
OPEN SESSION

1. Convene Meeting
2. Roll Call
3. Consent Agenda
 - a. Approval of January 2018 Minutes (Regular Meeting)
 - b. Ratification of Mail Ballot dated February 27, 2018
4. Chair's Remarks
5. Student Body President's Remarks
6. Chancellor's Remarks
7. University Master Plan – *Anna Wu, Associate Vice Chancellor for Facilities Services & University Architect*
8. Carolina Center for Public Service – *Lynn Blanchard, Director*
9. Report of the External Relations Committee
10. Report of the Finance, Infrastructure & Audit Committee
11. Report of the Strategic Framework Committee
12. Report of the University Affairs Committee

CLOSED SESSION

13. *Report of the External Relations Committee
14. *Report of the University Affairs Committee
15. *Legal Update

OPEN SESSION

16. Report of the External Relations Committee
17. Report of the University Affairs Committee
18. Adjournment

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill
February 1, 2018

The Board of Trustees met in regular session on Thursday, February 1, 2018 at The Carolina Inn, Chancellor's Ballroom. Vice Chair Duckett convened the meeting at 8:02 a.m.

ROLL CALL

Secretary Keyes called the roll and the following members were present:

Charles G. Duckett, Vice Chair	Allie Ray McCullen
William A. Keyes IV, Secretary	W. Edwin McMahan
W. Lowry Caudill, Past Chair	Hari H. Nath
Jefferson W. Brown	Dwight D. Stone, Immediate Past Chair
Julia Sprunt Grumbles	Richard Y. Stevens
Kelly Matthews Hopkins	Elizabeth M. Adkins

Chair Cochrane was not in attendance at the meeting.

STATE GOVERNMENT ETHICS ACT

Vice Chair Duckett read the following statement:

As Vice Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

Approval of Minutes and Mail Ballots

On motion of Secretary Keyes and a second by Trustee Grumbles, the minutes of the meeting of November 17, 2017 were approved as distributed; as was the ratification of the following mail ballots dated:

- January 5 – personnel actions, actions conferring tenure, and compensation actions
- January 15 – approval of Jonathan Pruitt as Vice Chancellor for Finance and Operations (ATTACHMENTS A-B)

VICE CHAIR'S REMARKS

- Vice Chair Duckett thanked those in the audience for attending. He also stated that Chair Cochrane is unable to join the meeting due to the death of his sister. He asked the audience to observe a moment of silence.
- The Vice Chair shared that the board would hear a presentation on the University Libraries and the Philosophy, Politics, and Ethics Program.
- Vice Chair Duckett acknowledged Vice Chancellor Matt Fajack and thanked him for his service to the university.
 - Asked Secretary Keyes to read a resolution of appreciation.

**RESOLUTION OF APPRECIATION
FOR
MATTHEW M. FAJACK
FEBRUARY 1, 2018**

WHEREAS, Matthew M. Fajack served as the University's chief financial officer and vice chancellor for finance and administration from June 2014 providing exemplary management and clear vision during that time; and,

WHEREAS, Mr. Fajack carefully guided Carolina through a period of growth and transition, spearheading stronger oversight of campus-wide financial planning, budgeting, and treasury and risk management; and,

WHEREAS, Mr. Fajack skillfully managed and optimized facilities planning, construction and operations; real estate development; purchasing; public safety; campus enterprises; and environmental health and safety; and,

WHEREAS, Mr. Fajack reimagined the way the University conducts business, overseeing the Student Stores' evolution into to a modern retail space generating millions of dollars for student aid; and streamlining operations through Carolina Service, which identifies more efficient and effective ways to deliver services and share resources across key business activities; and,

WHEREAS, Mr. Fajack ensured the University is a good steward of the environment by launching the Three Zeroes initiative, which established the goal of reducing Carolina's environmental impact via net-zero water usage, waste to landfills and greenhouse gas emissions;

WHEREAS, Mr. Fajack achieved all these important endeavors with thoughtful collaboration, administrative skill and professional expertise;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill thanks Vice Chancellor Matthew M. Fajack and extends its deep gratitude for his contributions, leadership and service.

Vice Chair Duckett called for a motion to approve the resolution. Trustee Grumbles made the motion; Trustee Brown seconded and it passed.

