
OPEN SESSION**FOR ACTION**

1. Transfer to the University of the Endowment's Distribution from the Investment Fund Attachment A
Nathan Knuffman, Vice Chancellor for Finance and Operations
2. Election of Members to the Board of Trustees of the Endowment Fund Attachment B
Nathan Knuffman, Vice Chancellor for Finance and Operations
3. Spending Authority
 - Global Leadership Center at the Gillings School of Global Public Health Advance Planning Attachment C
 - Bingham Hall Comprehensive Renovation Advance Planning Attachment D
 - Coates Hall Comprehensive Renovation Advance Planning Attachment E*Nathan Knuffman, Vice Chancellor for Finance and Operations & CFO*
4. Updated Changes of the Ordinance Regulating Traffic and Parking Attachment F
Nathan Knuffman, Vice Chancellor for Finance and Operations & CFO

FOR INFORMATION ONLY (No formal action is requested at this time)

1. Semi-Annual Lease Review
Nathan Knuffman, Vice Chancellor for Finance and Operations
2. Semi-Annual Capital Improvement Projects Review
Nathan Knuffman, Vice Chancellor for Finance and Operations
3. Preliminary Design Review
Kenan Flagler Business School – McColl Building Renovation and Addition Attachment G
Evan Lasky, Executive Director, Facilities Planning & Design / University Architect
4. Finance Update
Nathan Knuffman, Vice Chancellor for Finance and Operations & CFO

Administrative Liaison:***Nathan Knuffman, Vice Chancellor for Finance and Operations & CFO******David Routh, Vice Chancellor for University Development***

ATTACHMENT A

TRANSFER TO THE UNIVERSITY OF THE ENDOWMENT'S DISTRIBUTION FROM THE INVESTMENT FUND

Annually the Chapel Hill Investment Fund authorizes a distribution to its participating investors, including the Endowment Fund. Attachment A is a table showing the proposed June 30, 2021 transfer of that distribution from the Endowment to the University, by category, for expenditure during the 2021-2022 fiscal year as well as a page of explanatory notes. Regulations adopted by the Board of Governors require that the Trustees approve any transfer of Endowment principal or income to the useful possession of the institution. The Board of Trustees of the Endowment Fund approved, by mail ballot, the proposed June 30, 2021 transfer for University expenditure during the 2021-2022 fiscal year.

RECOMMENDED ACTION

A motion to approve the June 30, 2021 transfer from the Endowment to the University of the amounts shown on Attachment A for University expenditure during the 2021-2022 fiscal year.

ATTACHMENT A

**BOARD OF TRUSTEES OF THE ENDOWMENT FUND OF
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
JUNE 2021 TRANSFERS FOR
FISCAL YEAR 2021-2022 EXPENDITURES**

	Transfer Occurring June 2021
Restricted Funds:	
Kenan Professorships	3,201,464
William R. Kenan, Jr. Professorships	3,186,216
Johnston Professorships	4,579,809
Other Professorships	29,818,259
Visiting Professors and Lectures	695,437
Faculty Research and Study	321,600
Scholarships	8,644,796
Fellowships	3,463,708
Prizes and Awards	836,997
Departmental Uses	16,636,903
Library	3,750,504
Total Restricted	<u>75,135,693</u>
Unrestricted Funds:	
Pogue Fund:	
Development Program	1,435,000
Library Acquisitions	247,700
Approved Research/Study Programs	152,800
Scholarships	539,800
Fellowships	194,400
Chancellor's Fund	581,993
Subtotal - Pogue Fund	<u>3,151,693</u>
Clayton Fund:	
Chancellor's Carolina Scholars Program	867,400
Faculty Research and Study	53,700
Jr. Faculty Development	92,600
Library Acquisitions	57,500
University Research Council	150,000
Scholarships	73,100
Fellowships	58,300
Undergraduate Advising	231,500
Chancellor's Fund	889,884
Subtotal - Clayton Fund	<u>2,473,984</u>
Other Unrestricted	<u>878,057</u>
Total Unrestricted	<u>6,503,734</u>
Grand Total	<u><u>81,639,427</u></u>

NOTES TO THE PROPOSED ENDOWMENT TRANSFER OF FUNDS JUNE 2021

Consistent with the procedures for implementing the Uniform Prudent Management of Institutional Funds Act (UPMIFA) presented to the Board of Trustees of the Endowment Fund in 2009, the recommended distribution and transfer exclude any invasion of principal. There are no underwater endowments at the end of fiscal year 2020-2021.

The Restricted and Unrestricted Funds amounts are a direct pass through of the approved Investment Fund distribution. The Unrestricted Funds category reflects allocations as recommended by University management to the Board for approval. Unrestricted Funds in the *Pogue Fund - Chancellor's Fund*, the *Clayton Fund - Chancellor's Fund* and the *Other Unrestricted* categories are allocated by the University Budget Committee.

Unspent prior year allocations are not carried forward for use by the campus unit but are available for reallocation by the University's Budget Committee.

The recent history of the unrestricted allocations follows:

	2021	2020	2019	2018	2017
Unrestricted Funds:					
Pogue Fund:					
Development Program	\$ 1,435,000	\$ 1,435,000	\$ 1,435,000	\$ 1,435,000	\$ 1,435,000
Library Acquisitions	247,700	247,700	247,700	247,700	247,700
Approved Research/Study Programs	152,800	152,800	152,800	152,800	152,800
Scholarships	539,800	539,800	539,800	539,800	539,800
Fellowships	194,400	194,400	194,400	194,400	194,400
Chancellor's Fund/Programs	581,993	540,397	511,036	473,015	507,579
Subtotal - Pogue Fund	\$ 3,151,693	\$ 3,110,097	\$ 3,080,736	\$ 3,042,715	\$ 3,077,279
Clayton Fund:					
Chancellor's Carolina Scholars Program	\$ 867,400	\$ 867,400	\$ 867,400	\$ 867,400	\$ 867,400
Faculty Research and Study	53,700	53,700	53,700	53,700	53,700
Jr. Faculty Development	92,600	92,600	92,600	92,600	92,600
Library Acquisitions	57,500	57,500	57,500	57,500	57,500
University Research Council	150,000	150,000	150,000	150,000	150,000
Scholarships	73,100	73,100	73,100	73,100	73,100
Fellowships	58,300	58,300	58,300	58,300	58,300
Undergraduate Advising	231,500	231,500	231,500	231,500	231,500
Chancellor's Fund/Programs	889,884	856,060	831,878	800,974	788,251
Subtotal - Clayton Fund	\$ 2,473,984	\$ 2,440,160	\$ 2,415,978	\$ 2,385,074	\$ 2,372,351
Other Unrestricted	\$ 878,057	\$ 861,354	\$ 849,146	\$ 889,651	\$ 833,396
Total	\$ 6,503,733	\$ 6,411,611	\$ 6,345,860	\$ 6,317,439	\$ 6,283,026

ATTACHMENT B

ELECTION OF MEMBERS TO THE BOARD OF TRUSTEES OF THE ENDOWMENT FUND

North Carolina General Statute §116-36 and Board of Governors' regulations require that the Board of Trustees elect the membership of the statutory Endowment Fund Board of Trustees.

Attached is a chart showing the names and terms of the current Endowment Fund Trustees. John Townsend (eligible for re-election) and Sallie Shuping-Russell (not eligible for re-election) are currently serving three (3) year terms ending on August 31, 2021. The new nominees, John Townsend and David Carroll, are shown in bold on the chart and their bios are also attached for your reference.

All Endowment Fund members also serve ex-officio on The University of North Carolina at Chapel Hill Foundation Investment Fund, Inc. ("CHIF") Board of Directors. Mr. Townsend currently serves as Chairman/Director of CHIF. Mr. Carroll currently serves as an at-large Director of CHIF. The CHIF Governance and Nominating Committee supports approval of both elections.

RECOMMENDED ACTION

A motion to re-elect John Townsend and elect David Carroll to the Board of Trustees of the Endowment Fund for a three (3) year term beginning September 1, 2021 and ending August 31, 2024.

**THE BOARD OF TRUSTEES OF THE ENDOWMENT FUND OF
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL**

MEMBERSHIP – MINIMUM 6; MAXIMUM 9
(3 year at-large terms)

MEMBERS ELECTED BY BOARD OF TRUSTEES

TERM

Chairman Board of Trustees (TBD)	(Ex-Officio)
Chancellor (Kevin Guskiewicz)	(Ex-Officio)
BOT Member (John P. Preyer)	(Ex-Officio)
Michael Kennedy	2022
David Craver	2022
John Ellison	2023
Anne Brennan	2023
<u>John Townsend</u>	<u>2024</u>
<i>(vacancy created by the expiration of the term of John Townsend)</i>	
<u>David Carroll</u>	<u>2024</u>
<i>(vacancy created by the expiration of the term of Sallie Shuping-Russell)</i>	

* Effective with appointments after July 26, 1996, individuals are eligible for a maximum of two consecutive 3 year terms. Individuals are eligible for reappointment after one year has elapsed from conclusion of most recent term.

John Townsend III

John Townsend III served as a senior advisor with Tiger Management Corp until his retirement in November of 2015. Mr. Townsend joined Tiger Management in July 2010 and served as its Chief Operating Officer and Managing Partner from 2010 to 2012. Prior to Tiger Management, he served as a senior advisor of Stone Point Capital LLC, and as a general partner with Goldman, Sachs & Co. He received a B.A. in History in 1977 and an M.B.A. in 1982 both degrees from the University of North Carolina at Chapel Hill. Previously, he served as a member of the UNC Board of Trustees, the UNC Kenan-Flagler Board of Visitors, and the 2013 Campaign Planning Cabinet. Currently, Townsend serves on the Campaign Steering Committee, the Chancellor's Philanthropic Council, the Ackland National Advisory Board, the UNC-Chapel Hill Endowment Fund Board, the UNC-Chapel Hill Foundation Board, and the UNC-Chapel Hill Investment Fund Board.

David M. Carroll

David M. Carroll has over 38 years of institutional experience as a financial services executive with expertise in wealth and asset management as well as retail and commercial banking. Mr. Carroll was a long-time leader at Wells Fargo and its predecessor firms (Wachovia and First Union). He was the founder of the Wells Fargo Investment Institute, Inc and served as the Chairman of the Board of Managers of Wachovia Securities Financial Holdings, LLC. Mr. Carroll began his career at First Union Bank, where he grew up on the commercial and retail banking side, and ultimately became CEO of the bank's Georgia and Florida businesses. He was instrumental in the merger integration between Wachovia and First Union and in 2004, he became President of Wachovia's Capital Management Group – the asset management, retirement services and reinsurance businesses. In 2009, after Wachovia's acquisition by Wells Fargo, Mr. Carroll ascended into the Senior EVP role responsible for all of wealth and investment management. This group consisted of Wells Fargo Advisors (the traditional brokerage business), Wells Fargo Private Bank, Wells Fargo Institutional Retirement Services, Institutional Trust and Custody, Wells Fargo Asset Management (the institutional and mutual fund businesses, across various asset classes), Abbot Downing (the ultra high net worth business) and Wells Fargo Investment Institute (the investment strategy engine for all of Wells Fargo). Mr. Carroll's portfolio of businesses at Wells Fargo accounted for over \$2.2 trillion in client assets under management, 34,000 employees, \$15 billion in revenue, and approximately \$2.5 billion in after tax earnings. Since retiring from Wells Fargo in 2017, Mr. Carroll manages his family's portfolio of private equity, and venture capital investments, focused primarily on healthcare, and technology investments. Mr. Carroll holds a BS degree in Business Administration from University of North Carolina at Chapel Hill. He is a board member of the UNC-Chapel Hill Foundation and the UNC-Chapel Hill Investment Fund. He also serves and on the Board of Advisors at the Kenan-Flagler Business School at the University of North Carolina, and the Board of Directors of Mexico City base Infoselective, SA de CV.

ATTACHMENT C

SPENDING AUTHORITY – GLOBAL LEADERSHIP CENTER AT THE GILLINGS SCHOOL OF GLOBAL PUBLIC HEALTH

The Gillings School of Global Public Health seeks to construct a roughly 8,000 gross square foot addition to their existing facilities (McGavran Greenberg, Hooker, and Rosenau Halls). This new space will house a Global Leadership Center to convene leaders and scholars who will tackle some of the most important and challenging health threats facing our state and our world. These efforts will amplify the School's global leadership and help the University solve the most important public health problems that affect North Carolinians and the rest of the world. The advance planning phase will consist of study of specific site constraints, development of a detailed space program, technology specifications, and architectural character of the addition, and total project budget. Donor engagement will occur during this phase, with the goal of a commitment of funds to construct the addition and endow programs to be housed within it.

The budget for advance planning is \$600,000 and will be funded from gifts raised by the Gillings School of Global Public Health.

RECOMMENDED ACTION

A motion to approve for spending authority.

ATTACHMENT D

SPENDING AUTHORITY – BINGHAM HALL COMPREHENSIVE RENOVATION

Bingham Hall is a 31,000 gross square foot building originally constructed in 1927. Due to its poor condition, the building was vacated in 2020 and is not planned to be utilized for the 2021-22 academic year. In November 2020, a renewal of the facility was listed as the top priority in the Comprehensive Renovations category in the 2021-27 UNC-CH Six-Year Capital Plan submission to the System Office. The estimated total project cost listed in the submission was \$15,000,000.

Advance planning authority is requested to allow for a detailed scope definition and accompanying total project cost estimate. There are several potential future uses for the building that will be explored during advance planning, including:

- Offices for the Department of Economics, which would allow for the renovation of their current home, Gardner Hall, which is also listed as a top priority for comprehensive renovation in the 2021-27 UNC-CH Six-Year Capital Plan
- Offices for the School of Data Science
- Offices for the Department of Public Policy, currently located in Abernethy Hall, another building in poor condition and identified in the Campus Master Plan as a location for redevelopment

The project budget for advance planning is \$1,500,000 and will be funded from unrestricted trust funds.

RECOMMENDED ACTION

A motion to approve for spending authority.

ATTACHMENT E

SPENDING AUTHORITY – COATES HALL COMPREHENSIVE RENOVATION

Coates Hall is a 10,000 gross square foot building originally constructed in 1938. The building is in poor condition and roughly half of the building has sat vacant for a number of years due to the state of the building relative to meeting current codes.

Advance planning authority is requested to allow for a detailed scope definition and accompanying total project cost estimate. A comprehensive renovation will address deferred maintenance needs and bring the building into compliance with current codes and accessibility regulations.

The project budget for advance planning is \$500,000 and will be funded from unrestricted trust funds.

RECOMMENDED ACTION

A motion to approve for spending authority.

ATTACHMENT F

SUMMARY CHANGES OF THE ORDINANCE REGULATING TRAFFIC AND PARKING

The Ordinance Regulating Traffic and Parking was presented and approved at the May 2021 Board of Trustees meeting.

The flex parking fee chart, presented as addendum at September 2020 Board of Trustees meeting, was not updated in May submission (Sec. 3-4. Parking Fees).

Permit Type	Salary Scale (in thousands)	2021-2022
Gated	<\$32	\$358.20 ⁵⁹⁷
	\$32-<\$50	\$394.80 ⁶⁵⁸
	\$50-<\$100	\$498.60 ⁸³⁴
	≥\$100	\$770.40 ^{1,284}
Non Gated	<\$32	\$271.80 ⁴⁵³
	\$32-<\$50	\$300.00 ⁵⁰⁹
	\$50-<\$100	\$376.80 ⁶²⁸
	≥\$100	\$583.20 ⁹⁷²
PR	<\$32	\$234 ^{140.40}
	\$32-<\$50	\$258 ^{154.80}
	\$50-<\$100	\$185.40 ³⁰⁹
	≥\$100	\$402 ^{241.20}
Weeknight Parking	<\$32	\$234 ^{140.40}
	\$32-<\$50	\$154.80 ²⁵⁸
	\$50-<\$100	\$309 ^{185.40}
	≥\$100	\$241.20 ⁴⁰²

RECOMMENDED ACTION

A motion to adopt the updated flex parking fee chart for the Ordinance Regulating Traffic and Parking effective August 1, 2021.

The Ordinance Regulating Traffic and Parking on the Campus of The University of North Carolina at Chapel Hill

INTRODUCTION

This Ordinance defines the general operations and policies for traffic and parking on the campus of The University of North Carolina at Chapel Hill. The provisions set forth in this Ordinance are designed to ensure the safety and protection of all users of the traffic and parking system.

Effective Date - August 1, 2021

Be it ordained by the Board of Trustees of The University of North Carolina at Chapel Hill, pursuant to Chapter 116, Article 1, Part 6 of the General Statutes of the State of North Carolina:

ARTICLE I. GENERAL PROVISIONS

Sec. 1-1. Definitions

The words and phrases defined in this section have the meaning indicated when used in this Ordinance, unless the context clearly requires another meaning:

1. “*Bicycle*” means every device propelled, at least in part by human power, upon which any person may ride, and supported by either two tandem or three wheels, one of which is sixteen inches or more in diameter. For the avoidance of doubt, Bicycle includes "electric assist bicycle." “Abandoned bicycles” are those which have not been moved from the same location for a period of two weeks or longer.

