure	699	Emergency Management Communication System (ECMS)	R	SA/RR	\$	500,000		N/A	12/16/2019	3/1/2022
1- Completed	Infrastructure	21039	MAHEC Ground Floor - Tenant Fit-Up	R	SA	\$	1,100,000		N/A	1/1/2022	12/1/2022

RR = Repair & renovation

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#### PROJECTS IN CONSTRUCTION

Total: \$ 213,773,866

						Sper	nding				
Phase	Туре	CIP#	Project Name	Const. Type	Fund Source	Auth	ority	\$/SF		Phase Start	Phase Complete
2- Construction	Athletics	20101	Carmichael & Woolen Gym - Women's Basketball Renovations - Phase II	R	UN	\$	1,500,000	\$	133.93	5/15/2020	3/1/2022
2- Construction	Athletics	21194	Cone-Kenfield Tennis Center - Athletics Renovations (Phase I)	R	GI	\$	17,000,000	\$	141.67	3/1/2023	3/31/2023
2- Construction	Athletics	21193	Finley Golf Course - Athletics Renovations (Phase I)	R	GI	\$	12,900,000		N/A	10/1/2022	4/1/2023
2- Construction	Athletics	21162	Kenan Football Center Renovations	NC	GI	\$	15,000,000	\$	918.84	3/1/2022	6/1/2023
2- Construction	Auxiliary	368	Craige Deck Expansion partial migration	R	UN	\$	2,400,027		N/A	3/1/2023	8/1/2023
2- Construction	Auxiliary	744	Parking Access Revenue Control System (PARCS)	R	UN	\$	3,100,000		N/A	8/1/2022	9/1/2023
2- Construction	Infrastructure	21157	Administrative Office Building (AOB) - Replace Rooftop HVAC Units	R	UN	\$	498,000		N/A	12/1/2021	4/1/2023
2- Construction	Infrastructure	749	Campus Central Alarm Network Replacement	R	UN	\$	6,400,000		N/A	6/16/2020	5/31/2023
2- Construction	Infrastructure	21013	FOBRL - South Dog Run HVAC Replacement	R	UN	\$	450,000	\$	1,607.14	11/11/2021	9/1/2023
2- Construction	Infrastructure	619	Hamilton Hall - Fire Alarm Panels	R	SA/RR	\$	834,500	\$	9.78	8/20/2021	1/15/2023
2- Construction	Infrastructure	645	Horace William Airport Property Solar and Energy Storage Demo	NC	UN	\$	1,700,310		N/A	8/1/2019	6/1/2023
2- Construction	Infrastructure	708	Kenan Labs - Replace Main Distribution Electrical Panel	R	SA/RR	\$	1,750,000	\$	12.46	8/7/2020	5/1/2023
2- Construction	Infrastructure	21117	Marsico Hall - BRIC 9.4T MRI	R	UN	\$	3,800,000	\$	3,454.55	9/29/2022	10/29/2023
2- Construction	Infrastructure	20312	McGavran-Greenberg - Renovation to Containment Space	R	UN	\$	4,950,000	\$	1,414.29	1/4/2021	5/1/2023
2- Construction	Infrastructure	633	Medical Education Building Replacement	NC	SB	\$	116,269,180	\$	665.99	5/1/2020	6/1/2023
2- Construction	Infrastructure	678	Mitchell Hall & Dey Hall - Replace Electrical Switchgear	R	SA/RR	\$	1,228,382	\$	10.03	3/11/2020	7/1/2023
2- Construction	Infrastructure	690	Parking Deck at S1 Lot	R	UN	\$	15,743,516	\$	94.12	4/1/2018	4/1/2022
2- Construction	Infrastructure	21567	Steam Tunnel Repair & Replacement - Emergency	R	UN	\$	3,500,000		N/A	7/1/2022	4/1/2023
2- Construction	Infrastructure	653	Taylor Air Flow Reduction Energy Project	R	UN	\$	1,656,951		N/A	10/1/2022	8/1/2023
2- Construction	Infrastructure	21093	Taylor Hall - BSL3 Infrastructure for New Research	R	UN	\$	665,000	\$	1,847.22	2/28/2022	3/20/2023
2- Construction	Infrastructure	654	Thurston Bowles Air Flow Reduction Energy Project	R	UN	\$	2,428,000		N/A	10/1/2022	8/1/2023
2- Construction	Research	21227	Neurosciences - DCM Equipment replacement/rebuild	R	UN	\$	5,500,000	\$	2,500.00	11/25/2022	9/1/2023

