BOARD OF TRUSTEES MEETING The University of North Carolina at Chapel Hill March 24, 2022

The Board of Trustees met in regular session on Thursday, March 24, 2022 in the Chancellor's Ballroom at the Carolina Inn. Chair Boliek convened the meeting at 9:06 a.m.

ROLL CALL

Secretary Malcolm Turner called the roll and the following members were present:

Teresa Artis Neal

David L. Boliek, Jr., Chair

Allie Ray McCullen
Ralph W. Meekins. Sr.

Rob Bryan Vinay Patel

R. Gene Davis, Jr.

Dr. Perrin Jones

John P. Preyer, Vice Chair

Malcolm K. Turner, Secretary

Marty Kotis Ramsey White

Secretary Turner indicated that there was a quorum. Trustee White joined via Zoom Teleconference.

NATIONAL ANTHEM

Chair Boliek welcomed Taylor Loyd, an undergraduate Psychology and Music major with a Classical Voice concentration, to sing the National Anthem for the Board and guests.

STATE GOVERNMENT ETHICS ACT

Chair Boliek read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflicts of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

The following items were presented for approval on the consent agenda:

- Approval of January 27, 2022 (Regular Meeting)
- Approval of Revised 2022 BOT Meeting Dates
- Ratification of Written Ballot dated March 3, 2022
- Ratification of Written Ballot dated March 3, 2022
- All-Funds Budget Model
- Budget, Finance, & Infrastructure Action Items 2, 3, 4, 5, 6

(ATTACHMENTS A-D)

Chair Boliek made a motion to approve the consent agenda. Trustee Davis seconded. A roll call vote was held and the consent agenda passed with a vote of 13-0.

BOARD OF TRUSTEE CHAIR'S REMARKS

- Chair Boliek began his remarks by thanking the Trustees for their participation and attendance at the William Richardson Davie Dinner on March 23, 2022. Chair Boliek congratulated the 2020 and 2021 awardees:
 - The Honorable Roy Asberry Cooper III (2021)
 - The Honorable Timothy Keith Moore (2021)
 - o Mrs. Jean Roberts Kitchin (2021)
 - Ms. Robyn Shernita Hadley (2021)
 - Mr. Roy Allen Williams and Mrs. Wanda Jones Williams (2021)
 - o Dr. Phillip L. Clay (2020)
 - o Dr. Joan C. Huntley (2020)
 - o Mr. David E. Pardue Jr. (2020)
 - o Mr. Steve and Mrs. Debbie Vetter (2020)
- Chair Boliek shared that the first All-Funds budget was added to the Consent Agenda to be approved by the Board of Trustees. Chair Boliek thanked Nate Knuffman, Vice Chancellor for Finance and Operations and Chief Financial Officer, and Becci Menghini, Vice Chancellor for Human Resources and Equal Opportunity and Compliance, for their hard work and contributions to creating a financial roadmap that will allow the university to achieve its strategic initiatives.
- Chair Boliek recognized and thanked Student Body President Lamar Richards for his service to the university and representing the student body on the board.
- Chair Boliek concluded his remarks by calling upon Trustee Richards for his remarks.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu]

STUDENT BODY PRESIDENT'S REMARKS

- Trustee Richards reflected on his administration's progress this past year and thanked the board for their support.
- Trustee Richards congratulated incoming Student Body President Taliajah Brown.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu]

RESOLUTION OF APPRECIATION LAMAR RICHARDS THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL BOARD OF TRUSTEES

WHEREAS, Lamar G. Richards has served as a valuable and appreciated member of the University of North Carolina at Chapel Hill Board of Trustees in his capacity as the UNC-Chapel Hill student body president during the 2021-22 academic year; and

WHEREAS, Mr. Richards diligently illustrated his deep commitment to representing the student body by sharing candid student-centered feedback and needs in his work with the Board; and

WHEREAS, Mr. Richards' unfailing and passionate commitment to enact institutional change to better meet the needs of marginalized students helped make the Carolina campus more welcoming for everybody; and

WHEREAS, Mr. Richards was a valued voice in Board discussions as a member of the External Relations Committee and the University Affairs Committee; and

WHEREAS, Mr. Richards provided additional support for the University as a member of the Council of Student Body Presidents for the UNC System; and

WHEREAS, Mr. Richards has demonstrated leadership and dedication to the University through his work on the Carolina Union Board of Directors, the General Alumni Association Board, the National Association for the Advancement of Colored People Board of Higher Education Strategy, the Campus and Community Advisory Committee, among others; and

WHEREAS, Mr. Richards during his term as Student Body President started the Distinguished Lectureship on Racial Equity and Belonging; and

WHEREAS, Mr. Richards provided invaluable guidance, insight and leadership in working with students, faculty, staff, administrators, and his fellow Trustees on a number of timely issues, including supporting the continuing campus response to COVID-19, successfully championing internet stipends for students studying remotely through his work with the Commission on Campus Equality and Student Equity, displaying leadership and compassion in support of the mental health needs of our community, and working to make Carolina a more welcoming campus.