2. “*Booting*” means to immobilize a Vehicle through the use of a device designed to be attached to the rear tire or wheel to render the Vehicle inoperable.

3. “*Campus*” means all property that (i) is owned or leased in whole or in part by The State of North Carolina and (ii) is subject to the general oversight of the Board of Trustees of the University excepting and excluding:

- (a) property leased to another not located within one of the areas set out in Sec. 3-3;
- (b) the University Lake watershed; and
- (c) property held for use as an official residence for administrative officers of the University.

4. “*Chancellor*” means the Chancellor of the University.

5. “*Electric Two-Wheeled Vehicle*” means any Motorized Two-Wheeled Vehicle that is propelled by means of a battery powered motor, including, without limitation, Segways, and electric standup scooters. For the avoidance of doubt, electric two-wheeled vehicle does not include electric assist bicycles.

6. “*Electric Vehicle*” means any Vehicle that is propelled, partially or exclusively, by means of a battery powered motor.

7. “*General Statutes*” or “*G.S.*” means the General Statutes of the State of North Carolina.

8. *“Internal Combustion Two-Wheeled Vehicle”* means any Motorized Two-Wheeled Vehicle that is propelled by means of an internal combustion motor, including, without limitation, Motorcycles, mopeds, motorbikes, and scooters.

9. *“Main Campus”* means the portion of the Campus where the Old Well is located and all other portions of Campus contiguous thereto by University ownership or lease that are north of Fordham Boulevard. For purposes of illustration, this definition is intended to include the portions of Campus commonly referred to as “North Campus” and “South Campus,” and exclude, without limitation, the portions of Campus commonly referred to as “Carolina North,” the “Mason Farm Property,” and “University Lake.”

10. *“Motorcycle”* means any Motorized Two-Wheeled Vehicle that has an engine size exceeding 150 cubic centimeters.

11. *“Motorized Two-Wheeled Vehicle”* means any two-wheeled (or three-wheeled) Vehicle that is self-propelled by means of an internal combustion motor or a battery powered motor, and is capable of carrying passenger(s), including, without limitation, Internal Combustion Two-Wheeled Vehicles and Electric Two-Wheeled Vehicles.

12. *“Park”* means to leave a Vehicle unattended by any person authorized to, or capable of, moving it immediately upon the direction of a law enforcement or parking control officer. Notes in Vehicles, activated hazard lights, or a running engine do not render a Vehicle “attended.”

13. *“Parking Coordinator”* means a department-assigned staff member who acts as a liaison with the University’s Department of Transportation and Parking.

14. *“Parking Permit”* means any identification assigned by the Department of Transportation and Parking to be either displayed on a Vehicle or virtual permit (via registered license plate) for parking legally on the Campus.

15. *“State-owned Vehicles”* are all Vehicles, including service Vehicles, owned by the State of North Carolina or any political subdivision thereof.

16. *“T&P”* or *“Department”* means the University’s Department of Transportation and Parking.

17. *“University”* means The University of North Carolina at Chapel Hill.

18. *“Vehicle”* means any device by which a person may be transported upon a roadway, except (a) Bicycles and other devices moved by human power, and (b) devices used as a means of transportation by a person with a mobility impairment and limited by design to travelling no more than 15 miles per hour.

19. *“Visitor”* means any individual other than a student or employee of either the University or UNC Health and any of their contract or temporary employees.

20. “*Weeknight*” means 5:00 p.m. to 7:30 a.m., Monday through Thursday.

Sec. 1-2. Statutory Background; Delegation of Authority

1. The laws of Chapter 20 of the General Statutes and associated regulations relating to the use of highways of the State and the operation of motor vehicles thereon apply to all streets, alleys, driveways, and parking facilities on University property.

2. The Board of Trustees of The University of North Carolina at Chapel Hill, through its designee, the Chancellor, is authorized to adopt and promulgate such rules and regulations, take emergency actions to protect the health and safety of the University community, and to establish such administrative procedures as he/she/they may deem necessary or advisable for the administration, interpretation, and enforcement of this Ordinance.

3. The Chancellor may delegate administrative responsibilities imposed on him/her/them by this Ordinance to the Director of the Department and/or others as designated by the Chancellor.

4. In-office and virtual customer service functions are available from 7:30 a.m. until 5:00 p.m., Monday through Friday, except on University-recognized holidays and as otherwise posted. Regulations may be enforced at any time deemed necessary by special event activities or other circumstances.

Sec. 1-3. Posting Notice of Ordinance and Regulations

The Chancellor, through his/her/their designee(s), shall cause to be posted a public notice of traffic and parking restrictions imposed by or pursuant to the authority of this Ordinance and by Chapter 116, Article 1, Part 6 of the General Statutes. Once posted, these restrictions are in effect at all times unless otherwise stated.

Sec. 1-4. Publications of Ordinance and Regulations

The Chancellor, through his/her/their designee(s), shall cause copies of this Ordinance and regulations issued pursuant hereto to be posted on the website of the Department.

Sec. 1-5. Filing of Ordinance and Regulations

A copy of this Ordinance and all regulations issued hereunder, except temporary police regulations, shall be filed in and with:

1. the Office of the President of The University of North Carolina; and
2. the Office of the Secretary of the State of North Carolina;

Sec. 1-6. Liability

The University assumes no liability or responsibility for damage or theft to any Vehicle, Bicycle, other device moved by human power, or device used as a means of transportation by a person with a mobility impairment parked in or on University properties subject to the jurisdiction or control of the Board of Trustees of the University. The provisions of this Ordinance shall apply to all operators of all Vehicles, public and private, and they shall be enforced twenty-four hours a day except as otherwise specified by this Ordinance. It shall be unlawful for any operator to violate any of the provisions of this Ordinance except as otherwise permitted by the Ordinance or General Statutes.

The operator of any Vehicle, Bicycle, or other device moved by human power shall obey the lawful instruction of any law enforcement officer, parking control officer, official traffic signs or control devices appropriately placed, and in accordance with provisions of this Ordinance.

Sec. 1-7. Cooperation with Civil Authorities

The Chancellor and his/her/their designees(s) shall cooperate with all law enforcement authorities of the State of North Carolina and its political subdivisions in enforcing this Ordinance and issuing regulations hereunder. If the Town of Chapel Hill enacts an ordinance that, pursuant to G.S. § 116.44.5, supersedes any portion of this Ordinance or any regulation issued hereunder, the Chancellor's designee(s) shall, upon receiving a copy of such ordinance from the Town Clerk, immediately cause to be removed all parking meters, signs, and other devices or markings erected or placed on a public street by authority of the superseded regulation(s).

Sec. 1-8. Rules of Evidence

When a Vehicle is found to be in violation of this Ordinance, it shall be considered prima facie evidence that the Vehicle was parked by:

1. the person to whom the University parking permit for the Vehicle is registered;
2. if no parking permit has been issued for the Vehicle, the person or entity in whose name the Vehicle is registered with the North Carolina Division of Motor Vehicles or the corresponding agency of another state or nation; or
3. any relation of the registered owner enrolled in or employed with the University or UNC Health.

The prima facie rule of evidence established by this Section 1-8 shall not apply to the registered owner of a leased or rented Vehicle when said owner can furnish evidence that the Vehicle was, at the time of the parking violation, leased or rented to another person. In such instance, the owner of the Vehicle shall, within reasonable time after notification of the parking violation, furnish the Department with the name and address of the person or company who leased or rented the Vehicle.

Sec. 1-9. Trust Accounts

All monies received pursuant to this Ordinance, except for the clear proceeds of civil penalties that are required to be remitted to the Civil Penalty and Forfeiture Fund in accordance with G.S. § 115C-457.2, shall be placed in trust accounts and may be used for the following purposes:

1. to defray the cost of administering and enforcing this Ordinance and Chapter 116, Article 1, Part 6 of the General Statutes;
2. to develop, maintain, and supervise parking facilities;
3. to provide bus service or other transportation systems and facilities, including payments to any public or private transportation system serving University students, or employees;
4. as a pledge to secure revenue bonds for parking facilities issued under Chapter 116, Article 21, of the General Statutes; and/or
5. for any other purpose related to parking, traffic, and transportation on the Campus as authorized by the Chancellor or his/her/their designee(s).

Sec. 1-10. Parking on Streets or Roads of the Town of Chapel Hill

Except as expressly permitted by this Ordinance, it is unlawful for any person to park a Vehicle:

1. on the Campus; or
2. on those portions of the following streets in the Town of Chapel Hill where parking is not prohibited by the ordinance(s) of the Town of Chapel Hill:
 - a. both sides of Battle Lane for its entire length;
 - b. both sides of South Road from Country Club Road to South Columbia Street;
 - c. both sides of Country Club Road from Raleigh Street to South Road;
 - d. both sides of Raleigh Street for its entire length;
 - e. both sides of Pittsboro Street for its entire length;
 - f. both sides of Boundary Street from East Franklin Street to Country Club Road;
 - g. both sides of Park Place for its entire length;
 - h. both sides of South Columbia Street from East Franklin Street to Manning Drive;
 - i. both sides of Cameron Avenue from Raleigh Street to South Columbia Street;
 - j. both sides of McCauley Street from South Columbia Street to Pittsboro Street;
 - k. both sides of Ridge Road between Country Club Road and Manning Drive; and
 - l. all sidewalks.

Nothing in this Ordinance shall be construed as recognition by the Board of Trustees of the University as a prescriptive easement in any street specifically named herein.

ARTICLE II. PAYMENTS AND COLLECTIONS

Sec. 2-1. Payment Methods

Payments owed to the Department may be made in the following ways (the Department reserves the right to change payment methods for operational efficiency):

1. cash (not recommended to be sent through the mail) except unrolled coins (receipts will not be given until coins are properly rolled);
2. checks or money orders (payable to the Department);
3. automatic payroll deduction for employees unless the employee provides payment to the Department at the time the permit is issued;
4. University Journal Entry (to be used by University departments for transferring funds);
5. University Departmental Direct Fund Transfers (following Department Accounting Services guidelines);
6. Validation Coupons from other University units or departments;
7. credit card (MasterCard, VISA, and Discover only);
8. UNC One Card;
9. online and pay-by-phone payments;
10. automated pay stations; and
11. mobile device payment.

Sec. 2-2. Pay Lots After-Hours

1. Vehicles Exiting Unattended Pay Lots After-Hours. Vehicles exiting pay parking facilities after pay attendant operations have closed and the gates are lowered must pay for all parking fees incurred by utilizing the automated pay stations to process the payment for parking fees.

2. Failure to Pay Upon Exiting a Pay Lot. The owner of any Vehicle exiting a parking facility without paying or otherwise having parking validated will be sent a billing notice for a full day's parking.

Sec. 2-3. Replacement Fee

A lost or stolen parking permit (a) must be reported immediately to the Department, and (b) an affidavit must be filed with the Department. A lost permit will be replaced at a charge of \$25.00 or the face value of the permit, whichever is less. The replacement fee shall be refunded if the missing permit is found and returned to the Department.

A permit reported stolen will be replaced free of charge on a one-time only basis. In order for a stolen permit to be replaced free of charge, a police report must be filed for such permit. Permits reported lost or stolen may not be replaced without the approval of the Director of the Department or his/her/their designee(s).

Sec. 2-4 Returned Checks

Any payment made by a check that is returned by the bank and not cleared upon notification shall necessitate that a hold be placed with the University Registrar or that the amount be deducted from the employee's paycheck. Returned checks of non-affiliated individuals or companies will be forwarded to a collection agency if not cleared upon notification. A \$25.00 service charge shall be imposed for all returned checks.

Sec. 2-5 Collection Methods

No parking permit may be issued to any individual who has outstanding debts to the Department. The Department may reduce or retain any refund from the cancellation of a permit to clear all outstanding balances associated with the account. Failure to pay debts within the required time frame may result in the University arranging for the collection of fees assessed against employees, students, and visitors in the following manner:

1. a debt owed by an employee may be deducted from the employee's payroll checks;
2. a debt owed by a University student necessitates that a "hold" status be placed with the University Registrar;
3. the Attorney General for the State of North Carolina may recommend the use of a collection agency to collect debts from individuals whose debts may not be collected by payroll deduction or by other means;
4. failure to pay civil penalties or other just debts owed to the Department within ten calendar days of the date of the citation(s) or incurrence of the debt will result in a \$10.00 late payment fee being assessed on each unpaid citation or other transaction; and
5. a debt owed by any individual who is not eligible for payroll deduction may be subject to the garnishment of any North Carolina State income tax refund due and owing to that individual.

Sec. 2-6 Civil Suits for Recovery of Penalties

When the Chancellor in his/her/their sole judgment determines that civil penalties validly imposed for violation of this Ordinance cannot or will not be collected through normal administrative procedures, he/she/they may request the Attorney General for the State of North Carolina to bring a civil action against the offender in the name of the State of North Carolina for the recovery of the penalty.

ARTICLE III. PARKING

Sec. 3-1. Method of Parking

The Chancellor, or his/her/their designee(s), shall cause each area in which parking is permitted by this Ordinance to be surveyed and developed for parking. Each parking space shall be defined by appropriate signs and painted lines (when the parking facility is paved). Parking spaces in unpaved parking facilities will be marked by wheelstops. When parking spaces have been marked in the area in which parking is lawful, Vehicles shall be parked within the spaces so designated at all times.

1. Some spaces shall be marked for compact Vehicles. These spaces shall be fifteen feet in length and five feet in width, with two and one-half feet of hatching between spaces. It is unlawful for any Vehicle to occupy more than the five-foot portion of the compact space. Signs shall be posted or on-ground markings shall designate compact spaces.
2. It is a violation of this Ordinance to occupy portions of more than one space when such spaces are defined by painted lines. It is also a violation of this Ordinance to park in any portion of the area not clearly designated for parking.
3. When spaces are painted at an angle (diagonally) to a street curb or dividing median, Vehicles must park with the front of the Vehicle next to the curb or median. When parking spaces are parallel to a curb or dividing median, Vehicles must park with the front of the Vehicle facing the direction of travel authorized for that side of the street or driveway.
4. It is a violation of this Ordinance to backend park a Vehicle in any parking space on Campus if said Vehicle does not also display a current and valid front license plate that matches the back plate that is either (i) issued by the North Carolina Division of Motor Vehicles or the corresponding agency of another state or nation, or (ii) purchased through the Department (<https://move.unc.edu/about/technology/virtual-permits/>).

Sec. 3-2. Disabled Vehicles

It is unlawful to leave a disabled Vehicle parked in violation of this Ordinance without immediately notifying the Department. If the Vehicle is obstructing traffic, in a reserved space, or creating a hazard, it must be moved immediately.

No Vehicle will be placed on the disabled Vehicle list more than one time per month unless the operator will accept assistance from the Department or a tow firm. Persons who exceed the limitation for placing a Vehicle on the disabled Vehicle list and do not accept assistance shall be subject to the appropriate penalty if the Vehicle remains parked in violation of this Ordinance. If the Department has permits available for the parking facility in which the Vehicle is parked, the operator may be required to purchase a permit rather than be placed on the disabled Vehicle list.

Sec. 3-3. Parking Zones

Any person parking a Vehicle in a parking facility described in this Section 3-3 must possess the appropriate permit for that parking facility during those days and hours specified at the entrance to such parking facility. Any Vehicle parked without possessing a valid permit is subject to the issuance of a civil penalty, Vehicle immobilization/booting, and/or towing.

If the assigned zone is full, a temporary permit for an alternate zone may be obtained from the Department, located in the Public Safety building (285 Manning Drive, Chapel Hill, NC 27599). UNC Health employees may obtain temporary permits from the UNC Hospital Parking Office.

It is unlawful for any person to park a Vehicle within any zone other than the one authorized by the appropriate permit. Any person possessing a valid special permit obtained through the Department may park as indicated by use of those permits and their related restrictions. All Main Campus permits shall also be valid in any R Zone lots, excluding R2 lots.