- Vice Chair Duckett recognized newly appointed Vice Chancellor for Finance and Operations Jonathan Pruitt.
- Vice Chair Duckett recognized and thanked Wayne Blair, University Ombudsman, who will be leaving his position after twelve years.
- The Vice Chair acknowledged Coach Sylvia Hatchell on her milestone 1,000th win last month.
- Chair Cochrane asked that Vice Chair Duckett speak to the positive momentum at the University under Chancellor Folt.
- The Vice Chair ended his remarks by restating the board goals for 2017-18.
- Vice Chair Duckett introduced Trustee Elizabeth Adkins to provide remarks.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

STUDENT BODY PRESIDENT'S REMARKS

- Trustee Adkins began by thanking the board for their continued support.
- Introduced members of her cabinet and the Graduate and Professional Student Federation (GPSF).
- Trustee Adkins shared updates on recent events and initiatives:
 - Three Zeros
 - Red Zone

- Public Service Fair
- Hurricane Harvey relief efforts
- Trustee Adkins then shared remarks on behalf of GPSF President Madelyn Percy.
 - Reiterated that the board heard an update from Madelyn yesterday.
 - Introduced two new faculty members: Dr. Hoi Ning Ngai, Assistant Dean for Student Affairs and Dr. Jennifer Gerz-Escalon, Assistant Dean of Interdisciplinary Education and Fellowship

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

CHANCELLOR'S REMARKS

- Chancellor Folt began her remarks by thanking Vice Chair Duckett and the board for their continued support.
- The Chancellor then thanked Trustee Elizabeth Adkins for her remarks and for her inclusion of the graduate student perspective.
- Thanked the BOT for recognizing Wayne Blair
- Chancellor Folt introduced Jonathan Pruitt as the new Vice Chancellor for Finance and Operations
- Also, the Chancellor thanked Vice Chair Duckett for acknowledging Coach Hatchell's 1000th win.
- Chancellor Folt shared her gratitude to facilities and staff who worked during recent storms.
- Chancellor Folt announced that Carolina surpassed \$1B in research expenditures. Carolina ranks 11th nationally, and 6th nationally among public institutions.
- The Chancellor then continued and mentioned recent faculty awards.
- The Chancellor shared that Kiplinger's report named Carolina as the best value in American public higher education for the 17th consecutive time.
- Chancellor Folt acknowledged recent admissions numbers for the Class of 2022.
- The Chancellor shared info on other recent events:
 - MLK Community Banquet
 - 50th anniversary of the Black Student Movement
 - African-American History Month Lecture
 - \$1.6M Project ENABLE announcement with Governor Roy Cooper
 - Arts Everywhere events including tap dancing in the library
- Chancellor Folt acknowledged the passing of John Lewis Brandon and Leroy Fraiser.
- Chancellor Folt shared an update on recent campaign launch events
- The Chancellor thanked Vice Chancellor Joel Curran and his team for their work on the upcoming launch of the new unc.edu website.
- Chancellor Folt invited the board to the CPA ribbon-cutting event happening tomorrow for the CURRENT ArtSpace. Also, tomorrow will be the 5th annual Give a Kids a Smile Day at the UNC School of Dentistry.
- Chancellor Folt ended her remarks by introducing the presentation.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

UNIVERSITY LIBRARIES

Chancellor Folt introduced Provost Bob Blouin to introduce Elaine Westbrooks, Vice Provost for University Libraries and University Librarian. Ms. Westbrooks shared an update on libraries at Carolina. The goal of the libraries are to become a research library in a digital age. Ms. Westbrooks focused on four pillars: preservation, student success, service to the state and beyond, and academic innovation. To end her presentation, she entertained questions from the board.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

UNC-DUKE POLITICS, PHILOSOPHY, AND ETHICS (PPE) PROGRAM

Chancellor Folt introduced Terry Rhodes, Senior Associate Dean for Humanities to introduce Geoffrey Sayre-McCord, PPE Program Director and Morehead-Cain Distinguished Professor. Dr. Sayre-McCord focused his presentation on the undergraduate PPE minor that currently has about 350 students. The program is a joint venture with Duke University and entails coursework, a capstone project, and extra-curricular programming such as weekend seminars and visiting faculty and speakers.