NOW, THEREFORE, LET IT BE RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill thanks and congratulates Lamar Richards for his dedication to the University, his hard work and outstanding service in student government and as a Trustee, and wishes him every success in his future pursuits as a proud Carolina alumnus.

Chair Boliek made a motion to adopt the resolution. Trustee Davis seconded, and it passed unanimously.

CHANCELLOR'S REMARKS

- Chancellor Guskiewicz began his remarks by thanking everyone for their attendance and congratulated the honorees of the William Richardson Davie award.
- The Chancellor shared that it was honor to be a part of the Davie Award reception and thanked everyone for their help in honoring the 11 awardees who have lived lives of service to the university.
- The Chancellor highlighted three events and initiatives that had launched since the last meeting in January:
 - The university welcomed President Ron Daniels from John Hopkins University to give a lecture sponsored by the Graduate School and Program for Public Discourse. The Chancellor provided the board with a copy of his latest book, What Universities Owe Democracy.
 - The Chancellor commended UNC's progress on the UNC System 5-year goals and benchmarks which were announced in late February.
 - Carolina Across 100 launched their first program "Our State, Our Work," at Durham Tech to focus on linking young people with employment and educational opportunities.
 - The Chancellor showed a brief video highlighting Carolina Across 100.
- Chancellor Guskiewicz introduced Penny Gordon-Larsen, Carla Smith Chamblee
 Distinguished Professor of Global Public Health at the University of North Carolina at

- Chapel Hill, and a Faculty Fellow at the Carolina Population Center as the Interim Vice Chancellor of Research.
- The Chancellor thanked everyone for their attendance and continued service to the university.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu]

WINSTON CENTER

Chancellor Guskiewicz introduced Dr. Mitch Prinstein, Seters Distinguished Professor of Psychology and Neuroscience and Chief Scientific Officer at the American Psychological Association; Co-Director of the Winston Center, Eva Telzer, Associate Professor of Psychology and Neuroscience; Co-Director of the Winston Center, Nathan Field, PhD student, Department of Psychology and Neuroscience, Kara Fox, PhD student, Department of Psychology and Neuroscience.

To conclude their presentation, they entertained questions from the board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

N.C. POLICY COLLABORATORY

Chancellor Guskiewicz introduced Jeff Warren, Adjunct Professor of the Practice and Executive Director, N.C. Policy Collaboratory.

To conclude their presentation, they entertained questions from the board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

REPORT OF THE AUDIT, COMPLIANCE, AND RISK MANAGEMENT COMMITTEE

Trustee Kotis presented a review of the Audit, Compliance, and Risk Management Committee meeting. The following items were presented to the committee for action:

 Audit, Compliance, and Risk Management Charter and Amendments to the Office of Internal Audit Charter

Trustee Kotis made a motion to approve, and motion was seconded by Trustee Davis. The motion passed.

Trustee Kotis continued and shared the items presented for information:

- Office of Internal Audit Information Technology Audit Initiatives
- Cyber Security Update

A full review of the committee meeting is in the committee minutes in the Office of the Chancellor.

REPORT OF THE FINANCE, INFRASTRUCTURE, & AUDIT COMMITTEE

Trustee Preyer presented the report from the Finance, Infrastructure, and Audit Committee. The following items were presented to the committee for action on the Full Board Consent Agenda.

All-Funds Budget Model

(ATTACHMENT E)

Advance Spending Authority - Fire Alarm Replacement in Dental Science Complex

The Dental Sciences Complex (Brauer, First Dental, Tarrson, and Koury Oral Sciences Buildings) each have obsolete fire alarm systems. None of the system components are currently available and the systems are approaching end of life. The state budget passed in November 2021 appropriated funds for the replacement of the Brauer fire alarm system. The replacement of the Brauer system will trigger upgrades to other Dental Sciences buildings due to their interconnection.

This request is to provide advance planning for the phased replacement of the entire fire alarm system in each of the four buildings. This will be a very challenging project that will require careful planning and coordination with building occupants to minimize downtimes related to the system replacement.

(ATTACHMENT F)

Advance Spending Authority - Baity Lab Renovation

The Baity Lab renovation will create a space in which to carry out the PFAS ionic fluorogel research that was specifically funded in the most recent state budget, a groundbreaking project that seeks to remove PFAS compounds (e.g. GenX) from potable water sources at the scale of municipal or regional treatment. The renovation will abate hazardous materials and upgrade mechanical, electrical, plumbing and fire protection systems to meet the requirements of this type of research.

(ATTACHMENT G)

Designer Selection – Phillips Hall HVAC Renovation

This project scope of work includes the design for the replacement of central mechanical systems within portions of the 148,064 GSF Phillips Hall on Central Campus. The heavily utilized building contains classroom, laboratory and office space for the departments of Physics and Astronomy, Mathematics, and Biomedical Engineering within the College of Arts and Sciences. Associated work may include new finishes as well as ceiling and lighting systems replacement in affected areas. Careful attention to project phasing and implementation will be required to limit disruptions to building occupants.

