

JANUARY 26, 2022, 1:00PM
THE RIZZO CONFERENCE CENTER

OPEN SESSION**FOR ACTION**

1. Spending Authority – Taylor Hall BSL-3 Autoclave Replacement
Anna Wu, Associate Vice Chancellor for Facilities Services Attachment A
2. Advance Planning Spending Authority - Porthole Alley Redevelopment
Evan Yassky, Executive Director and University Architect Attachment B
3. Site Approval – Porthole Alley Redevelopment
Evan Yassky, Executive Director and University Architect Attachment C
4. Design Approval
• Kenan Football Center Addition Design
Evan Yassky, Executive Director and University Architect Attachment D
5. Property Donation – Phillips Island
Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises Attachment E

FOR INFORMATION ONLY (No formal action is requested at this time)

1. Budget Update
Nathan Knuffman, Vice Chancellor for Finance and Operations Attachment F
2. Review of Comprehensive Annual Financial Report
Nathan Knuffman, Vice Chancellor for Finance and Operations
3. 2021-23 Capital Program Update
Nathan Knuffman, Vice Chancellor for Finance and Operations
Anna Wu, Associate Vice Chancellor for Facilities Services Attachment G
4. Preliminary Design Review
• Cone Kenfield Tennis Center
• Finley Golf Course
Evan Yassky, Executive Director and University Architect Attachment H

ADDITIONAL INFORMATION AVAILABLE

1. Semi-Annual Lease Report
Gordon Merklein, Associate Vice Chancellor for Real Estate & Campus Enterprises Attachment I
2. Semi-Annual Capital Improvement Projects Report
Anna Wu, Associate Vice Chancellor for Facilities Services Attachment J

ATTACHMENT A

FOR SPENDING AUTHORITY – TAYLOR HALL BSL-3 AUTOCLAVE REPLACEMENT

The scope of this project is to replace an aged front load autoclave in the Taylor Hall high containment lab with a pass-through type autoclave. This replacement will require modifications to the interior walls of the lab and associated plumbing, mechanical, and electrical systems. This project was initially approved for delegated spending authority of \$497,047 in March 2021. Since then, the cost of the project has increased for two reasons: (i) minor unforeseen conditions during initial scoping of the project, and (ii) changes in market conditions as reflected in the bids received in December 2021.

The project budget is \$665,000 and will be funded by F&A funds.

RECOMMENDED ACTION:

A motion to approve for spending authority.

ATTACHMENT B

FOR ADVANCE PLANNING SPENDING AUTHORITY – PORTHOLE ALLEY REDEVELOPMENT

The scope of this project is to redevelop the parcels around Porthole Alley, including the buildings 128, 134, and 144 East Franklin Street and the Porthole Building. Based on a preliminary site capacity study, the 144 East Franklin building, also known as the Hill Commercial Building, would be renovated, while the other buildings would be demolished and redeveloped with roughly 125,000 gross square feet of new construction. The resulting project would maintain and expand retail opportunities facing Franklin Street, create a new home for Undergraduate Admissions and the Visitor Center, student meetings and maker space, and office space for University or third-party tenancies.

The project budget for advance planning is \$2,000,000, and will be funded by University debt.

RECOMMENDED ACTION:

A motion to approve for advance planning spending authority.

FOR SITE APPROVAL – PORTHOLE ALLEY REDEVELOPMENT

The scope of this project is to redevelop the parcels around Porthole Alley, including the buildings 128, 134, and 144 East Franklin Street and the Porthole Building. Based on a preliminary site capacity study, the 144 East Franklin building, also known as the Hill Commercial Building, would be renovated, while the other buildings would be demolished and redeveloped with roughly 125,000 gross square feet of new construction. The resulting project would maintain and expand retail opportunities facing Franklin Street, create a new home for Undergraduate Admissions and the Visitor Center, student meetings and maker space, and office space for University or third-party tenancies.

The project budget for advance planning is \$2,000,000, and will be funded by University debt.

RECOMMENDED ACTION:

A motion to recommend approval of the site for the intended use.