Dr. Sayre-McCord brought two students to share their experiences with the board, Malik Jabati and Brenee Goforth. To end their presentation, they entertained questions from the board.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Secretary Keyes presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Secretary Keyes then shared the items presented for information:

- Public Affairs update given by Kelly Dockham, Director of Federal Affairs
- Communications update given by Joel Curran, Vice Chancellor for Communications
- Development report given by David Routh, Vice Chancellor for University Development

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE

Trustee Stone presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

Designer Selection

1. LED Lighting Updates to Four Parking Decks

The project will provide lighting upgrades to LED fixtures at four parking decks; Cobb Deck, Rams Head Deck, Jackson Deck, and Business School Deck. The project budget is \$896,000 and will be funded by Transportation and Parking reserves.

The project was advertised on November 2, 2017. Eleven (11) proposals were received. Four (4) firms were interviewed on January 10, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|---------------------|---------------|
| 1. | DeVita & Associates | Charlotte, NC |
| 2. | Clark Nexsen | Raleigh, NC |
| 3. | PDC Engineers | Raleigh, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT C)

2. Carroll Hall Addition

The project will establish a new Media & Communication Studio and add new laboratory/maker spaces, to be constructed as an addition to Carroll Hall. The anticipated gross square footage of the project is 14,500 GSF. The project budget is \$6,660,000 and will be funded by donations.

The project was advertised on November 6, 2017. Six (6) proposals were received. Four (4) firms were interviewed on December 15, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. Szostak Design Chapel Hill, NC
2. HH Architecture Raleigh, NC
3. Watson Tate Savory Charlotte, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT D)

3. Frank Porter Graham Student Union Auditorium Renovation

The project will renovate the 3,585 square foot 1980s auditorium that includes replacing the auditorium's fixed seating, carpet, and wall covering, upgrading the audio, video, lighting systems, and fire alarms, modifying and resurfacing the existing stage, providing new finishes and adding an ADA stage lift. The project budget is \$1,500,000 and will be funded by the Student Union Trust Fund.

The project was advertised on November 14, 2017. Thirteen (13) proposals were received. Four (4) firms were interviewed on December 19, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. BHDP Raleigh, NC
2. Watson Tate Savory Charlotte, NC
3. Evoke Studio Durham, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT E)

4. Carmichael Residence Hall – Exterior Deck

This project will provide a new ADA accessible pathway and improved connections from the residence hall to the new Athletics/Campus Recreation venues under construction east of Carmichael Residence Hall. The deck also improves accessible egress from the new BeAM (maker space) and Carmichael lobby as well as much needed outdoor gathering space for the 450 student residents by developing the steeply sloped area that is currently unusable. The project budget is \$849,660 and will be funded by housing receipts.

The project was advertised on December 6, 2017. Seven (7) proposals were received. Three (3) firms were interviewed on January 16, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. FWA Group Charlotte, NC
2. Huffman Architects Raleigh, NC
3. RND Architects Durham, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT F)

5. Wet Lab Incubator Space

The project is for the design of a wet-lab incubation facility for the Office of the Vice Chancellor for Innovation, Entrepreneurship and Economic Development to be used by biotechnology industry start-ups associated with the University. The project site is located in leased space in a multi-tenant office building in downtown Chapel Hill. Total gross square footage is approximately 12,000 square feet and encompasses an entire floor of the building. The space will include a mix of private labs and open lab benches, private offices and co-working desks, conference facilities, and common spaces such as kitchen/break room, copy/print, storage, IT, etc. The laboratory space will be suitable for BSL-2 work. UNC will receive the leased space in shell condition and the building owner is responsible for ensuring the availability of any required engineering infrastructure needed for this combination of office and laboratory use. The project budget is \$3,900,000 and will be funded by University funds.

The project was advertised on December 12, 2017. Fifteen (15) proposals were received. Four (4) firms were interviewed on January 16, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|-------------------------|---------------|
| 1. | Gaudreau, Inc. | Baltimore, MD |
| 2. | Integrated Design, Inc. | Raleigh, NC |
| 3. | Gensler | Raleigh, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT G)

6. Morehead Chemistry Ventilation Improvements

The project will improve the Morehead Chemistry Laboratories. The building has original (1983) HVAC equipment that has aged and requires replacement. Additionally, the design of the original equipment is not able to provide the level of temperature and humidity control required by current UNC lab standards. The focus of the proposed project is on partial replacement of the (8) lab exhaust fans on the roof, (4) make-up air fans, and the controls and accessories to this equipment which serves the chemistry teaching labs. The project budget is \$845,000 and will be funded by R&R funds.