(ATTACHMENT H)

<u>Designer Selection – Wilson Library Infrastructure Upgrades</u>

This project scope of work includes the design of infrastructure upgrades to the Louis Round Wilson Special Collections Library (Wilson Library). Wilson Library is a 317,529 GSF building originally constructed in 1929, with subsequent additions in 1953 and 1977. The 2021-23 state budget appropriated funding for the creation of a code compliant means of egress upgrade and the replacement of air handling units 1, 2, and 3. The total appropriation for these scope items is \$20,300,000. It is the intent of the University to also replace and install additional air handling unit 7 as well as install new fire suppression and alarm systems as part of the project. This additional scope is pending UNC Board of Governors approval and will add approximately \$9.5 million to the project budget.

(ATTACHMENT I)

Site Approval – Finley Golf Renovation Phase II

This scope of this project includes the reconfiguration of Finley Golf Course Drive to improve the circulation pattern around the entrance to the clubhouse, and a new varsity team building. The building includes locker rooms for both the men's and women's teams, training room, equipment room, players' lounge, study areas, coaches' offices, and player meeting rooms.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

(ATTACHMENT J)

Site Approval – Cone-Kenfield Tennis Center Renovation Phase II

The project at Cone-Kenfield Tennis Center will create a new team building adjacent to the current indoor facility and renovate the existing building. The program includes new locker rooms for both the men's and women's teams and coaching staff offices to replace the equivalent spaces in the indoor tennis facility and add new training spaces and hospitality areas.

The total project budget for the team building is being developed and will be funded from gifts raised by the Educational Foundation.

(ATTACHMENT K)

<u>Property Acquisition – Nutrition Research Institute</u>

On January 31, 2019, the Board of Trustees granted approval for the purchase of 102 Cedar Avenue, Kannapolis, NC for the purpose of providing temporary housing for graduate students and post-doctoral trainees at the Nutrition Research Institute (NRI). Due to changes in ownership of the property and the COVID-19 pandemic the close of the sale has been delayed. In the interim, the value of the property has increased beyond the previously BOT approved limit of \$125,000. The new owner is now willing to sell for \$186,000 and the new value includes necessary improvements to meet state requirements for occupancy.

(ATTACHMENT L)

Property Acquisition by Lease - UNC Innovation Hub

This request is to acquire approximately 24,500 square feet of rentable office space from Grubb Properties d/b/a Franklin Office Chapel Hill, LLC at 136 East Rosemary Street, Chapel Hill. This space will be occupied by the Innovation Hub to be operated by the University's Office of Innovate Carolina. This newly developed co-working space will co-locate the University's innovation and entrepreneurship programming and services with co-working space that startups and established companies can lease to work closely with Carolina's students, faculty and researchers and to provide opportunities for the commercialization of University intellectual property. The space is located within walking distance to campus and is ADA accessible.

(ATTACHMENT M)

There were no items included for information only.

A full review of the committee meeting is in the committee minutes in the Office of the Chancellor.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee McCullen presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee McCullen shared the items presented for information:

- Development Update given by David Routh
- WUNC Update given by Beth Keith
- Legislative Update given by Chris McClure and Kelly Dockham

A full review of the committee meeting is in the committee minutes in the Office of the Chancellor.

REPORT OF STRATEGIC INIATIATIVES COMMITTEE

Trustee Jones presented a review of the Strategic Initiatives Committee meeting. There were no action items for this committee in open session. Trustee Kotis shared the items presented for information:

 University Career Services and General Alumni Association Presentation given by Tierney Bates, Marcie Leemore, and Dana Simpson

A full review of the committee meeting is in the committee minutes in the Office of the Chancellor.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Turner, and seconded by Trustee Patel, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (6), and (7).

RECONVENE MEETING IN OPEN SESSION

Secretary Turner made a motion to return to open session. The motion was seconded, and it passed.

OPEN SESSION

REPORT OF UNIVERSITY AFFAIRS COMMITTEE

Trustee Bryan referred members to the March Human Resources and personnel items submitted for action. Trustee Bryan made a motion to approve the items. The motion was seconded, and it passed.

Trustee Bryan presented a review of the University Affairs Committee meeting. The following items were presented to the committee for action:

- March 2022 HR and Personnel Actions
- Amendments to the UNC-Chapel Hill Board of Trustees Bylaws
- Resolution Regarding In-State Tuition for Athletic Scholarship Recipients
- Request for Extension of the Extension for COVID Tenure Clock Relief

Trustee Bryan shared the items presented for information:

- Revisions to Department of Dramatic Art's Policies on Faculty Personnel Actions
- Faculty Update by Mimi Chapman
- Report on Resignations/Retirements
- Presentation on Student Body Government

A full review of the committee meeting is in the committee minutes in the Office of the Chancellor.

ADJOURNMENT

There being no further business to come before the Board, Chair Boliek called for a motion to adjourn. Trustee Patel made the motion; Trustee Kotis seconded, and it passed. Chair Boliek adjourned the meeting.

Chris McClure, Assistant Secretary