Board of Trustees Finance, Infrastructure and Audit Committee

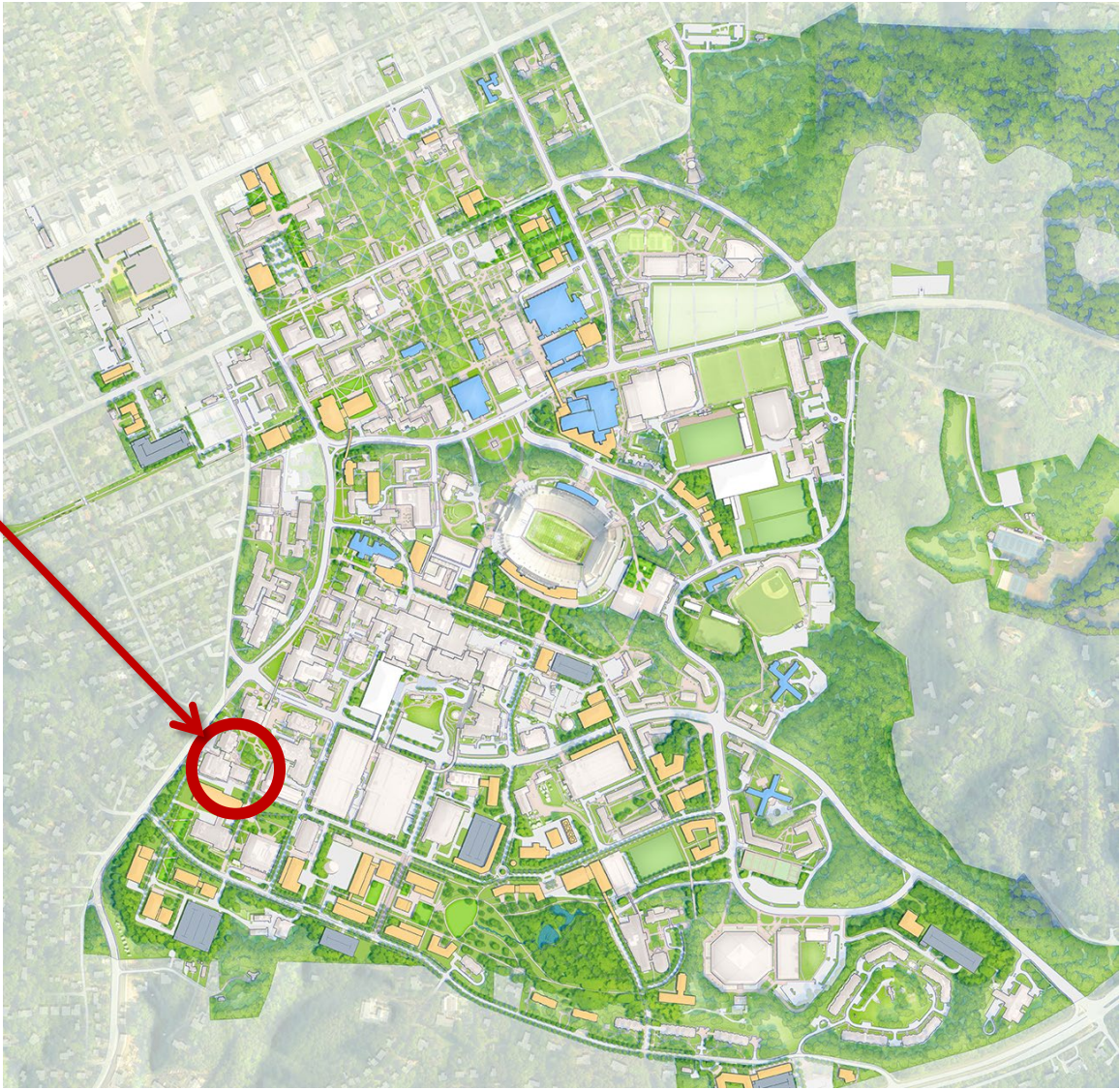
Facilities Services, January 2022



TAYLOR HALL BSL-3 AUTOCLAVE REPLACEMENT

PROJECT
LOCATION

2019
CAMPUS
MASTER
PLAN



TAYLOR HALL BSL-3 AUTOCLAVE REPLACEMENT

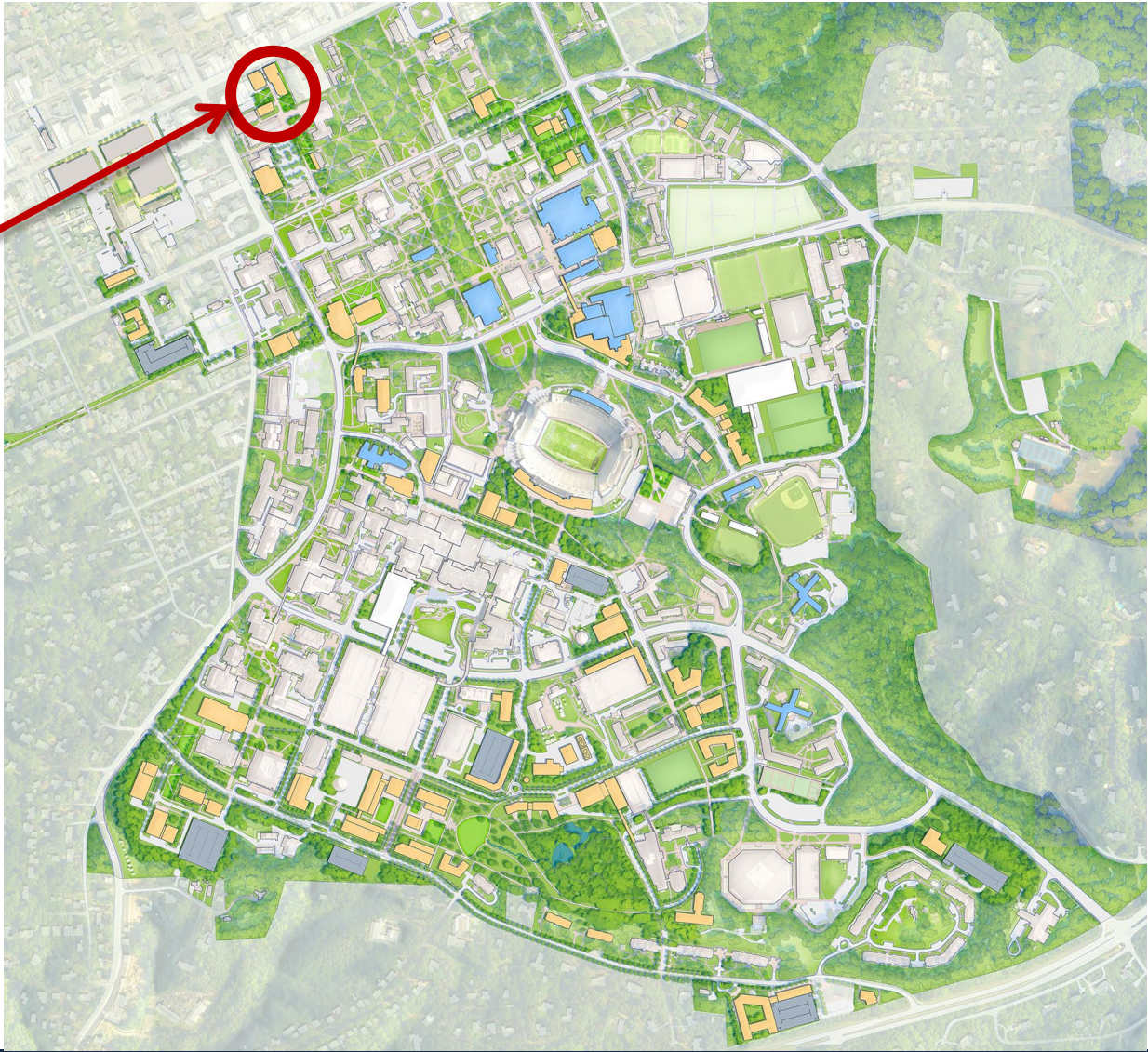
PROJECT
LOCATION



PORTHOLE ALLEY REDEVELOPMENT

PROJECT
LOCATION

2019
CAMPUS
MASTER
PLAN

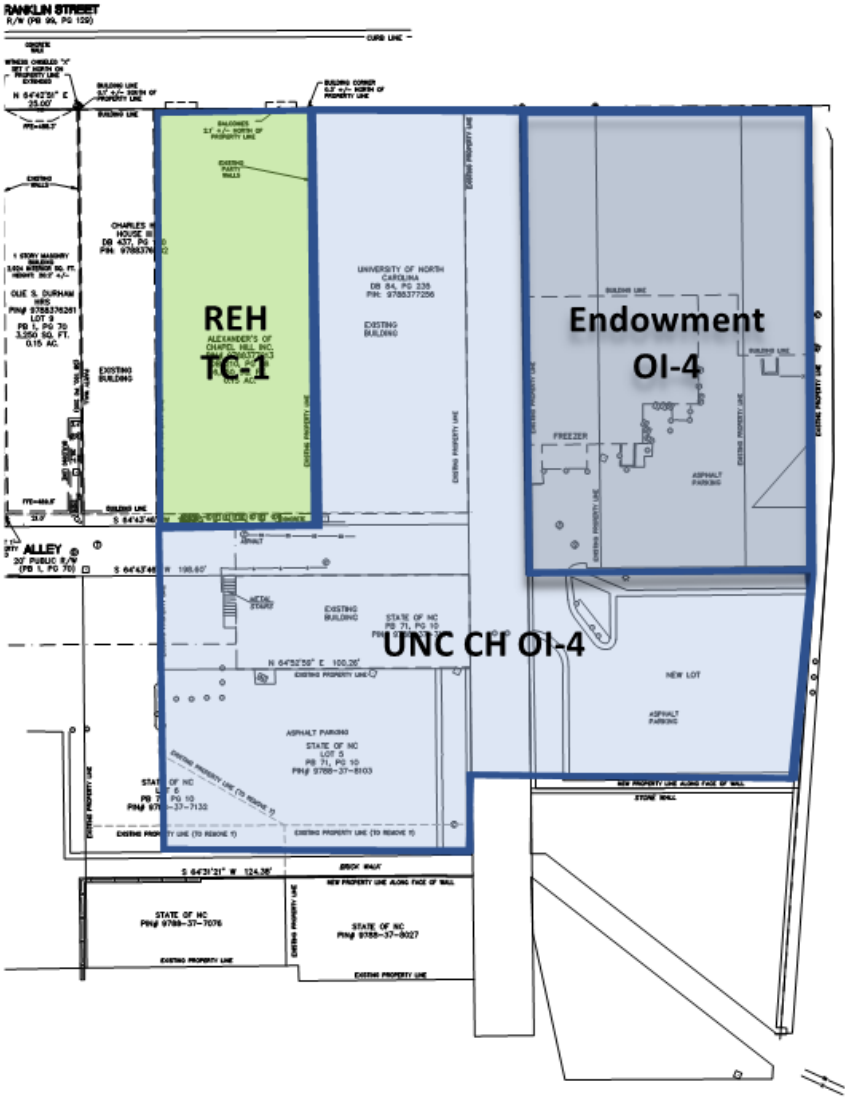


PORTHOLE ALLEY REDEVELOPMENT



PORTHOLE ALLEY REDEVELOPMENT

Owner	Acreage	Zoning
REH	0.15	TC-1
Endowment	0.32	OI-4
UNC CH	0.64	OI-4
	1.11	



PORTHOLE ALLEY REDEVELOPMENT

New Porthole Building (~125,000 SF new construction)

- Program users:
 - Admissions Office: 25,000 – 30,000 SF
 - Visitors Center: 5,000 SF
 - Academic and Research: 45,000 – 80,000 SF
 - Student Social Space/Innovation Hub/BEAM: 10,000 SF
 - Commercial Retail/Franklin Street frontage: 8,000 SF

Renovation of Historic Hill Commercial Building (~10,000 SF renovation)

- Maintain existing ground floor retail tenants
- Create leased space on second floor
- Building owned by UNC Endowment; renovations funded through Endowment or by sale of older/non-core Endowment real estate

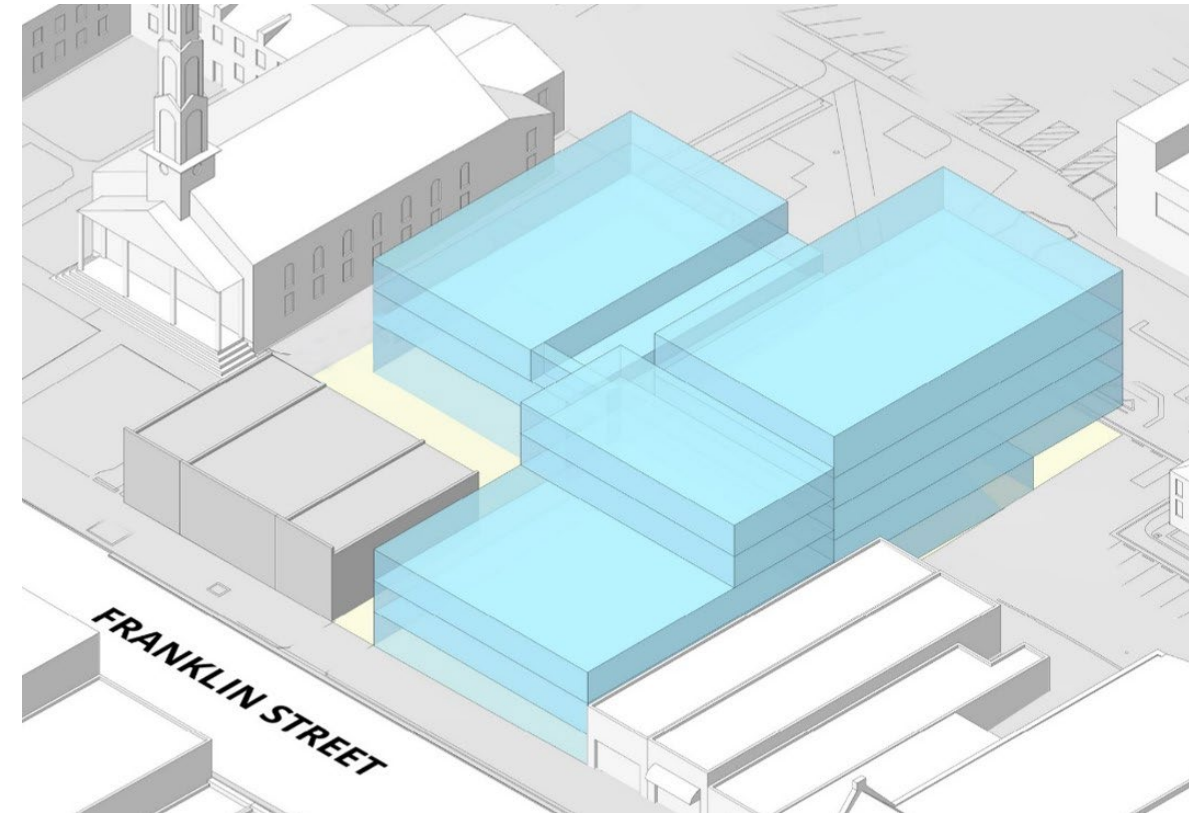
PORTHOLE ALLEY REDEVELOPMENT

PRESERVATION AND MASSING STRATEGY

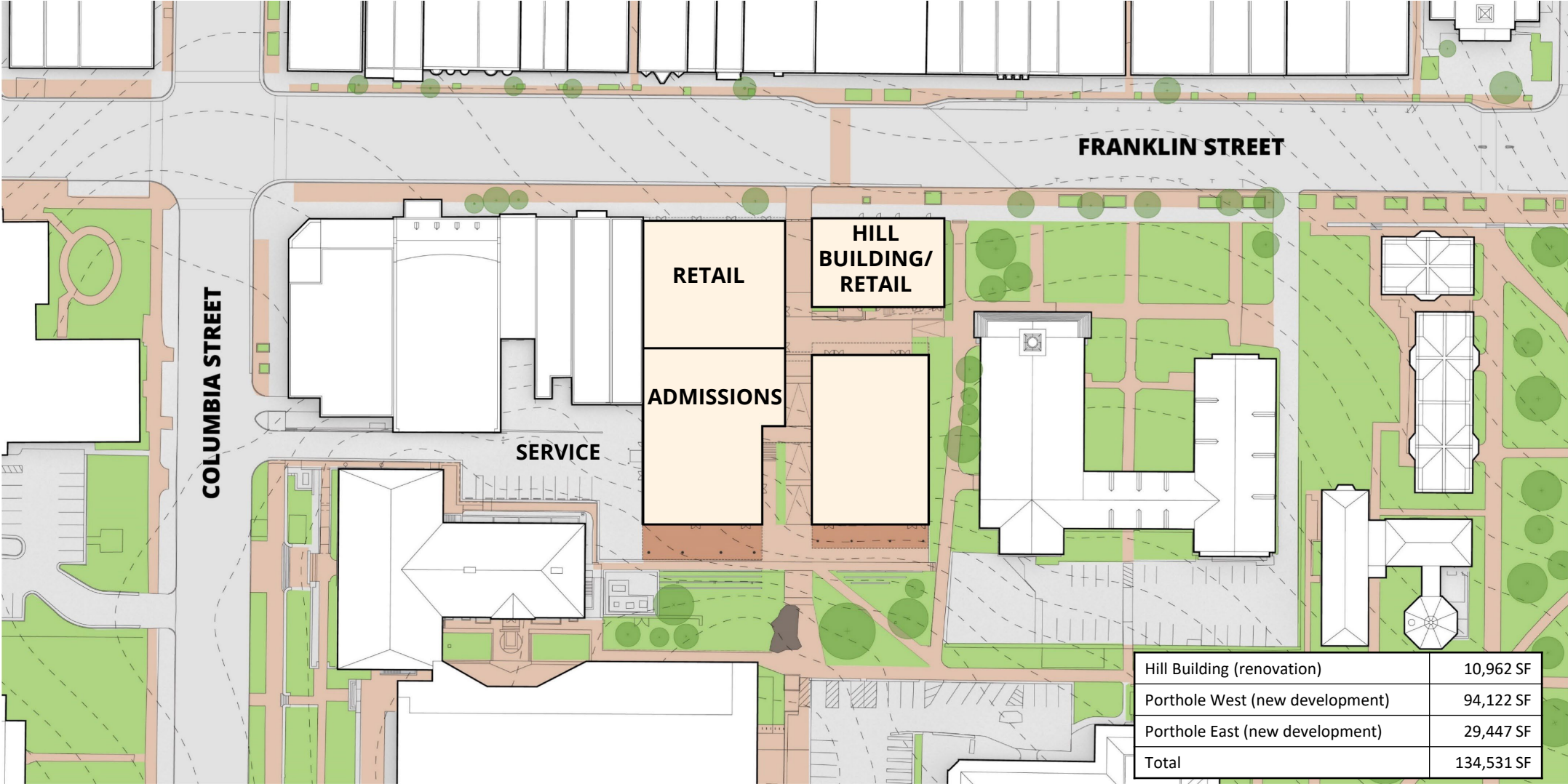
Retain the Hill Commercial building as a stand-alone structure

