



OPEN SESSION

FOR ACTION

1. Designer Approval
 - Art Lab Renovations Attachment A
 - Carrington Hall Classroom Upgrades Attachment B
 - School of Medicine High Throughput Sequencing Facility Attachment C
 - West Drive Street Improvements Attachment D

Anna Wu, Associate Vice Chancellor for Facilities Services
2. Site Approval Attachment E
 - Carroll Hall Addition

Anna Wu, Associate Vice Chancellor for Facilities Services
3. Demolition Approval Attachment F
 - Phillips Annex

Anna Wu, Associate Vice Chancellor for Facilities Services
4. Design Approval Attachment G
 - Medical Education Building

Anna Wu, Associate Vice Chancellor for Facilities Services
5. Property Acquisition by Lease Attachment H
 - Equal Opportunity and Compliance & Title IX

Gordon Merklein, Associate Vice Chancellor for University Real Estate Ops.
6. Annual Endowment Fund Report Attachment I

Jonathan Pruitt, Vice Chancellor for Finance & Operations
7. Tuition and Fees Proposal Attachment J

Jonathan Pruitt, Vice Chancellor for Finance & Operations

FOR INFORMATION ONLY (No formal action is requested at this time)

1. Preliminary Design Review Attachment K
 - Kenan-Flagler Business School Addition and Renovation

Anna Wu, Associate Vice Chancellor for Facilities Services
2. Development Report

David Routh, Vice Chancellor for University Development

COMMITTEE MEMBERS

Dwight Stone, Chair
Lowry Caudill, Vice Chair
Chuck Duckett
Julia Grumbles
Ed McMahan
Richard Stevens

Administrative Liaison:
Jonathan Pruitt, Vice Chancellor for Finance & Operations

ATTACHMENT A

DESIGNER SELECTION – ART LAB RENOVATIONS

The Art Lab is a 17,000 SF facility built in 1976 for use by undergraduate and graduate students to create wood, metal, and ceramic art projects. The building contains a metal shop, wood shop, ceramics studio and powder mixing room, paint room, and six graduate student studios. The Art Lab is located about 1 mile north of the main campus.

The focus of the project is to replace aged HVAC equipment and make upgrades to bring the building into compliance with current safety regulations and standards, accessibility codes and statutes.

The project budget is \$1,220,000 and will be funded through the 2018 Repair and Renovations appropriation. The project was advertised on September 24, 2018. Eleven (11) proposals were received. Five (5) firms were interviewed on October 24, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

RECOMMENDED ACTION:

A motion to approve three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

ATTACHMENT B

DESIGNER SELECTION – CARRINGTON HALL CLASSROOM UPGRADES

This project is to abate hazardous materials in the ceilings, walls and floors of Classrooms 01 and 15 of Carrington Hall. Once the abatement has taken place, all room finishes – including lighting and fixed seating – will be replaced.

The project budget is \$462,000 and will be funded through the 2018 Repair and Renovations appropriation. The project was advertised on October 4, 2018. Eight (8) proposals were received. Four (4) firms were interviewed on November 1, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

RECOMMENDED ACTION:

A motion to approve three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

DESIGNER SELECTION – HIGH THROUGHPUT SEQUENCING FACILITY

The School of Medicine is relocating a High Throughput Sequencing Facility (HTSF) from the existing off-campus location to the College of Arts and Sciences' Genome Sciences Building (GSB). The move includes the renovation of two rooms in GSB. The relocated equipment includes general benchtop items, single-task and analytical devices, measurement devices, genetic sequencers, server racks, refrigerators, freezers, instrument tables and storage cabinets.

The project budget is \$675,000 and will be funded through F & A Funding. The project was advertised on September 13, 2018. Five (5) proposals were received. Three (3) firms were interviewed on October 26, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

RECOMMENDED ACTION:

A motion to approve three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

ATTACHMENT D

DESIGNER SELECTION – WEST DRIVE STREET IMPROVEMENTS

The project is to repave West Drive from Manning Drive to Mason Farm Road. The selected designer will perform a site evaluation and produce specifications and drawings to repair and pave West Drive. The designer will also perform an investigation into the sidewalk settlement at the corner of Mason Farm and West Drive. The construction scope includes milling, overlay, signal loop replacement, and striping.

The project budget is \$650,000 and will be funded through Certificate of Participation (COP) Funding. The project was advertised on September 12, 2018. Five (5) proposals were received. Three (3) firms were interviewed on October 31, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

RECOMMENDED ACTION:

A motion to approve three (3) firms in the following priority order:

- | | |
|--------|---------|
| 1. XXX | XXX, XX |
| 2. XXX | XXX, XX |
| 3. XXX | XXX, XX |

ATTACHMENT E

SITE APPROVAL – CARROLL HALL ADDITION

This School of Media and Journalism is seeking to build roughly 13,000 gross square feet adjacent to Carroll Hall to house flexible learning spaces, production studios, and technical support spaces. A feasibility study was completed during the summer of 2018, and concluded that the spaces around Carroll Hall are highly constrained for new construction, mostly due to the significant network of critical below-ground utility infrastructure combined with the requirements of emergency and service vehicles. Thus, the preferred location for the proposed new spaces is the current site of Phillips Hall Annex. The Annex, which is partially vacant but otherwise houses workspace for graduate students in the Department of Economics, is in very poor condition and has been recommended for demolition. The Deans of the School of Media and Journalism and the College of Arts and Sciences have agreed to vacate the Annex and relocate the Economics graduate students.

The anticipated project budget is \$6,600,000. The School of Media and Journalism has received gift commitments to fund this project.

RECOMMENDED ACTION:

Approval of the Phillips Hall Annex site for a new building to be used by the School of Media and Journalism.