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#### **PROJECTS IN DESIGN**

Total: \$ 613,698,238

						Sne	ending			
Phase	Туре	CIP#	Project Name	Const. Type	Fund Source		-	\$/SF	Phase Start	Phase Complete
3- Design	Athletics	20101	Carmichael & Woolen Gym - Women's Basketball Renovations - Phase III	R	UN	\$	8,500,000	\$759		4/15/2023
3- Design	Auxiliary	669	UNC Parking Decks - LED Lighting Safety Upgrades	R	UN	Ś	450,000	N/A		3/1/2023
3- Design	Auxiliary	20100	Avery Residence Hall Renovation	R	UN	\$	32,250,000	N/A		12/1/2023
3- Design	Auxiliary	727	Campus-wide Parking Repairs	R	UN	\$	3,720,000	N/A	3/1/2020	4/15/2023
3- Design	Auxiliary	21556	Davis Library Café	R	UN	\$	3,000,000	N/A		1/1/2023
3- Design	Auxiliary	23135	Morrison Residence Hall - Elevator Modernization for all three elevators	R	UN	\$	1,700,000	N/A		12/1/2023
3- Design	Auxiliary	23075	Student Bookstore - Minute Clinic & Pharmacy Expansion, 3rd Floor	R	UN	\$	416,000	\$347		7/1/2023
3- Design	Auxiliary	23116	Transportation and Parking Systems Five Year Plan	Р	UN	\$	450,000	N/A	1/9/2023	6/1/2024
3- Design	Classroom	21212	Bingham Hall Comprehensive Renovation	NC	SA	\$	18,530,460	\$618	12/15/2021	10/15/2023
3- Design	Classroom	21537	Caldwell Hall - Accessibility Project	R	UN	\$	498,600	N/A		2/1/2023
3- Design	Classroom	20350	Carrington Hall Renovations	NC	UN	\$	94,000,000	\$1,119	12/14/2020	3/1/2023
3- Design	Classroom	666	Kenan Flagler School of Business McColl Bldg Addition & Renovation	NC	SA	\$	180,000,000	\$471	2/21/2020	8/1/2022
3- Design	Classroom	23073	School of Law Building	Р	SA	\$	2,500,000	N/A	8/1/2022	4/15/2023
3- Design	Infrastructure	21433	Art Studio Building Fire Sprinkler	R	RR	\$	326,540	\$17		12/1/2023
3- Design	Infrastructure	23028	Brinkhous-Bullitt Building Electrical Service & Distribution	R	RR	\$	4,843,986	N/A	2/1/2022	2/1/2023
3- Design	Infrastructure	23040	Carolina Student Union - Elevator Modernization	R	UN	\$	468,504	N/A	2/1/2023	8/1/2023
3- Design	Infrastructure	21431	Carroll Hall & Dey Hall Elevator Replacement	R	RR	\$	1,618,986	N/A	12/22/2022	9/1/2023
3- Design	Infrastructure	21427	Carroll Hall & South Building Roof Replacement	R	RR	\$	1,334,062	\$94	12/1/2022	9/1/2023
3- Design	Infrastructure	571	Chapman Hall	R	UN	\$	486,767	N/A	12/15/2021	1/15/2023
3- Design	Infrastructure	21506	Chilled Water Infrastructure Expansion - I/II/III/IV	NC	UN	\$	117,030,000	N/A	9/1/2022	1/1/2024