- Greatest architectural and historical value of the existing buildings
- Remove later additions to the rear that do not contribute to the character of the building
- Lifelong home of the Carolina Coffee Shop
- Helps anchor and integrate new building with historic streetscape

For new construction, lowest height is along Franklin Street, stepping up to the south



PORTHOLE ALLEY REDEVELOPMENT



PORTHOLE ALLEY REDEVELOPMENT



VIEW LOOKING SOUTH

PORTHOLE ALLEY REDEVELOPMENT

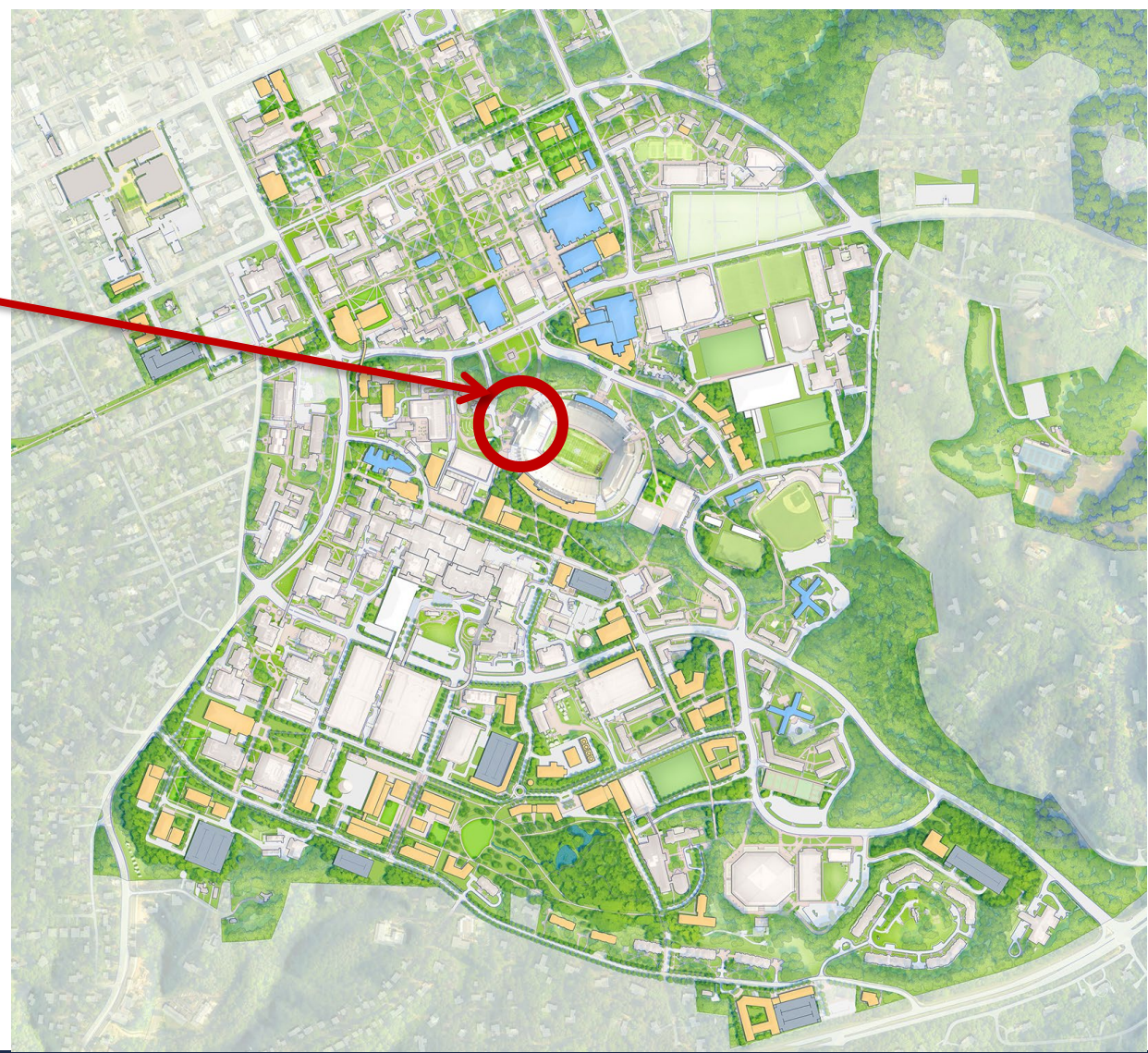


VIEW LOOKING NORTH

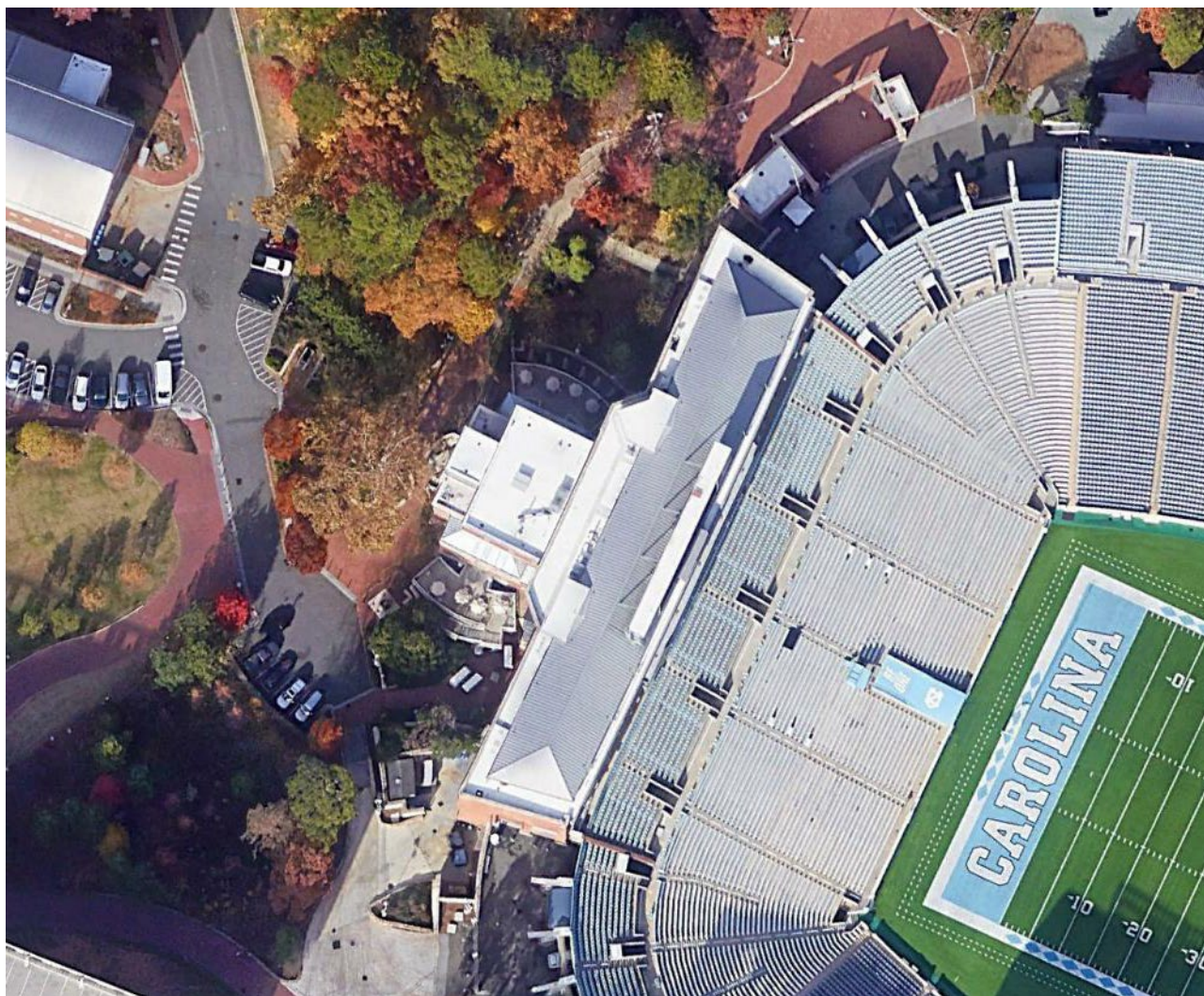
KENAN FOOTBALL CENTER RENOVATION & EXPANSION

