BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill
March 24, 2021

The Board of Trustees met in regular session on Thursday, March 24, 2021 via zoom teleconference hosted in Hill Ballroom, Carolina Inn. Chair Stevens convened the meeting at 9:00 a.m.

WELCOME
Chair Stevens shared a few logistics to begin the meeting. He also indicated that due to recent amendments to the North Carolina General Statutes concerning virtual meetings by public bodies, all votes will be by roll call. Additionally, all chats, instant messages, texts, and other communications between members of the board regarding the transaction of the public business during the remote meeting are deemed a public record.

ROLL CALL
Trustee Artis Neal called the roll and the following members were present:
Teresa Artis Neal, Secretary
David L. Boliek, Jr.
Jefferson W. Brown
G. Monroe Cobey
R. Gene Davis, Jr., Vice Chair
Charles G. Duckett
Kelly Matthews Hopkins
Allie Ray McCullen
Ralph W. Meekins, Sr.
E. Reeves Moseley
John P. Preyer
Richard Y. Stevens, Chair

Trustee Haywood Cochrane was not in attendance. All members were present in-person and votes were handled according to open meetings law.

Trustee Artis Neal indicated that there was a quorum.

STATE GOVERNMENT ETHICS ACT
Chair Stevens read the following statement:
As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees’ meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA
The following items were presented for approval on the consent agenda:
- The minutes of the January 28, 2021 regular meeting
- Written ballot dated March 9, 2021
- Amendment to Trustees’ Regulation on Honorary Degrees
- Resolution of Appreciation for Vincas Steponaitis
- Resolution of Pin Design Adoption (ATTACHMENTS A-E)

Trustee Boliek made a motion to approve the consent agenda. Trustee Preyer seconded, and the motion passed unanimously.

BOARD OF TRUSTEE CHAIR’S REMARKS
- Chair Stevens thanked everyone for joining the meeting today.
- Chair Stevens welcomed BOG liaison David Powers to the meeting and offered him remarks.
- The Chair thanked every member of the campus community for their hard work during this difficult time. He also acknowledged that March 23 marks one year of remote instruction.
- Chair Stevens shared that the Chancellor will discuss fall planning updates in his remarks and reflected on the last year.
- The Chair shared excitement for the upcoming May commencement celebration where Dr. Anthony Fauci and Dr. Kizzmekia Corbett will be speaking.
- Chair Stevens acknowledged the Asian-American community at Carolina and the recent violence. Also, shared his commitment to the work of the Asian American Center at UNC.
- The Chair thanked the staff for their efforts to make the meeting happen.
- Chair Stevens thanked student body president Reeves Moseley for his leadership over the last year.
Chair Stevens concluded his remarks by calling upon Trustee Moseley for his remarks.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

**STUDENT BODY PRESIDENT’S REMARKS**

- Trustee Moseley reflected on his administration’s progress this year and thanked the board for their support.
- Trustee Moseley shared updates from the Graduate and Professional Student Federation.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

Chair Stevens called upon Secretary Artis Neal to read a resolution of appreciation.

**RESOLUTION OF APPRECIATION**

**REEVES MOSELEY**

**THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL**

**BOARD OF TRUSTEES**

**WHEREAS**, Reeves Moseley served as President of the University’s student body during the 2020-2021 academic year, and spoke ardently and frankly on behalf of all his fellow students as a valued member of the University’s Board of Trustees; and,

**WHEREAS**, Mr. Moseley unflaggingly focused on representing students across our University by identifying, uplifting, and supporting the voices of all Carolina students; and,

**WHEREAS**, Mr. Moseley’s personal commitment to increase diversity and advocacy for underrepresented communities and organizations helped advance a culture of belonging, kindness and respect for Carolina’s students; and,

**WHEREAS**, Mr. Moseley will be remembered as a student leader who listened to others, advocated for changes that impact student life in a positive way, and ensured under his leadership that Student Government was a platform students could trust to empower and uplift their voices; and,

**WHEREAS**, Mr. Moseley rose to the greatest leadership challenge faced by any recent President of the University’s student body by assisting University leadership as it worked tirelessly to continue Carolina’s mission of teaching, research and service in new ways as the community faced a new world brought about by the novel coronavirus; and,

**WHEREAS**, Mr. Moseley helped the University navigate the COVID-19 pandemic through his significant contributions as a Co-Chair of the Chancellor’s Campus and Community Advisory Committee which voiced concerns and raised suggestions of students on topics ranging from COVID-19 testing and mental health resources to academic requirements and the representation of marginalized communities who have been disproportionately impacted by the COVID-19 pandemic; and,