The project was advertised on November 22, 2017. Eight (8) proposals were received. Four (4) firms were interviewed on January 11, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|--------------------------|-------------|
| 1. | Engineered Designs, Inc. | Cary, NC |
| 2. | McKim & Creed | Raleigh, NC |
| 3. | Clark Nexsen | Raleigh, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT H)

7. Cogen Plant Dry Sorbent Injection System

The University of North Carolina at Chapel Hill operates two (2) 250,000 pounds per hour Circulating Fluidized Bed boilers permitted to burn coal, biomass, natural gas and number 2 oil. The primary fuel is Eastern Bituminous Coal. Limestone is added in the combustion chamber of each boiler to control SOx emissions, and baghouses collect particulate downstream of the boilers. Due to new permit requirements that take effect in May 2019, the University desires to install a dry sorbent injection system to control HCl gas in the boiler exhaust. The project will utilize the design build method of delivery as defined in NCGS 143-128.1A. The project budget is \$5,000,000 and will be funded by the Utility Infrastructure Fee Trust Fund.

The project was advertised on November 21, 2017. Three (3) proposals were received. All three (3) firms were interviewed on January 9, 2018. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. Mid-Atlantic Infrastructure Systems Winston-Salem, NC
2. Muter Construction Zebulon, NC
3. AECOM Princeton, NJ

The firms were selected for their past performance on similar projects, strength of their team, ability to meet schedule, and experience with campus projects.

(ATTACHMENT I)

Site Approval

1. UNC Hospitals Emergency Power Generation Plant and South Campus Parking Lot

The UNC Hospital has a project to consolidate individual emergency generators servicing the hospital campus into a new plant sited on the existing S-1 surface parking lot. UNC-CH Transportation and Parking has a project to construct a 450 space parking deck that replaces 250 spaces lost to development of Surgical Towers and the Generation plant.

The project budget for the Generator Plant is \$50,000,000 and will be funded by the Hospital. The project budget for the Parking Deck is \$14,445,000 and will be funded from the Transportation and Parking Trust.

(ATTACHMENT J)

A motion came from committee to approve the designers in priority order and the site for UNC Hospitals. Trustee Grumbles seconded and it passed.

A copy of this presentation is located in the Office of the Assistant Secretary and at bot.unc.edu.

Trustee Stone continued and shared the items for information only:

- Preliminary Design Review given by Anna Wu, Associate Vice Chancellor for Facilities Services (ATTACHMENT K)
- Internal Audit Report given by Phyllis Petree, Chief Audit Officer (ATTACHMENT L)
- Year-end financial summary and CAFR review given by Dwayne Pinkney, Senior Associate Vice Chancellor for Finance and Operations
- Development report given by David Routh, Vice Chancellor for University Development
- Semi-annual lease report given by Gordon Merklein, Associate Vice Chancellor for University Real Estate Operations (ATTACHMENT M)
- Semi-annual capital report given by Anna Wu, Associate Vice Chancellor for Facilities Services (ATTACHMENT N)

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT FROM THE STRATEGIC FRAMEWORK COMMITTEE

Trustee Grumbles presented a review of the Strategic Framework Committee meeting. There were no action items for this committee in open session. The following items were presented to the committee for information:

- Creativity Hubs update given by Terry Magnuson, Vice Chancellor for Research
- Harmonization of Modernizing Student Support and The New Learning Initiative given by Abigail Panter, Senior Associate Dean for Undergraduate Education and Christi Hurt, Assistant Vice Chancellor for Student Affairs and Chief of Staff

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Vice Chair Duckett presented the report from the University Affairs Committee. There were no action items for this committee in open session. The following items were presented to the committee for information:

- Faculty update given by Leslie Parise, Chair of the Faculty
- Employee Forum update given by Shayna Hill, Chair
- GPSF update given by Madelyn Percy, President
- Student Affairs update given by Winston Crisp, Vice Chancellor for Student Affairs
- UNC in China given by Bob Blouin, Executive Vice Chancellor and Provost and Stephen Eckel, Associate Dean for Global Engagement and Clinical Associate Professor in the Eshelman School of Pharmacy

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Keyes, and seconded by Trustee Grumbles, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

RECONVENE MEETING IN OPEN SESSION

Vice Chair Duckett made a motion to return to open session. It was duly seconded and passed.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Vice Chair Duckett referred the members to the personnel matters submitted for review. Vice Chair Duckett made a motion from committee to approve, Trustee Grumbles seconded and it passed. Vice Chair Duckett stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT O)

ADJOURNMENT

There being no further business to come before the Board, Vice Chair Duckett called for a motion to adjourn. Secretary Keyes made the motion; Trustee Stevens seconded and it

passed. Vice Chair Duckett adjourned the meeting at 1:47 pm.