PROJECT
LOCATION

2019
CAMPUS
MASTER
PLAN



KENAN FOOTBALL CENTER RENOVATION & EXPANSION



EXISTING SITE

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



AERIAL VIEW – KENAN FOOTBALL CENTER IN FOREGROUND

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



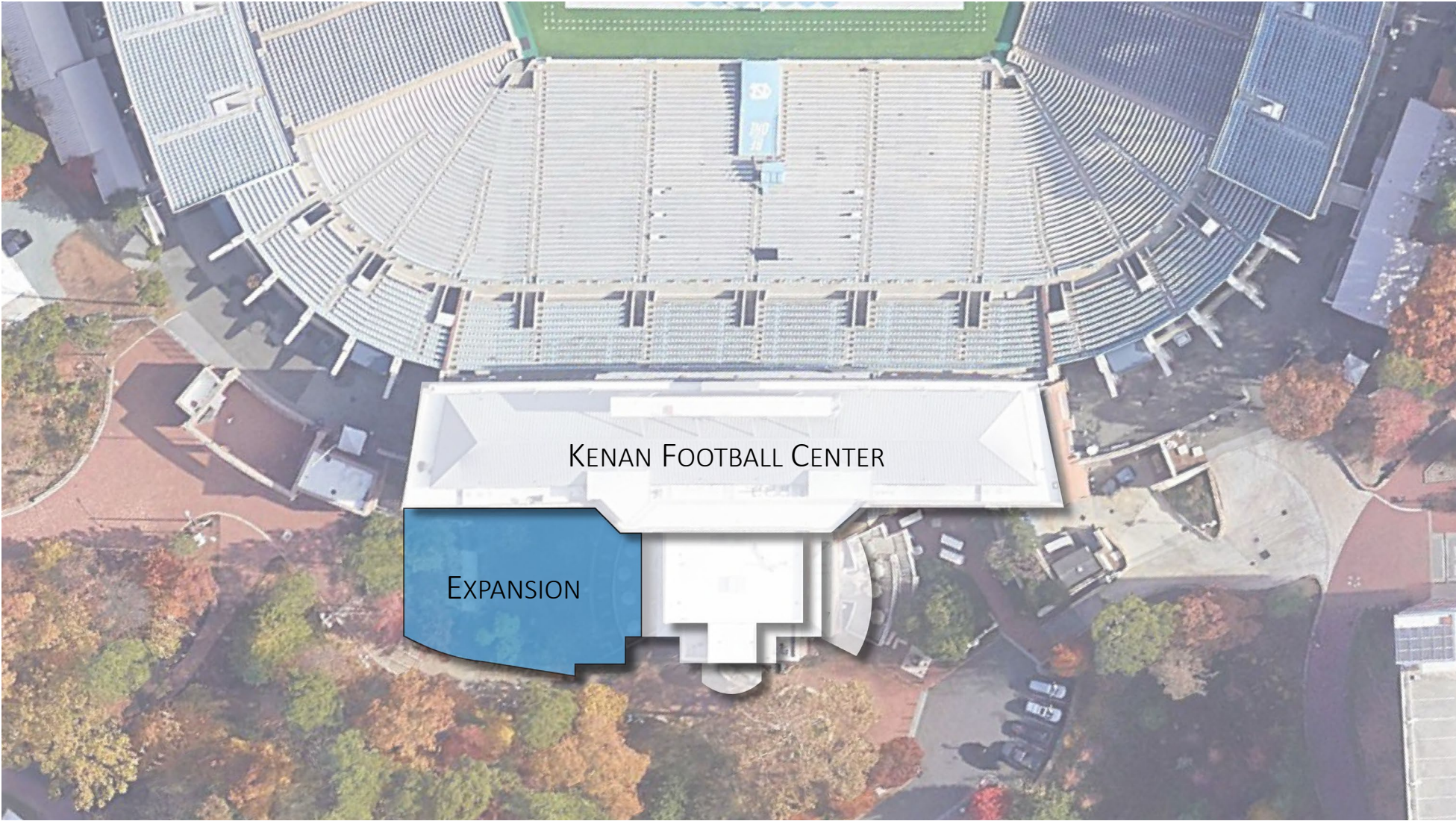
MAIN ENTRY



VIEW NORTH TOWARDS EXPANSION

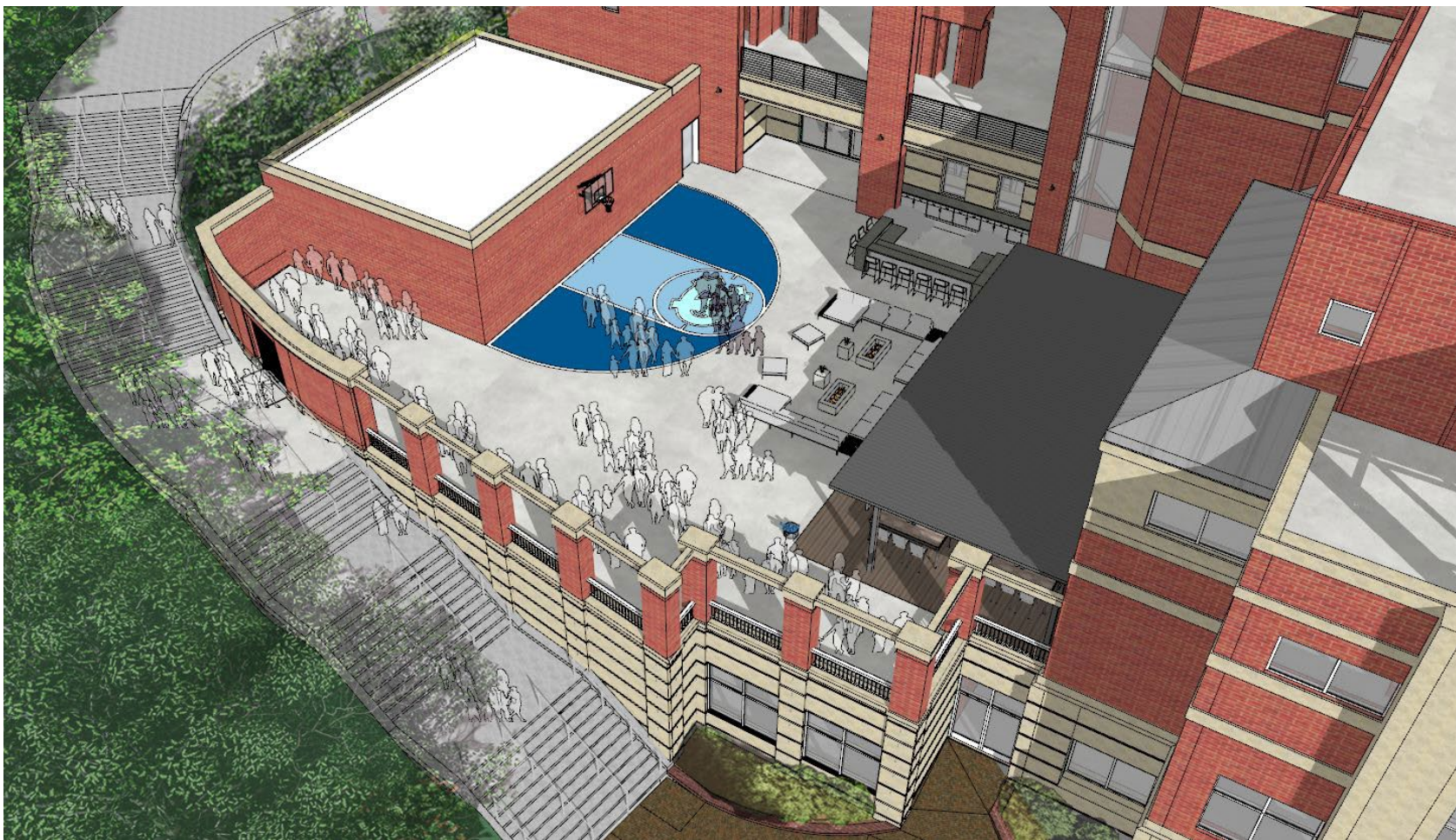
EXISTING KENAN FOOTBALL CENTER

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



SITE PLAN

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



KENAN EXPANSION - AERIAL VIEW

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



KENAN EXPANSION – VIEW FROM ENTRY APPROACH

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



KENAN EXPANSION – VIEW FROM EXTERIOR STAIR

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



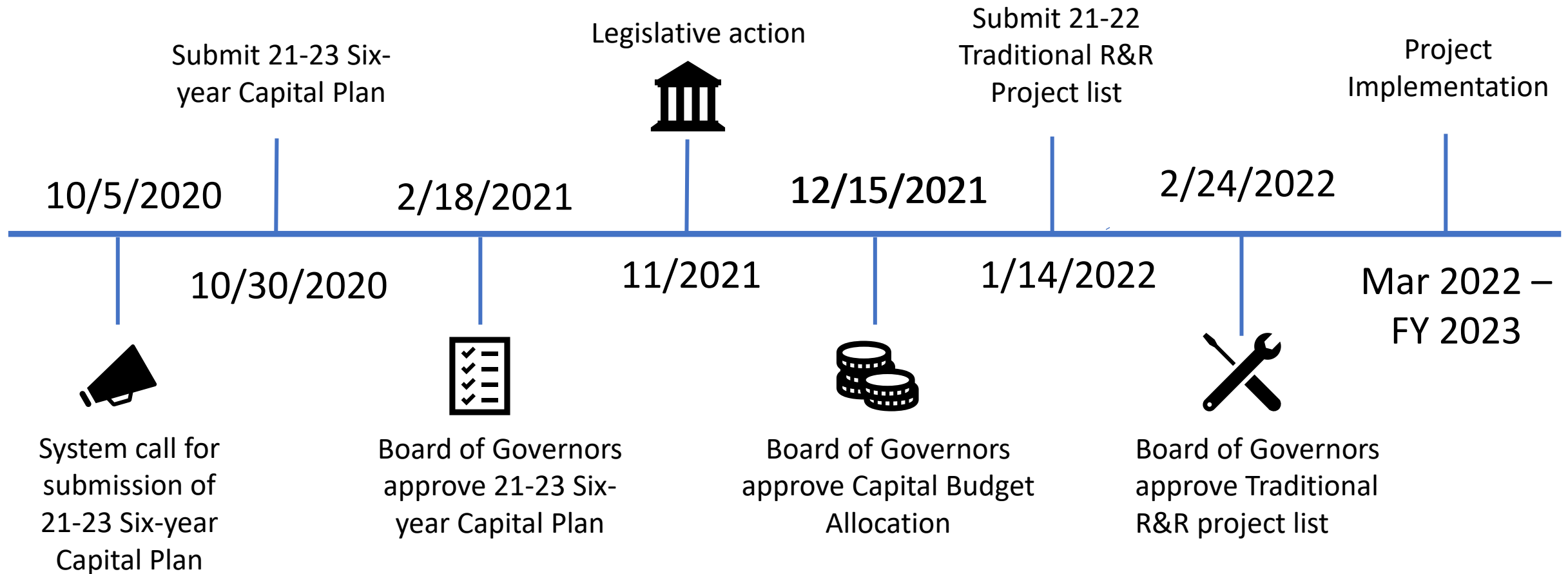
KENAN EXPANSION — PATIO VIEW

KENAN FOOTBALL CENTER RENOVATION & EXPANSION



KENAN EXPANSION — ELEVATION

UNC-CH: Capital Planning Timeline



R&R PROGRAM UPDATE

Capital Plan

UNC CH Self-Funded R&R	
1. Morehead Chemistry HVAC	\$22.0M
2. Bingham Hall Renovation	\$18.0M
3. Coates Hall Renovation	\$ 9.0M
Total UNC	\$49.0M

New Projects	
1. McColl Addition for KFBS	\$75.0M
Comprehensive and Major R&R	
2. Carrington Hall Renovation	\$60.0M
3. Wilson Library Means of Egress	\$ 9.3M
4. Swain Hall Targeted Renovation	\$ 0 M
5. Phillips Hall – 1958 Central HVAC	\$ 6.0M
6. Hamilton Hall Central HVAC	\$ 8.8M
7. Wilson Library HVAC - AHU 1&2	\$ 7.0M
8. Wilson Library HVAC – AHU 3	\$ 4.0M
9. Wilson Library Fire Alarm & Sprinklers	\$ 4.5M
Traditional R&R	
	\$ 8.2M

UNC CH Considerations

- Life safety and property stewardship – Wilson Library
- Health Safety (IAQ) – Hamilton Hall and Phillips Hall – High number of GPCs
- Health Safety (envelope) – Memorial Hall and South Building roof replacement
- Accessibility – Elevator renewals.