A guide that summarizes the regulations and a map depicting the University's parking zones is available on the Department's website (move.unc.edu). The University's parking zones are as follows:

Zone A	Aycock Circle
Zone A	Battle Lane
Zone A	Spencer
Zone BD	Business School Deck
Zone BTD	Bell Tower
Zone Bicycle	Areas designated by bicycle racks or specifically designated bicycle
Zone PR	Chatham County Park and Ride
Zone PR	Friday Center Park and Ride
Zone PR	Friday Center South Park and Ride
Zone PR	Hedrick Park and Ride
Zone PR	725 Martin Luther King Blvd.
Zone CD	Craige Deck
Zone FC	Fraternity Court
Zone FG	EPA Gated
Zone JD	Jackson Deck
Zone K	Ehringhaus
Zone KSD	Knapp-Sanders Deck
Zone L	Craige
Zone L	Morrison Circle
Zone M	Hinton James
Zone MC	Areas designated for Motorized Two-Wheeled Vehicles
Zone MD	McCauley Deck
Zone ND	Cobb Deck
Zone NG1	Swain
Zone NG3	Caldwell
Zone NG3	Steele

Zone N1	440 North
Zone N1	440 South
Zone N2	Morehead Planetarium
Zone N2	Porthole
Zone N3	Alumni Place
Zone N3	Bynum
Zone N3	Emerson Drive
Zone N3	Hickerson House
Zone N3	Lenoir Drive
Zone N3	Love House
Zone N3	Peabody
Zone N5	Boundary Street
Zone N5	Forest Theater
Zone N5	Park Place
Zone N7	University Relations
Zone N7	Nash
Zone N8	Undergraduate Library
Zone N9	International Studies
Zone N10	University Development
Zone N11	New Venable
Zone PD	Cardinal Deck
Zone RD	Rams Head Deck
Zone RR	Estes Resident
Zone R1	Electrical Distribution
Zone R1	Energy Services
Zone R1	Physical Plant
Zone R2	Art Building
Zone R2	Administrative Office Building
Zone R3	Cameron-Graham

ATTACHMENT F

Zone R3	Cogeneration Facility
Zone R4	Frank Porter Graham
Zone R5	200 Finley Golf Course Road
Zone R5	212 Finley Golf Course Road
Zone R5	220 Finley Golf Course Road
Zone R6	Continuing Education
Zone R6	Day Care Center
Zone R7	Bolin Creek
Zone R7	725 Airport Rd.
Zone R8	Hedrick Building
Zone R9	Cone Tennis Facility
Zone R10	Chapel Hill North
Zone R12	Carolina North
Zone SFH	Baity Hill
Zone SFH	Mason Farm Residence
Zone S3	Knapp
Zone S3	Law School
Zone S3	Navy Field
Zone S3	Ridge Road
Zone S3	Law Programs
Zone S4	Stadium Drive
Zone S4	Avery
Zone S5	Carmichael Drive
Zone S6	Bioinformatics
Zone S6	EPA

Zone S6	EPA Loading
Zone S6	Glaxo
Zone S6	Isaac Taylor
Zone S6	Mason Farm Road
Zone S6	South Chiller
Zone S8	Kenan Field House
Zone S9	Dean E. Smith
Zone S10	Boshamer
Zone S11	Bowles
Zone S11	Manning
Zone S11	Smith
Zone S11	Williamson
Zone S12	Bernard Street
Zone S12	Branson Street
Zone S12	Community Building
Zone S12	Hibbard Drive
Zone S12	Jackson Circle
Zone S12	Mason Farm Road
Zone S12	Branson Overflow
Zone S12	Community Building
Zone S12	Mason Farm Overflow
Zone WN	Weeknight Parking
Zone T	Outdoor Recreation
Zone W	Beard

Pursuant to Section 1-2, the Chancellor, through his/her/their designee(s), may modify parking zones by adding or deleting University parking facilities from such zones and may change traffic flow patterns and hours of operation as deemed necessary or advisable for the administration or enforcement of this Ordinance.

Sec. 3-4. Parking Fees

1. Parking Permit Fees. Parking permit fees for employees are established based on an employee's base salary as of April 1st prior to the beginning of the permit year. The salary scale determined on April 1st will be used for the entire permit year and will not change if salary changes occur during the permit year. If an employee's employment begins after April 1st, the employee's starting day base salary will be used to determine the parking permit fee.

2. Flex Parking Fees. Parking permit fees for employees with a gated, nongated, park-and-ride, or weeknight permit may be reduced to recognize hybrid/flex schedules and reduced on-Campus presence. Such flex parking fees are calculated based on three (3) days or less parking per week. Departments/units are responsible for verifying an employee's reporting schedule when requesting flex parking fees. It is a violation of this Ordinance for an employee to exceed three (3) days of parking within a week with this type of permit. An employee found in violation will be subject to the cancellation of the flex parking permit and required to purchase a full week permit.

The student parking permit fees shall be charged as follows:

Permit Type	2021-2022
Reserved	\$749
Gated	\$605
Non Gated	\$461
RR (Estes Drive)	\$347
PR	\$234
WN (Weeknight Parking)*	\$0
Motorcycle Permit (no on-Campus permit)	\$192
Motorcycle (with on-Campus permit)	\$48
Motorized Two-Wheeled Vehicle (non-Motorcycle)	\$26
Electric Vehicle Charging Station Decal**	\$268

** The Electric Vehicle charging station virtual permit fee is supplemental to the base parking permit fee. Electric Vehicle users who have purchased this virtual permit are entitled to use the charging station equipment/space and receive electricity to recharge their Vehicle's battery. After the battery has been fully charged, Electric Vehicle users are encouraged to relocate their Vehicle to a different location in the parking facility to allow other Electric Vehicle users access to the charging station.

The employee parking permit fees shall be charged as follows:

Permit Type	Salary Scale (in thousands)	2021-2022
ALG/RS	<\$32	\$1,097
	\$32-<\$50	\$1,208
	\$50-<\$100	\$1,524
	≥\$100	\$2,355
ALG	<\$32	\$823
	\$32-<\$50	\$907
	\$50-<\$100	\$1,143
	≥\$100	\$1,766
Reserved	<\$32	\$739
	\$32-<\$50	\$816
	\$50-<\$100	\$1,029
	≥\$100	\$1,590
Gated	<\$32	\$597
	\$32-<\$50	\$658
	\$50-<\$100	\$831
	≥\$100	\$1,284
Non Gated	<\$32	\$453
	\$32-<\$50	\$500
	\$50-<\$100	\$628
	≥\$100	\$972
RFS/ALG	N/A	\$341
PR	<\$32	\$234

Permit Type	Salary Scale (in thousands)	2021-2022
	\$32-<\$50	\$258
	\$50-<\$100	\$309
	≥\$100	\$402
Weeknight Parking	<\$32	\$234
	\$32-<\$50	\$258
	\$50-<\$100	\$309
	≥\$100	\$402
Weeknight Parking (CAP)	N/A	\$25
Motorcycle Permit (no on-Campus permit)	<\$32	\$191
	\$32-<\$50	\$208
	\$50-<\$100	\$263
	≥\$100	\$406
Motorcycle Permit (with on-Campus permit)	<\$32	\$43
	\$32-<\$50	\$48
	\$50-<\$100	\$59
	≥\$100	\$91
Motorized Two-Wheeled Vehicle (non-Motorcycle) Permit	<\$32	\$26
	\$32-<\$50	\$26
	\$50-<\$100	\$26
	≥\$100	\$26
Electric Vehicle Charging Station Decal*	N/A	\$268

* The Electric Vehicle charging station virtual permit fee is supplemental to the base parking permit fee. Electric Vehicle users who have purchased this virtual permit are entitled to use the charging station equipment/space and receive electricity to recharge their Vehicle's battery. After the battery has been fully charged, Electric Vehicle users are encouraged to relocate their Vehicle to a different location in the parking facility to allow other Electric Vehicle users access to the charging station.

The employee flex parking permit fees shall be charged as follows:

Permit Type	Salary Scale (in thousands)	2021-2022
Gated	<\$32	\$358.20
	\$32-<\$50	\$394.80
	\$50-<\$100	\$498.60
	≥\$100	\$770.40
Non Gated	<\$32	\$271.80
	\$32-<\$50	\$300.00
	\$50-<\$100	\$376.80
	≥\$100	\$583.20
PR	<\$32	\$140.40
	\$32-<\$50	\$154.80
	\$50-<\$100	\$185.40
	≥\$100	\$241.20

Permit Type	Salary Scale (in thousands)	2021-2022
Weeknight Parking	<\$32	\$140.40
	\$32-<\$50	\$154.80
	\$50-<\$100	\$185.40
	≥\$100	\$241.20

	2021-2022
15 Minute Service Permit	\$82
2-Hour Service Permit	\$658
Official Visitor Permit	\$658
Vendor Service Permit	\$816

The Chancellor, through his/her/their designee(s), is authorized to change permit prices (higher or lower) as he/she/they determines is reasonable and appropriate in his/her/their discretion. Notice of such change shall be given at least 30 days prior to the enforcement of such change and will be posted on the Department's website (<https://move.unc.edu/>). Any such change shall be reported to the Board of Trustees for information and shall be recorded in the minutes of the Board of Trustees as an amendment to this Ordinance.

3. Short Term Parking and Event Parking Fees. Fees for short term parking and event parking shall be charged as follows:

Short Term and Event Parking Fees	
Service	Fee
Metered Space Parking	<ul style="list-style-type: none"> \$1.75 activation fee per hour (maximum of eight hours). All short-term meters across Campus shall be \$1.00 per half-hour, and the maximum time for meter parking at these meters will be thirty minutes.
Electric Vehicle Charging Station Usage by Visitors on Nights and Weekends	<ul style="list-style-type: none"> \$0.75 per hour of battery charging (fee does not apply to those who have purchased an Electric Vehicle charging station decal)
Hourly/Daily Pay Parking	
Dogwood Deck, Ambulatory Care Center Lot+	<ul style="list-style-type: none"> \$1.50 per hour with a daily maximum (or lost ticket) of \$10.00 No charge for visits of less than 15 minutes
Morehead Lot, Raleigh Road Visitor Lot, Rams Head Deck	<ul style="list-style-type: none"> \$1.75 per hour No charge for visits of less than 5 minutes
Parking Validation Coupons	
Visitor Campus Parking Facilities (valid at Morehead Lot, Raleigh Road Visitor Lot, and Rams Head Deck)	<ul style="list-style-type: none"> \$1.75 for one hour coupon \$14.00 for one-day (8 hour) coupon
Patient Care Parking Facilities (valid at Dogwood Deck and ACC Lot)	<ul style="list-style-type: none"> \$1.50 for one hour coupon \$10.00 for one-day (8 hour) coupon

Short Term and Event Parking Fees	
Service	Fee
Space Reservations made by University Units in Pay Lots and Pay Decks	
Morehead Lot, Raleigh Road Visitor Lot, Rams Head Deck	<ul style="list-style-type: none"> • \$8.00 per half day (4 hours) • \$16.00 per day (8 hours)
Event Parking	
Car	• \$20 (maximum fee)
Limousine	• \$30 (maximum fee)
RV	• \$40 (maximum fee)
T&P assistance with chartering bus service with local companies	• \$25 (plus actual cost of charter services provided)
T&P Monitoring Service	• \$27 per hour, with a 3-hour minimum, for each monitor assigned
Reserving Meters – T&P may reserve meter spaces for an event	<ul style="list-style-type: none"> • \$8.00 per meter for half a day • \$16.00 per meter for full day
Daily Permit Fees	<ul style="list-style-type: none"> • \$5 for daily non-gated Campus permitted parking lots. • \$7 for daily gated Campus permitted parking lots.
Equipment Set-up	<ul style="list-style-type: none"> • \$17 per hour per staff person. • \$40 fee per sign, which includes set-up, will be charged to the sponsoring department.

+The maximum daily parking fee for the Dogwood Parking Deck and/or the Ambulatory Care Center Lot may be changed from time to time by mutual agreement of the Department and UNC Health.

Sec. 3-5. Event Parking

The Chancellor, through his/her/their designee(s), may cause any parking facility to be reserved to accommodate event parking (e.g., for concerts, plays, athletics, and other events). The applicable fee(s) are set forth in Section 3-4. Excluded from these fees are parking facilities approved for use under Section 3-5.2 (i.e., football and basketball parking).

Parking in certain areas will be reserved by Campus units for events held in Campus venues and facilities for specifically authorized persons. Management of the areas is the responsibility of the Department. Event permits may be required and shall be issued and controlled by the Department, as applicable.

The Director of the Department is authorized to remove and/or cite Vehicles parked in reserved spaces prior to football and basketball games pursuant to Section 3-20. On the day such relocation occurs, a list of all relocated Vehicles will be available at the Department in the Public Safety building.

1. Notification to Permit Holders. The Chancellor, through his/her/their designee(s), will take one or more of the following steps to inform permit holders of event parking policies:

- a. information electronically mailed to all permit holders affected by event parking;
- b. informational signs posted at the entrances to areas reserved for events;
- c. press releases;
- d. information posted on the website of the Department; and
- e. other methods as appropriate.

2. Football and Basketball Game Day Parking

- a. The Chancellor, through his/her/their designee(s), may reserve in advance parking facilities for use by authorized persons during times designated for football or basketball home game day operations. Game day permits are issued and controlled by the Athletic Department, Educational Foundation, the Chancellor's Office, and the Department. Vehicles without the appropriate authorization or credentials are not permitted in the affected areas during home game days.
- b. Certain parking facilities will be designated and reserved in advance for use by working employees who have permits for areas that have been reserved for events and others as defined by the Chancellor, through his/her/their designee(s). Vehicles already parked in parking facilities designated and reserved for working employees will not be required to move.
- c. Parking is prohibited at metered and permitted spaces on Main Campus roadways between the hours of 8:00 a.m. and 12:00 midnight on home football game days to accommodate routing of incoming and outgoing traffic.

3. Concerts. The Chancellor, through his/her/their designee(s), may reserve in advance parking facilities for pay parking for the public during times designated for concerts and other non-athletic events. Vehicles already parked in these area are not required to move unless otherwise posted.

4. Miscellaneous Services.

- a. Charter Bus Services -- the Department will assist with chartering bus services with local companies, subject to the payment of applicable fee(s) described in Section 3-4;
- b. Monitor Services -- the Department will arrange for monitor services for events upon request of the sponsoring unit or department, subject to the payment of applicable fee(s) described in Section 3-4;
- c. Reserving Meters -- the Department may reserve meter spaces for an event, subject to the payment of applicable fee(s) described in Section 3-4;

- d. Permit Fees -- the Department may issue event permits during normal regulation hours, subject to the payment of applicable fee(s) described in Section 3-4.
- e. Equipment Set-up -- the Department will provide the necessary equipment and signs for an event, including equipment set-up and removal services, subject to the payment of applicable fee(s) described in Section 3-4.

Sec. 3-6. Metered Spaces

The Chancellor, through his/her/their designee(s), may designate metered parking spaces within any parking facility on Campus for general use, or on those portions of public streets as indicated in Section 1-10, and may specify the length of time for parking in each space. Meter activation is required Monday through Friday during the hours posted. On-street parking meters, off-street parking meters, and meter pay stations may be activated by designated payment method(s). The applicable fees are set forth in Section 3-4.

- 1. Expired Meter. It is a violation of this Ordinance for any Vehicle to occupy a metered space without the meter being activated by appropriate payment.
- 2. Cumulative Violations of Expired Meter. Any Vehicle in violation of Section 3-6.1 will be subject to the issuance of a citation for each additional meter activation period that the Vehicle occupies the space with the meter expired.
- 3. Extended Parking at Meters. It is a violation of this Ordinance for any Vehicle to occupy any portion of a metered space for more than twenty-four consecutive hours, regardless of meter activation.
- 4. Abuse of Meters. It is a violation of this Ordinance for any person to deface, damage, tamper with, willfully break, destroy, impair the usefulness of, evade without tendering due payment, or open without lawful authority any parking meter installed pursuant to this Ordinance. It is a violation of this Ordinance for any person to insert any object into a parking meter or parking pay station that is not a lawful currency of the United States or a credit/debit card.

Sec. 3-7. Controlled-Access Zones

The Chancellor, through his/her/their designee(s), shall cause a gate to be erected at the entrance and exit of each controlled access parking facility that can be opened and closed either by assigned methods of gate-control (e.g., gate card, access code, remote control, or license plate recognition) or by a gate attendant. It shall be unlawful to transfer or to use assigned access cards or devices for Vehicles not registered for that controlled-access zone and for that card or device. If any person uses or allows to be used his/her/their access card or device to knowingly enable another Vehicle to enter or exit a controlled-access zone without paying the applicable parking or permit fee, such person, in addition to being responsible for the applicable fine, may

have their card-access rights to University controlled-access zones deactivated for a period of one calendar year from the date of occurrence.

It is unlawful for Vehicles to enter or park in an hourly/daily pay parking facility or other controlled access area during the posted operation hours without paying the appropriate fee or displaying a valid permit for that controlled-access area. Whether or not a gate is open during the hours of pay parking operation is not an indication that an unauthorized Vehicle may legally drive through and park in the gated zone.

It is unlawful for any person to deface, damage, tamper with, willfully break, destroy, impair the usefulness of, evade without tendering due payment, or open without lawful authority an entry or exit gate or equipment. A fee equal to the amount of the cost of the repair or replacement of the damaged equipment will be assessed to the individual or entity responsible for such damage, in addition to the applicable parking fine.

It shall be unlawful for a Vehicle to enter or exit a controlled-access zone by trailing immediately behind another Vehicle before the gate has an opportunity to drop (a.k.a. “tailgating”) for the purpose of evading payment of the applicable parking or permit fee. It shall be unlawful to allow a Vehicle to enter or exit a controlled-access zone by tailgating behind one’s own Vehicle for the purpose of knowingly enabling the second Vehicle to evade payment of the applicable parking or permit fee. A tailgating violation, in addition to the applicable parking fine, may result in the deactivation of a violator’s parking permit for a period of one calendar year from the date of occurrence.

The applicable parking fees for the University’s various hourly/daily pay parking facilities are listed in Section 3-4. The hours of operation for each hourly/daily pay parking facility shall be posted at the entrance to such area. During holidays when the parking regulations are not in effect, the parking gates will be open and there will be no charge for parking in the University’s hourly/daily pay parking facilities.