**WHEREAS**, Mr. Moseley served as a Buckley Public Service Scholar and is currently a Kenan Scholar in Business and Public Policy committing his years on campus to serving the campus community through the servant leadership and policy development; and,

**WHEREAS**, Mr. Moseley, as an undergraduate senator, introduced the University’s first “Mental Health Awareness Week” bill to promote healthy living on and around campus, ultimately informing the University’s decision to adopt Wellness Days as part of its response to the COVID-19 pandemic and the need for student wellness; and,

**WHEREAS**, Mr. Moseley demonstrated courage and selflessness in his “Who I Am” op-ed in the Daily Tar Heel, creating space for fellow students to be themselves and live their own truths during their time at Carolina and beyond; and,

**WHEREAS**, Mr. Moseley, during his service as a trustee, provided valuable counsel and input to the Board and always did so while displaying leadership, compassion and wit, and from his first meeting made it readily apparent why his fellow students elected him as President of the student body; and

**NOW, THEREFORE, BE IT RESOLVED THAT** the Board of Trustees of the University of North Carolina at Chapel Hill thanks and congratulates Reeves Moseley for his outstanding service as student body president and as a trustee and wishes him all the best as a soon-to-be Tar Heel alumnus.

Vice Chair Davis made a motion to adopt the resolution. Trustee Duckett seconded, and it
passed unanimously.

CHANCELLOR'S REMARKS AND FALL PLANNING UPDATE

- Chancellor Guskiewicz began his remarks by echoing Chair Stevens' support of the Asian-American community at Carolina.
- Chancellor Guskiewicz shared statistics on the COVID-19 testing program on campus and the status of the spring semester.
- The Chancellor provided updates on admissions and enrollment.
- The Chancellor then shared numerous updates from across campus, and updates on the Governor’s budget proposal, READDI, and Carolina's economic development strategy with downtown Chapel Hill.
- To conclude, Chancellor Guskiewicz introduced Judith Cone and Anita Brown-Graham to provide an update on Carolina Next and Carolina Across 100.

[A copy of these remarks is in the Office of the Assistant Secretary and at bot.unc.edu.]

SERVE TO BENEFIT SOCIETY – CAROLINA NEXT UPDATE

Chancellor Kevin Guskiewicz introduced Judith Cone, Vice Chancellor for Innovation, Entrepreneurship and Economic Development and Anita Brown-Graham, Gladys Hall Coates Distinguished Professor of Public Law and Government and Director of ncIMPACT. Ms. Cone presented an update on the strategic plan initiative “serve to benefit society”. Following her presentation, Ms. Brown-Graham shared an update on the new Carolina initiative “Carolina Across 100”. Following their presentations, Ms. Cone and Ms. Brown-Graham answered questions from the committee.

A copy of this presentation is in the Office of the Assistant Secretary and at bot.unc.edu.

Chair Stevens called upon Secretary Artis Neal to read a resolution of appreciation.

RESOLUTION OF APPRECIATION

JUDITH CONE

THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL

BOARD OF TRUSTEES

WHEREAS, Judith Cone joined the University in 2009 and in 2015 began her service as the University’s first vice chancellor for innovation, entrepreneurship and economic development, and has provided leadership, service and commitment to the University and the state of North Carolina in this critical role; and,

WHEREAS, Ms. Cone distinguished herself as an invaluable leader, continuously seeking to strengthen an intentional culture of innovation and entrepreneurship on campus and in our communities; and,

WHEREAS, Ms. Cone created Innovate Carolina, a University-wide initiative for innovation and entrepreneurship where innovators thrive by developing new ideas to solve the most pressing problems in North Carolina and around the world; and,

WHEREAS, Ms. Cone implemented the first comprehensive innovation roadmap for Carolina, crafted jointly with the UNC Board of Trustees, senior leaders, alumni, faculty, staff, students and community members, which set the stage for the adoption of innovation as a key pillar in the University’s strategic framework, The Blueprint for Next, and now its strategic plan, Carolina Next: Innovations for Public Good; and,

WHEREAS, Ms. Cone added KickStart Venture Services to Innovate Carolina and expanded it to guide and educate faculty as they navigate the complex world of commercializing intellectual property resulting from their research; and,

WHEREAS, Ms. Cone has been a mentor to student entrepreneurs, and under her team’s management, the student innovation community 1789, has expanded to more than 250 student members and has supported more than 260 student entrepreneurial teams and ventures; and,

WHEREAS, Ms. Cone combined several key initiatives, including technology transfer, into a unified, dedicated unit, the Office of Technology Commercialization, which she has successfully led and bolstered to translate research discoveries into commercial products and services that improve lives, strengthen the economy and generate revenue for the University; and,