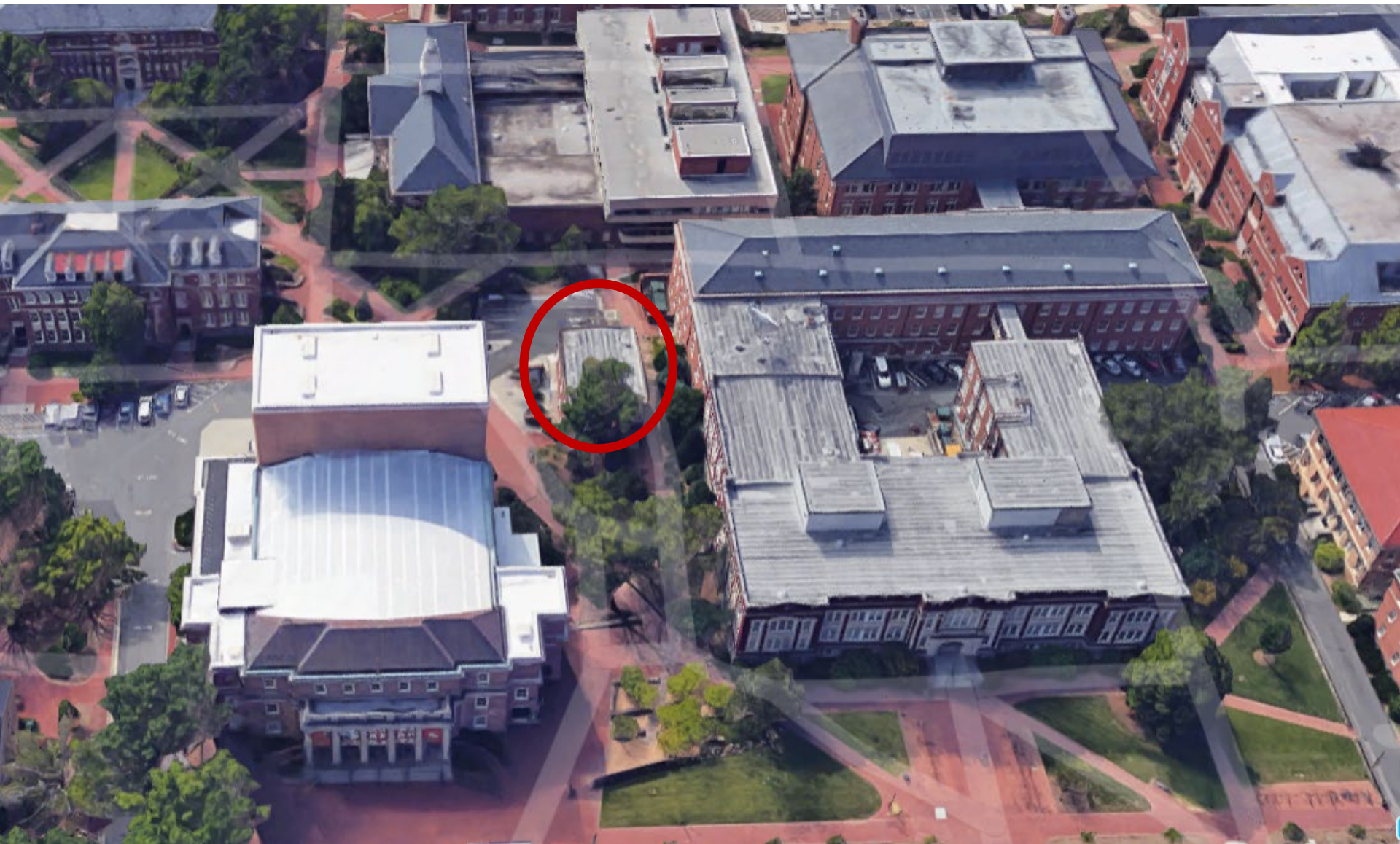
Carroll Hall Addition

PROJECT LOCATION



N

Carroll Hall Addition



ATTACHMENT F

DEMOLITION APPROVAL – PHILLIPS HALL ANNEX

This is a request for approval to raze Phillips Hall Annex, a state-owned property located on campus between Phillips Hall and Memorial Hall. The property address is 130 East Cameron Avenue, and the asset number is 44. Phillips Hall Annex was built in 1925 and is a two-story, 5,500 square foot building. It currently serves as graduate student offices for the Economics Department. The building is in very poor condition and has roughly \$1,500,000 in deferred maintenance costs. The cost to demolish is estimated at \$170,000 and is scheduled to take place in summer 2019.

RECOMMENDED ACTION:

A motion to approve the demolition of Phillips Hall Annex.

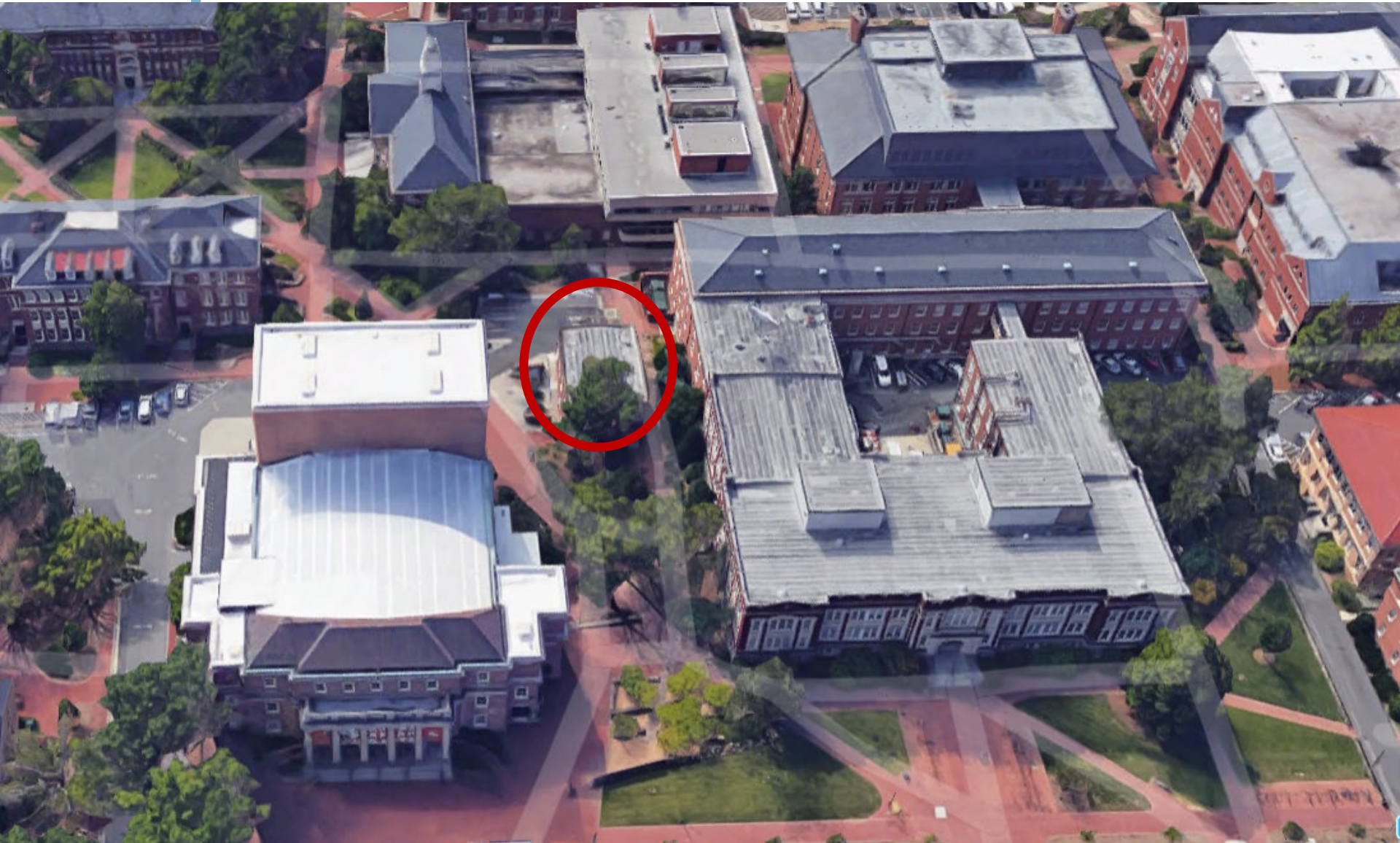
Phillips Hall Annex

PROJECT LOCATION



N

Phillips Hall Annex



DESIGN APPROVAL – MEDICAL EDUCATION BUILDING

The new Medical Education building will replace Berryhill Hall with a new facility that would allow the Medical Education program to compete with top medical schools across the country. The project includes immersive learning for simulation, standardized patients, surgical training, and skills labs to meet the most current thinking about the increased need for inter-professional practice and education. It also includes a more flexible and consolidated foundational sciences teaching space representing anatomy and physiology (human structures) and microbiology.

Other program components in the project include an Active Learning Theatre that can hold the projected class size of 230 medical students and also facilitate interactive, case-based learning; medical education classroom and seminar space; and medical education administrative and student interface space. Additionally, the project will co-locate School of Medicine and Health Care leaderships to provide improved efficiency and bring students, clinicians and administrators together in a collaborative environment.

High efficiency heating, cooling, and lighting systems, along with well-insulated walls and roof, will yield a building that uses 30% less energy than the baseline for this building type. Similarly, by employing strategies such as low-flow fixtures and stormwater and condensate harvesting, the design will enable water use reductions of 40% below baseline.

The project is scheduled to start construction in late 2019.

The project budget is \$104,500,000 and will be funded by State of North Carolina bonds, F&A, and UNC Health Care.

The project was presented to the Board of Trustees for information at the May 2018 meeting.

RECOMMENDATION ACTION:

A motion to approve the design.