Proposed Traditional R&R Projects 2021-22

Memorial Hall Replace Barrel Roof + Built-Up + Metal Roofs	\$1,500,000
South Building Replace Roofing - Replace Metal Roof, Gutters and Install Fall Protection	\$927,239
Carroll Hall Replace Roofing - Built-Up Roof, Sector C	\$406,823
Brinkhous-Bullitt Building Electrical Service and Distribution – 10% Design + Phase 1	\$1,029,513
Carroll Hall Repair and Renovate Elevator #1618	\$746,929
Carroll Hall Repair and Renovate Elevator #6442	\$464,850
Dey Hall Repair and Renovate Elevator #4576	\$407,206
Coastal Process Environmental Health Lab Building System Cumulative Deficiencies	\$675,000
Davie Hall Replace Air Handling Unit 1A, 1st Floor 1967 Building	\$428,865
Davie Hall Replace Air Handling Unit 1B, 1st Floor 1967 Building	\$169,045
Davie Hall Replace Air Handling Unit 1C, 1st Floor 1967 Building	\$225,461
Art Studio Building Install Fire Sprinkler System	\$326,540
Davie Hall Fire Alarm Systems - Replace Fire Alarm Control Panel	\$135,985
Kenan Center Fire Alarm Systems - Replace initiating Devices and Control Panel	\$200,000
Wilson Library – AHU 7 – 10% Design	<u>\$508,000</u>
(Design in conjunction with Wilson Library targeted renovation projects.)	
TOTAL	\$8,151,456

Total 2021-2021 allocation = \$8,151,456

Implementation Considerations

- Cost escalation
 - Escalate project costs to reflect current market conditions
- Sequencing of targeted projects – evaluate impact to GPC pool with Registrar. Swing Space requirements
 - Bingham Hall
 - Phillips or Hamilton
- Construction schedules and supply chain impact
- Staffing – Currently recruiting to fill vacancies in Planning, Engineering & Construction Management
- Explore options for Project Delivery
- Funding for Emerging R&R needs

Proposed Timeline

- 21-22 Funded Traditional R&R Projects to begin design Spring 2022
- 22-23 Funded Traditional R&R Projects to begin design Fall 2022
- 21-23 Funded Targeted Renovations
 - 21-22 Funding is for Advance Planning
 - Designer selection for Wilson Library and Phillips Hall: BOT approval March 2022
 - Designer selection for Hamilton Hall: BOT approval May 2022

CONE-KENFIELD TENNIS CENTER RENOVATION



CONE-KENFIELD TENNIS CENTER RENOVATION



EXISTING SITE PLAN

CONE-KENFIELD TENNIS CENTER RENOVATION



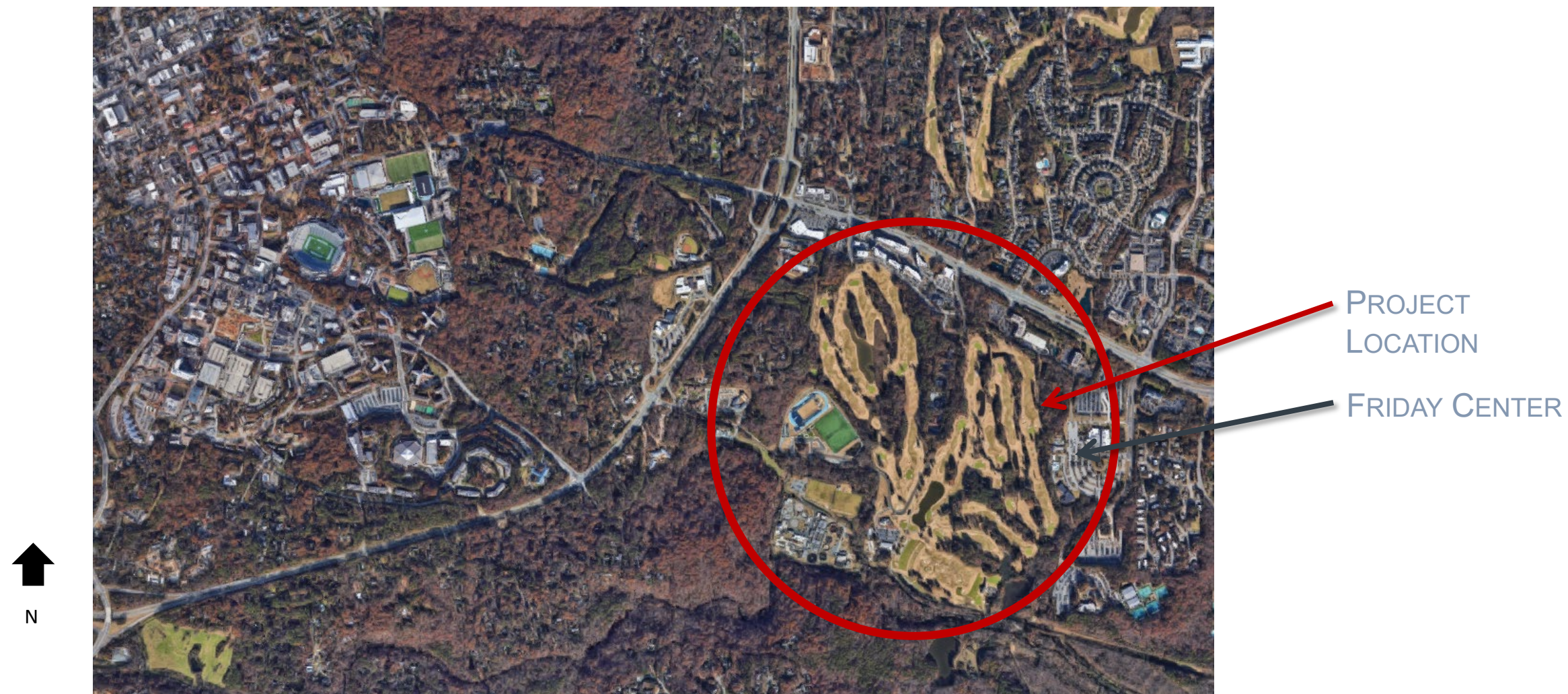
PROPOSED SITE PLAN

CONE-KENFIELD TENNIS CENTER RENOVATION



AERIAL VIEW

FINLEY GOLF COURSE RENOVATION



FINLEY GOLF COURSE RENOVATION (PHASE I)

RECONFIGURED #4



PHASE II TEAM BUILDING LOCATION

NEW SHORT COURSE PRACTICE AREA

FINLEY GOLF COURSE RENOVATION (PHASE I)

PROPOSED AREAS
FOR RESTORATION
(CIRCLED IN RED & PURPLE)



ATTACHMENT D

FOR DESIGN APPROVAL – KENAN FOOTBALL CENTER ADDITION DESIGN

The scope of this project is to renovate and expand the Frank H. Kenan Football Center, which houses the operational needs of the Carolina Football Program including locker rooms, weight room, training room, equipment room, players' lounge, study areas, coaches' offices, and player meeting rooms.

The project budget for advance planning is \$500,000. The total anticipated project budget is \$15,000,000, and will be funded from gifts raised by the Educational Foundation.

RECOMMENDED ACTION:

A motion to approve the design.

Real Estate Operations Board of Trustees, January 2022

- Phillips Island Donation to Institute for Marine Sciences

Property Donation – Phillips Island

1. 17.04 acre island owned by Lewellyn Phillips.
2. Currently assessed at \$406,000.
3. Due Diligence: Environmental Assessment and Title Search completed – no issues
4. Operating Costs – de minimis.
 - No property tax if held in University's name.
 - Liability Insurance provided by State Insurance Pool
5. Island has no structures that will require maintenance. There is a chimney on the island.
6. IMS to use the Island in its natural state for education and field study.



Finance, Infrastructure and Audit Committee UNC-CH Board of Trustees

Nathan Knuffman

Vice Chancellor for Finance and Operations

January 2022



FY23 Budget Development



Recap: Current State of Budget Planning

- UNC-CH established budget management plans in early 2021 for both FY21 and FY22
- UNC-CH balanced budget by end of FY21
- We're ahead of schedule, but still have work to do!
- Current focus:
 - Continuing to manage personnel and operating expenses in FY22
 - Developing the FY23 UNC-CH budget

FY23 Budget Development Schedule: Update

October 4, 2021	Instructions for Developing FY22-23 Budget Submission sent to Campus Units
November 29, 2021	Major Campus Unit (MCU) FY22-23 Budget Submission Due
December 15, 2021	Compilation of MCU Budget Requests
January 5 to 28, 2022	Review and Discussion of Requests with Chancellor
February 4, 2022	Final Budget Decisions
February 25, 2022	Final Budget Documents Completed
March 4, 2022	Final Budget Proposal Delivered to BOT
March 24, 2022	Budget Approved by BOT / Submitted to BOG (BOT Meeting)
May 25, 2022	BOG Reviews Budget (BOG Meeting)

- Budget development on schedule
 - All materials submitted
- Discussion to date:
 - Financial overview
 - Budget priorities
 - Modelling ARP options
 - Reviews of unit submissions

Current State of Budget Planning for FY23

- Modest revenue available in FY23 due to 3 factors:
 1. Effective budget management measures
 2. Enrollment increase (tuition funds)
 3. Growth in research (F&A funds)
- Units have requested nearly \$173 M in new spending
 - Salary/retention/new hires comprise nearly three-quarters of the requests
 - Requests are heavily concentrated – 9 units account for \$136 M of total
- 3 themes guiding budget deliberations:
 - Invest in NC's Future
 - Support Carolina's Excellence
 - Fiscal Responsibility