Clayton Somers, Assistant Secretary



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

CAROL L. FOLT
Chancellor

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MEMORANDUM

TO: Members of the Board of Trustees

FROM: Carol L. Folt

RE: Mail Ballot

DATE: February 27, 2018

You have authorized my office to poll you by mail concerning personnel matters that require attention by the Board. Accordingly, we are transmitting to you herewith personnel actions as follows:

EHRA Faculty Compensation & Tenure Actions

Attachment A

Please mark and return the enclosed mail ballot indicating whether or not you agree with the actions proposed. Thank you.

EXECUTIVE SUMMARY

Board of Trustees

February 2018

No.	College/Division	Name	Dept./School	Current Rank	New Rank	Tenure Request Reason	Effective Date	Salary
Personnel Actions								
New Appointments without Tenure								
1	Health Affairs	Brian Button	Biochemistry & Biophysics	Research Assistant Professor	Associate Professor		3/1/2018	\$112,000.00
2	Health Affairs	Christine Kistler	Family Medicine	Research Assistant Professor	Associate Professor		4/1/2018	\$142,633.00
3	Health Affairs	Shu Wen Ng	Nutrition	Research Associate Professor	Associate Professor		2/1/2018	\$133,600.00
4	Health Affairs	Sarah Cohen	Cell Biology & Physiology	N/A	Assistant Professor		4/1/2018	\$110,000.00
5	Health Affairs	Graham Diering	Cell Biology & Physiology	N/A	Assistant Professor		4/1/2018	\$110,000.00
6	Health Affairs	Eliza Park	Psychiatry	Clinical Assistant Professor	Assistant Professor		12/1/2017	\$162,377.00
7	Health Affairs	Crystal Schiller	Psychiatry	Research Assistant Professor	Assistant Professor		12/1/2017	\$89,441.00
Addition of Joint Appointment without Tenure								
0								
Promotion to Full Professor								
1	Health Affairs	Scott Donaldson	Medicine	Associate Professor	Professor		3/1/2018	\$204,755.00
2	Health Affairs	Abhijit Kshirsagar	Medicine	Associate Professor	Professor		5/1/2018	\$215,000.00
3	Academic Affairs	Mariska Leunissen	Philosophy	Associate Professor	Professor		7/1/2018	\$102,538.00
4	Health Affairs	Mary Roth McClurg	Pharmacy	Associate Professor	Professor		2/22/2018	\$143,640.00
5	Health Affairs	M E Bonnie Rogers	Public Health	Associate Professor	Professor		3/1/2018	\$132,578.00
Reappointments to the same Rank								
1	Academic Affairs	Amelia Gibson	SILS	Assistant Professor	Assistant Professor		7/1/2019	\$93,806.00
Designation/Reappointments to Departmental Chair								
1	Health Affairs	Donald Budenz	Ophthalmology	Chair	Chair		1/1/2018	\$477,213.00
2	Health Affairs	Daniel Clarke-Pearson	OB-GYN	Chair	Chair		1/1/2018	\$510,207.00
3	Health Affairs	Leslie Parise	Biochemistry & Biophysics	Chair	Chair		2/23/2018	\$249,838.00
4	Health Affairs	David Rubinow	Psychiatry	Chair	Chair		1/1/2018	\$416,506.00
5	Health Affairs	Til Sturmer	Epidemiology	Chair	Chair		3/1/2018	\$224,727.00
Designation/Reappointments to Distinguished Professorship								
1	Health Affairs	Alise Adimora	Medicine	Professor	Sarah Graham Kenan Distinguished Professorship		2/23/2018	\$255,013.00
2	Health Affairs	David Margolis	Medicine	Professor	Sarah Graham Kenan Distinguished Professorship		2/23/2018	\$273,983.00
3	Health Affairs	Janet Rubin	Medicine	Professor	Sarah Graham Kenan Distinguished Professorship		2/23/2018	\$209,998.00
Actions Conferring Tenure								
Promotion Conferring Tenure								
1	Academic Affairs	Melanie Feinberg	SILS	Associate Professor	Associate Professor	Promotion based on research, teaching, and service	7/1/2018	\$94,350.00
2	Academic Affairs	Priscilla Layne	Germanic & Slavic Lang. & Lit	Assistant Professor	Associate Professor	Promotion based on research, teaching, and service	7/1/2018	\$77,126.00
3	Health Affairs	Elizabeth Stringer	OB-GYN	Associate Professor	Associate Professor	Promotion based on excellence in clinical scholarship	3/1/2018	\$279,125.00
4	Academic Affairs	Katherine Turk	History	Assistant Professor	Associate Professor	Promotion based on scholarship, teaching and professional service	7/1/2018	\$76,000.00
5	Health Affairs	David Van Duin	Medicine	Associate Professor	Associate Professor	Promotion based on excellence in clinical scholarship	4/1/2018	\$241,279.00
6	Academic Affairs	Molly Worthen	History	Assistant Professor	Associate Professor	Promotion based on scholarship, teaching and professional service	7/1/2018	\$76,125.00
7	Academic Affairs	Kai Zhang	STOR	Assistant Professor	Associate Professor	Promotion based on research, teaching, and service	7/1/2018	\$91,341.00
New Appointments Conferring Tenure								
0								