Vehicles are prohibited from parking in any hourly/daily pay parking facility, without prior authorization from the Department, for more than fifteen concurrent calendar days without moving from the space. If any Vehicle continues to remain parked without moving from such parking space five days after having been ticketed for this parking violation, such Vehicle shall be deemed abandoned and subject to impoundment procedures in accordance with Section 7.3. If the Vehicle is impounded, the owner shall be responsible for both the towing fees and the parking fees for such hourly/day pay parking facility for the applicable number of days.

1. Dogwood Parking Deck. The Dogwood Parking Deck is primarily reserved for UNC Health patient services. In order for a University-affiliated employee or student to legally park in this deck, such individual:

- a. must be a bona-fide patient or visitor of UNC Health and possess a permit for affiliated parking Monday through Friday, 9:30 a.m. – 5 p.m.; or
- b. may be authorized and permitted to park on the 4th and 5th levels outside of normal patient and visitor hours (or Monday through Friday 5:00 a.m. to 9:30 p.m. and 24-hours a day on weekends), unless otherwise posted.

2. Ambulatory Care Lot. The Ambulatory Care Lot is primarily reserved for UNC Health patient services. In order for a University-affiliated employee or student to legally park in this parking facility, such individual:

- a. must be a bona-fide patient or visitor of UNC Health and display an approved permit for affiliated parking 9:30 a.m. – 5 p.m.
- b. May be authorized and permitted to park outside of normal patient and visitor hours (5:00 p.m. to 9:30 a.m., Monday through Friday and weekends), unless otherwise posted.

3. Morehead Lot. Visitors must park in designated visitor spaces. Employees and students are not eligible to park in visitor parking spaces Monday through Friday from 7:30 a.m. until 5:00 p.m., unless otherwise posted. No Vehicle shall remain parked for more than a 24-hour period in the visitor spaces without exiting and paying the required fee.

4. Raleigh Road Visitor Lot. Employees and students may park and pay the applicable fee described in Section 3-4. No Vehicle shall remain parked for more than a 24-hour period in a visitor space without exiting and paying the required parking fee.

5. Rams Head Deck. Student commuter permits are valid unless otherwise posted. Students without a commuter permit, as well as any employee or visitor, may park and pay the applicable fee described in Section 3-4. No Vehicle shall remain parked for more than a 24-hour period in the deck without exiting and paying the required fee.

6. Parking Validation Coupons and Validation Stamps. A unit or departments wishing to pay parking fees for visitors or patients may purchase validation coupons from the Department. Such coupons are valid in designated pay and hourly visitor parking facilities on Campus. The one-day validation coupon is valid for eight hours of parking. Fees not covered by the validation coupons are the responsibility of the visitor or patient. Parking validation coupons can be obtained by submitting an application and payment to the Department. The fees for the types of parking validation coupons are described in Section 3-4. A unit or department that is unable to use coupons for parking in the visitor pay areas may apply for a validation stamp. This stamp is designated for use by the unit or department to authorize parking for visitors and patients. The parking charges will be billed to the hosting unit or department on a monthly basis by the Department. There will be a monthly processing fee of \$10.00 for all validation stamp accounts. Validation stamps and coupons are not to be used by employees or students, and any misuse by the aforementioned persons will result in the revocation of stamp and coupon privileges for one calendar year with no refund to the unit or department.

7. Reserving Spaces in Controlled-Access Lots. A unit or department that wishes to pay for reserved spaces in the Morehead Lot, Raleigh Road Visitor Lot, or Rams Head Deck must purchase reservation coupons from the Department. The fees for reservation coupons are listed in Section 3-4. A half-day coupon is to be used when a visitor is arriving and leaving before 12:00 p.m. (noon). A full-day coupon is used when a visitor arrives before noon and leaves after noon or when a visitor arrives any time after noon.

Sec. 3-8. Parking at Leased Spaces in Lots Under Control of Lessor

The University leases property at locations away from Main Campus for the benefit of its units and departments. Under the terms of such leases, the University may obtain the right to use individual parking spaces in a parking facility that remains under the control of the third party lessor. University units and departments at such locations may choose (collectively, if more than one department is located at the leased premises) either to provide such parking at no cost to their employees or to require employees to pay for the leased parking in order to recover the costs for obtaining and maintaining such parking. If the unit or department chooses to require employees to pay for parking, such unit or department shall determine rates annually on a location by location basis. At no time shall the total fee charged to employees for parking at these off-Main Campus locations exceed the costs to the University of obtaining, maintaining, and providing these spaces. The Department shall have no role in issuing permits, setting or collecting fees, or maintaining or policing any off-Main Campus spaces. The administrative office of such unit or department will be responsible for all administrative tasks associated with the management and administration of parking at these locations consistent with the lessor's policies and regulations.

Sec. 3-9. [Reserved. Intentionally left blank.]

Sec. 3-10. [Reserved. Intentionally left blank.]

Sec. 3-11. [Reserved. Intentionally left blank.]

Sec. 3-12. [Reserved. Intentionally left blank.]

Sec. 3-13. [Reserved. Intentionally left blank.]

Sec. 3-14. Reserved Parking

A sufficient number of parking spaces shall be reserved to accommodate Service Vehicles, State-owned Vehicles, Motorcycles, Electric Vehicles, visitors, disability parking, and to meet other needs as they arise. The Chancellor, through his/her/their designee(s), shall determine the location and status of reserved parking spaces. Reserved spaces for individuals or units/departments must receive approval from the Chancellor, through his/her/their designee(s). The annual fee for reserved spaces shall be defined in Section 3-4 (Permit Fees, RS spaces).

Parking at the Carolina Inn, Horace Williams Airport, School of Government, Friday Center, Kenan Center, and certain other designated University parking facilities, as posted, is reserved parking. Spaces are charged at the reserved rate unless otherwise provided herein.

It is unlawful for any unauthorized person to park a Vehicle in a reserved space. Notice of the reserved status of a parking space shall be prominently posted at the space. Once posted, such spaces are reserved at all times unless otherwise indicated.

1. Visitor Disability Parking. It is unlawful for non-mobility impaired affiliated individuals to display a State disability plate, State disability permit, or disabled veteran license plate. Misuse of such plates or permits shall result in the issuance of a parking citation, tow, impound, or boot. A sufficient number of parking spaces shall be reserved to meet the needs of the mobility impaired. It is unlawful to park a Vehicle in a space posted for disability parking or in a manner denying access to a disability parking space or disability access to a building or sidewalk. Public disability spaces are reserved at all times unless otherwise indicated.

2. Disability Parking for UNC Employees, Students, and Affiliates. A sufficient number of parking spaces shall be reserved to meet the needs of University and UNC Health affiliated mobility impaired persons. It is unlawful for any unauthorized person to cause a Vehicle to occupy these designated spaces or park in a manner denying access to a disability parking space or disability access to a building or sidewalk.

3. Disability Parking. Employees (including contract employees) and students are required to apply for and purchase the appropriate permit to park in the spaces reserved for mobility impaired employees and students.

4. Service Parking. The Chancellor, through his/her/their designee(s), shall decide the quantity and location of service spaces. It is unlawful for any person to cause a Vehicle to occupy a service space for any purpose other than that for which the area is designated or without the appropriate permit. Service spaces will be signed to indicate time restrictions.

5. Electric Vehicle Parking. Electric Vehicle charging stations have been installed in a limited number of parking facilities on Campus. Adjacent to each Electric Vehicle charging station, one or more parking spaces shall be reserved for Electric Vehicle parking. It is unlawful to park a non-Electric Vehicle in a space reserved for Electric Vehicles.

Sec. 3-15. Visitor and Conference Parking

Units and departments may request parking spaces in one of the short term visitor pay parking facilities (as described in Section 3-7). Applicable fees for such spaces are set forth in Section 3-4. Parking may be available in parking facilities or visitor parking during the summer and academic breaks.

Sec. 3-16. Bus Stops

Sufficient areas shall be set aside for bus stops for the use of municipal and regional public transportation systems serving the University community or any bus/shuttle system operated by the University. The Chancellor, through his/her/their designee(s), shall determine the location of each bus stop. It is unlawful for any person to cause a Vehicle to occupy a bus stop for any purpose other than for which the areas are designated.

Sec. 3-17. State-owned Vehicle Parking

State-owned Vehicles may park on Campus as follows:

1. State-owned Vehicles may park in any spaces specifically reserved for State-owned Vehicles for the amount of time indicated on the sign designating the space as a State-owned Vehicle space.

2. State-owned Vehicles may park in any regular parking space for no more than forty-eight hours. All State-owned Vehicles owned or assigned to the University are required to display parking permits.

3. Units and departments with State-owned Vehicles, including utility or golf carts, are required to complete a parking permit application indicating each Vehicle owned or leased. Units and departments will be issued a permit and charged an annual fee for all Vehicles utilizing parking spaces.

4. State-owned Service Vehicles are subject to parking actions as follows:

a. State-owned Service Vehicles are prohibited from parking in a regular parking space for more than forty-eight hours and are subject to the issuance of a civil penalty and Vehicle immobilization, booting, and/or towing fees.

b. Certain parking spaces on Campus may be restricted from use by State-owned Vehicles from time to time, in accordance with Section 3-20.

Sec. 3-18. Motorized Two-Wheeled Vehicle Parking

Owners of Motorized Two-Wheeled Vehicles are required to purchase and display a permit and must park in designated parking facilities for Motorized Two-Wheeled Vehicles. No person shall park a Motorized Two-Wheeled Vehicle in any area of Campus not designated as Motorized Two-Wheeled Vehicle parking. Motorized Two-Wheeled Vehicles may park at metered spaces upon activation of the meter. In parking facilities, Motorized Two-Wheeled Vehicles are required to park in designated Motorized Two-Wheeled Vehicle parking facilities with the appropriate permit.

In the case of a person wishing to register a combination of an automobile and a Motorized Two-Wheeled Vehicle, full payment will be required for the automobile permit, but there will be a reduced charge for the additional Motorized Two-Wheeled Vehicle permit. Full payment will be required for a Motorized Two-Wheeled Vehicle permit when purchased in conjunction with a PR permit or a permit for other park and ride areas. No more than one Vehicle permit and one Motorized Two-Wheeled Vehicle permit shall be issued to any registrant.

Sec. 3-19. Bicycle Parking

1. Bicycle Registration. Employees and students are required to display a Bicycle permit when bringing Bicycles to Campus. This permit is issued free of charge upon the completion of a Bicycle registration form. Bicycle parking is available throughout Campus and is designated by the presence of Bicycle racks or specifically designated areas.

At the beginning of each semester, a four week warning period will be in place to allow for the registration and display of the Bicycle permits to occur. Warning tags issued by the Department may be attached to a Bicycle in violation of this Ordinance. Bicycle owners finding such warning tags attached must remove the Bicycle within eight hours or it will be impounded. However, impoundment for violation of this Ordinance may be executed with or without such tags attached.

2. Improper Bicycle Parking. Any Bicycle parked in violation of this Ordinance is subject to impoundment without prior warning. Bicycles shall not be parked or stored in any location other than areas designated for Bicycle parking, including, but not limited to:

- a. inside any University facility;
- b. against or attached to any tree, bush, plant, or foliage;
- c. against or attached to any electrical fixture, sign post, lamp post, railing, public seating fixture, or emergency safety device; or
- d. in any other area where parking is prohibited specifically by this Ordinance.

Sec. 3-20. Temporary Parking Restrictions

The Chancellor, through his/her/their designee(s), is authorized to temporarily prohibit parking, stopping, or standing on driveways, streets, alleys, and parking facilities on Campus, and to reserve parking spaces for special use when such action is necessary due to events, emergencies, or construction. Temporary signs or barriers shall be posted, and a representative of the Department or other University official shall give notice of regulations issued under this section. It is unlawful for any person to violate such regulations.

1. Overnight Parking Restrictions. As specifically designated by the Department, parking facilities or parking spaces may be restricted from overnight parking to ensure availability of facilities during alternate hours. Signs and/or barriers shall be posted at these locations. It shall be unlawful for any person to violate such regulations.

2. Athletic and Event Parking Restrictions. Certain parking facilities shall be restricted from overnight parking to ensure availability of the facilities during athletic events and other events. Signs and/or barriers shall be posted at these locations. It shall be unlawful for any person to violate such regulations.

Sec. 3-21. Weeknight Parking

The Chancellor, through his/her/their designee(s), may cause certain parking facilities to be reserved on weekdays after 5:00 p.m. and on weekends to accommodate weeknight parking. It is a violation of this Ordinance to park in areas that have been marked for reserved weeknight parking without a valid weeknight permit.

Sec. 3-22. Acquisition of Non-University Parking Support

The Chancellor or his/her/their designee(s) is authorized to acquire by contract parking, parking management, and other services from representatives owning or controlling non-University facilities.

Sec. 3-23. Idling at Air Intake Vents

It is a violation of this Ordinance for any person to cause a Vehicle to be parked on Campus with the engine running near a building's air intake louver. Signs indicating the locations of these air intake louvers shall be posted prominently. Vehicles in violation of this section are subject to the issuance of a citation.

Sec. 3-24. Signs

The Chancellor, through his/her/their designee(s), shall decide on the size and appearance of parking signage located on Campus. It is a violation of this Ordinance for any person to deface, damage, tamper with, break, destroy, impair the usefulness of, remove, relocate, steal, or possess any traffic or parking sign erected by the Department. Possession of any such sign shall be prima facie evidence of the violation of this section. Conviction for violation of this section may result in criminal prosecution, a fine, suspension, or expulsion from the University.

Section 3-25. Leaking Vehicles

It is a violation of this Ordinance for any person to park on Campus a Vehicle that leaks, spills, discharges, or emanates any fluid, solid, or other substance, including, but not limited to gasoline, diesel fuel, transmissions oils, or motor oils (collectively, "leaks"). Vehicles in violation of this section are subject to the issuance of a citation and the Vehicle's owner shall be responsible for any and all associated costs and expenses of such leaks, including environmental cleanup costs.

ARTICLE IV. PARKING PERMITS

Sec. 4-1. Parking Permits

The Chancellor, through his/her/their designee(s), may issue permits to park in parking facilities described in Section 3-3 to employees, students and affiliated organizations operating on Campus upon payment of the appropriate fee listed in Section 3-4. Parking permits issued to employees may have a duration of one year or more. As part of the parking permit application process, applicants are required to provide the license plate number(s) of the Vehicle(s) they plan to park on Campus. Failure to register the license plate with the Vehicle(s) to which the permit is assigned is a violation of this Ordinance and will result in a citation. If a parking permit is registered to more than one Vehicle, only one Vehicle may be parked on Campus at a time. Failure to abide by this restriction is a violation of this Ordinance and will result in a citation.

All permits issued under this section are subject to limitations that may be imposed by the Chancellor, through his/her/their designee(s), under Section 3-20 (Temporary Parking Restrictions). Permits shall be allocated among the students and employees in a manner that will best serve the needs of the University community as a whole. The University Departmental Parking Permit Allocation Policy is available online at <http://move.unc.edu/parking/parking-allocation-formula>.

1. Transferring Employee Permits. If an employee transfers from one unit or department to another unit or department, the permit stays with the allocating unit or department. If the employee's new unit or department does not have a parking permit allocation, then the individual will be referred to the Department' Registration Division for resolution.

2. Student Parking Permit Allocations. Student parking permits are distributed primarily through a lottery system in accordance with procedures posted on the T&P website. A supplemental set of student parking permits are made available for hardship cases. University student government representatives are responsible for assigning the available set of student hardship permits to students in accordance with the procedures of the student government hardship parking committee.

3. Student Parking Permit Eligibility. The following student parking permit eligibility restrictions apply:

- a. no first-year undergraduate student is eligible for a permit during the academic year unless authorized through the student hardship process; and
- b. no parking permit shall be issued to any student for any Vehicle that is required to be registered pursuant to Chapter 20 of the General Statutes, or the corresponding statute of another state or nation, until the student requesting the permit provides the name of the insurer, the policy number under which the student has financial responsibility, and the student certifies that the Vehicle is at least insured at the levels set forth in G.S. § 20-279.1(11).

4. Retired Employee Permits. An allocation of a maximum of 350 permits designated as RFS/ALG will be available to retired employees applying for parking on Campus. The RFS/ALG permits are valid in permit zoned lots (excluding the Cardinal Deck) after 12:00 p.m. Retired employees interested in applying for a RFS/ALG permit must submit their request through their department coordinator. RFS/ALG permits will be distributed to departments requesting them based on the same formula that is utilized to distribute the primary parking allocations. The RFS/ALG permit fee will be as listed in the fee chart in Section 3-4.

5. Postdoctoral Fellows' Permits. Postdoctoral Fellows shall be allocated an appropriate number of permits by the Department. A Postdoctoral Fellow may submit a request to be issued a permit from the Postdoctoral Fellows' allocation. If there are more requests for permits than there are permits, priority will be given based on years of service with the

University. Any Postdoctoral Fellow not receiving a permit will be placed on a waiting list. The department in which the Postdoctoral Fellow works may assign a permit from its departmental allocation.