3- Design	Infrastructure	21432	Coastal Process Environmental Health Lab Building Systems	R	RR	\$	675,000	N/A	1/31/2023	9/1/2023
3- Design	Infrastructure	21434	Davie Hall & Kenan Center Fire Alarm	R	RR	\$	335,985	N/A	6/1/2023	1/1/2024
3- Design	Infrastructure	21430	Davie Hall HVAC Replacement	R	RR	\$	823,371	N/A	1/4/2023	10/1/2023
3- Design	Infrastructure	21507	East Cameron Avenue Walkway Resconstruction	R	UN	\$	950,000	N/A	9/1/2022	2/1/2023
3- Design	Infrastructure	21503	Elevator Replacement - Brinkhous-Bullit, Hamilton, Lineberger	R	RR	\$	4,843,986	N/A	9/1/2022	12/1/2023
3- Design	Infrastructure	733	Energy Management Controls System Upgrade	R	UN	\$	2,890,500	N/A	1/10/2022	8/1/2022
3- Design	Infrastructure	21531	Hamilton Hall HVAC Renovation	R	RR	\$	8,800,000	N/A	10/1/2022	1/1/2024
3- Design	Infrastructure	21345	Koury Oral Sciences Waterproofing	R	UN	\$	550,000	N/A	6/1/2022	1/15/2023
3- Design	Infrastructure	21420	Memorial Hall Comprehensive Roof Replacement	R	RR	\$	1,500,000	\$75	10/1/2022	7/1/2023
3- Design	Infrastructure	23161	Neuroscience Heat Exchanger Replacement SCO#25734	R	UN	\$	854,092	N/A	3/1/2023	9/1/2023
3- Design	Infrastructure	21400	Phillips Hall HVAC Renovation	R	RR	\$	6,000,000	N/A	7/1/2022	12/1/2023
3- Design	Infrastructure	21328	Rams Head Rec Center Roof & Window Replacement	R	UN	\$	490,000	N/A	2/21/2021	1/1/2023
3- Design	Infrastructure	586	South Building Accessibility Improvements	R	UN	\$	3,500,000	N/A	5/1/2022	12/21/2023
3- Design	Infrastructure	21401	Wilson Library Infrastructure Upgrades	R	RR	\$	31,186,299	N/A	7/1/2022	12/1/2023
3- Design	Other	21533	Hazardous Waste Warehouse & Storage Buildings	NC	UN	\$	476,100	N/A	7/1/2022	10/1/2022
3- Design	Other	21393	Porthole Alley Redevelopment	NC	UN	\$	60,000,000	\$480	7/1/2022	3/1/2024
3- Design	Research	23091	Chapman Hall - Renovation of 042A, 046A & 026A into lab space.	R	UN	\$	500,000	N/A	12/1/2022	9/1/2023
3- Design	Research	21404	FORBL - Large Pig Barn Replacement, unit 3 212C (OLU3)	NC	UN	\$	499,000	\$998	2/1/2023	6/1/2023
3- Design	Research	23152	Genetic Medicine Building First Floor Lab Renovation	R	UN	\$	2,300,000	\$0	2/1/2022	2/1/2023
3- Design	Research	21284	Glaxo - Proteomics Renovation	R	UN	\$	650,000	\$1,222	11/15/2021	7/15/2022
3- Design	Research	21211	Global Leadership Center Gillings School of Public Health	NC	GI	\$	13,000,000	\$1,182	11/3/2021	3/1/2024
3- Design	Research	23137	MEJ room 10304 - High Speed X-Ray	R	UN	\$	750,000	N/A	10/1/2022	6/1/2023