Budget Themes FY22-23: Fiscal Responsibility

- Commitment to sustainable budget
- Affordability – reducing mandatory fees
- Stewardship of state assets – uses UNC-CH funds to address repair and renovation needs
- New tuition and appropriation allocation model work
- Identify and redeploy savings through administrative efficiencies
 - Continuous reviews of spending
 - Benchmarks for administrative performance
 - Reduce senior administrative positions
 - Discussing reorganizing and restructuring options

Budget Themes FY22-23: Invest in NC's Future

- Meeting the workforce needs of NC
 - Support current enrollment expansion in the College and new curriculum - IDEAS in Action
 - Enrollment/program expansions in data science, medical education, nursing, business, new MPP program, and online (Kitty Hawk)
- Economic Development
 - Local - Porthole Alley project, innovation hub
 - Regional - workforce development, ICS
 - State - expand enrollment
- Innovation
 - Leverage all campus investments and university resources
- Research and clinical
 - Educating NC's health care workforce; academic partner to State's health system
 - Clinical and life science research
 - READDI
 - Collaboratory

Budget Themes FY22-23: Support Carolina's Excellence

- Attract and retain top employees
- DEI; commitment to VITAE program
- F&A start-up reserve
- Graduate student funding
- Future of Work recommendations

Questions

Financial Audit: Fiscal Year Ending June 30, 2021



FY21 Audit Summary

For the fiscal year ended June 30, 2021 (FY2021), the University received **an unqualified opinion** from the North Carolina Office of the State Auditor.

Notable audit highlights include:

- No audit findings, management comments or material misstatements recorded
- No adjustments suggested by auditors
- Audit conducted entirely remotely without issue on both sides
- New audit manager and staff rotation
- Implementation of GASB 84 – Fiduciary Activities Presentation

FY21 Revenue & Expense Highlights

UNC's overall financial results for the fiscal year ended June 30, 2021 were positive with a \$1.4 billion increase in net position driven by the strong investment return.

- **Operating revenues increased \$92.9 million**, or 4.2 percent, to \$2.3 billion in FY2021 from \$2.2 billion in FY2020. The revenue increase was primarily driven by an increase of \$71.8 million in grants and contracts and a \$54.1 million increase in patient services offset by a decrease of \$37.7 million in sales and services.
- **Operating expenses decreased by \$52.7 million**, or -1.7 percent, driven by a \$55.1 million decrease in supplies and services and \$20.5 million in depreciation and amortization offset by an increase of \$15.4 million in scholarship and fellowships and \$10.0 million in salaries and benefits.
- UNC Investment Fund's FY2021 **return of 42.3%** was well above the FY2020 return of 2.3% which drove an increase in the investment income to **\$1.0 billion. This is a FAIR MARKET VALUE Adjustment – NOT INCREASE IN CASH**
- Noncapital grants/gifts/contributions, net **increased \$106.3 million** driven by increased giving to the University and its Foundations along with a one time transfer of \$33.0 million from the State Health Plan.
- Covid-19 support **increased \$71.0 million**, which consisted of state aid of \$48.0 million and federal aid of \$28.8 million.
- **Capital contributions increased \$58.3 million** driven by the indoor football practice complex and soccer lacrosse field received from the Educational Foundation.

Monitoring Fiscal Health in Two Ways

Core Annual Budget

- The annual budget is generally a **cash-based plan** of activities of the proposed income sources and expenditures for the **upcoming year**, following both State and internal financial policies
- An all-funds budget, with a focus on selected operating funds (state, central receipts, F&A, auxiliaries)
- No adjustments for accrued liabilities, deferred revenue etc.
- Inter-departmental billings included between units to reflect full transactional activity
- Uses recent trends as a predictor of future performance
- Budget targets set and monitored at campus unit level (e.g., all of F&O)

Annual Comprehensive Financial Report (ACFR)

- The Annual Report is a comprehensive review of financial activity in the **previous year** and includes several additional items such as agency funds, associated entities and long-term future liabilities. The Annual Report follows generally accepted accounting principles set by Governmental Accounting Standards Board (GASB) used by all state and local governments
- All fund types, including capital activities and donated funds
- Full accrual accounting (includes depreciation expense, estimated post employment and other long-term liabilities, etc.)
- Asset, liabilities, revenue, expenses, and net position focused
- Used to benchmark to financial peers and industry



Understanding both views provides a full picture of UNC Chapel Hill's finances

Questions

ATTACHMENT G

FOR INFORMATION – 2021-23 CAPITAL PROGRAM UPDATE

The UNC System received funding for Repairs and Renovations (R&R) in the State's current fiscal year budget passed in November 2021. The System Office has provided further guidance to UNC-Chapel Hill as to the amount and timing of the available funds as well as additional guidelines as to how the funds can be used.

This information is presented to the Board of Trustees for review and comment.

ATTACHMENT H

FOR INFORMATION – CONE-KENFIELD TENNIS CENTER AND FINLEY GOLF COURSE DESIGN

The project at Cone-Kenfield Tennis Center is the first phase of an anticipated three phase plan. The primary driver for the project is the replacement of the twelve (12) outdoor courts which are in poor condition and require extensive annual maintenance. Phase 1 will rebuild the courts on top of upgraded soils and post-tensioned concrete slabs, while also regrading the site to reconfigure the court layout to optimize for coaching effectiveness and an improved spectator experience. Spectator seating and court lighting will be upgraded. A small outbuilding containing a concession stand and dedicated spectator restrooms will be provided as part of this initial phase. Future phases, which are not funded at this time, will create a new team building adjacent to the current indoor facility and renovate the existing building. The budget for Phase 1 is \$17,000,000 and will be funded from gifts raised by the Educational Foundation. Groundbreaking is anticipated in February 2022.

The project at Finley Golf Course is also the first phase of a multiphase plan. Phase 1 focuses on renovations to the playing course, swapping the front and back nines, modifying the existing back nine to create two (2) new holes while making slight modifications to other holes. These changes will allow the creation of a new varsity “short course” training area at the footprint of current holes 10 and 11. The scope for Phase 2, which is not funded at this time, includes a replacement team building, the reconfiguration of Finley Golf Course Drive to improve the circulation pattern around the entrance to the clubhouse, and new varsity team building. The budget for Phase 1 is \$12,900,000 and will be funded from gifts raised by the Educational Foundation. Groundbreaking is anticipated in April 2022.

This information is presented to the Board of Trustees for review and comment.

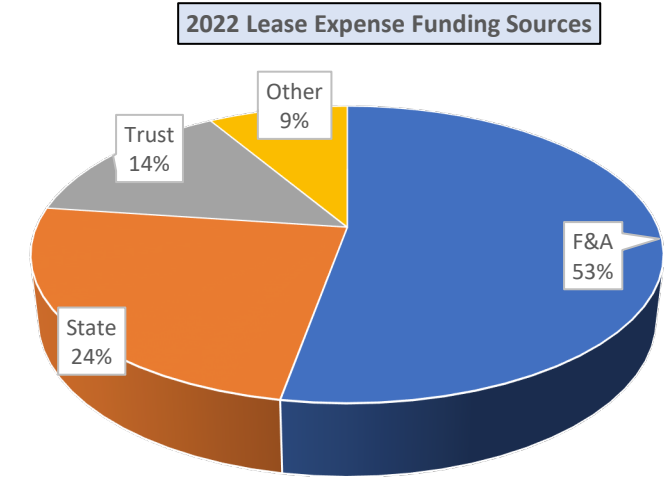
Real Estate Operations Board of Trustees, January 2022

- Bi-annual Lease Portfolio Review

Mid FY 2022 Lease Review

Space Type	Count	Square Feet	2021 Rent	2022 Forecast*
Academic	2	12,042	\$108,386	\$192,687
Clinic	12	36,325	\$765,997	\$734,167
Laboratory	3	127,544	\$3,467,305	\$3,474,082
Office	60	475,342	\$12,823,871	\$12,622,442
Residential	37	37,230	\$641,323	\$502,486
Other	3	10,051,847	\$18,018	\$28,952
Grand Total	117	10,740,330	\$17,824,900	\$17,554,817

* Forecast does not include two significant adds that will hit late 2022/early 2023

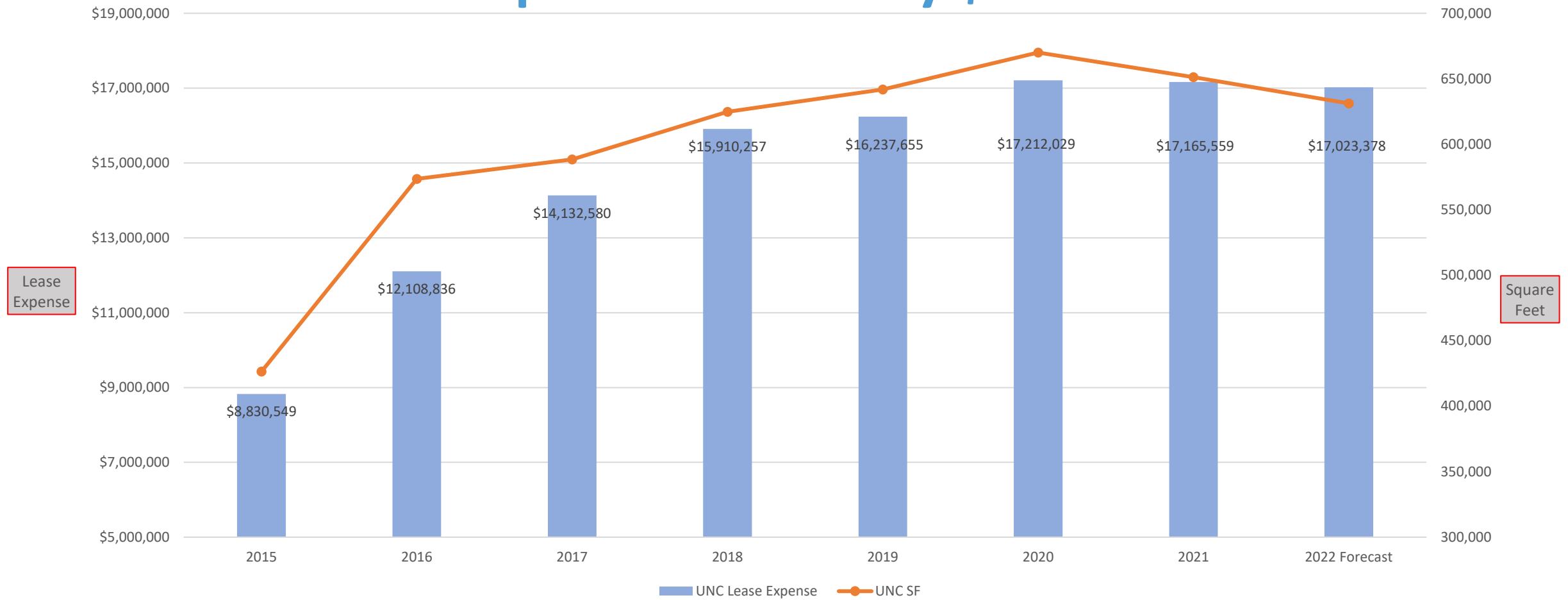


- Vacated
 - 18k sf at 400 Roberson, Carrboro, saving approximately \$400k/year.
 - Subleased 12k sf for a savings of \$170k/year
- Added
 - 2.4k sf in Kinston to support Dental school program
 - 1.4k sf in Raleigh to support Horizons clinical outreach
- Re-trades:
 - 4 leases re-traded for annual savings of \$62k against baseline increases
- Opportunities:
 - 200k sf of office, lab and academic space expires in 2022 and 2023 representing \$4.6m in annual expense.
 - Much of this will be needed to support the mission, but all of it will be reviewed to identify possible savings.