EXECUTIVE SUMMARY

Board of Trustees

February 2018

No.	College/Division	Name	Dept./School	Current Rank	New Rank	Tenure Request Reason	Effective Date	Salary
Addition of Joint Appointment Conferring Tenure								
0								
Corrections								
0								

EXECUTIVE SUMMARY

Board of Trustees

February 2018

No.	College/Division	Name	School	Department	Rank	Reason	Requested Amount of Increase **	Percent of Increase **	June 30 Salary	Current Salary	New Salary *	Effective Date
Compensation Actions							** Based on cumulative increase(s) to 6/30 salary					
1	Health Affairs	Joshua Alexander	Medicine	Physical Medicine & Rehabilitation	Clinical Associate Professor	Increase due to promotion to Clinical Professor, and new administrative appointment as department Chair	\$189,271	110.86%	\$170,729	\$170,729	\$360,000	3/1/2018
2	Academic Affairs	Saravanan Arunachalam	Vice Chancellor for Research	Institute for the Environment	Research Associate Professor	Increase due to promotion to Research Professor and new secondary administrative appointment as Deputy Director within the Institute	\$31,399	21.26%	\$147,695	\$155,231	\$179,093	3/1/2018
3	Health Affairs	Ben Blomberg	Medicine	Medicine	Clinical Fellow/Clinical Instructor	Increase due to new faculty appointment as Clinical Assistant Professor via external competitive event	\$92,395	147.58%	\$62,605	\$62,605	\$155,000	4/1/2018
4	Academic Affairs	Andrew Curley	Arts & Sciences	Geography	Post Doc Trainee	Increase due to new faculty appointment as Assistant Professor via waiver of recruitment	\$32,524	68.51%	\$47,476	\$47,476	\$80,000	7/1/2018
5	Health Affairs	Ingeborg De Kok	Dentistry	Prosthodontics	Associate Professor/Interim Chair	Increase due to internal equity	\$28,902	17.78%	\$162,549	\$185,569	\$191,451	2/1/2018
6	Academic Affairs	Florence Dore	Arts & Sciences	English & Comparative Literature	Professor	Increase due to new secondary administrative appointment as Assistant Chair	\$13,000	13.01%	\$99,888	\$107,888	\$112,888	1/1/2018
7	Health Affairs	Megan Evans	Medicine	Dermatology	Clinical Fellow	Increase due to new faculty appointment as Clinical Assistant Professor via external competitive event	\$165,138	275.86%	\$59,862	\$59,862	\$225,000	8/1/2018
8	Academic Affairs	Gregory Gangi	Vice Chancellor for Research	Institute for the Environment	Teaching Associate Professor	Increase due to promotion to Teaching Professor	\$11,295	10.14%	\$111,404	\$116,462	\$122,699	3/1/2018
9	Academic Affairs	Camelia Kuhn	Business		Associate Professor	Increase due to promotion to Professor	\$20,000	7.69%	\$260,000	\$272,974	\$280,000	1/1/2018
10	Academic Affairs	Marc Lange	Arts & Sciences	Religious Studies	Distinguished Professor/Chair	Increase based on retention as Professor Lange is being recruited by Rutgers University	\$30,000	15.73%	\$190,738	\$190,738	\$220,738	7/1/2018
11	Academic Affairs	Byron Lindsey	Medicine	Psychiatry	Clinical Professor/UNC HCS Sr Executive	Increase due to merit/performance (per UNC HCS Board)	\$30,246	6.99%	\$432,529	\$432,529	\$462,775	1/1/2018
12	Academic Affairs	Christian Lundblad	Business		Professor/Associate Dean	Increase due to new appointment as Richard Levin Distinguished Professor	\$25,600	7.64%	\$335,000	\$350,968	\$360,600	1/1/2018
13	Academic Affairs	Jodi Magness	Arts & Sciences	Religious Studies	Distinguished Professor/Adjunct Professor	Increase due to retention as Professor Magness is being recruited by the University of California - San Diego	\$31,700	22.22%	\$142,661	\$144,361	\$174,361	7/1/2018
14	Health Affairs	Fernando Pardo Manuel de Villena	Medicine	Genetics	Professor/Interim Chair/Director	Increase due to new appointment as department Chair via external competitive event	\$52,549	21.15%	\$248,451	\$255,905	\$301,000	3/1/2018
15	Health Affairs	Bonnie Rogers	Public Health	Nursing	Associate Professor	Increase due to promotion to Professor	\$10,000	7.40%	\$135,078	\$135,078	\$145,078	3/1/2018
16	Academic Affairs	Jacob Sagi	Business		Distinguished Scholar	Increase due to promotion to Professor	\$19,180	7.00%	\$274,000	\$287,673	\$293,180	1/1/2018
17	Health Affairs	Julie Skaggs	Medicine	Ophthalmology	Clinical Fellow	Increase due to new faculty appointment as Clinical Assistant Professor via external competitive event	\$77,500	89.60%	\$86,500	\$86,500	\$164,000	7/1/2018
18	Health Affairs	Rebecca Slifkin	Public Health	Health Policy & Management	Clinical Associate Professor	Increase due to promotion to Clinical Professor	\$17,850	10.36%	\$172,325	\$180,175	\$190,175	3/1/2018
19	Health Affairs	Alexander Tropsha	Pharmacy	Chemical Biology and Medicinal Chemistry	Distinguished Professor/Associate Dean/Adjunct Professor	Increase based on internal and market equity	\$27,500	12.28%	\$223,923	\$226,423	\$251,423	2/1/2018
20	Health Affairs	Jennifer Wu	Medicine	OB/GYN	Professor	Increase due to new secondary administrative appointment as Division Director of Urogynecology	\$56,075	22.55%	\$248,675	\$250,000	\$304,750	3/1/2018
21	Health Affairs	Margaret Zomorodi	Nursing		Clinical Associate Professor	Increase due to new secondary administrative appointment as Assistant Provost for Interprofessional Education & Practice	\$35,701	28.72%	\$124,299	\$126,786	\$160,000	1/1/2018
22												
24												