6. Temporary Permits. Temporary permits may be issued in areas where space is determined to be available. A fee will be charged for such temporary permits.

7. Other Agencies. Parking permit allocations may be assigned to agencies closely related but not affiliated with the University as appropriate based on determination by the Department. Full payment of the value of the allocation will be required prior to receipt of the permits for distribution.

Sec. 4-2. Specific-Use Parking Permits

The Chancellor, through his/her/their designee(s), may issue specific-use permits under the conditions and at the fees indicated in Section 3-4 to be effective for a duration of one or more years. All permits issued under this section are subject to limitations that may be imposed by the Chancellor, through his/her/their designee(s), under Section 3-20 (Temporary Parking Restrictions). Misuse of said permits shall result in confiscation of the permit and no further permits shall be issued for the remainder of the academic year. No refunds shall be issued on those permits requiring a paid fee. Persons found to be displaying said permits in violation of this section may be subject to a citation, tow, impoundment, or boot of their Vehicle.

1. Service Permits.

- a. Two-hour service permits are designed for use by employees who perform maintenance on equipment, deliver or install equipment, load or unload at primary work location, attend meetings away from primary work location, or have duties that cannot be met by transit or State-owned Vehicles. Use of the two-hour service permit is limited to a two-hour time limit in any one location, unless otherwise specified. Units and departments may apply for two-hour service permits through the Department using an application form which must be signed by the unit Director or department Chair. Requests for additional permits must include justification of the need and address the reasons for the inability of transit to meet such needs. Vehicles displaying a two-hour service permit may park in any unreserved parking space or any designated service permit space.
- b. Fifteen-minute service permits are designed for use by representatives of non-University affiliated service companies using unmarked Vehicles that have a need to make deliveries taking fifteen minutes or less. Companies may apply for the permit through the Department. Use of the permit is restricted to fifteen minutes in any one location. The fifteen-minute service permit may not be used by employees or students. Vehicles displaying a fifteen-minute service permit may park in any unreserved space or any designated service permit space.

2. Vendor Service Permits. Representatives of non-University affiliated service companies that have a contractual relationship with the University to deliver goods or services may apply for a vendor service permit through the Department. An application must be completed by the vendor and approved by the Department Director. Vendors with Vehicles prominently displaying the vendor's name or logo, performing routine deliveries and pick-ups from University buildings, and requiring less than fifteen minutes are exempt from any permit requirement. Employees and students are not eligible to display or purchase Vendor Service Permits.

Vendors may purchase temporary (i.e., one-day) permits from the Department. Vehicles displaying a Vendor Permit may park in areas designated by the Department.

Government Vehicles displaying federal license plates are exempt from the permitting requirements. However, construction Vehicles are not exempt from permitting requirements; construction contractors must contact the Department to arrange for appropriate parking. Construction contractors are not eligible for Vendor Permits.

3. "ALG" Permits. Said permits are issued to employees having broad, significant, Campus-wide responsibilities. ALG permits may be used in all gated and non-gated parking spaces, which are not otherwise reserved, with the exception of the Dogwood, Cardinal, and Rams Head Decks and all surface visitor parking facilities. "ALG" permits shall be allocated from the zone adjacent to the primary work location. "ALG" permits are approved by the Chancellor or his/her/their designee(s).

4. Disability Permits. Mobility impaired students and employees desiring parking on Campus must obtain a UNC Disability permit by the established application process, through the Department. An allocation of spaces will be made available to mobility impaired users, based upon a health care professional's certification of need. UNC Disability permits will be assigned from zones throughout Campus, and their cost will be based on the sliding scale fee structure. The Department will determine the zone based on access needs and availability. By displaying the UNC Disability permit, an individual may park in the assigned space or any unreserved space within the designated zone. Reasonable accommodations for mobility impaired students and employees will be made.

5. Vanpool Permits. The Chancellor, through his/her/their designee(s), shall determine vanpool allocations by the predominant driver based on space availability. Vanpool users must submit a list of participants to the Department with name, unit/department name, and work telephone number for each participating individual. The parking permit fee will be waived for vanpools.

6. Carpool Permits. Those persons wishing to carpool may apply through their unit/department jointly for a single transferable permit at no additional charge. Once issued, this permit will be transferable only among the Vehicles in the carpool, as registered with the Department. This permit shall be displayed as provided in Section 4-3. Only one of the registered Vehicles may be parked in the zone designated during parking control hours.

The Chancellor or his/her/their designee(s) shall determine carpool allocations based on space availability. The Commuter Alternatives Program (CAP) outlines available carpool options. If a carpool is disbanded during the permit year, the carpool permit must be cancelled and returned to the Department.

7. Emergency Staff Permits. Emergency staff permits are issued by UNC Health for those persons responding to emergency medical calls. The permits are only valid in the spaces designated for emergency staff parking.

8. Official Visitor Permits. A unit or department may apply for annual official visitor permits through the Department. Justification of need must accompany each request. The permit is not authorized for use by employees or students. If there is a visitor lot within two blocks of the requesting unit/department's destination, that visitor lot must be used in lieu of obtaining official visitor permits. Official visitor permits are not valid in any pay operations lot. Vehicles displaying this permit may park in spaces that are not metered, gates controlled for zone permits, pay visitor parking, or other areas specifically reserved.

9. Board Members Permits. Specific-use permits are issued to serving members of the:

- a. Board of Trustees of the University;
- b. Board of Governors of The University of North Carolina;
- c. Board of Directors of UNC Health; and
- d. other University-affiliated boards, as specified by the Chancellor, through his/her/their designee(s).

Vehicles displaying these permits may park in any unreserved zoned space and in any service space. These permits are not typically valid for controlled-access zones.

10. Construction Trailer Permits. Contractors who need parking for storage of materials or supplies may purchase a permit for \$70.00 per month. The construction trailers will be stored at a location on Campus designated by the Department.

11. Reserved Space Permits (RS). The Chancellor, through his/her/their designee(s), may issue a reserved space permit to a person, unit, department, or school. Job duties and other functions associated with employment shall be considered in determining whether a reserved space permit is appropriate (e.g., area directors required to live in residence halls). The cost of the permit and space shall be as defined in Section 3-4. Reserved spaces assigned to departments are for use by visitors/patients to the department only. Use of these permits by departmental employees is prohibited. The Department reserves the right to revoke a reserved space permit if said permit is misused.

12. Bicycle Permits. Students and employees are required to display a Bicycle parking permit. A Bicycle registrant will be issued a free, five-year Bicycle permit to be affixed as a sticker to the Bicycle frame as described in Section 4-3. Bicycle permits are not transferable.

13. Park and Ride Permits. Park and Ride lots are designated for employees and students commuting to Main Campus by parking their Vehicles away from Main Campus and using transit services to reach Main Campus. Persons parking in Park and Ride lots shall register in the Park and Ride program and display a Park and Ride (PR) permit in their Vehicle. The pricing for Park and Ride (PR) permits is set forth in Section 3-4.

Employees with a primary worksite located adjacent to a Park and Ride lot will not be eligible to utilize a Park and Ride lot as proximate worksite parking. Park and Ride lots are reserved for those using transit for their daily commute to Main Campus and not meant as primary parking for those working adjacent to the lot.

14. Weeknight Parking (WN) Permits. The Chancellor, through his/her/their designee(s), may issue weeknight parking permits. The “WN” permit will entitle the holder to park in designated WN parking zones from 5:00 p.m. to 7:30 a.m., Monday through Thursday. Daytime and park-and-ride parking permits are valid after 5:00 p.m., subject to Section 3-5; an additional WN permit is not required. The Weeknight Parking (CAP) permit is available for any registered CAP member whose work hours are between the hours of 7:30 a.m. and 5:00 p.m. and who does not have a daytime parking permit.

Sec. 4-3. Display of Permits

A physical parking permit must be properly displayed at all times. Parking permits must be clearly visible and cannot be obscured in any manner. A violation of this section will result in the appropriate fine.

Physical permit display options include:

1. Hanging the permit from the Vehicle's rearview mirror facing the front of the Vehicle, clearly visible through the front windshield. When using a special permit assigned to a department (such as two-hour service, etc.), the parking zone permit must be displayed in front of the special permit, so that both permits are clearly visible through the front windshield.

2. If the tint, slant, or other design factors of the Vehicle obscures in any way the permit's visibility, the permit should be displayed on the passenger side of the windshield in the lower corner.

3. A Bicycle permit must be affixed to the rear upright frame bar supporting the seat of the Bicycle.

4. A Motorcycle permit must be displayed on either: the rear fender so it can be seen when viewing the license plate from behind the Motorcycle; on the front fork; or on the State inspection plate. Permits for Motorcycle covers must be permanently affixed on the top rear area of the Motorcycle cover. The Department must record the license plate number of the authorized Motorcycle on the Motorcycle cover permit.

5. Permits for Vehicles using car covers must be affixed permanently on the top center windshield portion of the cover. The license plate number of the authorized Vehicle must be recorded on the permit by the Department. An additional permit must be displayed from the rearview mirror of the authorized Vehicle. The Department will record the license plate number of the Vehicle on the car cover.

6. Adhesive windshield permits should be displayed in the lower right-hand corner of the front windshield.

7. Virtual permit holders must register their Vehicle and license plate with the Department and obey all license plate visibility requirements (Sec. 3-1.4).

Sec. 4-4. Counterfeiting/Altering Parking Permits

It is unlawful for any person or entity not affiliated with the Department to produce (or cause to be produced), alter, or display, without authority of the Chancellor, through his/her/their designee(s), any parking permit, sticker, decal, gate card, or other device indicating eligibility to park on Campus. Any such permit shall be confiscated, no refund shall be issued, each violator will be issued a citation, the Vehicle(s) shall be towed or booted, and the violator(s) shall be ineligible for any parking permit for one calendar year. A violator will first meet with the Chancellor's designated Hearing Officer, and thereafter, the violation(s) may be forwarded to the appropriate agency for disciplinary action(s) (i.e., the Student Attorney General for students, the Office of Human Resources and the department chair for SHRA employees, the department chair for University faculty and EHRA non-faculty employees, and UNC Health Personnel Department for health system employees). Prior to the release of the Vehicle(s), the improper permit(s) must be surrendered to the Department.

Sec. 4-5. Obtaining Parking Permits Through Unlawful Means

It is unlawful for any person or entity to obtain a parking permit by any means other than those procedures established by the Chancellor pursuant to this Ordinance, including but not limited to, obtaining such permits by theft, fraud, trickery, willful misrepresentation of fact, purchase from another, or gift from another. Any such permit shall be confiscated, no refund shall be issued, each violator will be issued a citation, the Vehicle(s) shall be towed or booted, and the violator(s) shall be ineligible for any parking permit for one calendar year. A violator will first meet with the Chancellor's designated Hearing Officer, and thereafter, the violation(s) may be forwarded to the appropriate agency for disciplinary action(s), (i.e., the Student Attorney General for students, the Office of Human Resources and the department chair for SHRA employees, the department chair for University faculty and EHRA non-faculty employees, and UNC Health Personnel Department for health system employees). Prior to the release of the Vehicle(s), the improper permit(s) must be surrendered to the Department.

Sec. 4-6. Unauthorized Display of Parking Permits

The Chancellor, through his/her/their designee(s), may issue regulations for the transfer of permits from one Vehicle to another owned or used by the holder of the permit, and it is

unlawful for a person in possession of such a permit to use it in any manner inconsistent with such regulations.

It is unlawful for any person in possession of a parking permit, whether that possession is lawful or unlawful, to give, sell, or otherwise transfer or to attempt to transfer it to another. It is unlawful for any person to display on a Vehicle a parking permit not issued to that person for use with that specific Vehicle or to display a lost, stolen, counterfeit, or an altered permit. Any such permit shall be confiscated, no refund shall be issued, each violator will be issued a citation, the Vehicle(s) shall be towed, impounded, or booted, and the violator(s) shall be ineligible for any parking permit for one calendar year. A violator will first meet with the Chancellor's designated Hearing Officer, and thereafter, the violation(s) may be forwarded to the appropriate agency for disciplinary action(s), (i.e., the Student Attorney General for students, the Office of Human Resources and the department chair for SHRA employees, the department chair for University faculty and EHRA non-faculty employees, and UNC Health for health system employees). Prior to the release of the Vehicle(s), the improper permit(s) must be surrendered to the Department.

Sec. 4-7. Reinstatement of Eligibility

Any person who is permitted to retain their eligibility for a parking permit after being charged with a violation of Sections 4-4, 4-5, or 4-6 will not be issued a refund for previously purchased permits (payroll deduction will continue). The person will be required to purchase a permit at the current prorated issuance rate for the zone being purchased.

ARTICLE V. TRAFFIC

Sec. 5-1. Interference with Traffic; Temporary Traffic Restrictions

It is unlawful for any person to park or bring to a halt on the Campus any Vehicle in such manner as to interfere with normal vehicular or pedestrian traffic.

The Chancellor, through his/her/their designee(s), may cause traffic on Campus to be restricted or rerouted as necessary by construction, emergency situations, special events, and other circumstances. Notice of such restrictions shall be given by placing temporary signs or barriers by a representative of the Department or other University official. It shall be unlawful to violate such restriction(s).

Sec. 5-2. Fire Lanes/Fire Hydrants

No person (even if mobility impaired) shall park a Vehicle, allow it to idle in, or block access to any area designated as a fire lane or any area within fifteen feet in either direction of a fire hydrant. Any emergency authorization for use of fire lanes must be obtained through the Department. Pavement markings and/or signs will prominently indicate fire lanes on Campus.

Sec. 5-3. Sidewalks and Landscape

No person shall operate or park a Vehicle on grass or shrubbery unless such areas are signed and marked for such activity.

Except for approved University Electric Vehicles or as authorized by the Chancellor or his/her/their designee(s), no person shall operate or park a Vehicle on a Campus sidewalk. Further, no person, other than on-duty law enforcement officers, shall operate or park a Motorized Two-Wheeled Vehicle on a Campus sidewalk. Bicycles may be operated on Campus sidewalks provided that no person shall operate a Bicycle in a manner that jeopardizes pedestrian safety or State-owned or private property.

No person shall use in-line skates or skateboards on Campus in a manner that jeopardizes the safety of other pedestrians; on any walls, monuments, gutters, ditches, railings, Bicycle racks, benches, other structures, fixtures, or property on the Campus; or on any ramps or steps on Campus except for the purpose of entering or leaving a building or making normal pedestrian progress along a Campus sidewalk.

Sec. 5-4. Speed Limits

1. It is unlawful to operate a Vehicle on Campus in excess of a speed of ten miles per hour, except as otherwise posted.
2. It is unlawful to operate a Vehicle on Cameron Avenue, Raleigh Street, or Bowles Drive in excess of a speed of twenty-five miles per hour.
3. It is unlawful to operate a Bicycle on a sidewalk on Campus at a speed or in a manner that would prove to be hazardous to pedestrians.

Sec. 5-5. [Reserved. Intentionally left blank.]

Sec. 5-6. [Reserved. Intentionally left blank.]

Sec. 5-7. Vehicular Traffic at Marked Crosswalks

The Chancellor, through his/her/their designee(s), may establish pedestrian crosswalks across streets, alleys, and driveways on Campus and on the public streets listed in Section 1-10 where the location of University buildings and sidewalks requires large numbers of persons to cross a street or driveway at a point other than street intersections as governed by G.S. § 20-155(c). A crosswalk shall be indicated by traffic signals, signs, or white stripes (hatched or unhatched) and will be a minimum of six feet in width. When a crosswalk has been marked off, it is unlawful for the driver of any Vehicle traveling on the street or driveway to fail to stop and to yield the right-of-way when there is a pedestrian in that portion of the crosswalk. The pedestrian must be on that side of the street or driveway in which the Vehicle is traveling.

Sec. 5-8. Pedestrian Obstructing Traffic

It is unlawful for a pedestrian to stand on the traveled portion of any street, alley, or driveway on Campus in such a manner to obstruct or prevent the free flow of traffic thereon, and in crossing streets, alleys, or driveways pedestrians shall keep in motion when in the traveled portion thereof.

Sec. 5-9. Passenger Pick Up and Discharge

It is unlawful for any person to stop a Vehicle on any street, alley, or driveway on Campus to pick up a pedestrian or discharge a passenger without first drawing up to the right hand curb.