Medical Education Building

PROJECT LOCATION

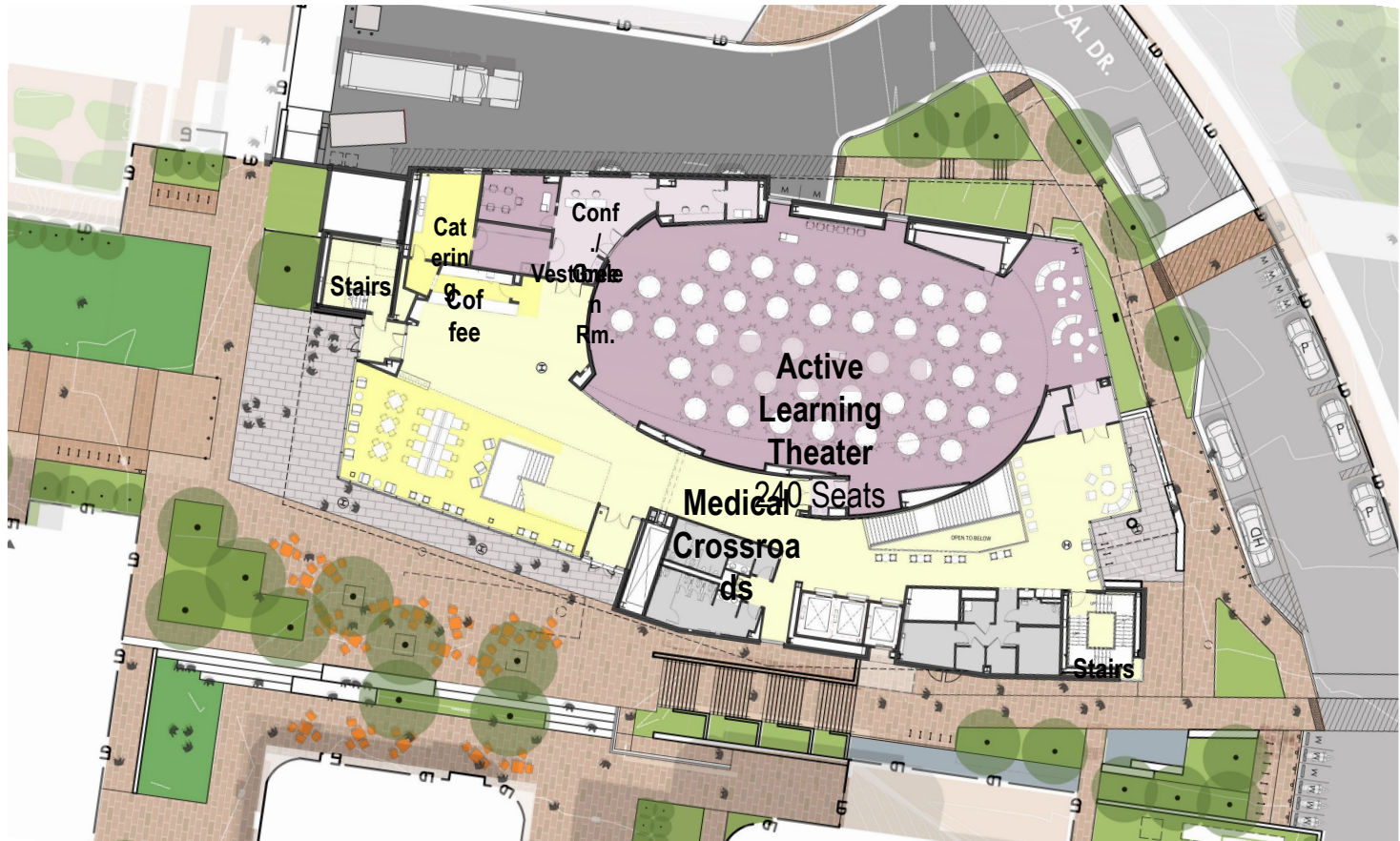


Medical Education Building



SITE PLAN

Medical Education Building



LEVEL 1 FLOOR PLAN

Medical Education Building



VIEW FROM WEST/SOUTH COLUMBIA STREET

Medical Education Building



VIEW FROM WEST ENTRY PLAZA

Medical Education Building



VIEW FROM NORTHEAST/BELL TOWER DECK

Medical Education Building



VIEW FROM EAST/MEDICAL DRIVE

PROPERTY ACQUISITION BY LEASE – EQUAL OPPORTUNITY AND COMPLIANCE OFFICE

This request is to acquire approximately 7,000 square feet of rentable office space from Bell Family Properties, LLC at 214 West Cameron Avenue, Chapel Hill. This space will be occupied by the Equal Opportunity and Compliance Office where it will consolidate several teams into one location. The space is located within walking distance to campus and is ADA accessible. The space is newly built and ready for occupancy January 1, 2019.

The terms of the lease are as follows:

Term:	5 years.
Options:	1 option to renew for 2 years and a second option to renew for 3 years.
SF:	6,928 rentable sf.
Rate:	\$182,004/annually; \$26.27 psf – full service.

RECOMMENDED ACTION:

A motion to approve the acquisition of office space by lease at 214 West Cameron, Chapel Hill, North Carolina on terms described above.

Acquisition by Lease: Equal Opportunity and Compliance Office

LESSOR:	Bell Family Properties, LLC
USER:	Equal Opportunity and Compliance Office
LESSEE:	State of North Carolina, UNC-Chapel Hill
LOCATION:	214 West Cameron Avenue
LEASE AMOUNT:	\$182,004/annually, with 3% annual escalations (\$26.27/psf – full service)
DESCRIPTION:	6,928 sf of 2 nd floor, newly built office space
LEASE TERM:	5 years + an option to renew for 2 years & an option to renew for 3 years
TENANT IMPROVEMENTS:	N/A – space is delivered turnkey
LEASE EXPIRATION:	targeting December 31, 2024 based on commencement date of January 1, 2019.

ATTACHMENT I

ANNUAL ENDOWMENT FUND REPORT

Board of Governors' regulations require that the institution's Board of Trustees submit to the Board of Governors an annual report on the endowment fund. The annual report for the fiscal year ending June 30, 2018 is attached. The Endowment Board approved this report at its meeting on October 19, 2018.

RECOMMENDED ACTION

A motion to approve the June 30, 2018 annual report of the endowment fund and to transmit the report to the Board of Governors.

The University of North Carolina at Chapel Hill Endowment Fund
Annual Report: Year Ended June 30, 2018

We are pleased to report that for Fiscal Year 2018 (twelve months ended June 30, 2018), The University of North Carolina at Chapel Hill Endowment Fund (“Endowment Fund”) recorded a significant increase in its market value. During the year, the market value of the Endowment Fund increased by \$128.3 million to end the year at \$1.55 billion. This increase in market value resulted from the combination of positive investment performance and the continuing generosity of donors to the Endowment Fund. The components of the \$128.3 million increase in market value during Fiscal Year 2018 are 1) net investment return of \$171.9 million, plus 2) net gifts and bequests totaling \$28.4 million, less 3) \$71.9 million distributed for expenses and program spending.

Over 99% of the Endowment Fund’s assets are invested in The University of North Carolina at Chapel Hill Foundation Investment Fund, Inc. (“Chapel Hill Investment Fund”), which in turn invests all of its assets in the UNC Investment Fund, LLC (“UNC Investment Fund”). The Endowment Fund also owns several commercial properties in Chapel Hill, North Carolina, that collectively represent less than 1% of the Endowment Fund’s total value.

The UNC Investment Fund generated a +12.0% net investment return for the year with each of its primary asset classes delivering solid performance. The UNC Investment Fund’s FY 2018 return is strong on both an absolute and relative basis outperforming both the +8.8% return of its primary benchmark, the Strategic Investment Policy Portfolio (“SIPP”), and the +7.4% return of a more “traditional” and equity market focused Global 70/30 Portfolio comprised of 70% global equities (MSCI ACWI) and 30% bonds (Bloomberg Barclays U.S. Aggregate Bond Index). Relative to peers, the Investment Fund’s FY 2018 return ranks in the top decile of the Cambridge Associates’ College and University universe of endowment funds. Over longer periods, three, five, and twenty years, the UNC Investment Fund’s returns rank in the top quartile relative to peers with the ten-year return ranking in the second quartile. A detailed description of the asset allocation of the Endowment Fund is provided on the following page along with aggregated asset class and benchmark returns.

The \$71.9 million distributed from the Endowment Fund for expenses and spending in Fiscal Year 2018 was computed in accordance with the distribution policy of the Chapel Hill Investment Fund and represents 4.4% of the Endowment Fund’s market value at the end of the fiscal year. Funds were distributed to the University for spending on programs supported by the corresponding endowed accounts. At its May 2018 meeting, the Board of the Chapel Hill Investment Fund authorized a 2.3% increase in the annual distribution rate for Fiscal Year 2019. This increase is consistent with the spending policy objective of increasing the distribution amount by the rate of inflation, as measured by CPI, each year.