The University of North Carolina at Chapel Hill
EXECUTIVE SUMMARY
Board of Trustees
February 2018

							Total Monetary Value of Non- Salary Compensation	Duration of Non- Salary Compensation			Effective Date	End Date
No.	College/Division	Name	Department/School		Rank	Reason						
Non-Salary Compensation Actions												
0	N/A	N/A	N/A		N/A	N/A	N/A	N/A		N/A	N/A	NA

The University of North Carolina at Chapel Hill
EXECUTIVE SUMMARY
Board of Trustees
February 2018

No.	College/Division Name	Department/School	Rank	Description
For Information				
0	N/A	N/A	N/A	N/A

EXECUTIVE SUMMARY

Board of Trustees

February 2018

No.	College/Division	Name	Department/School	Rank	Reason	Requested Increase Amount	Percent of Increase	Current Salary	New Salary	Effective Date
Compensation Actions						<p>* Available funding for each action has been confirmed by the appropriate Department and School/Division management officials to support the proposed salary increase. Upon implementation, specific funding sources are reviewed and approved at the Department level, as well as by the applicable University Central financial offices, including the University Budget Office and the Office of Sponsored Research for grant-funded salaries.</p>				

										Total Monetary Value of Non- Salary Compensation	Duration of Non- Salary Compensation	Effective Date	End Date
No.	College/Division	Name	Department/School	Rank	Reason								
Non-Salary Compensation Actions													
1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NA		