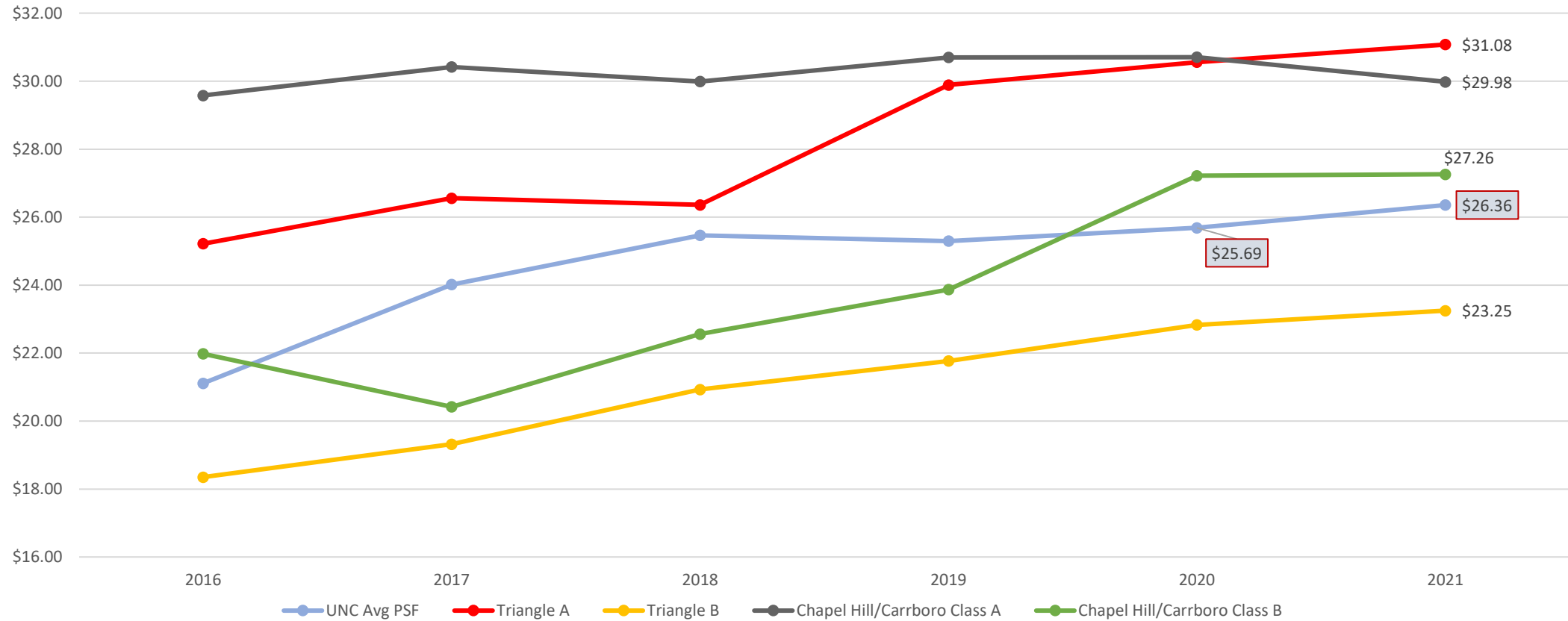
Users of Leased Space

Schools/Divisions	Count	Square Feet	2021 Rent	2022 Forecast
Chancellor's Office	3	6,945	\$115,778	\$109,900
College of Arts and Sciences	4	10,037,329	\$262,106	\$349,960
Communications	2	17,312	\$18,470	\$9,952
Division of Finance and Operations	1	17,864	\$331,750	\$0
North Carolina Botanical Garden	1	250	\$0	\$0
Office of University Development	3	15,919	\$346,149	\$352,503
Provost Office	4	13,111	\$300,503	\$308,461
School of Dentistry	1	2,485	\$3,510	\$21,165
School of Education	1	2,797	\$56,979	\$63,606
School of Journalism and Mass Communication	1	1,410	\$41,004	\$41,687
School of Law	2	3,000	\$51,539	\$52,266
School of Medicine	69	181,391	\$3,695,127	\$3,598,803
School of Pharmacy	1	3,444	\$69,645	\$73,770
School of Public Health	5	134,855	\$3,691,055	\$3,690,129
School of Social Work	1	4,453	\$100,695	\$102,709
Vice Chancellor for IIED	1	4,343	\$83,147	\$85,202
Vice Chancellor for Research	16	291,747	\$8,463,872	\$8,495,324
Vice Chancellor for Workforce Strategy, Equity and Engagement	1	1,675	\$193,571	\$199,378
	117	10,740,330	\$17,824,900	\$17,554,817

Forecast to reduce lease Office, Lab and Academic expense in 2022 by \$140k



UNC Avg PSF Office Rent Rate = \$26.36



ATTACHMENT J

FOR INFORMATION – CAPITAL IMPROVEMENT PROJECTS REPORT

The Capital Improvement Projects Report has been updated to reflect the status as of January 2021; the prior update was in July 2020.

This information is presented to the Board of Trustees for review and comment.

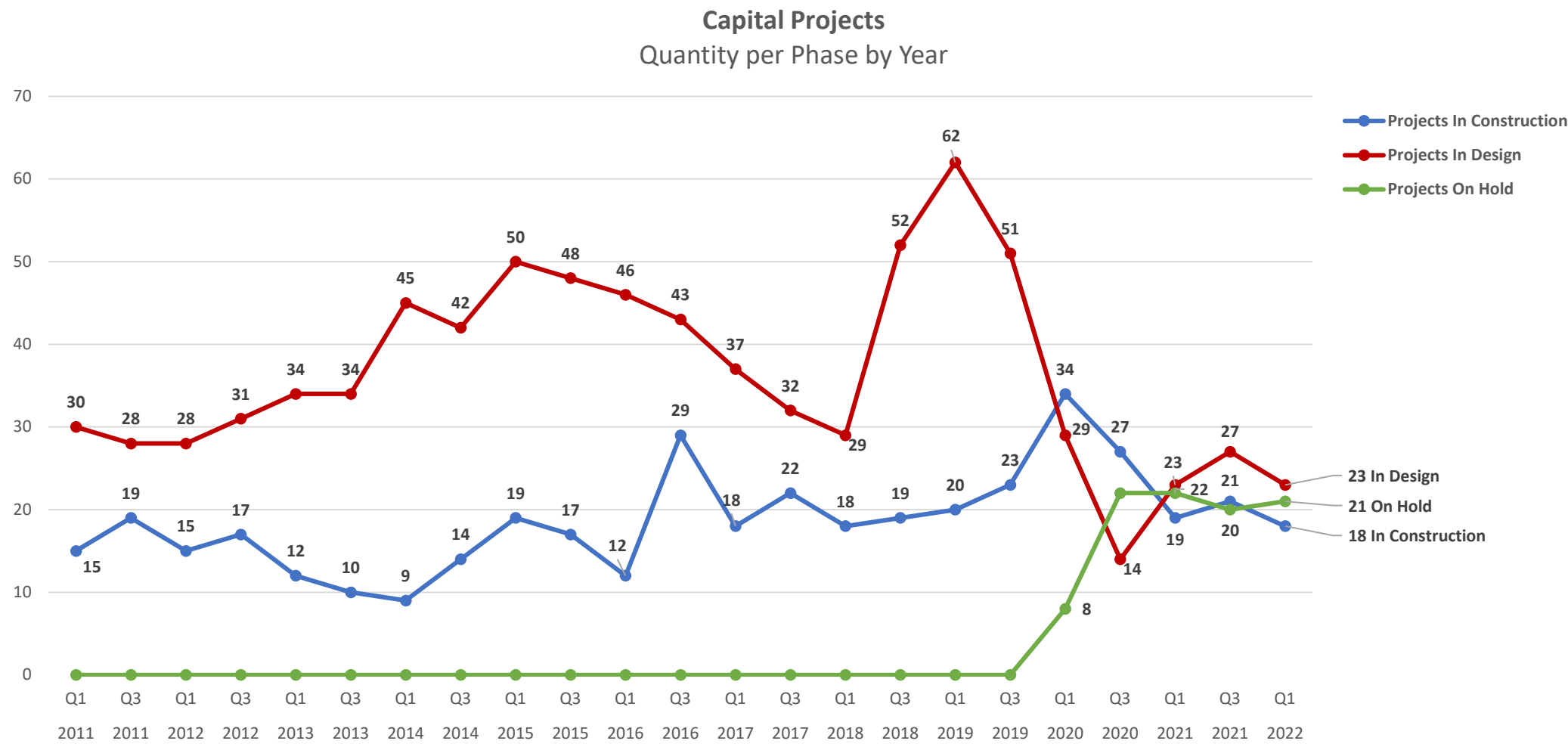
Semi-annual Capital Report

Projects in Design and Construction, 2011- 2021

Year	Month	Total Projects	# In Construction	\$ In Construction	# In Design	\$ In Design	# On Hold	\$ On Hold
2011	Jan	45	15	\$ 605,745,206	30	\$ 474,190,032	0	\$ -
2011	July	47	19	\$ 802,905,823	28	\$ 292,000,000	0	\$ -
2012	Jan	43	15	\$ 742,125,183	28	\$ 313,100,000	0	\$ -
2012	July	48	17	\$ 655,508,823	31	\$ 309,600,000	0	\$ -
2013	Jan	46	12	\$ 550,585,206	34	\$ 389,726,000	0	\$ -
2013	July	44	10	\$ 311,575,000	34	\$ 334,449,095	0	\$ -
2014	Jan	54	9	\$ 338,372,095	45	\$ 337,177,000	0	\$ -
2014	July	56	14	\$ 349,553,714	42	\$ 376,843,592	0	\$ -
2015	Jan	69	19	\$ 377,846,839	50	\$ 423,639,550	0	\$ -
2015	July	65	17	\$ 365,166,669	48	\$ 304,163,543	0	\$ -
2016	Jan	58	12	\$ 333,622,316	46	\$ 324,057,991	0	\$ -
2016	July	72	29	\$ 434,745,367	43	\$ 341,359,544	0	\$ -
2017	Jan	55	18	\$ 175,227,717	37	\$ 372,416,500	0	\$ -
2017	July	54	22	\$ 266,078,688	32	\$ 349,812,207	0	\$ -
2018	Jan	47	18	\$ 274,080,528	29	\$ 344,807,071	0	\$ -
2018	July	71	19	\$ 304,079,288	52	\$ 310,406,734	0	\$ -
2019	Jan	82	20	\$ 286,371,191	62	\$ 346,795,502	0	\$ -
2019	July	74	23	\$ 119,661,515	51	\$ 394,369,547	0	\$ -
2020	Jan	71	34	\$ 229,924,428	29	\$ 82,968,126	8	\$ -
2020	July	63	27	\$ 43,307,804	14	\$ 227,101,740	22	\$ 210,219,177
2021	Jan	64	19	\$ 179,135,516	23	\$ 222,232,360	22	\$ 198,852,677
2021	July	68	21	\$ 186,109,016	27	\$ 219,270,907	20	\$ 193,897,770
2022	Jan	62	18	\$ 172,223,079	23	\$ 319,193,310	21	\$ 204,941,389