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#### **PROJECTS ON HOLD - INACTIVE**

Total: \$ 280,284,566

						Spe	nding				4
Phase	Туре	CIP#	Project Name	Const. Type	Fund Source	Auth	ority	\$/SF	Phase Start	Phase Complete	
4- Hold/Inactive	Auxiliary	20103	House Undergraduate Library Renovation	R	UN	\$	8,500,000	N/A		N/A N/A	A
4- Hold/Inactive	Auxiliary	630	Odum Village - Demolition of Multifamily Units	R	UN	\$	5,920,000	N/A		N/A N/A	Α
4- Hold/Inactive	Auxiliary	541	Sitterson Bus Stop	NC	UN	\$	700,000	N/A		N/A N/A	Α
4- Hold/Inactive	Classroom	714	School of Dentistry New Programs	R	UN/SB	\$	15,000,000	N/A		N/A N/A	Α
4- Hold/Inactive	Classroom	658	Science Complex 3 & Institute of Convergent Science	R	UN	\$	500,000	N/A		N/A N/A	Α
4- Hold/Inactive	Infrastructure	588	Campus Safety CCTV Upgrade	NC	UN	\$	3,647,901	N/A		N/A N/A	Α
4- Hold/Inactive	Infrastructure	514	Campus Way Finding Signage	R	UN	\$	2,466,250	N/A		N/A N/A	Α
4- Hold/Inactive	Infrastructure	20063	Kenan Stadium - Upgrade South Side Fire Pump	R	UN	\$	590,242	N/A		N/A N/A	Α
4- Hold/Inactive	Infrastructure	684	Kenan Stadium Fire Alarm Upgrades	R	UN	\$	1,060,000	N/A		N/A N/A	Α
4- Hold/Inactive	Infrastructure	710	Tarrson Hall - Medical Gas Alarm System	R	UN	\$	450,000	N/A		N/A N/A	Α
4- Hold/Inactive	Research	659	Translational Research Building	NC	UN	\$	210,000,000	N/A		N/A N/A	Α
4- Hold/Inactive	Research	603	Wilson Hall Annex	R	UN	\$	31,450,173	N/A		N/A N/A	Α

_		
	Quantity	\$ Value
Completed since 7/2022	11	\$ 33,732,045
In Construction	22	\$ 213,773,866
In Design	42	\$ 613,698,238
On Hold	12	\$ 280,284,566

HISTORICAL RECORD OF ACTIVITY:

