

**BOARD OF TRUSTEES MEETING**  
**The University of North Carolina at Chapel Hill**  
**March 29, 2018**

The Board of Trustees met in regular session on Thursday, March 29, 2018 at The Carolina Inn, Chancellor's Ballroom. Vice Chair Duckett convened the meeting at 8:02 a.m.

**ROLL CALL**

Secretary Keyes called the roll and the following members were present:

|                                |                                       |
|--------------------------------|---------------------------------------|
| Charles G. Duckett, Vice Chair | Allie Ray McCullen                    |
| William A. Keyes IV, Secretary | W. Edwin McMahan                      |
| W. Lowry Caudill, Past Chair   | Hari H. Nath                          |
| Jefferson W. Brown             | Dwight D. Stone, Immediate Past Chair |
| Julia Sprunt Grumbles          | Richard Y. Stevens                    |
| Kelly Matthews Hopkins         | Elizabeth M. Adkins                   |

Chair Cochrane was not in attendance at the meeting.

**STATE GOVERNMENT ETHICS ACT**

Vice Chair Duckett read the following statement:

As Vice Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

**CONSENT AGENDA**

**Approval of Minutes and Mail Ballots**

On motion of Vice Chair Duckett and a second by Trustee Grumbles, the minutes of the meeting of February 1, 2018 were approved as distributed; as was the ratification of the following mail ballots dated:

- February 27 – personnel actions, actions conferring tenure, and compensation actions  
(ATTACHMENT A)

**VICE CHAIR'S REMARKS**

- Vice Chair Duckett thanked those in the audience for attending. He also stated that Chair Cochrane couldn't be at the meeting today, but sends thanks for the work of the board.
- The Vice Chair highlighted presentations from yesterday's committee meetings, and shared that the board would hear presentations today on the University Master Plan, and the Carolina Center for Public Service.
- Vice Chair Duckett acknowledged last week's BOG meetings that he, Trustee McCullen, and Chancellor Folt attended.
- The Vice Chair thanked the BOG leadership and finance committee for their support of the new student fees structure at the Kenan-Flagler Business School.
- Vice Chair Duckett then shared recent graduate and professional school rankings from U.S. News & World Report.
- Chair Cochrane asked that Vice Chair Duckett speak to the positive momentum at the University under Chancellor Folt.
  - Vice Chair Duckett acknowledged Chancellor Folt, Vice Chancellor David Routh, and the Campaign leadership team.
- The Vice Chair thanked Student Body President Elizabeth Adkins for her work over the last year as a trustee.
  - Asked Secretary Keyes to read a resolution of appreciation.

**RESOLUTION OF APPRECIATION  
FOR  
ELIZABETH M. ADKINS  
MARCH 29, 2018**

**WHEREAS**, Elizabeth Adkins served as President of the University's student body during the 2017-2018 academic year, and spoke passionately on behalf of her fellow students as a valued member of the University's Board of Trustees; and

**WHEREAS**, Ms. Adkins' administration admirably focused on increased awareness of sexual assault, mental health and diversity and inclusion; and

**WHEREAS**, Ms. Adkins worked hard to educate her fellow students and campus community by focusing much-needed attention on Red Zone Awareness, which is the time period sexual assaults are most likely to occur on campus, and planned advocacy events and promoted resources to combat this issue; and

**WHEREAS**, Ms. Adkins spearheaded efforts to register more students to vote and encouraged more student participation in the arena of civic engagement; and

**WHEREAS**, these experiences enabled Ms. Adkins to make a significant contribution to the campus community through her establishment of and service on various task forces, including the Affordability Task Force; and

**WHEREAS**, Ms. Adkins tirelessly advocated for these and other issues of vital importance to her fellow students, campus and UNC family, taking special consideration to support and collaborate with graduate and professional students; and

**WHEREAS**, Ms. Adkins, during her service as a trustee, provided valuable counsel and input to the Board and always did so while displaying grace, compassion and wit, and from her first meeting made it readily apparent why her fellow students elected her as President of the student body; and

**NOW, THEREFORE, LET IT BE RESOLVED THAT** the Board of Trustees of the University of North Carolina at Chapel Hill thanks and congratulates Elizabeth Adkins for her outstanding service as student body president and as a trustee, and wishes her all the best as a soon-to-be Tar Heel alumna.

Vice Chair Duckett called for a motion to approve the resolution. Trustee Stevens made the motion; Trustee Hopkins seconded and it passed.

- Vice Chair Duckett recognized newly elected Student Body President Savannah Putnam.
- Vice Chair Duckett introduced Trustee Elizabeth Adkins to provide remarks.

[A copy of these remarks is located in the Office of the Assistant Secretary and at [bot.unc.edu](http://bot.unc.edu).]