Mr. Haywood Cochrane served as the Chairman of the Endowment Fund Board of Directors during the year. Other members of the Board were David Carroll, Max Chapman, Jr., Chancellor Carol Folt, Michael Kennedy, Steve Lerner, Willard Overlock, Jr., Sallie Shuping-Russell, and Dwight Stone.

The Board of Trustees of The University of North Carolina at Chapel Hill has approved all transfers from the Endowment Fund for expenditures as recommended by the Chancellor. All expenditures have been made in accordance with the terms of the applicable gift, devise, or bequest.

Respectfully submitted,

The Board of Trustees of the Endowment Fund
of The University of North Carolina at Chapel Hill

ENDOWMENT FUND
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL

Asset Allocation as of June 30, 2018

Long Biased Equity	\$481,295,166	31.1%
Long/Short Equity	246,064,088	15.9%
Diversifying Strategies	140,829,132	9.1%
Fixed Income	137,733,987	8.9%
Private Equity	303,324,285	19.6%
Real Estate	92,854,373	6.0%
Energy & Natural Resources	111,425,248	7.2%
Cash & Other	32,499,031	2.1%
Total	\$1,547,572,882	100.0%

**Asset Class and Benchmark Returns
for Fiscal Year Ended June 30, 2018**

Public Equity Strategies	12.0%
<i>Blended Equity Benchmark*</i>	9.9%
Non-Equity Strategies	6.4%
<i>Blended Non-Equity Benchmark*</i>	2.3%
Private Partnerships	17.5%
<i>Blended Composite Benchmark*</i>	11.4%
Cash & Other	1.3%
<i>90-Day T-Bill</i>	1.4%
 <i>Total UNC Investment Fund</i>	 12.0%
<i>Strategic Investment Policy Portfolio</i>	<i>8.8%</i>

*Blended benchmarks reflect weighted SIPP benchmarks for the underlying asset classes.



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Academic Year 2019-20

Proposed Tuition and Fees

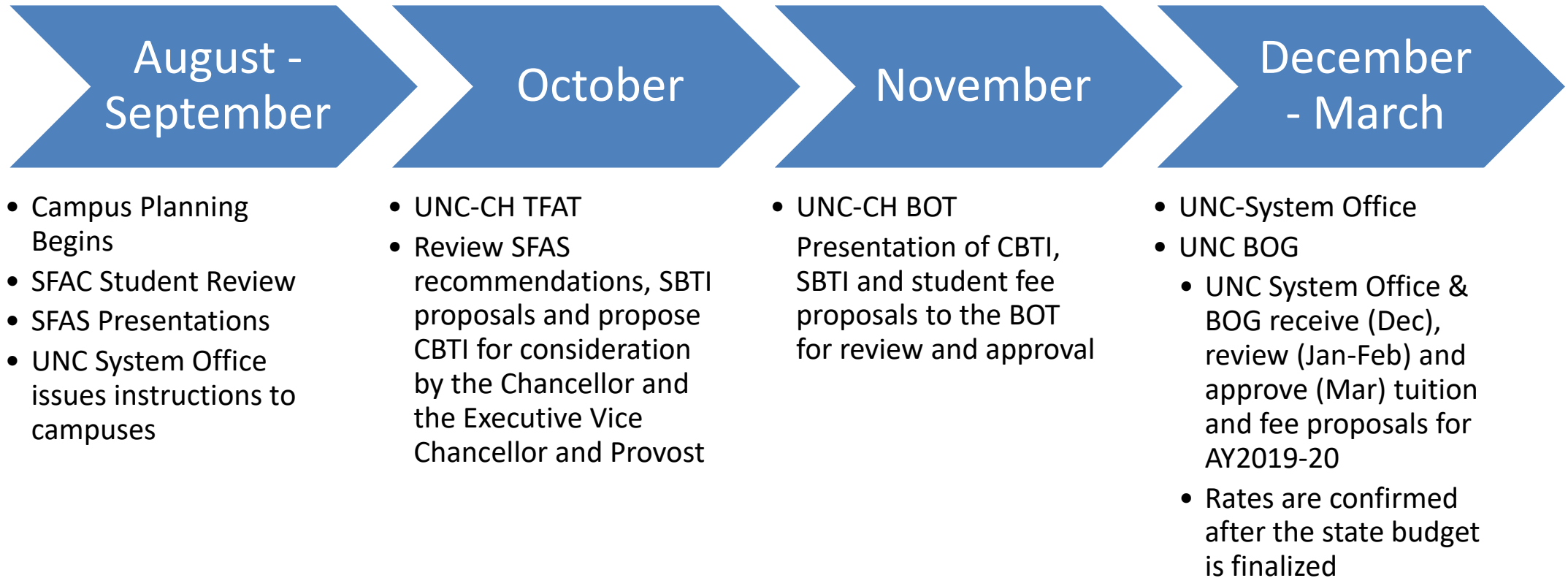
Board of Trustees
November 2018

Proposed Tuition and Student Fees

- Overview
- Considerations and Approach
- Proposed Changes for AY2019-20
 - Campus Based Tuition Increases (CBTI)
 - School Based Tuition Increases (SBTI)
 - Student Fees
- Proposed AY2019-20 Rates



Tuition and Fee Planning Timeline



Strategic Approach

- Link highest strategic priority needs to tuition and fee recommendations
- Make greater use of data to drive recommendations
- Recognize external and policy environment



Legislative and Board Policy Considerations

- NC Constitution
- UNC System Office AY2019-20 Tuition and Fee Instructions
- Guaranteed (Fixed) Tuition Program
- 3% Cap on Student Fee Increases
- Strategic Plan Affordability Goal: limits increases in undergraduate resident tuition rates to no more than the increase in median household income
- BOG Resolution endeavoring to reduce tuition and fees at all member institutions while preserving and enhancing the quality of education



CBTI: Additional Considerations

- Inflationary & affordability benchmarks
 - CPI 2%; Nominal Median Income 4.6% (3-year average)
 - Low tuition and fee rates compared to peers
 - Modest CBTI over last 3 years
 - Academic Years 2016-17 through 2018-19
 - UG Resident 1.8% (new); 1.17% (guaranteed)
 - UG Nonresidents 1.5% (new); 1.2% (continuing)
 - Graduates 2.6%: (R 3.9%; NR 1.4%)
- Faculty & other institutional needs



AY2019-20 Proposed CBTI 3%

	PROPOSED CHANGE	3% Across the Board Increase		
		EST. REVENUE	PROJECTED 3-YEAR AVERAGE CHANGE	PROPOSED 2019-20 TUITION
UG Resident	-	-	0.7 %	\$ 7,019
UG Nonresident - current rate	\$996	\$1.6 M	2.3 %	\$34,198
UG Nonresident - continuing from AY17-18	\$987	\$1.6 M	2.1 %	\$33,899
Graduate Resident	\$309	\$2.1 M	3.0 %	\$10,552
Graduate Nonresident	\$824	\$2.0 M	1.7 %	\$28,278
Est. CBTI Revenue for Faculty and Graduate Student Support		\$7.3 M		



SBTI: Factors to Consider

- Graduate and Professional School Tuition
 - Focus on “maintaining and increasing program excellence”
 - Program specific, market-based rates
 - Access and affordability
-
- Eight schools prepared SBTI proposals addressing above considerations.



Kenan-Flagler Business School

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
MBA Resident	1,827	48,051	4.7%	\$ 328,860
MBA Nonresident	1,312	63,174	3.5%	498,560
MAC Resident	509	41,711	2.0%	50,900
MAC Nonresident	394	62,117	2.0%	15,760
Note: MAC Tuition includes fall, spring & fall rates.				\$ 894,080

MBA Proposed Revenue Use:	\$ 827,420
Financial Aid	25.0% \$ 206,855
Faculty Support	55.0% \$ 455,081
Program/Staff Support	20.0% \$ 165,484

MAC Proposed Revenue Use: \$ 66,660		
Financial Aid	15.0%	\$ 9,999
Faculty Support	55.0%	\$ 36,663
Program/Staff Support	30.0%	\$ 19,998

KFBS submits a proposal based on the Total Tuition Amount, specific SBTI amounts may vary based on CBTI. Proposed rates shown assume an AY2019-20 3% ATB CBTI.