		UNDE	R CONSTRU	ICTION		IN DESIGN		ON H	IOLD
Year	Month	No. of Projects	ik constru	Dollar Value	No. of Projects	IIV DESIGN	Dollar Value	ONT	IOLD
1988	July	14	\$	61,721,870	34	\$	254,328,430		
1989	Jan	15	\$	157,882,770	40	\$	168,321,630		
1989	July	20	\$	158,003,370	29	\$	170,550,730		
1990	Jan	18	\$	153,331,770	34	\$	174,785,500		
1990	July	14	\$	161,479,980	29	\$	165,398,600		
1991	Jan	10	\$	191,489,780	26	\$	147,486,500		
1991	July	11	\$	202,564,380	28	\$	132,000,800		
1992	Jan	9	\$	193,656,480	31	\$	123,015,800		
1992	July	16	\$	196,850,380	25	\$	132,470,400		
1993	Jan	15	\$	178,790,400	27	\$	137,062,000		
1993	July	9	\$	91,072,000	21	\$	121,141,100		
1994	Jan	6	\$	90,707,300	33	\$	154,615,300		
1994	July	15	\$	101,999,300	28	\$	147,370,700		
1995	Jan 	13	\$	66,320,700	52	\$	175,385,600		
1995	July	14	\$	101,192,800	46	\$	164,311,800		
1996	Jan	11	\$	89,901,800	67	\$	246,980,600		
1996	July	17	\$	92,701,100	61	\$	299,168,300		
1997 1997	Jan	19 37	\$ \$	131,072,400 235,425,600	63 44	\$ \$	282,872,700 223,235,350		
1998	July Jan	33	\$	158,837,100	50	\$	278,691,575		
1998	July	36	\$	183,705,300	43	\$	285,946,375		
1999	Jan	26	\$	153,298,200	42	\$	314,955,275		
1999	July	20	\$	175,689,300	44	\$	374,499,175		
2000	Jan	18	\$	173,787,000	38	\$	380,677,875		
2000	July	20	\$	171,732,100	44	\$	402,994,475		
2001	Jan	20	\$	265,311,575	56	\$	255,342,400		
2001	July	30	\$	277,577,875	57	\$	509,245,260		
2002	Jan	28	\$	282,315,475	51	\$	533,569,700		
2002	July	25	\$	297,186,000	51	\$	533,569,700		
2003	Jan	18	\$	246,220,200	52	\$	700,266,390		
2003	July	15	\$	239,095,165	58	\$	677,135,478		
2004	Jan	18	\$	345,073,797	59	\$	607,602,868		
2004	July	24	\$	435,597,765	61	\$	837,011,823		
2005	Jan	32	\$	540,484,649	77	\$	997,282,175		
2005	July	42	\$	604,951,066	62	\$	848,018,466		
2006	Jan	39	\$	606,059,278	50	\$	681,154,808		
2006	July	36	\$	753,387,157	55	\$	697,916,808		
2007	Jan	39	\$	493,513,761	60	\$	729,086,980		
2007	July	38	\$	559,519,076	50	\$	586,321,980		
2008	Jan	29	\$	510,723,322	46	\$	733,693,000		
2008	July	27	\$	570,815,114	51	\$	715,328,000		
2009	Jan	25	\$	429,973,546	47	\$	906,213,000		
2009	July	24	\$	633,089,281	40	\$	577,740,422		
2010	Jan	18	\$	600,252,605	22	\$	409,120,032		
2010	July	18	\$	618,429,022	32	\$	539,620,032		
2011 2011	Jan	15 19	\$ \$	605,745,206	30 28	\$ \$	474,190,032 292,000,000		
2011	July Jan	15	\$	802,905,823 742,125,183	28	\$	313,100,000		
2012		17	\$	655,508,823	31	\$	309,600,000		
2012	July Jan	17	\$	550,585,206	34	\$	389,726,000		
2013	July	10	\$	311,575,000	34	\$	334,449,095		
2014	Jan	9	\$	338,372,095	45	\$	337,177,000		
2014	July	14	\$	349,553,714	42	\$	376,843,592		
2015	Jan	19	\$	377,846,839	50	\$	423,639,550		
2015	July	17	\$	365,166,669	48	\$	304,163,543		
2016	Jan	12	\$	333,622,316	46	\$	324,057,991		
2016	July	29	\$	434,745,367	43	\$	341,359,544		
2017	Jan	18	\$	175,227,717	37	\$	372,416,500		
2017	July	22	\$	266,078,688	32	\$	349,812,207		
2018	Jan	18	\$	274,080,528	29	\$	344,807,071		
2018	July	19	\$	304,079,288	52	\$	310,406,734		
2019	Jan	20	\$	286,371,191	62	\$	346,795,502		
2019	July	23	\$	119,661,515	51	\$	394,369,547	22	\$ 198,852,677
2020	Jan	34	\$	229,924,428	29	\$	82,968,126	20	\$ 193,897,770
2020	July	27	\$	43,307,804	14	\$	227,101,740	21	\$ 204,941,389
2022	July	23	\$	215,421,198	34	\$	509,628,364	18	\$ 289,061,602
2023	Jan	22	\$	213,773,866	42	\$	613,698,238	12	\$ 280,284,566

# Real Estate Operations Board of Trustees, March 2023

For Information Only: Semi-annual Lease Report



















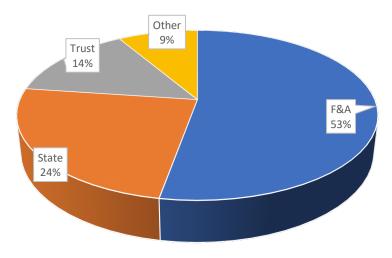






## **End of Calendar Year 2022 Lease Review**

<b>Building Use</b>	Lease Count	Total SF	2022 Expense	2023 Forecast Expense
Academic	3	20,709	\$426,703	\$433,837
Clinical	9	31,560	\$713,096	\$731,805
Laboratory	7	159,986	\$3,583,521	\$3,958,911
Office	56	462,257	\$12,144,623	\$11,927,062
Other	1	15,500	\$9,952	\$7,686
Residential	40	35,677	\$540,124	\$556,327
Total	116	725,689	\$17,418,019	\$17,615,628



**2022 Lease Expense Funding Sources** 

#### Vacated

- 22k sf over 4 leases, saving approximately \$500k/year.
- Subleased 12k sf for a savings of \$170k/year.