#### **STUDENT BODY PRESIDENT'S REMARKS**

- Trustee Adkins began by thanking the board for their continued support.
- Introduced members of her cabinet and the Graduate and Professional Student Federation (GPSF).
- Trustee Adkins congratulated Savannah Putnam and Manny Hernandez on their recent elections.
- Trustee Adkins shared highlights from the year:
  - Red Zone programming
  - Increased diversity efforts across campus
  - Promoting environmental sustainability through Three Zeros Day and Earth Day programs
  - Helped to form a new absence policy, gen ed curriculum, and passed a textbook affordability pledge with over 150 professors signed on
  - LFIT reform survey with over 1000 responses
  - Stomp the Stigma mental health event
- Trustee Adkins then shared remarks on behalf of GPSF President Madelyn Percy.
  - Graduate and Professional Student Appreciation Week is April 2-6
  - Completely overhauled student government at UNC along with the undergraduate student government
  - Advocated for a graduate and professional student seat on the Associate of Student Governments
  - Created a Graduate Student Bill of Rights
- Trustee Adkins concluded by thanking the board for all they've done over the past year.

[A copy of these remarks is located in the Office of the Assistant Secretary and at [bot.unc.edu](http://bot.unc.edu).]

#### **CHANCELLOR'S REMARKS**

- Chancellor Folt began her remarks by thanking Vice Chair Duckett and the board for their continued support.
- The Chancellor then thanked Trustee Elizabeth Adkins for her service over the last year. She also recognized GPSF President Madelyn Percy.
  - Chancellor Folt also welcomed Savannah and Manny to their new roles.
- Chancellor Folt shared that the Triangle Business Journal recognized former trustee Sallie Shuping-Russell with the Lifetime Achievement Award for Woman in Business.

- The Chancellor acknowledged presentations yesterday by the History Task Force.
  - Acknowledged Cecelia Moore for her work with the task force, and also on her recent book *Federal Theatre Project in the American South*.
- Chancellor Folt provided information on upcoming events on campus.
- The Chancellor then provided recent updates and events since the last meeting.
- The Chancellor shared that Provost Bob Blouin would join her in faculty group meetings on The Blueprint For Next.
- Chancellor Folt then gave an update on recent and upcoming campaign events.
  - Thanked Vice Chancellor Routh and his team on almost \$2B raised.
- Chancellor Folt ended her remarks by introducing the presentation.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

### **UNIVERSITY MASTER PLAN**

Chancellor Folt introduced Anna Wu, Associate Vice Chancellor for Facilities Services & University Architect to present on the University Master Plan. Ms. Wu shared with the board how the University Master Plan has aligned with The Blueprint for Next. They followed four planning principles: support Carolina's mission; engage in initiatives that impact the town, region, state, nation, and world; activate UNC's innovative, creative, and diverse culture; and build a campus of enduring character and quality. To conclude her remarks, Ms. Wu entertained questions from the board.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

### **CAROLINA CENTER FOR PUBLIC SERVICE**

Provost Bob Blouin introduced Lynn Blanchard, Director of the Center for Public Service (CCPS). CCPS engages with students, faculty, and staff all across the University. Dr. Blanchard highlighted some of the programs including APPLES, Thorp Faculty Engaged Scholars, and Buckley Public Service Scholars.

Dr. Blanchard brought two students to share their experiences with the board, Hiwot Ekuban and Justin Williford. To end their presentation, they entertained questions from the board.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

### **REPORT OF THE EXTERNAL RELATIONS COMMITTEE**

Secretary Keyes presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Secretary Keyes then shared the items presented for information:

- Communications update given by Joel Curran, Vice Chancellor for Communications
- Development report given by David Routh, Vice Chancellor for University Development

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

### **REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE**

Trustee Stone presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

#### **Designer Approval**

##### **1. Joyner Residence Hall HVAC, Bathroom, & Window Renovations**

The project is for improvements at Joyner Residence Hall - a four story, approximately 41,500 square foot building. Improvements include replacement and upgrades to the existing HVAC systems, ADA upgrades, and fall protection installation and repairs at the slate roof. A condition assessment of the existing windows is included. The project scope includes the cost to fully renovate fourteen (14) multi-user bathrooms and two (2) single-user bathrooms.

Project budget is \$6,616,825 and will be funded through Housing receipts. The project was advertised on January 8, 2018. Eleven (11) proposals were received. Four (4) firms were interviewed on February 20, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- |    |                    |             |
|----|--------------------|-------------|
| 1. | Clark Nexsen       | Raleigh, NC |
| 2. | MHAWorks           | Durham, NC  |
| 3. | RND Architects, PA | Durham, NC  |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT B)

2. Lineberger Comprehensive Cancer Center Faculty Recruitment Lab Renovations

This project will renovate 2600 SF of existing laboratory space in the Lineberger Comprehensive Cancer Center into Faculty Recruitment Facilities and common use laboratories. New flooring, ceilings, lighting, and casework will be installed and utilities relocated to the new casework locations. Lighting will be upgraded to LED fixtures. HVAC airflows will be adjusted to comply with new energy efficiency standards. Accessibility upgrades throughout the building will be completed to bring the building into compliance with current regulations. The project will also include upgrades and additions to common use areas, including lounges, breakrooms, gender neutral toilet and shower facilities, and a lactation room.