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Kenan-Flagler Business School

Executive Degree Programs (100% Receipt Supported) CBTI does not apply	Proposed Increase	Total Tuition	Percent Increase	Estimated Revenue Increase
MBA for Executives Evening (24 month program)	2,580	88,608	3.0%	\$ 343,140
MBA for Executives Weekend (20 month program)	3,476	119,305	3.0%	\$ 347,600
OneMBA [®] (21 month program)	Program discontinuing			
MBA@UNC (24 month program)	1,244	125,589	1.0%	\$ 1,001,420
MAC Online (15 month program)	1,361	69,425	2.0%	\$ 443,686
UNC-CH/Tsinghua Dual Degree Program (22 month program)	(143)	92,857	-0.2%	\$ (5,720)
The UNC-CH/Tsinghua rate is listed in US dollars based on the RMB exchange rate as of October. All students are in China and pay a rate a RMB based rate.				\$ 2,130,126



Graduate School / School of Information and Library Science

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
PSM BMHI Resident	250	16,802	3.4%	3,250
PSM BMHI Nonresident	250	34,528	3.2%	1,500
				\$ 4,750

BMHI Proposed Revenue Use:

\$4,750

Financial Aid	15.0%	\$712
Program Administration	85.0%	\$4,038



School of Social Work

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
MSW Resident	250	14,602	4.0%	58,750
MSW Nonresident	750	32,578	5.1%	26,250
				\$ 85,000

MSW Proposed Revenue Use:

\$85,000

Financial Aid	25.0%	\$21,250
Improve faculty and staff salaries	20.0%	\$17,000
Retain existing faculty & hire additional teaching faculty	20.0%	\$17,000
Support online course development	20.0%	\$17,000
Faculty and field instructor development	15.0%	\$12,750



School of Dentistry

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
DDS Resident	1,000	35,609	3.8%	303,000
DDS Nonresident	1,000	62,124	3.0%	30,000
MS Resident	1,000	16,609	8.6%	70,000
MS Nonresident	1,000	35,124	5.5%	35,000
<i>(Eff AY2018-19 Dentistry MS Programs category NO LONGER INCLUDES the MS Dental Hygiene program)</i>				

MS programs: Endodontics, Operative Dentistry, Oral & Maxillofacial Radiology, Oral & Maxillofacial Pathology, Orthodontics, Pediatric Dentistry, Periodontology, Prosthodontics.

DDS and MS Programs Proposed Revenue Use:	\$	438,000
Digital Innovation Center	100.0%	\$438,000



School of Medicine

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
MD Resident	2,000	32,746	7.6%	1,392,000
MD Nonresident	2,000	60,140	4.9%	88,000
				\$ 1,480,000

MD Proposed Revenue Use:		\$1,480,000
Financial Aid	15.0%	\$222,000
Faculty Salaries	75.0%	\$1,110,000
Staff Salaries	10.0%	\$148,000



School of Medicine

Department of Allied Health Sciences

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
SPHS, CRMH, OCCT, PHYT, AUDI, PHTX, MCLS, MRS Resident	500	18,402	4.6%	118,500
SPHS, CRMH, OCCT, PHYT, AUDI, PHTX, MCLS, MRS Nonresident	500	36,128	3.8%	36,500
MHS PA Resident	1,000	28,359	4.8%	31,000
MHS PA Nonresident	1,000	50,874	3.7%	8,000
Note: MHS PA tuition includes fall, spring and summer rates.				\$ 194,000

DAHS Proposed Revenue Use:		\$194,000
Financial Aid	15.0%	\$29,100
Program Operating Costs	85.0%	\$164,900



School of Medicine

Joint BME Department with NC State

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
BME MS Train Resident	4,300	14,852	45.0%	86,000
BME MS Train Nonresident	4,300	32,578	18.7%	64,500
				\$150,500

MS Train Proposed Revenue Use:		\$150,500
Staff Support (Graduate Assistant)	19.8%	\$29,820
Instruction (Innovation Fellows)	36.3%	\$54,622
Executive Director Salary + Benefits	43.9%	\$66,058



School of Nursing

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
MSN, Post-MSN, DNP Resident	500	17,352	4.9%	129,000
MSN, Post-MSN, DNP Nonresident	500	35,078	3.9%	5,000
				\$ 134,000

Nursing Proposed Revenue Use:			\$134,000
Financial Aid		15.0%	\$20,100
Academic Programs		85.0%	\$113,900



Eshelman School of Pharmacy

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
PharmD Resident	433	22,387	3.4%	220,830
PharmD Nonresident	433	44,948	2.9%	42,001
				\$ 262,831

PharmD Proposed Revenue Use:

\$262,831

Financial Aid	15.0%	\$39,425
Experiential Education	65.0%	\$170,840
Faculty to support Experiential Education & IPE	20.0%	\$52,566



Gillings School of Global Public Health

Degree Program	Proposed SBTI	Total Tuition	Percent Increase	Estimated SBTI Revenue
MPH, MSPH Resident	1,500	18,418	10.9%	\$ 469,875
MPH, MSPH Nonresident	1,500	35,387	7.0%	\$ 148,875
MHA Resident	1,500	18,418	10.9%	\$ 148,500
MHA Nonresident	1,500	35,387	7.0%	\$ 58,500
DrPH Resident	1,000	16,418	8.7%	\$ 26,000
DrPH Nonresident	1,000	33,387	5.8%	\$ 25,000
				\$ 876,750

Proposed Revenue Use: \$ 876,750

Financial Aid	25.0%	\$219,188
Faculty Support	40.0%	\$350,700
Program/Staff Support	35.0%	\$306,862



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Student Fees: Factors to Consider

- Statutory 3% cap applies to mandatory student fees charged to all students and approved by the BOG.
- Student fees are charged only for limited, dedicated purposes. Fees shall not be used to defray the cost of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.
- BOG guidance:
 - Statutory 3% cap on mandatory student fees.
 - No Special Fee increases or establishment of new special fees.
 - Special Fees are applicable to students engaged in particular activities or course of study.



Proposed Student Fee Recommendations

- Accept SFAS recommendations except for the Student Health Fee.
- For FY 2019-20, Campus Health Services to use existing fund balance to fund stated mental health program needs.
- Establish a Facilities Maintenance Debt Service Fee with the remainder of the 3% cap space (\$65.39).