Semi-annual Capital Report

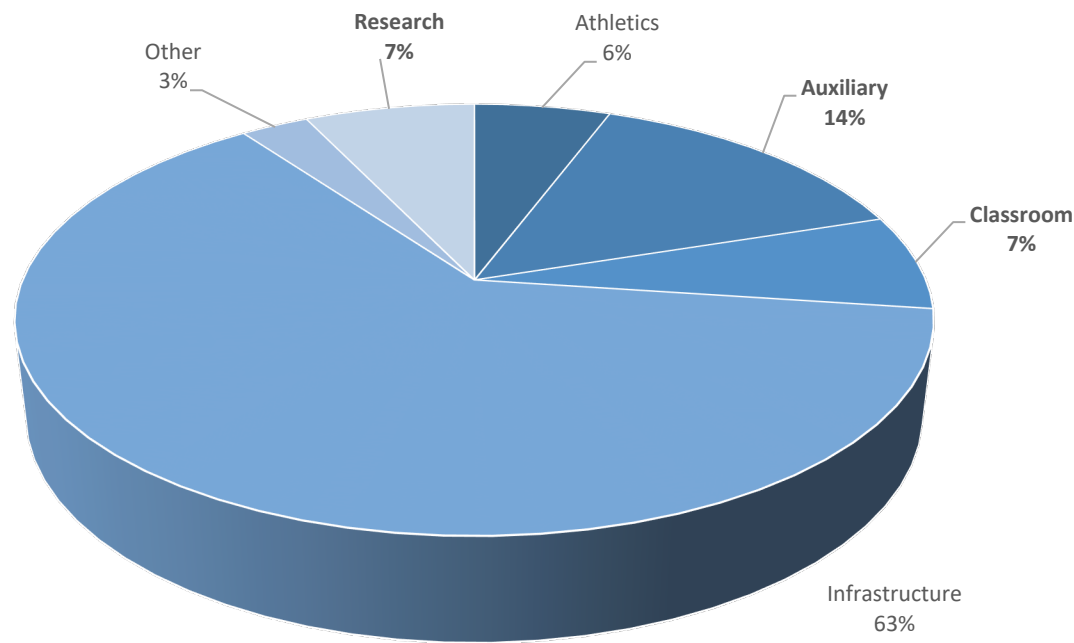
Number of Projects in Design and Construction, 2011-2021



Semi-annual Capital Report

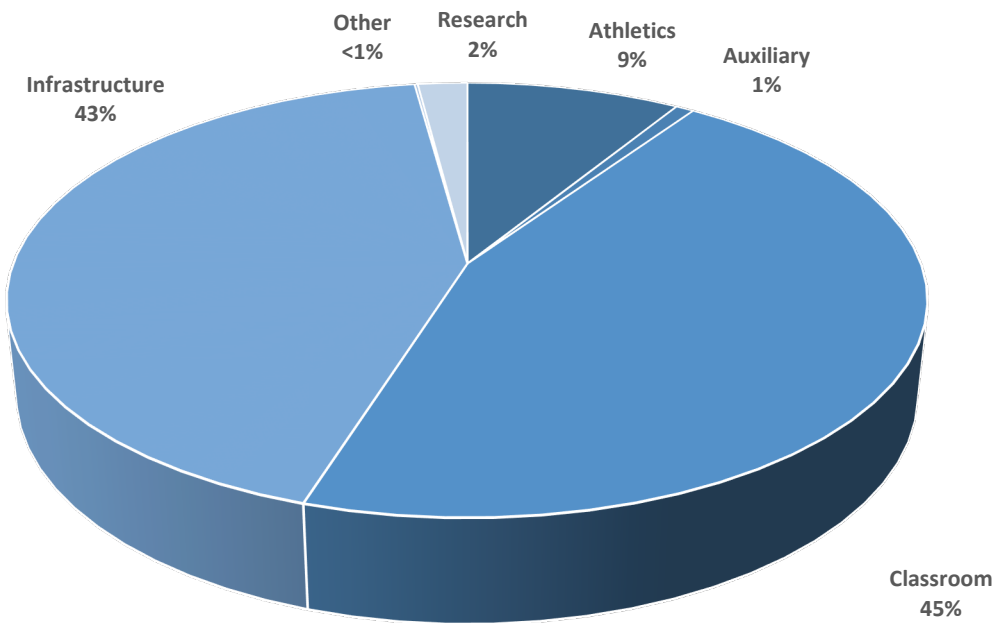
Projects by Facility Type

All Active Projects
Facility Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects
Facility Type - % of Total Authority



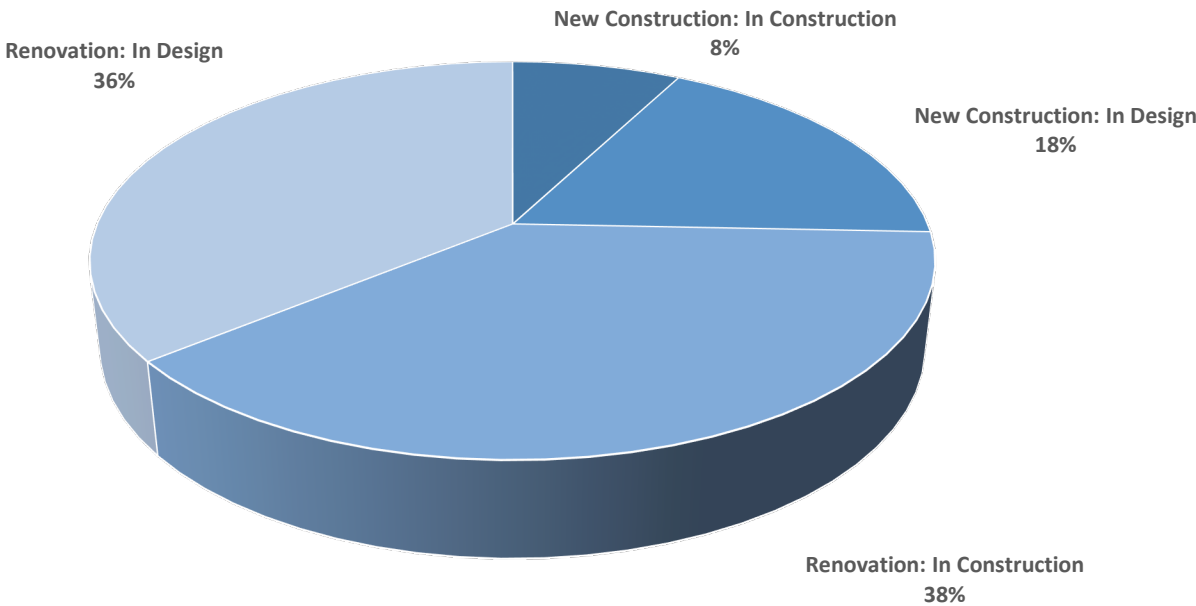
Note: % in pie chart reflects percentage of total authority (design and construction)

Semi-annual Capital Report

Distribution of Projects by Construction Type

All Active Projects

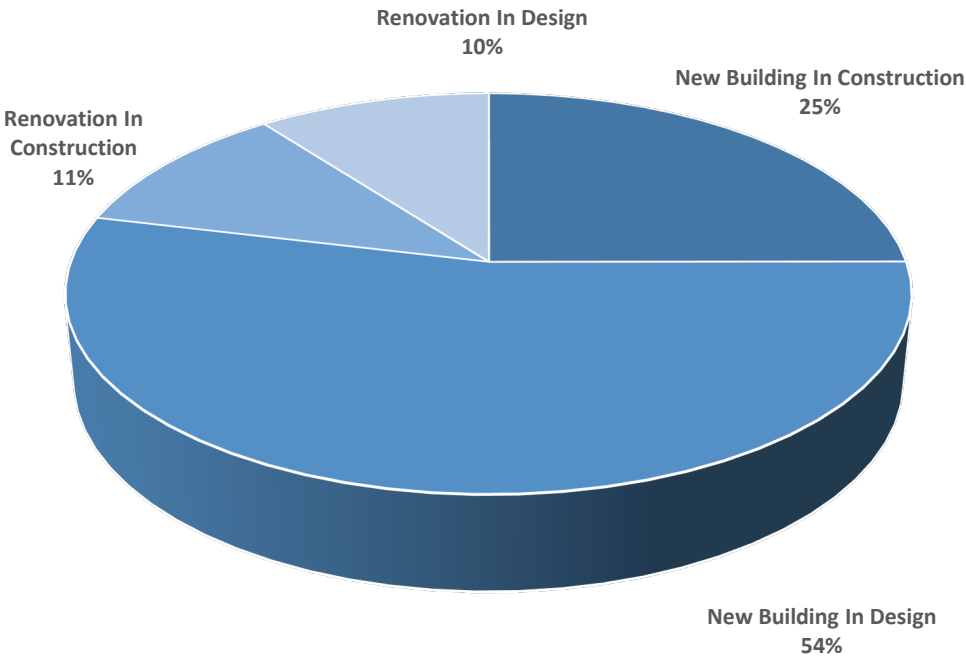
Construction Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects

Construction Type - % of Total Authority



Note: % in pie chart reflects percentage of total authority (design and construction)