ARTICLE VI. PARKING CONTROL

Sec. 6-1. Penalties

Any person violating any provision of this Ordinance or a regulation issued hereunder is subject to a civil penalty as indicated in the following schedule:

Violation Code	Title of Ordinance Section Violated	Amount of Civil Penalty
Sec. 3-1	Method of Parking	\$30
Sec. 3-1	Backend/Pull-through Parking	\$30
Sec. 3-3	Parking Zones	\$30
Sec. 3-6.1	Expired Meter	\$15 for meter expiration of 1 hour or less
Sec. 3-6.2	Cumulative Violations of Expired Meter	\$5 for each additional hour of meter expiration
Sec. 3-6.3	Extended Parking at Meters	\$25
Sec. 3-6.4	Abuse of Meters	\$50
Sec. 3-7	Controlled Access Zones	\$50
Sec. 3-14	Reserved Parking	\$50
Sec. 3-14.1	Visitor Disability Parking	\$250
Sec. 3-14.2	Service Zone Parking	\$50
Sec. 3-14.3	Disability Parking for UNC Employees, Students and Affiliates	\$50
Sec. 3-14.4	Electric Vehicle Parking	\$50
Sec. 3-16	Bus Stops	\$20
Sec. 3-17	State-owned Vehicle Parking	\$30
Sec. 3-18	Motorized Two-Wheeled Vehicle Parking	\$30

Sec. 3-19.1	Improper Bicycle Parking	\$10
Sec. 3-19.2	Bicycle Registration	\$5 for second violation; \$10 for third and subsequent violations
Sec. 3-20	Temporary Parking Restrictions	\$50
Sec. 3-20.1	Overnight Parking Restrictions	\$50
Sec. 3-20.2	Athletic and Other Special Event Parking Restrictions	\$20
Sec. 3-21	Weeknight Parking	\$30
Sec. 3-23	Idling at Air Intake Vents	\$50
Sec. 3-24	Signs	\$50
Sec. 4-1	No Registered Plate	\$30
Sec. 4-1	Shared Permit/Plate	\$30
Sec. 4-1.3	Freshman Parking	\$25
Sec. 4-3	Display of Permits	\$5
Sec. 4-4	Counterfeiting/Altering Parking Permits	\$200
Sec. 4-5	Obtaining Parking Permits Through Unlawful Means	\$200
Sec. 4-6	Unauthorized Display Of Parking Permits	\$50
Sec. 5-1	Interference with Traffic	\$50
Sec. 5-2	Fire Lanes/Fire Hydrants	\$250
Sec. 5-3	Sidewalks and Landscape	\$30, plus cost of repair
Sec. 5-4	Speed Limits	\$20
Sec. 5-7	Vehicular Traffic at Marked Crosswalks	\$200
Sec. 5-8	Pedestrian Obstructing Traffic	\$50
Sec. 5-9	Passenger Pick Up and Discharge	\$20
Sec. 6-2	Emergencies; Law Enforcement Operational Necessities	\$50

Sec. 6-2. Emergencies; Law Enforcement Operational Necessities

Vehicle operation and parking may be prohibited under emergency and/or other law enforcement operational necessities. It shall be unlawful for any person to violate police instructions related to this section.

Sec. 6-3. Repeated Offenses

If any person is cited for violation of this Ordinance with respect to parking more than five times in a period of twelve months or more than twice in a period of thirty days, or is

determined to owe more than \$250.00 in unpaid fines, the Chancellor, through his/her/their designee(s), may cancel any parking permit issued to such person without refund of any portion of the fee paid thereof and shall cause the violator's license plate numbers to be entered on a list of repeat offenders. Once a person's license plate numbers are placed on a repeat offender list, the Vehicle is subject to impoundment or immobilization upon being parked in violation of this Ordinance. A citation found to be invalid will not be counted for purpose of this section. Any repeat offenses may be forwarded to the appropriate agency for disciplinary action(s), (i.e., the Student Attorney General for students, the Office of Human Resources and the department chair for SHRA employees, the department chair for University faculty and EHRA non-faculty employees, and UNC Health Personnel Department for health system employees).

ARTICLE VII. FEES

Sec. 7-1. Vehicle Impoundment Fee

In addition to the assessment of the applicable civil penalty pursuant to Article VI, any Vehicle parked in violation of this Ordinance may be removed to a storage area. The Chancellor or his/her/their designee(s) may refuse to authorize release of a Vehicle to the owner or custodian until the towing fee, storage fees, and all other outstanding balances owed to the Department are paid in full or a payment plan is established during normal business hours.

The owner or custodian of a Vehicle impounded under any regulation of this Ordinance may appeal the impoundment in person or in writing within ten calendar days to the Chancellor's designated Hearing Officer pursuant to Section 8-1. Submitting an appeal to the Chancellor's designated Hearing Officer does not substitute for payment of the towing or storage fees for removal of the impounded Vehicle.

The Chancellor, through his/her/their designee(s), is authorized to have towed from Campus any Vehicle violating the provisions of this Ordinance. A towing fee shall be charged, in addition to any applicable penalty for violation of the Ordinance, to reimburse the University for its costs in removing the Vehicle.

Towing fees are as follows:

<i>Standard Tow</i>	<i>Dolly Wheels Used</i>
\$90.00	\$100.00

If the operator of the Vehicle to be towed arrives at the Vehicle prior to the tow truck moving the Vehicle from where it was parked, such operator shall still be responsible for the cost of the tow fee, which is charged to the University upon the dispatch of the tow truck. If the tow truck has initiated towing actions and the Vehicle's owner has arrived, the Vehicle will not be released until the appropriate fees have been paid to the Department.

A storage fee of \$10.00 per day may be charged to the owner or custodian of a Vehicle left at the University compound for more than twenty-four hours after towing. A storage fee of

\$2.00 per day may be charged for Bicycles, skateboards, or in-line skates, as well as a \$10.00 impoundment fee.

A valid driver's license must be provided by the owner/operator of the Vehicle prior to its release from each impoundment.

Sec. 7-2. Vehicle Immobilization Fee

Any Vehicle parked in violation of this Ordinance or any parking regulation issued hereunder may be immobilized by use of a wheel boot. Notice of the application of a wheel boot shall be posted prominently in one of three locations: (1) on the driver's side of the front window of the Vehicle, (2) on the rear windshield, or (3) on the driver's side window. Placement of the notice will depend on the type of Vehicle. A Vehicle immobilization fee shall be charged, in addition to any applicable penalty for violation of the Ordinance, to reimburse the University for its costs in immobilizing the Vehicle.

The Chancellor or his/her/their designee(s) may refuse to authorize release of a Vehicle to the owner or custodian until the immobilization fee, storage fees, and all outstanding balances owed to the Department are paid in full or a payment plan established during normal business hours. Wheel boots may only be removed by the Department staff or the Department of Public Safety staff, upon payment of the \$55.00 Vehicle immobilization fee. If the operator of the booted Vehicle arrives at the Vehicle prior to the parking control officer leaving the scene, such operator shall still be responsible for the cost of the Vehicle immobilization fee. The owner or custodian of the Vehicle impounded under any regulation of this Ordinance may appeal the immobilization in person or in writing within ten calendar days to the Chancellor's designated Hearing Officer, pursuant to Section 8-1. Submitting an appeal to the Hearing Officer is not a substitute for payment of the immobilization fee.

Vehicles immobilized for longer than twenty-four hours shall be removed to a storage area. The owner/custodian of the Vehicle shall be responsible for both the immobilization and tow fees and applicable storage fees.

Sec. 7-3. Impoundment of Abandoned and Derelict Vehicles

Any Vehicle that is partially dismantled, wrecked, deemed abandoned under Section 3-7, and/or does not display a current license plate and is left in such condition for more than ten days shall have a warning tag placed on it by a parking control officer. Such tag shall provide notice that if the Vehicle is not removed within five days from the date reflected on the tag, it will be considered abandoned and derelict. Such Vehicles shall be removed at the end of the five-day period to the University storage area at owner's expense and will be disposed of in accordance with Section 7-4 of this Ordinance.

Sec. 7-4. Disposal of Abandoned and Derelict Vehicles

1. An “abandoned Vehicle” is one that has been removed to the University’s storage area pursuant to authority granted in this Ordinance and has remained in storage for longer than five days.
2. A “derelict Vehicle” is a Vehicle:
 - a. that has an expired registration and the registered and legal owner no longer resides at the address listed on the last certificate of registration on record with the North Carolina Department of Transportation;
 - b. that has major parts removed so as to render the Vehicle inoperable and incapable of passing inspections as required under existing standards;
 - c. that has the manufacturer's serial plates, Vehicle identification numbers, license plate numbers, and any other means of identification removed so as to nullify efforts to locate or identify the registered and legal owner;
 - d. for which the registered and legal owner of record disclaims ownership or releases his/her/their rights thereto; or
 - e. for which the Vehicle is more than twelve years old and does not bear a current license as required by the Division of Motor Vehicles.
3. When any derelict or abandoned Vehicle is in the University's possession, the University shall dispose of it in accordance with the General Statutes.
4. Any proceeds from the sale of a derelict or abandoned Vehicle, after costs have been deducted for removal, storage, investigation, sale, and satisfying any liens of record on the Vehicle, shall be held by the University for thirty days and paid to the registered owner upon demand. If the owner does not appear to claim the proceeds within thirty days after disposal of the Vehicle, the funds shall be deposited in the Department’s Trust Fund, and the owner’s rights therein shall be forfeited forever.
5. No person shall be held to answer in any civil or criminal action to any owner or other person legally entitled to the possession of any abandoned, lost, or stolen Vehicle for disposing of the Vehicles as provided in this section.

Sec. 7-5. Bicycle and Skateboard Impoundment Fee

1. Bicycles. It shall be lawful for the Chancellor, through his/her/their designee(s), to impound at the owner/rider's expense, any Bicycle that is considered abandoned, junked, lost/stolen, parked/stored or operated in violation of this Ordinance, or state or local fire safety regulations. It shall be lawful for the Chancellor, through his/her/their designee(s), to remove security devices attached to Bicycles for impoundment purposes. The University shall not be held liable for damages made to a Bicycle or lock while impounding or during storage of the Bicycle. UNC Police or the Department staff, upon payment of the \$10.00 Bicycle impoundment fee, may release an impounded Bicycle. Bicycles that remain stored on racks for more than thirty

days at the end of any academic term, including summer sessions, will be deemed University property.

2. Skateboards and In-line Skates. It shall be lawful for the Chancellor, through his/her/their designee(s), to impound at the owner's/rider's expense any skateboard or in-line skates that are considered abandoned, junked, lost/stolen, or operated in violation of this Ordinance. The University shall not be held liable for damages done to skateboards or in-line skates while impounded. Owners/riders of impounded skateboards or in-line skates may claim them in person at the Department in the Public Safety building, subject to the payment of the penalty fee, if applicable, under Article VI for violation of Section 5-3. Owners/riders who are under age 18 must bring a parent or guardian with them to claim impounded skateboards or in-line skates. UNC Police or the Department staff, upon payment of the \$10.00 Bicycle/skateboard impoundment fee, may release an impounded skateboard or in-line skates.

Sec. 7-6. Disposal of Junked Bicycles and Impounded Skateboards

A letter shall be sent notifying the Bicycle owner with a registered permit when a Bicycle has been impounded; when an owner is unknown, notice shall be posted in the Public Safety building. Any Bicycle unclaimed thirty calendar days after the original date of impoundment shall be deemed University property.

When the owner/rider of a skateboard or in-line skates is known, a letter shall be sent notifying the owner/rider that the skateboard or in-line skates have been impounded and informing the owner/rider how to claim the impounded skateboard or in-line skates. Where the owner/rider of an impounded skateboard or in-line skates is under age 18, a copy of the letter shall be sent to their parent or guardian, if known. When the owner/rider is unknown, notice shall be posted in the Public Safety building. Skateboards or in-line skates unclaimed within sixty days after the original date of impoundment shall be deemed University property.

ARTICLE VIII. APPEALS

Sec. 8-1. Appeals

Any person cited for violation of any portion of this Ordinance for which a civil penalty is imposed or a Vehicle is impounded or immobilized for violations may appeal in person, or in writing, or by email within ten calendar days of issuance to the Chancellor's designated Hearing Officer.

Failure to meet the ten day appeal period requirement shall result in a forfeiture of all appeal privileges. The Hearing Officer shall review all written appeals and establish limited hours to review those in-person appeals that meet the ten-day requirement.

Written appeals must be submitted on a standard appeal form, available from the Department.

If the Hearing Officer decides the appeal against the appellant, he/she/they may appeal to the Chancellor, in writing, within ten calendar days of the date of the Hearing Officer's decision.

The Chancellor may delegate to a committee or other body as he/she/they may establish authority to hear appeals on his/her/their behalf. Disposition of an appeal by a vote of the full committee to affirm without a panel hearing or by a vote of the majority of a panel in the case of an appeal having been referred to a panel for hearing shall be deemed to exhaust the available appellate procedures. Final disposition by the committee shall be understood to mean a ruling in which the committee or its panel affirms, modifies, or reverses a decision of the Hearing Officer. Any person cited to the District Court Division of the General Court of Justice for violation of this Ordinance constituting a misdemeanor must pursue his/her/their plea and appeal, if any, as provided by North Carolina law.

Submitting an appeal to the Chancellor's designated Hearing Officer does not substitute for payment of the towing, immobilization, impoundment, and/or storage fees for removal of the impounded Vehicle. Such fees must be paid in accordance with Section 7-1. If the Hearing Officer decides the appeal in favor of the appellant, the Department will refund the costs of towing and storage.

In the event that the owner or operator elects to leave the Vehicle impounded during the University's appeal process, the storage fees will be waived from the day the appeal is submitted to the Hearing Officer until the day the decision is rendered.

ARTICLE IX. REPEALS

Sec. 9-1. Former Regulations Repealed

All resolutions heretofore adopted regulating traffic and parking on the Campus are repealed. The repeal herein of these regulations shall not abate or otherwise affect any civil, criminal, or administrative action or proceeding concluded or pending on the effective date of this Ordinance. Except as otherwise provided, this Ordinance may be amended in whole or in part by action of the Board of Trustees. The effective date of this Ordinance shall be August 1, 2021.

Board of Trustees Finance, Infrastructure and Audit Committee

Semi-Annual Lease Review
July 14, 2021

FY 2021 End of Year Lease Review

Property Type	Lease Count	RSF	FY 20	FY 21	FY 22 est
Academic	2	135,632	\$3,383,072	\$3,383,072	\$3,525,954
Clinical/Lab	21	75,823	\$1,519,380	\$1,541,702	\$1,651,066
Office	56	466,874	\$11,240,295	\$11,640,134	\$11,557,200
Other	7	45,592	\$330,468	\$310,241	\$300,866
Residential	40	41,267	\$654,993	\$604,046	\$671,844
Grand Total	126	765,188	\$17,128,208	\$17,479,195	\$17,706,929

- Increase from FY20 to FY21 is 2%.
- Driven by:
 - Carolina Square 6th Floor coming online in FY 2021; and
 - Contractual rent increases.
- Increase from FY 21 to FY 22 is estimated at 1.3%.
 - Expiration of 400 Roberson Street

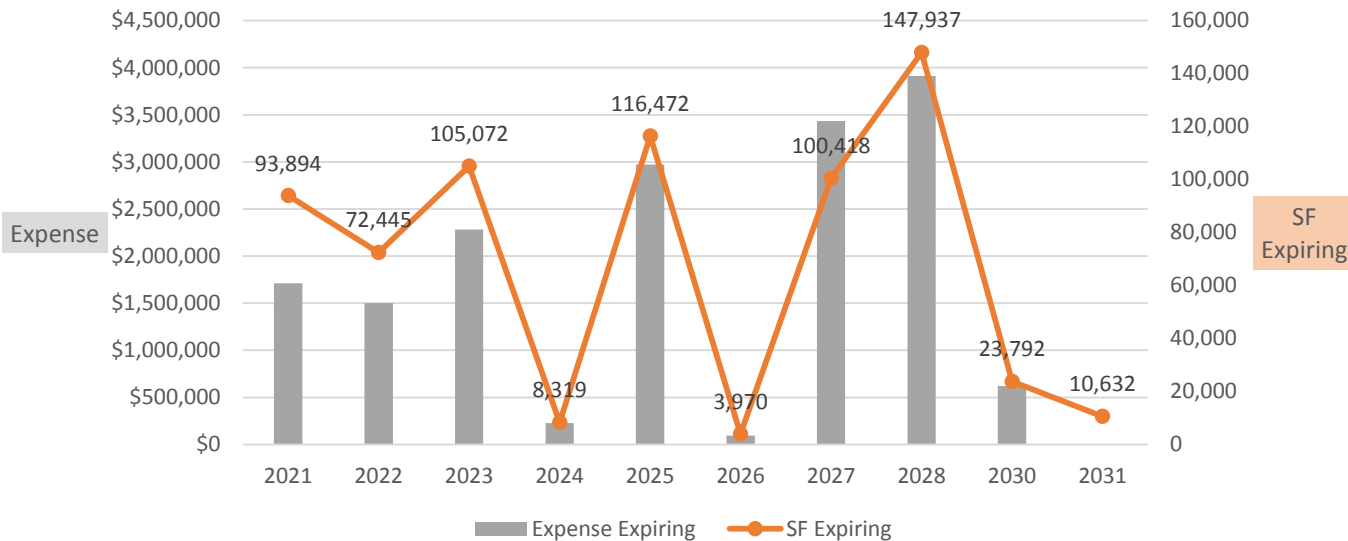
10 Largest Office Leases by Expense FY 21