#### Added

- 20k sf of vivarium to support NRI in Kannapolis in partnership with System Office.
- 5k sf of lab space to support PFAS remediation research (Collaboratory).
- 24.5k sf of space to support Innovation Hub expense doesn't hit until 2024.

#### **Opportunities**

- Will allow 4 leases to expire during 2023 plans to vacate represent savings of \$1.6m.
- Consolidation of space into Spangler.

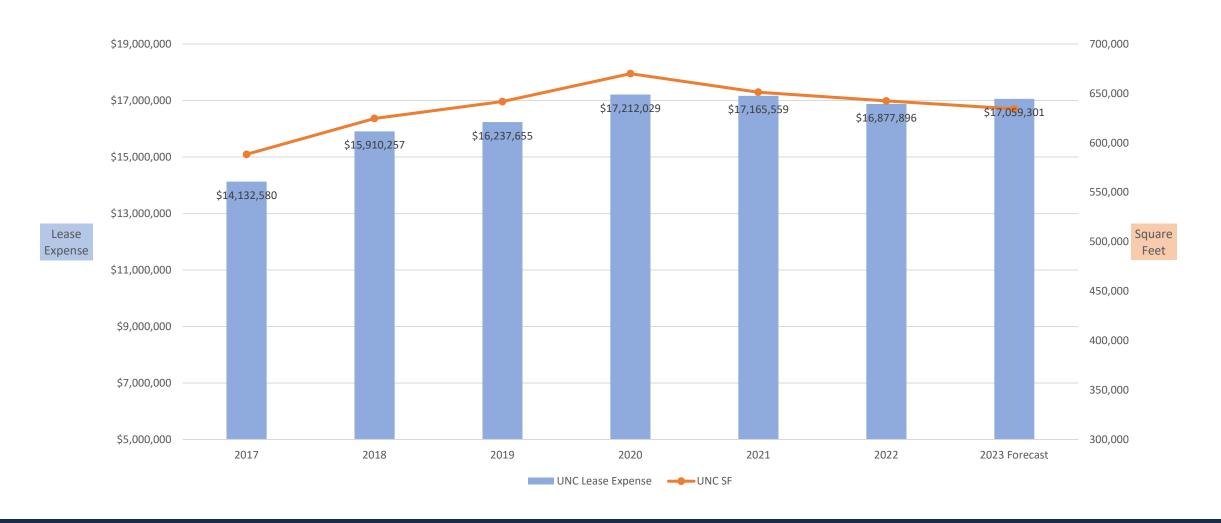


## **Users of Leased Space**

School	Count	Total SF	2022 Expense	2023 Forecast Expense
Chancellor's Office	3	6,945	\$82,793	\$138,205
College of Arts and Sciences	4	24,447	\$349,960	\$444,848
Communications	1	15,500	\$9,952	\$7,686
Innovation	1	5,256	\$0	\$24,000
North Carolina Botanical Garden	1	250	\$0	\$1,800
Office of University Development	3	16,413	\$352,783	\$361,500
Provost Office	4	13,111	\$307,651	\$316,231
School of Dentistry	1	2,485	\$21,165	\$21,800
School of Education	1	2,797	\$63,606	\$65,514
School of Journalism and Mass Communication	1	1,410	\$41,824	\$43,079
School of Law	1	2,800	\$52,009	\$53,049
School of Medicine	69	167,562	\$3,505,936	\$3,505,798
School of Pharmacy	1	3,444	\$73,650	\$75,123
School of Public Health	2	7,311	\$215,913	\$227,746
School of Social Work	1	4,453	\$59,320	\$0
VC for Research	1	125,000	\$3,383,072	\$3,383,072
Vice Chancellor for Innovation, Entrepreneurship and Economic Development	1	4,343	\$83,942	\$41,971
Vice Chancellor for Research	19	315,235	\$8,615,064	\$8,698,847
Vice Chancellor for Workforce Strategy, Equity and Engagement	1	6,927	\$199,378	\$205,359
Total	116	725,689	\$17,418,019	\$17,615,628



## Office, lab and academic lease costs decreased by \$280k in 2022. Forecast to increase incrementally in 2023.





## **UNC Avg PSF Office, Research, & Lab Rent Rate = \$25.35**