WHEREAS, building on the relationship with Duke and NC State, Ms. Cone founded the Carolina Angel Network whose mission is to support the Carolina entrepreneurial community with an angel investing platform that leverages the power of our alumni network; and,
WHEREAS, Ms. Cone has built a strong foundation by developing a talented team that will continue to advance the initiatives and programs that she inspired at Carolina as innovation and entrepreneurship remains a top strategic priority for our University; and,

WHEREAS, Ms. Cone has been a tireless advocate for innovation at the University, a key adviser to the business community and a strategic counselor to boards and other universities seeking to learn from Carolina;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill expresses its sincere and profound gratitude to Judith Cone and offers its deepest appreciation for her innovative and inspired leadership, her unwavering commitment to the University and to the state of North Carolina. We thank her for her service and wish her the best in her well-deserved retirement from Carolina.

Vice Chair Davis made a motion to adopt the resolution. Trustee Duckett seconded, and it passed unanimously.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE
Vice Chair Davis presented a review of the External Relations Committee meeting. There were no items for action in open session. Vice Chair Davis then shared the items presented for information:

- Communications update given by Joel Curran, Vice Chancellor for Communications
- Public Affairs update given by Clayton Somers, Vice Chancellor for Public Affairs and Secretary of the University

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE
Trustee Preyer presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the full board for action.

Spending Authority
- Marsico Hall 9.4T MRI Advance Planning
  This project will renovate 2,000 square feet in the UNC Biomedical Research Imaging Center (BRIC) to house a new 9.4T MRI and the associated control and equipment rooms. As part of this renovation, the project will renovate an underutilized server room to house procedure spaces displaced by the new 9.4T MRI. The renovation includes the associated construction, design and soft costs for enabling projects as required. A recently awarded NIH grant will fund the MRI equipment separately from this funding request.

  The budget for advance planning is $300,000 and will be funded from School of Medicine clinical receipts. At the conclusion of the advance planning phase, a request will be made to the Board of Governors for spending authority for the complete project cost.

  (ATTACHMENT F)

- Fetzer Hall Racquet Sports Renovation
  This scope of this project is to renovate twenty existing racquet courts, including conversion of four existing racquetball courts to international squash courts and replacement of front wall systems and flooring, restripe floors and walls for international competition and provide new rear glass wall system to shorten court to proper depth; convert two existing racquetball courts to multi-purpose fitness rooms and two existing squash courts into ergometer/cardiovascular rooms.

  The project budget is $590,000 and will be funded from gifts.

  (ATTACHMENT G)

Self-Liquidating Debt Resolution
RESOLUTION OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
APPROVING THE ISSUANCE OF SPECIAL OBLIGATION BONDS

WHEREAS, under Article 3, Section 116D General Statutes of North Carolina (the "Act") the Board of Governors (the "Board of Governors") of the University of North Carolina System (the "UNC System") may issue special obligation bonds, payable from obligated resources to pay the costs of acquiring, constructing or providing a special obligation project at one of the
constituent institutions of the UNC System or refunding any obligations previously issued by the Board of Governors;

WHEREAS, the University of North Carolina at Chapel Hill ("UNC-Chapel Hill") will request the Board of Governors to issue its special obligation bonds in one or more series to be known as "The University of North Carolina at Chapel Hill General Revenue Bonds" or "The University of North Carolina System Commercial Paper Bonds (UNC at Chapel Hill/NC State)", with appropriate series designations for each series (collectively, the "Bonds"), the proceeds of which will be applied to (1) financing the costs of the projects approved by the North Carolina General Assembly in S.L. 2020-66, AN ACT TO AUTHORIZE THE ACQUISITION OR CONSTRUCTION AND THE FINANCING, WITHOUT APPROPRIATIONS FROM THE GENERAL FUND, OF CERTAIN CAPITAL IMPROVEMENT PROJECTS OF THE CONSTITUENT INSTITUTIONS OF THE UNIVERSITY OF NORTH CAROLINA (S.B. 733) (collectively, the "Special Obligation Bond Projects"), including (a) the Morehead Chemistry Laboratory HVAC Upgrades and (b) Campus-Wide Life Safety Upgrades – Phase 1 and (2) the costs of issuing the Bonds; and

WHEREAS, Section 116D-26(b) of the Act requires the Board of Trustees of UNC-Chapel Hill to approve the issuance of the Bonds for the Special Obligation Bond Projects;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of the University of North Carolina at Chapel Hill as follows:

Section 1. Approval of Issuance of Bonds. The issuance of the Bonds for the Special Obligation Bond Projects is approved.