The project budget is \$1,400,000 and will be funded by University Cancer Research Trust Fund – for Renovation and Equipment. The project was advertised on February 6, 2018. Six (6) proposals were received. Three (3) firms were interviewed on March 12, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. Perkins + Will    Durham, NC
2. BHDP Architecture                                      Raleigh, NC
3. LaBella Associates, PC                                  Charlotte, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT C)

**Design Approval**

1. UNC Hospitals Surgical Tower

UNC Hospitals' main perioperative suite dates back to 1952. Operating room size, ceiling height, supporting ancillary functions, and supporting infrastructure do not meet current code or recommended guidelines. Although various upgrades have been completed since 1952, facility limitations prohibit the use of newer technologies.

UNC Hospitals received site approval to construct the Surgical Tower on a site identified in the 2001 Campus Master Plan south of the Ambulatory Patient Care Facility in July 2016.

The program for the 7-story Surgical Tower will include 24 operating rooms, waiting rooms on each floor, 56 pre/post-operative care areas that are adjacent to the ORs and 56 ICU beds. The building height is similar in height to the NC Memorial Hospital. The exterior of the Surgical Tower is intended to complement the exterior of the NC Cancer Hospital with the goal to create a more uniform appearance at the front of UNC Hospitals

The project is scheduled to start construction in August 2018. Anticipated project budget is \$290 million. The project was presented to the Board of Trustees for information at the November 2017 meeting.

(ATTACHMENT D)

A motion came from committee to approve the designers in priority order and the design for UNC Hospitals. Trustee Stevens seconded and it passed. A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

**Property Disposition by Easement to the Community Church of Chapel Hill Unitarian Universalist, Inc.**

This request is for approval to authorize disposition of property by easement for approximately 400 – 500 square feet (subject to final survey) of vacant land along the southern campus boundary near the intersection of Mason Farm Road and Purefoy Road to The Community Church of Chapel Hill Unitarian Universalist, Inc. for the limited purpose of connecting the church's parsonage to OWASA's sanitary sewer main, which is located approximately 20 feet north of the common boundary line. The septic system for the Community Church's parsonage failed and OWASA has approved a variance allowing the Community Church to connect this residence to the nearby sanitary sewer line. The Community Church will pay for all expenses associated with the design and construction of the new sewer line and construct it in accordance with design plans (see Exhibit A), approved by UNC and OWASA. In exchange, the Community Church has agreed to grant the University an ongoing Right-of-Entry for pedestrian access along its driveway from Purefoy Road for University personnel to inspect and maintain a stormwater pond embankment near the South Chiller Annex.

(ATTACHMENT E)

A motion came from committee to approve the property disposition. Trustee Stevens seconded, and it passed.

Trustee Stone continued and shared the items for information only:

- Development report given by David Routh, Vice Chancellor for University Development
- Transit updates given by Brad Ives, Associate Vice Chancellor for Campus Enterprises and Chief Sustainability Officer

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

#### **REPORT FROM THE STRATEGIC FRAMEWORK COMMITTEE**

Trustee Grumbles presented a review of the Strategic Framework Committee meeting. The committee met on Tuesday afternoon, and again on Wednesday. There were no action items for this committee in either open session. The following items were presented to the committee for information:

Tuesday, March 27:

- Culture of Innovation facilitated by Bob Blouin, Executive Vice Chancellor & Provost

Wednesday, March 28:

- Creativity Hub faculty presentations by Nick Law, Assistant Professor, Physics & Astronomy and Wesley Legant, Assistant Professor, Pharmacology & Biomedical Engineering

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

#### **REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Vice Chair Duckett presented the report from the University Affairs Committee. There were no action items for this committee in open session. The following items were presented to the committee for information:

- GPSF update and introduction given by Madelyn Percy, President and Manny Hernandez, President-Elect
- Student Affairs update given by Winston Crisp, Vice Chancellor for Student Affairs
- Task Force on UNCCH History update given by Jim Leloudis, Associate Dean for Honors Carolina & Professor of History

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

#### **MOTION TO CONVENE IN CLOSED SESSION**

On motion of Secretary Keyes, and seconded by Trustee Caudill, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

#### **RECONVENE MEETING IN OPEN SESSION**

Vice Chair Duckett made a motion to return to open session. It was duly seconded and passed.

#### **OPEN SESSION**

#### **REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Vice Chair Duckett referred the members to the personnel matters submitted for review. Vice Chair Duckett made a motion from committee to approve, Secretary Keyes seconded and it passed. Vice Chair Duckett stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT F)

Vice Chair Duckett took a moment before adjourning to recognize and thank Associate Director of Media Relations Karen Moon. Ms. Moon is retiring next month.

#### **ADJOURNMENT**

There being no further business to come before the Board, Vice Chair Duckett called for a motion to adjourn. Secretary Keyes made the motion; Trustee Adkins seconded and it passed. Vice Chair Duckett adjourned the meeting at 12:32 pm.

  
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Clayton Somers, Assistant Secretary