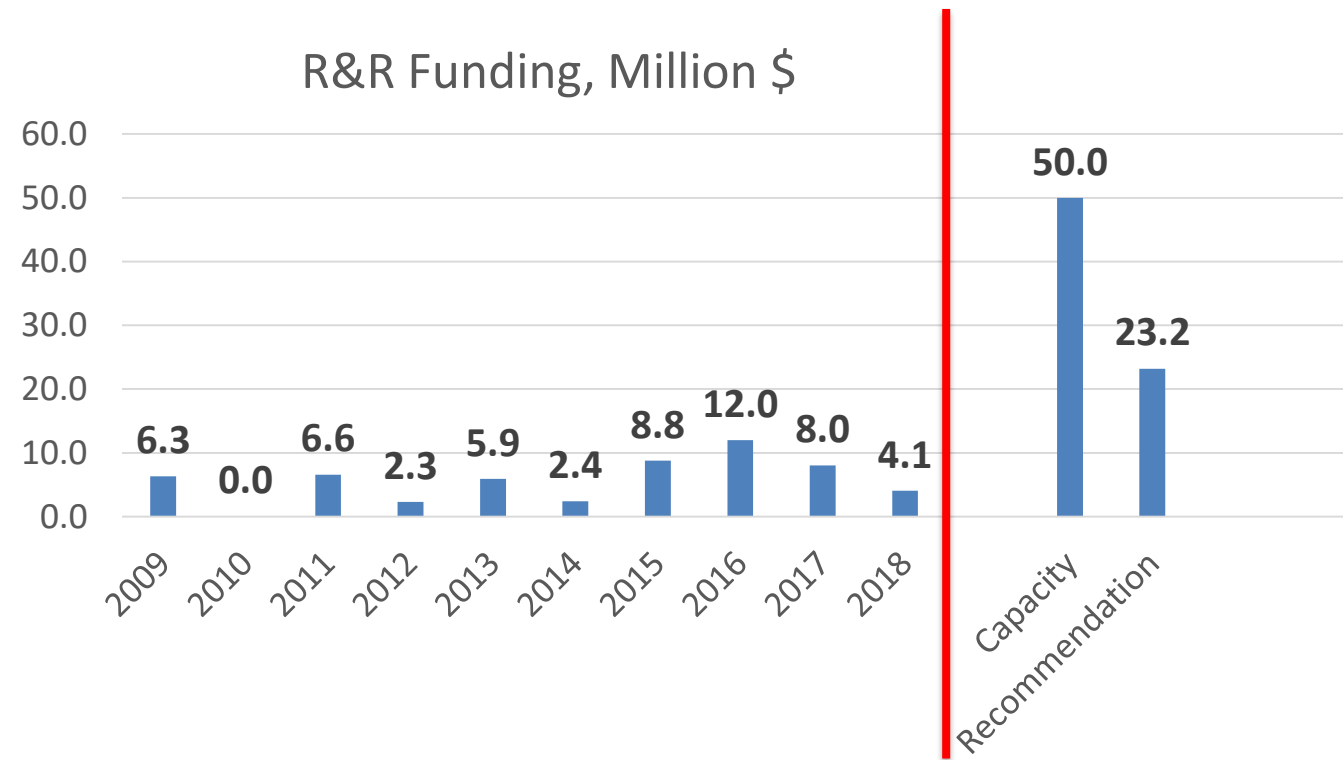
Facilities Maintenance Debt Service Fee

Scenario	Proposed Fee	Facilities Annual Capacity
Debt Service Fee	\$65.39	\$145.00
Estimated Annual Revenue	\$1,778,051	\$3,887,278
Estimated Supportable Debt	\$23,169,977	\$50,000,000



Facilities Maintenance Debt Service Fee

- Approximately \$850 M in deferred maintenance needs across campus
- R&R funding from the state has been inconsistent and insufficient



AY2019-20 Proposed Student Fees

Fee Name	2019-20 Fee Requested	2019-20 Increase Requested	% Increase
General Fees			
Educational and Technology Fee	\$ 442.30	\$ (2.56)	-0.60%
Student Activity Fees			
Campus Recreation Fee	\$ 129.21	\$ 4.97	4.00%
Student Child Care Services Fee	\$ -	\$ (14.47)	-100.00%
Carolina Union Operating Fee	\$ 159.60	\$ 5.69	3.70%
Applications Fees			
Application Fee - Grad	\$ 95.00	\$ 5.00	5.60%
Application Fee - MAC	\$ 85.00	\$ (20.00)	-19.00%
Application Fee - Undergrad *	\$ 85.00	\$ -	0.00%
Application Fee - ASPID (SOD)	\$ 150.00	NEW	N/A
Application Fee - ASPID Interview and Bench Fee	\$ 300.00	NEW	N/A
Miscellaneous Fees			
Grad Student Programming Fee	\$ 24.50	\$ 1.00	4.25%
Debt Service Fees			
Facilities Maintenance Debt Service Fee	\$ 65.39	NEW	N/A

* Reported for an increase in scope of use for existing fee. No change to the fee amount.



Proposed Tuition and Fees – Year over Year

	2018-19			2019-20			
	Tuition	Fees	Tuition and Fees	Tuition Increase	Fee Increase	Tuition and Fees	Tuition and Fees YOY Increase
UG Resident - New	\$7,019	\$1,967.44	\$8,986.44	\$0	\$59.02	\$9,045.46	0.66%
UG Nonresident - New	\$33,202	\$1,967.44	\$35,169.44	\$996	\$59.02	\$36,224.46	3.00%
UG Nonresident - Continuing	\$32,902	\$1,967.44	\$34,869.44	\$987	\$59.02	\$35,915.46	3.00%
Graduate - Resident	\$10,243	\$1,945.46	\$12,188.46	\$309	\$59.02	\$12,556.48	3.00%
Graduate - Nonresident	\$27,454	\$1,945.46	\$29,399.46	\$824	\$59.02	\$30,282.48	3.00%



Note: UNC-Chapel Hill Tuition & Fees are Proposed 2019-20 Rates

Peer Tuition and Fee Comparison - Undergraduate

	In-State 2018-19		Out-of-State 2018-19
Public Peers		Public Peers	
Pittsburgh	\$19,080	Michigan	\$49,350
Virginia	\$17,641	Virginia	\$49,020
Michigan	\$15,262	Berkeley	\$43,176
Minnesota	\$14,693	UCLA	\$42,193
Berkeley	\$14,184	Texas	\$37,480
UCLA	\$13,201	Wisconsin	\$36,805
Washington	\$11,207	Washington	\$36,588
Texas	\$10,606	UNC-Chapel Hill	\$36,224
Maryland	\$10,595	Maryland	\$35,216
Wisconsin	\$10,556	Pittsburgh	\$32,052
UNC-Chapel Hill	\$9,045	Minnesota	\$30,371
Private Peers		Private Peers	
Johns Hopkins*	\$53,740	Johns Hopkins*	\$53,740
Northwestern	\$54,568	Northwestern	\$54,568
Pennsylvania	\$55,584	Pennsylvania	\$55,584
Duke*	\$55,960	Duke*	\$55,960
So. California*	\$56,612	So. California*	\$56,612

* Indicates institutions that have not yet reported their 2018-19 tuition and fees data to AAUDE. Tuition information was gathered from individual websites.



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Note: UNC-Chapel Hill Tuition & Fees are Proposed 2019-20 Rates

Peer Tuition and Fee Comparison - Graduate

	In-State 2018-19		Out-of-State 2018-19
Public Peers		Public Peers	
Pittsburgh	\$23,696	Michigan	\$47,006
Michigan	\$23,456	Pittsburgh	\$39,586
Virginia	\$18,848	Maryland	\$38,772
Maryland	\$18,828	Virginia	\$30,342
Minnesota	\$18,583	UNC-Chapel Hill	\$30,282
Washington	\$16,590	Berkeley	\$29,233
Berkeley	\$14,131	Washington	\$28,881
UCLA	\$12,943	UCLA	\$28,045
UNC-Chapel Hill	\$12,556	Minnesota	\$27,931
Wisconsin	\$12,010	Wisconsin	\$25,336
Texas	\$11,720	Texas	\$22,622
Private Peers		Private Peers	
Pennsylvania	\$38,630	Pennsylvania	\$38,630
Johns Hopkins*	\$53,740	Johns Hopkins*	\$53,740
Northwestern	\$54,620	Northwestern	\$54,120
So. California*	\$56,169	So. California*	\$56,169
Duke*	\$56,753	Duke*	\$56,753

* Indicates institutions that have not yet reported their 2018-19 tuition and fees data to AAUDE. Tuition information was gathered from individual websites.



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ATTACHMENT K

FOR INFORMATION – KENAN-FLAGLER BUSINESS SCHOOL ADDITION AND RENOVATION

The project will add roughly 140,000 square feet to the Kenan Flagler Business School as an addition to the McColl Building. The existing McColl Building will be extensively renovated. New classrooms, offices, student activity and support spaces will be added to support the increase in enrollment to the Undergraduate Business Program as well as the consolidation of program space currently being leased in an off-campus location. Approximately 180 parking spaces will be added to accommodate the increased demand.

A programming and site analysis phase was completed earlier this fall, and was funded through a \$1,000,000 state appropriation. The remaining project schedule is dependent on the timing of further appropriations by the state.

The project budget is \$150,000,000 and will be funded by state appropriations and gifts.

This information is presented to the Board of Trustees for review and comment.