Section 2. Effective Date. This Resolution is effective immediately.

(ATTACHMENT H)

Trustee Preyer made a motion to adopt the resolution and approve the two spending authority items. Vice Chair Davis seconded, and the motion passed.

The following items were presented to the committee for information:
- Development report given by David Routh, Vice Chancellor for University Development
- Comprehensive Annual Financial Report update given by Nathan Knuffman, Vice Chancellor for Finance and Operations
- Budget update given by Nathan Knuffman, Vice Chancellor for Finance and Operations and Fouad Abd-El-Khalick, Dean of the School of Education

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE
Trustee Duckett presented the report from the University Affairs Committee. Trustee Duckett presented one item for action to the full board.

Continuation of Tenure Clock Extension
This memorandum sets forth a temporary amendment to the Trustee Policies and Regulations Governing Academic Tenure in the University of North Carolina at Chapel Hill. The temporary policy amendment described below is effective for a period of one (1) year beginning May 20, 2021 and ending May 20, 2022 unless further extended or otherwise altered by the Board.

Section 2.c.6.ii. of the Trustee Policies and Regulations Governing Academic Tenure in the University of North Carolina at Chapel Hill is hereby temporarily amended as follows:

(iii) Special provisions for extending the maximum probationary period

For reasons of health, requirements of childbirth or child care, or similar compelling circumstances, a faculty member holding a probationary term of appointment at the rank of assistant professor or associate professor may request a written memorandum of amendment extending the term of the current appointment and thereby the maximum probationary period with no resulting change in normal employment obligations, in order to provide the faculty member additional time to demonstrate fully his or her professional qualifications for reappointment or permanent tenure. Extensions under this subsection (iii) may be granted in increments not to exceed 12 months, up to a maximum of 24 months (including any extensions that may have been granted under subsection (ii), above), except that a single extension beyond a maximum of 24 months may be approved by the Office of the Executive Vice Chancellor and Provost for reasons related to the COVID-19 pandemic.

(ATTACHMENT I)
Trustee Duckett made a motion to adopt the amendment. Vice Chair Davis seconded, and it passed unanimously.

Trustee Duckett shared the items presented for information:
- Employee Forum update given by Shayna Hill, Chair
- Economic Development Strategy given by Kevin Guskiewicz, Chancellor and Doug Rothwell

A full review of the committee meeting is in the committee minutes in the Office of the Assistant Secretary.

Chair Stevens called upon Trustee Brown for a resolution.

RESOLUTION TO AFFIRM FACULTY COUNCIL’S STATEMENT ON SPEECH AT THE UNIVERSITY

WHEREAS, as the oldest state university in the nation, The University of North Carolina at Chapel Hill has a long-standing commitment to protect and promote freedom of expression as core to its educational mission; and

WHEREAS, in 2018, the Faculty Council of The University of North Carolina at Chapel Hill reaffirmed this commitment to free and open inquiry by adopting its Statement on Speech at The University of North Carolina at Chapel Hill which set forth, among other things, that the “ability to speak freely, debate vigorously, and engage deeply with differing viewpoints is the bedrock of our aspirations at Carolina;” and

WHEREAS, in 2020, the Board of Trustees adopted the strategic plan Carolina Next: Innovations for Public Good which set forth, among other things, that a “Carolina education must focus on the skills needed for public engagement, including listening, perspective-taking, civil discussion, and frank disagreement, along with critical evaluation of evidence, probabilistic thinking and analysis of causal pathways;”

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill strongly supports and affirms the Faculty Council’s Statement on Speech at The University of North Carolina at Chapel Hill as set forth in Resolution 2018-3 of the Faculty Council (a copy of which is attached hereto).

(ATTACHMENT J)

Faculty Resolution 2018-3 is attached as [ATTACHMENT K]. Trustee Brown made the motion to adopt the resolution. Trustee Hopkins seconded, and the motion passed unanimously.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Artis Neal, and seconded by Vice Chair Davis, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), (6), (7), and (9). The motion passed unanimously.

RECONVENE MEETING IN OPEN SESSION

Vice Chair Davis made a motion to return to open session. Secretary Artis Neal seconded, and the motion passed unanimously.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS ITEMS

Trustee Duckett made a motion to approve the items. Vice Chair Davis seconded, and the motion passed unanimously. Chair Stevens stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT L)

ADJOURNMENT

There being no further business to come before the Board, Chair Stevens called for a motion to adjourn. Trustee Duckett made the motion; Trustee Preyer seconded, and the motion passed unanimously. Chair Stevens adjourned the meeting at 11:25 am.

Clayton Somers, Assistant Secretary