Address	Department	LED	Sum of RSF	Sum of FY 21	Sum of FY22	PSF in FY 21	Note
123 West Franklin Street	Various	10/31/2027	90,445	\$3,202,297	\$3,282,199	\$35.41	
725 Martin Luther King Jr. Boulevard	Various	6/30/2025	34,777	\$845,960	\$867,109	\$24.33	
123 West Franklin Street	OUC and OVCR	5/31/2030	23,792	\$619,319	\$826,455	\$26.03	Added in FY 21
517 South Greensboro Street	FPG Child Development Institute	12/31/2023	24,418	\$605,824	\$621,121	\$24.81	
521 South Greensboro Street	Various	12/31/2023	23,532	\$585,020	\$599,645	\$24.86	
100 Europa Drive	RENCI	9/30/2021	24,469	\$560,187	\$564,299	\$22.89	
101 Renee Lynne Court	CIDD	9/30/2025	17,824	\$479,838	\$466,900	\$26.92	
100 Renee Lynn Court	Charlotte TEACCH Program	9/30/2025	16,701	\$477,561	\$463,787	\$28.59	
730 Martin Luther King Jr. Boulevard	Highway Safety Research Center and Public Health	6/30/2025	19,344	\$470,548	\$482,312	\$24.33	
400 Roberson Street	Service Center of Excellence	9/30/2021	17,864	\$439,113	\$110,583	\$24.58	Expires FY 22

Users of Leased Space by Division/School

School	Lease Count	RSF Total	FY 20	FY 21	FY 22 est
School of Medicine	70	187,783	\$3,537,647	\$3,540,737	\$3,661,242
Vice Chancellor for Research	18	303,475	\$7,543,524	\$8,126,478	\$8,488,158
School of Public Health	8	141,135	\$3,750,090	\$3,761,084	\$3,775,421
Chancellor's Office	4	9,163	\$186,394	\$160,393	\$135,878
College of Arts and Sciences	4	19,845	\$182,486	\$151,369	\$270,482
Provost Office	4	13,111	\$291,550	\$297,500	\$304,579
Communications	3	25,374	\$126,707	\$34,544	\$9,759
Office of University Development	3	15,919	\$330,413	\$340,481	\$348,086
School of Law	2	3,000	\$52,649	\$54,334	\$51,494
School of Pharmacy	2	7,688	\$213,193	\$81,268	\$72,927
Vice Chancellor for Innovation, Entrepreneurship and Economic Development	2	6,669	\$130,613	\$107,262	\$83,942
Other	6	32,026	\$782,943	\$823,745	\$504,962
Total	126	765,188	\$17,128,208	\$17,479,195	\$17,706,929

Schedule of Current Expirations



- 16 Office Leases Expire in 2021.
- Represents
 - \$1.7m in expense
 - 93.8k sf
- 3 of the 2021 leases will expire.
- Pursuing opportunities to consolidate and rationalize portfolio where it makes sense.

Board of Trustees Finance, Infrastructure and Audit Committee

Semi-Annual Capital Improvement Projects Report
July 14, 2021

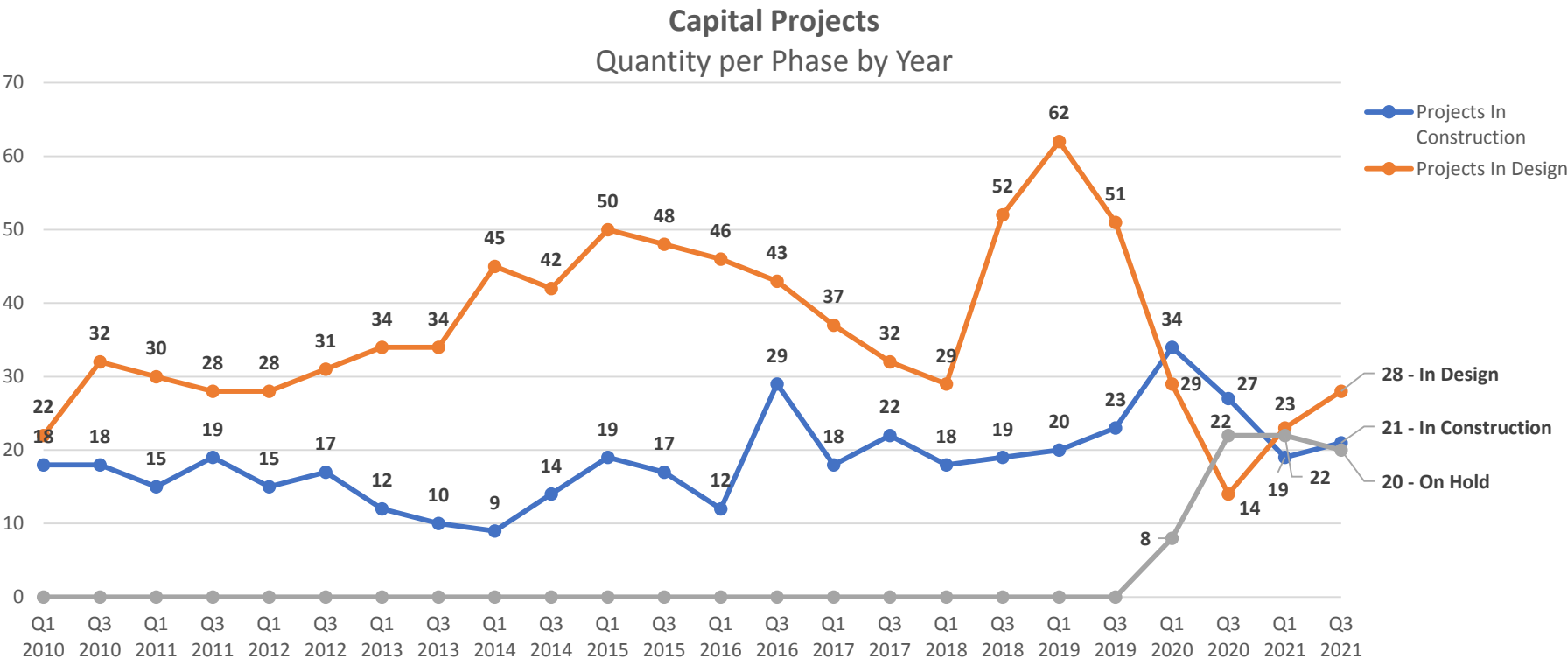
Semi-annual Capital Report

Projects in Design and Construction, 2010- 2020

Year	Month	Total Projects	# In Construction	\$ In Construction	# In Design	\$ In Design	# On Hold	\$ On Hold
2010	Jan	40	18	\$ 600,252,605	22	\$ 409,120,032	0	\$ -
2010	July	50	18	\$ 618,429,022	32	\$ 539,620,032	0	\$ -
2011	Jan	45	15	\$ 605,745,206	30	\$ 474,190,032	0	\$ -
2011	July	47	19	\$ 802,905,823	28	\$ 292,000,000	0	\$ -
2012	Jan	43	15	\$ 742,125,183	28	\$ 313,100,000	0	\$ -
2012	July	48	17	\$ 655,508,823	31	\$ 309,600,000	0	\$ -
2013	Jan	46	12	\$ 550,585,206	34	\$ 389,726,000	0	\$ -
2013	July	44	10	\$ 311,575,000	34	\$ 334,449,095	0	\$ -
2014	Jan	54	9	\$ 338,372,095	45	\$ 337,177,000	0	\$ -
2014	July	56	14	\$ 349,553,714	42	\$ 376,843,592	0	\$ -
2015	Jan	69	19	\$ 377,846,839	50	\$ 423,639,550	0	\$ -
2015	July	65	17	\$ 365,166,669	48	\$ 304,163,543	0	\$ -
2016	Jan	58	12	\$ 333,622,316	46	\$ 324,057,991	0	\$ -
2016	July	72	29	\$ 434,745,367	43	\$ 341,359,544	0	\$ -
2017	Jan	55	18	\$ 175,227,717	37	\$ 372,416,500	0	\$ -
2017	July	54	22	\$ 266,078,688	32	\$ 349,812,207	0	\$ -
2018	Jan	47	18	\$ 274,080,528	29	\$ 344,807,071	0	\$ -
2018	July	71	19	\$ 304,079,288	52	\$ 310,406,734	0	\$ -
2019	Jan	82	20	\$ 286,371,191	62	\$ 346,795,502	0	\$ -
2019	July	74	23	\$ 119,661,515	51	\$ 394,369,547	0	\$ -
2020	Jan	71	34	\$ 229,924,428	29	\$ 82,968,126	8	\$ -
2020	July	63	27	\$ 43,307,804	14	\$ 227,101,740	22	\$ 210,219,177
2021	Jan	64	19	\$ 179,135,516	23	\$ 222,232,360	22	\$ 198,852,677
2021	July	69	21	\$ 186,109,016	28	\$ 219,720,907	20	\$ 193,897,770

Semi-annual Capital Report

Number of Projects in Design and Construction, 2010-2020

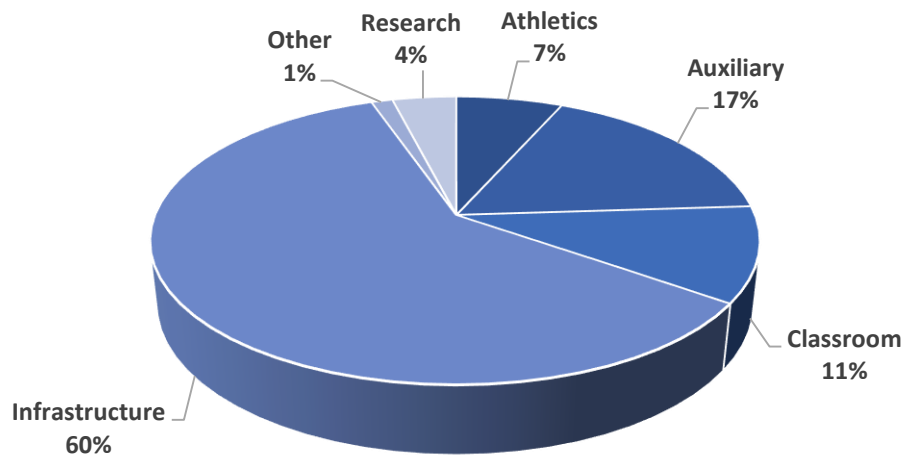


Semi-annual Capital Report

Projects by Facility Type

All Active Projects

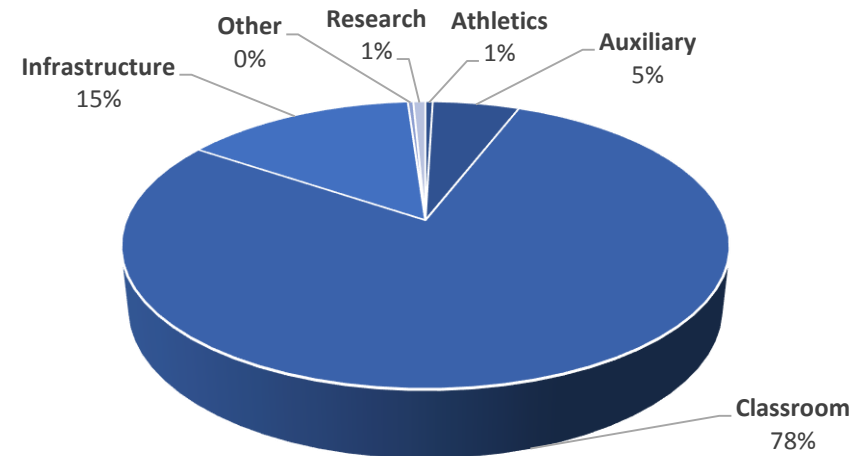
Facility Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects

Facility Type - % of Total Authority



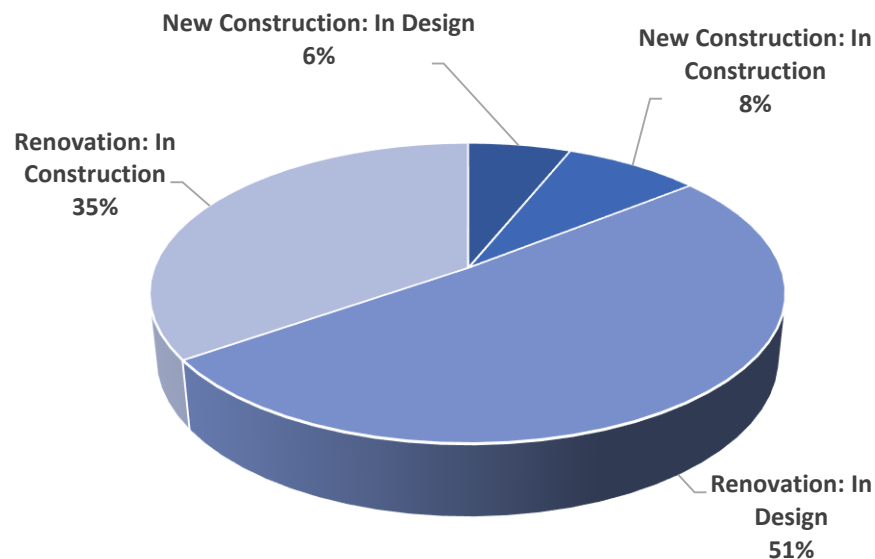
Note: % in pie chart reflects percentage of total authority (design and construction)

Semi-annual Capital Report

Distribution of Projects by Construction Type

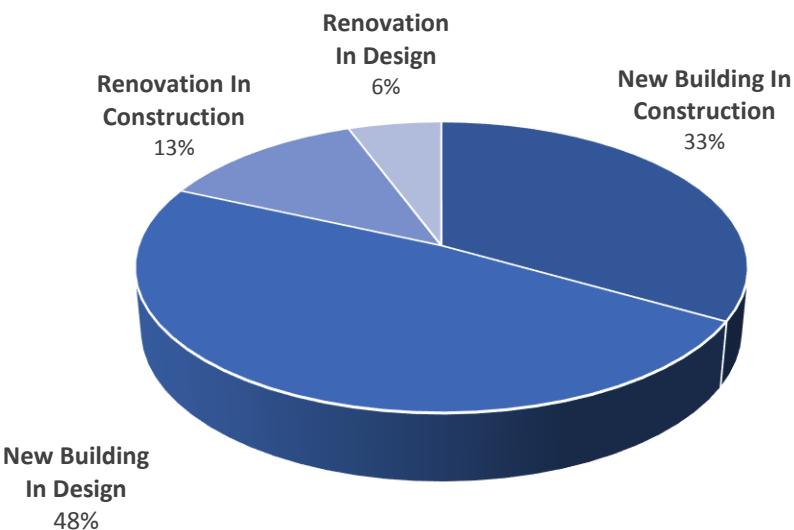
All Active Projects

Construction Type - % of Number of Projects



All Active Projects

Construction Type - % of Total Authority



Board of Trustees Finance, Infrastructure and Audit Committee

Kenan Flagler Business School – McColl Addition and
Renovations
July 14, 2021

McColl Building Renovation and Addition

PROJECT STATUS

SCHEDULE

JULY 2017	LEGISLATIVE APPROPRIATION OF \$1M PLANNING AUTHORITY
NOVEMBER 2017	BOARD OF TRUSTEES APPROVAL OF DESIGNER
JULY 2018	BOARD OF TRUSTEES SITE APPROVAL
JULY 2020	LEGISLATIVE APPROPRIATION OF \$75M
NOVEMBER 2020	BOARD OF TRUSTEES APPROVAL OF CONSTRUCTION MANAGER
<i>JULY 2021</i>	<i>DESIGN DEVELOPMENT PHASE</i>
FALL 2022	CONSTRUCTION START
FALL 2024	NEW BUILDING OPENS
FALL 2025	MCCOLL RENOVATION COMPLETE

BUDGET

- TOTAL PROJECT BUDGET = \$150M
\$75M STATE LEGISLATURE COMMITMENT
\$75M KFBS FUNDRAISING COMMITMENT
- \$77M PLEDGED AS OF APRIL 30, 2021