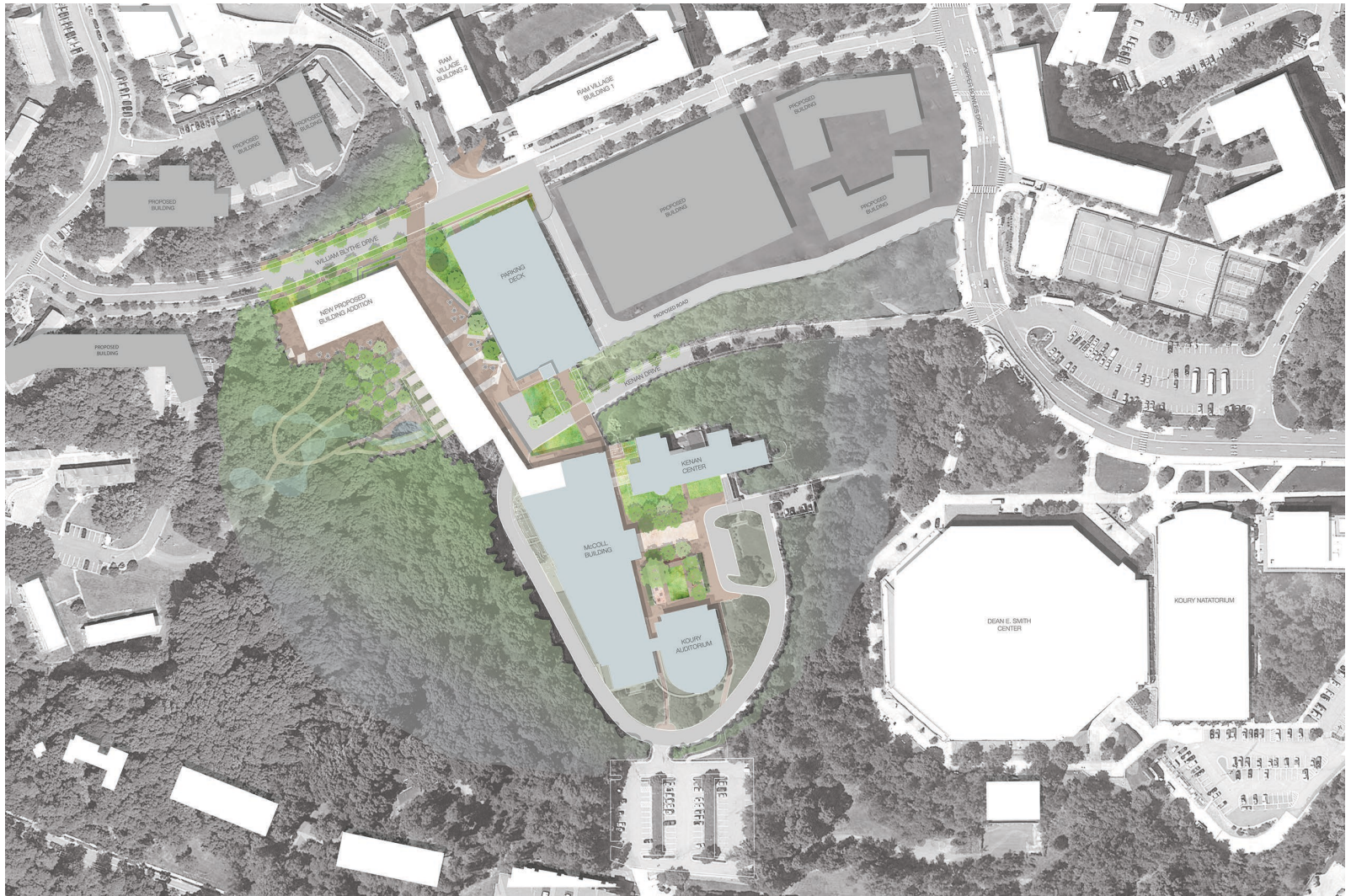
No formal action is requested at this time.

Kenan Flagler Addition and Renovation

PROJECT LOCATION



Kenan Flagler Addition and Renovation



SITE PLAN

Kenan Flagler Addition and Renovation



VIEW OF ATRIUM



• *the* CAMPAIGN *for* CAROLINA •

David S. Routh

Vice Chancellor for Development

\$1B

\$2B

\$3B

\$4B

\$4.25B

CAROLINA FIRST (1999-2007)

\$2.384 Billion

\$1B

\$2B

\$3B

\$4B

\$4.25B

• *the* CAMPAIGN *for* CAROLINA •

\$2.386 Billion

CAROLINA FIRST (1999-2007)

\$2.384 Billion

First Half Strategy Successes



INCREASED
*focus on high net
worth individuals*



INVESTED
*in fundraising
infrastructure*



FOCUSED
*on optimizing
all aspects of
Carolina
fundraising*



Second Half Strategy Tweaks



SHOW
giving impact



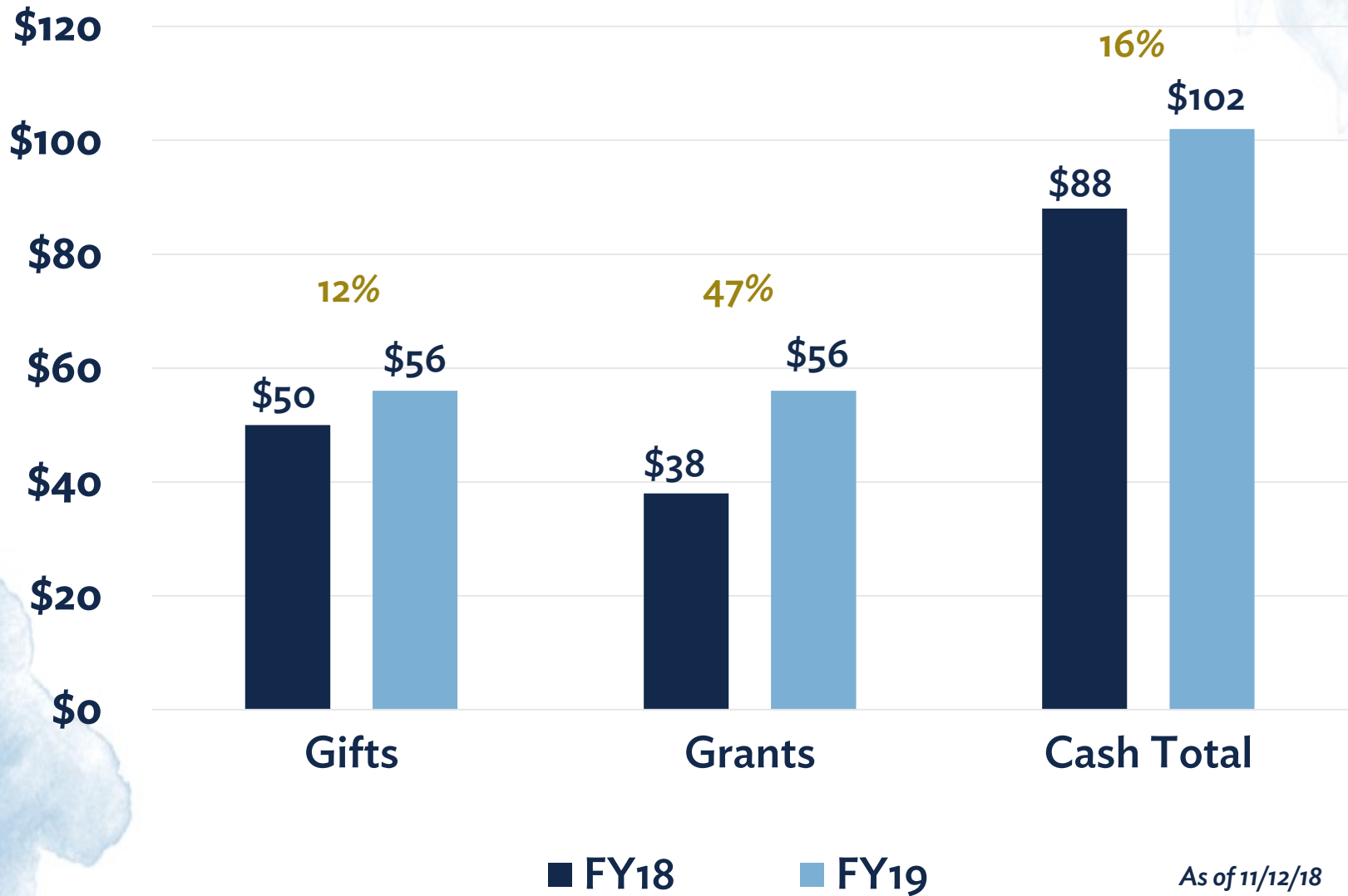
CREATE
more funding opportunities below \$1M



FOCUS
on alumni participation

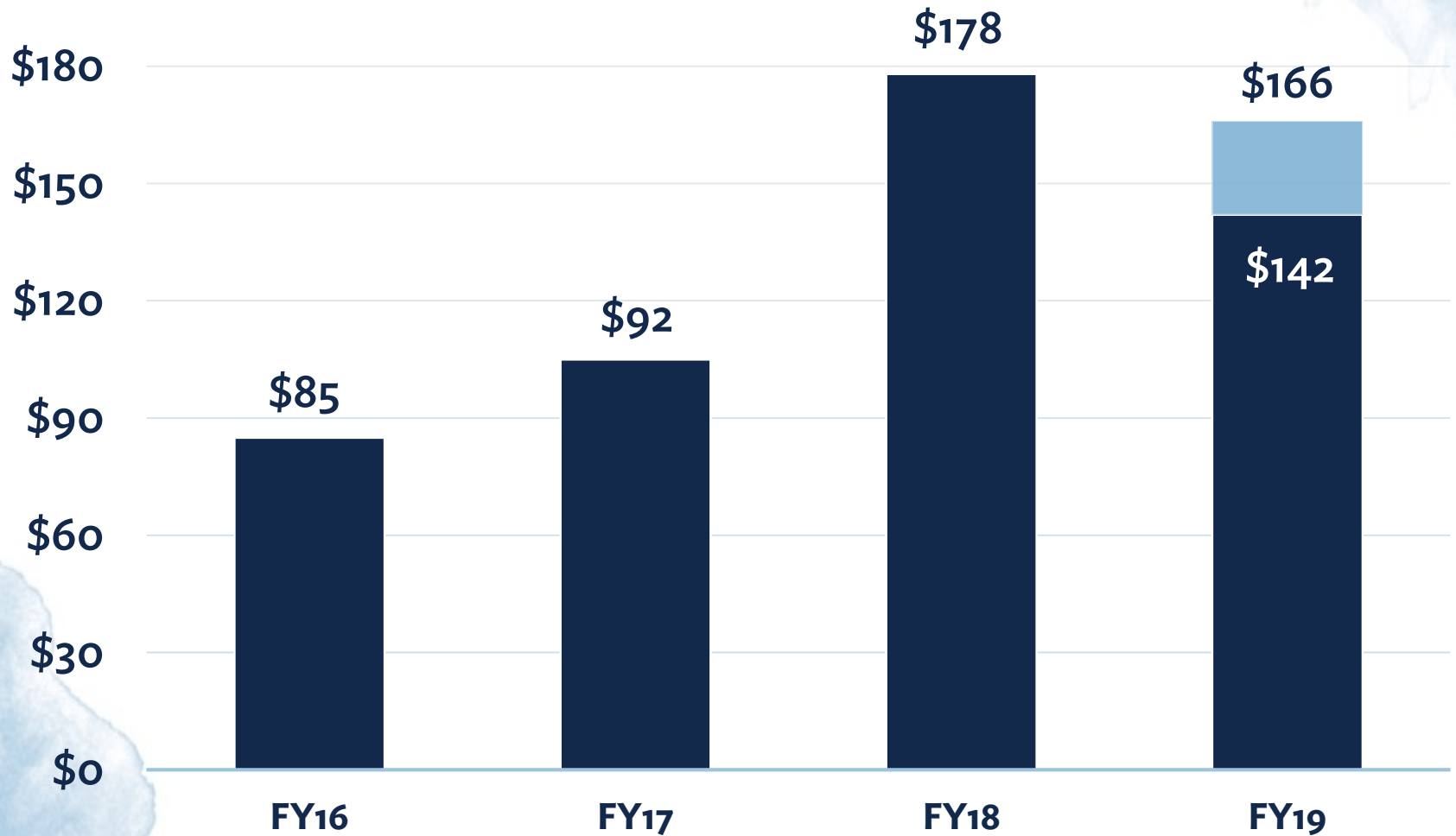


Cash Totals



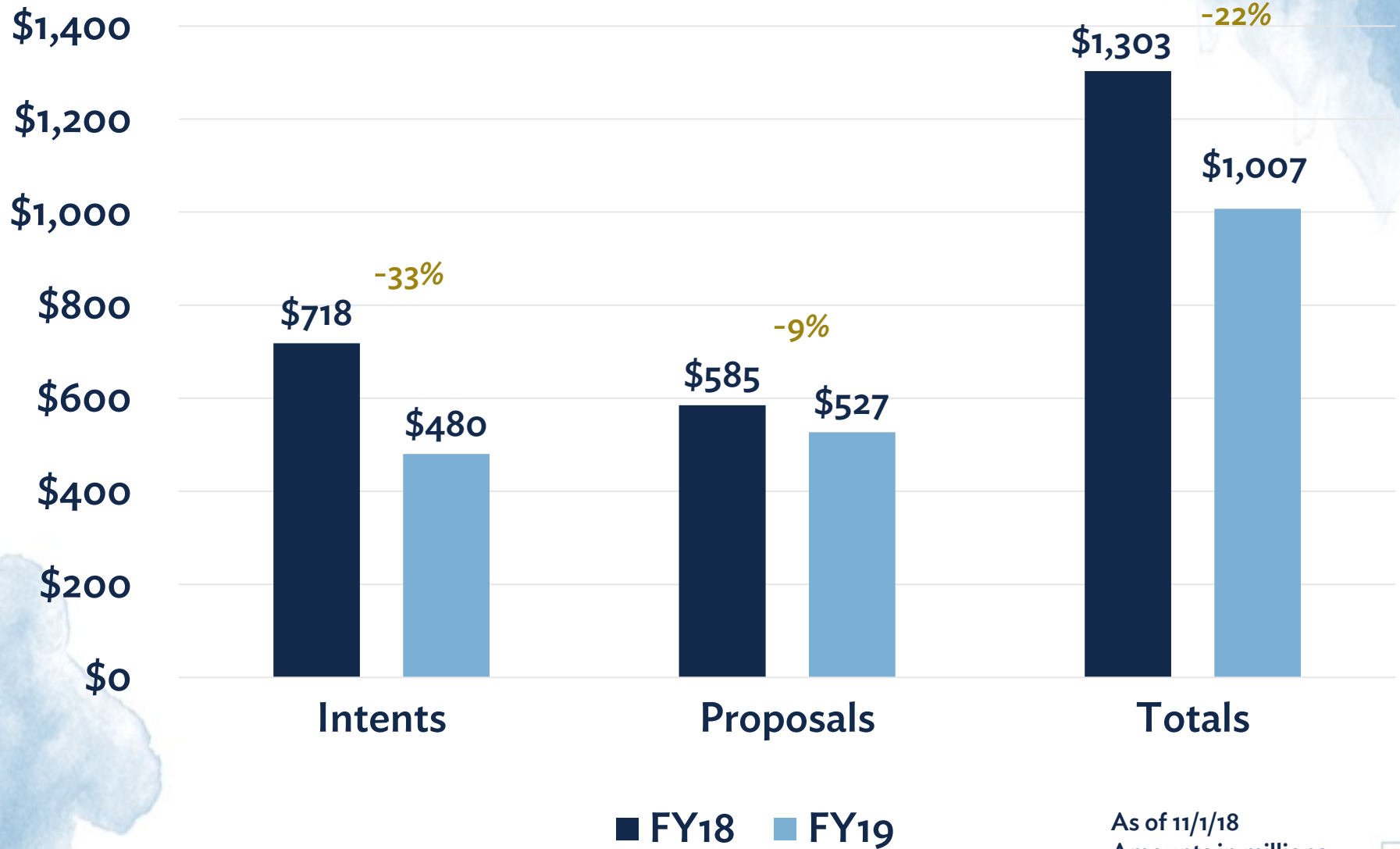
As of 11/12/18
Amounts in millions

New Cash & Commitments Totals- FYTD II/I2



*Ed Fdn through 8/31
Grants through 9/30
Amounts in millions*

Pipeline



Impact



Faculty
Excellence
Challenge

the CAMPAIGN for CAROLINA



★ Red, White & Carolina Blue Challenge

Impact





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Impact

BLUE SKY
Scholars





Impact

BILL &
MELINDA
GATES
foundation



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David S. Routh

Vice Chancellor for Development