McColl Building Renovation and Addition

IMPACT

NC WORKFORCE PIPELINE

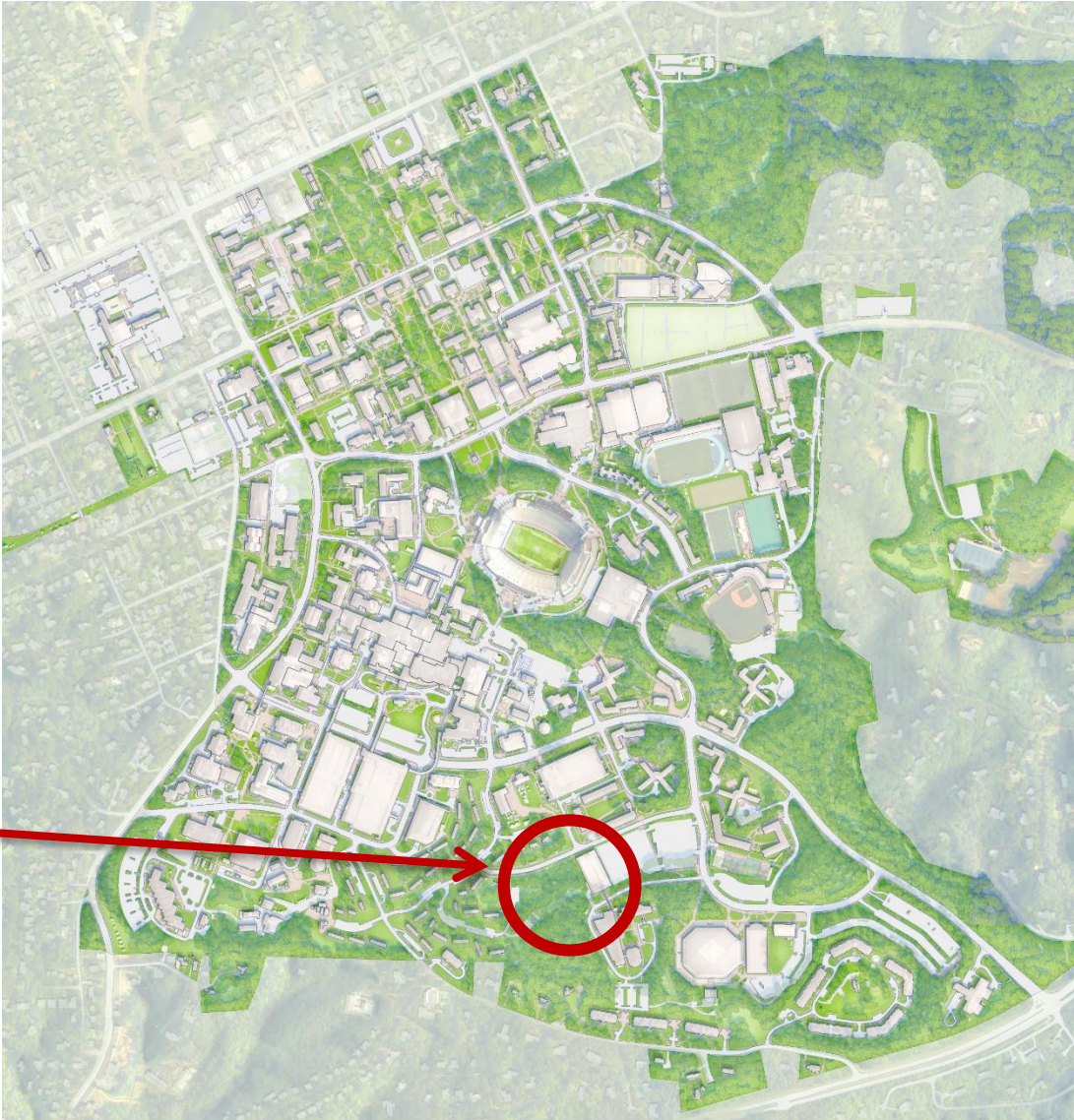
- NEW GRADUATE PLACEMENTS (2020 ACTUALS)
 - FULL TIME MBA – 82% PLACED 90 DAYS POST-GRADUATION, \$128K AVERAGE SALARY
 - UNDERGRAD BUSINESS – 95% PLACED 90 DAYS POST-GRAD, \$65K AVERAGE SALARY

BUILDING ALLOWS KFBS TO MEET RISING DEMAND

- 50% GROWTH COMMITMENT REACHED IN AY 26-27. ASPIRATION IS 100% GROWTH
- 65% NC RESIDENTS, EXPECT TO INCREASE IN-STATE TO 70% WITH 50% GROWTH, AND TO 75% WITH 100% GROWTH

McColl Building Renovation and Addition

PROJECT LOCATION



McColl Building Renovation and Addition



McColl Building Renovation and Addition



McColl Building Renovation and Addition



McColl Building Renovation and Addition



VIEW FROM KENAN DRIVE

McColl Building Renovation and Addition



VIEW FROM MAIN ENTRY ALONG BLYTHE DRIVE

McColl Building Renovation and Addition



VIEW FROM BLYTHE DRIVE LOOKING EAST

McColl Building Renovation and Addition



VIEW FROM FOREST

McColl Building Renovation and Addition



VIEW FROM FOREST TOWARDS BLYTHE DRIVE

McColl Building Renovation and Addition



VIEW FROM FOREST PAVILION

Board of Trustees Finance, Infrastructure and Audit Committee

Semi-Annual Capital Improvement Projects Report
July 14, 2021

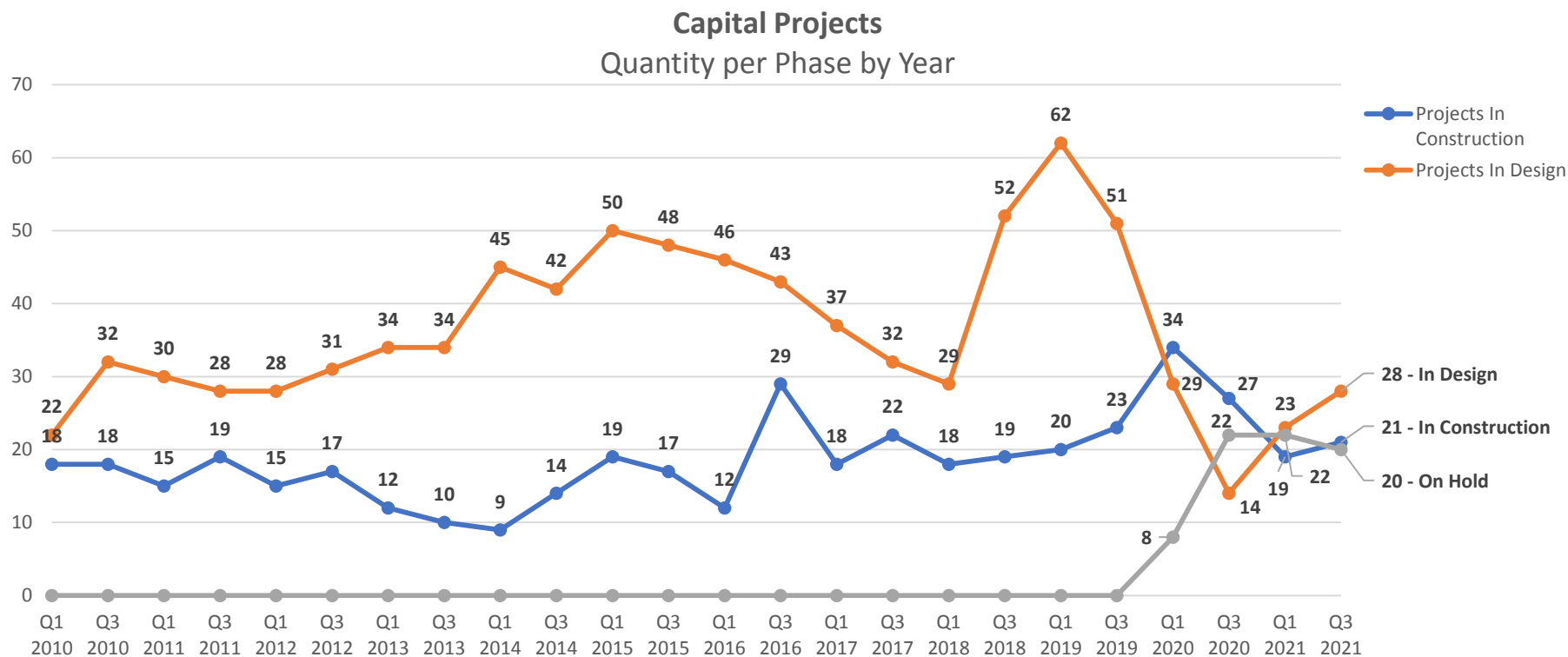
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Semi-annual Capital Report

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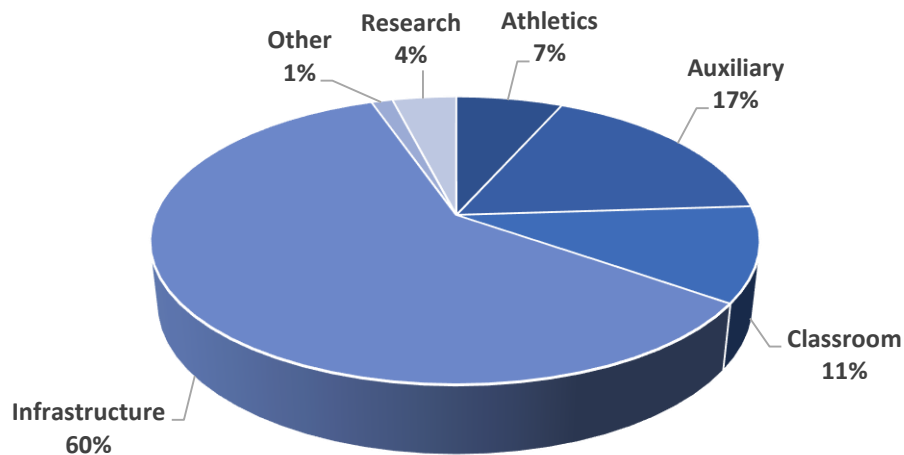


Semi-annual Capital Report

Projects by Facility Type

All Active Projects

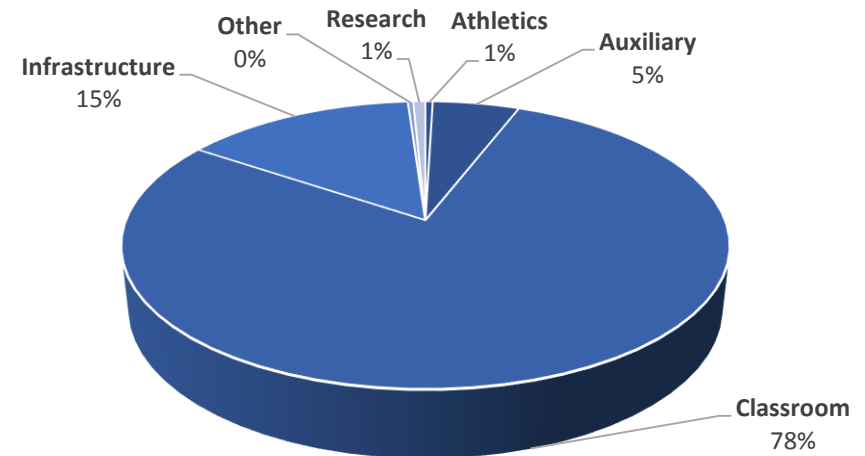
Facility Type - % of Number of Projects



Note: % in pie chart reflects percentage of number of projects (design & construction)

All Active Projects

Facility Type - % of Total Authority



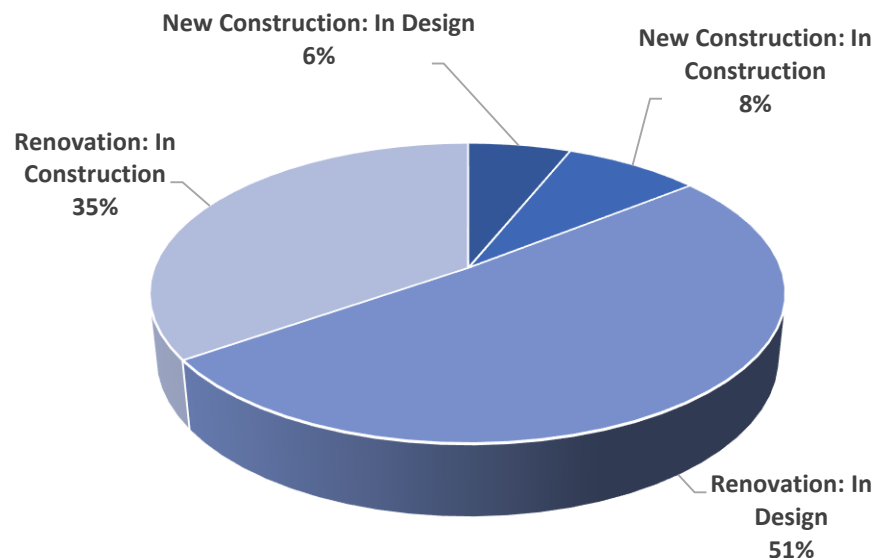
Note: % in pie chart reflects percentage of total authority (design and construction)

Semi-annual Capital Report

Distribution of Projects by Construction Type

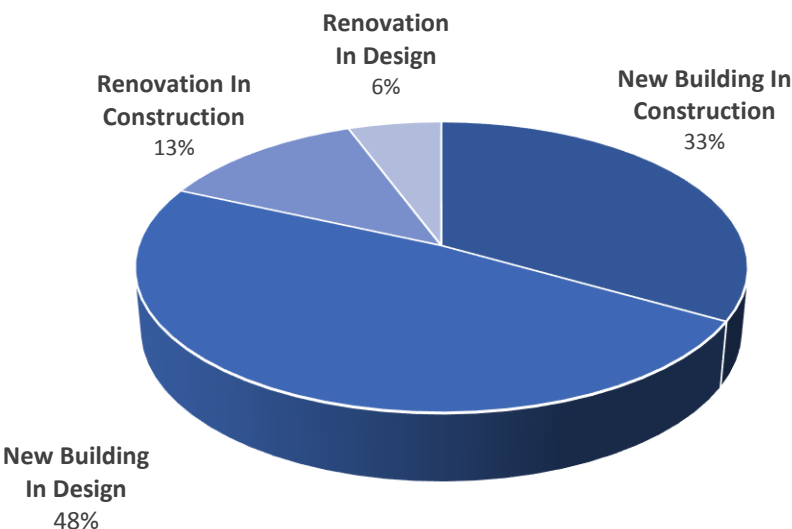
All Active Projects

Construction Type - % of Number of Projects



All Active Projects

Construction Type - % of Total Authority



Financial Update

Nathan Knuffman

Vice Chancellor for Finance and Operations

July 14, 2021

Financial Strategy



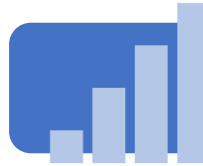
Respond to COVID-19



Reform the budget



Address deferred maintenance



Build on institutional strength



Improve financial performance

Credit Rating Feedback

- Ratings reviewed by Moody's, S&P, and Fitch in May 2021
- **Very positive** feedback from all three agencies:
 - Exceptional strategic position aided by superior student demand and large sponsored research platform
 - Uncommonly strong support from the State of North Carolina
 - Substantial asset base and strong donor support
 - Management strength
- Noted areas of pressure:
 - Operating margin lower than peers
 - Volatility of growing patient care revenues
 - Cash position lower than peers
 - Limits on tuition increases

The University's credit rating was re-affirmed at the highest level (**triple-A**) with a **stable** outlook by all three agencies

Peer Comparison

- Even with strong comments from rating agencies, UNC lags most financial metrics as compared to “Triple-A” peers
- Heat map of peer institutions with respect to Moody’s scorecard and other metrics

	UNC	University of Washington	University of Virginia	University of Michigan	Indiana University	Purdue University
Fiscal Year	2020	2020	2019	2020	2020	2020
Scorecard Metrics						
Operating Revenue (\$, in Millions)	3,186	6,413	3,560	9,193	3,337	2,744
Annual Change in Operating Revenue (%)	(1.1)	3.5	5.1	1.3	3.0	1.4
Operating Cash Flow Margin (%)	6.4	8.9	10.3	8.0	6.1	14.2
Maximum Single Contribution	28.1	32.6	48.3	51.9	48.6	55.2
Total Cash & Investments (\$, in Millions)	4,430	6,912	10,062	16,015	4,467	4,602
Spendable Cash & Investments to Operating Expenses (x)	0.9	0.8	2.3	1.5	0.9	1.4
Monthly Days Cash on Hand (x)	133.8	166.7	191.7	179.7	206.1	346.6
Spendable Cash & Investments to Total Debt (x)	2.3	2.1	3.5	4.1	2.7	3.1
Total Debt-to-Cash Flow (x)	6.5	4.2	6.3	4.4	5.6	3.0
Other Ratios						
Debt Service to Operating Expenses (%)	2.6	3.0	2.8	1.8	2.9	3.6
Annual Debt Service Coverage (x)	2.5	3.0	3.7	4.5	2.1	4.2
Operational and Demographic Data						
Total Undergraduate FTE	18,965	40,885	16,640	40,934	66,196	46,737
Total Graduate FTE	9,055	19,944	7,698	17,872	14,363	9,430
Total Enrollment FTE	28,020	60,829	24,338	58,806	80,559	56,167
First Year Student Selectivity Ratio (%)	25.0	59.8	23.9	26.1	80.1	67.1
First Year Student Matriculation Ratio (%)	42.6	28.8	40.1	40.5	25.9	23.1
Net Tuition per Student (\$)	12,147	16,185	21,379	22,560	16,342	22,861

Looking Forward – Priorities, Improvements and Next Steps

- **All funds budget improves financial management & governance**
 - Quarterly performance reports, tracking budgets to actuals
 - Review of fund authority and management
 - Policy on reserve levels and management
 - Stronger engagement with the BOT
 - Implement next steps in capital budgeting
- **Maintain budget discipline and increase capabilities**
 - Budgeting tools need enhancement
 - Analytical processes need refinement
 - Greater refinement of budget categories and revenue allocation
- **Staffing and training**
 - Consider hiring analysts
 - Training campus users
 - Enhancing financial literacy

Questions