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

CAROL L. FOLT
Chancellor

103 SOUTH BUILDING
CAMPUS BOX 9100
CHAPEL HILL, NC 27599

T 919.962.1365
F 919.962.1647
carol.folt@unc.edu

Mail Ballot

Board of Trustees

February 27, 2018

Chancellor Carol Folt submits for your review and approval the EHRA Faculty compensation and tenure actions as recommended for February 2018. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, March 29, 2018.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

Approve Disapprove

EHRA Faculty Compensation and Tenure
Actions (Attachment A)

☐☐

Signature_____

Printed Name_____

Date_____

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

This mail ballot was approved by majority vote on February 27, 2018 by the following: Haywood Cochrane, Chuck Duckett, Jeff Brown, Lowry Caudill, Julia Grumbles, Kelly Hopkins, Allie Ray McCullen, Ed McMahan, Hari Nath, Richard Stevens, Dwight Stone, and Elizabeth Adkins.

THE BLUEPRINT FOR NEXT University Master Plan

March 29, 2018



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

AYERS
SAINT
GROSS





AGENDA

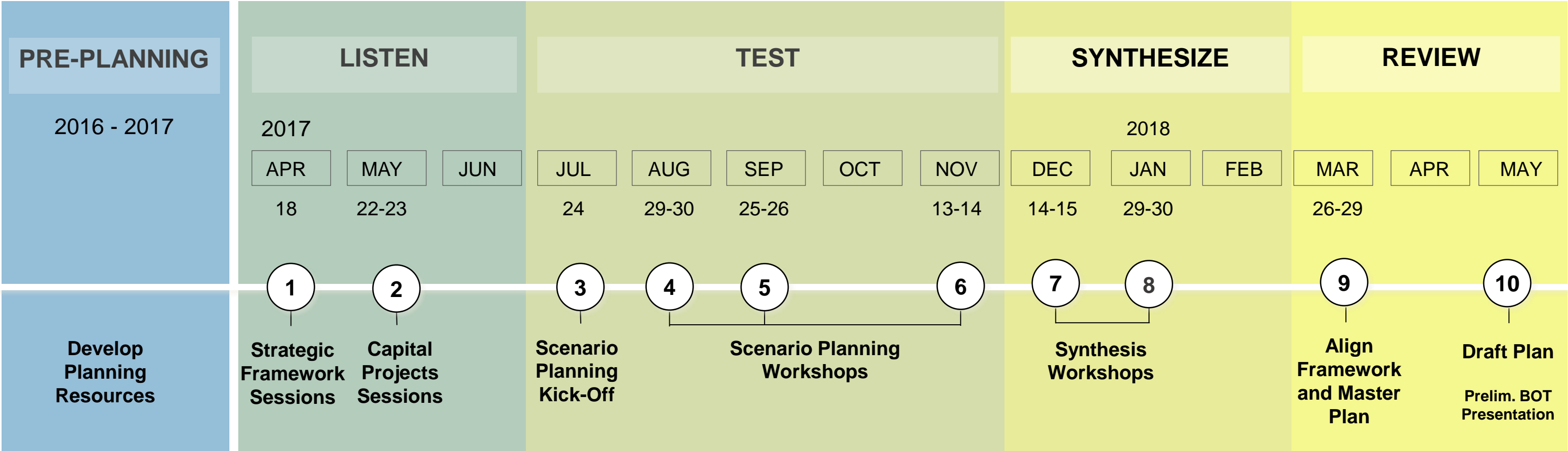
- 1 Process - Aligning the Campus Master Plan with the Strategic Framework
- 2 Planning Principles

What is a master plan?

- ▶ Aligns physical campus with the University's Strategic Framework
- Comprehensive and long-range (10-20 year) vision for campus
- Advances near-term priority projects within a broader context
- Identifies opportunities for many areas of the University to work towards shared objectives
- Flexible framework to support decision-making
- Foundation for entitlement processes with the Town of Chapel Hill



Master Plan Process



Space Assessment

Focus Area Studies
Athletics & Recreation
Innovation & Entrepreneurship
Classrooms
Student Experience
Workplace
Research
Student Housing

Strategic Initiative Groups

The New Graduate
The Great Convergence
Modernizing Student Support
Carolina Whole Health
Culture of Innovation
Arts Everywhere

Steering Committee

Key representatives from
Strategic Initiative Groups

Planning Principles

**1 Support
Carolina's
mission.**

**3 Activate UNC's
innovative, creative,
and diverse culture.**

*Mix of programs and uses
Breadth of the UNC community*

**2 Engage in
initiatives that
impact the town,
region, state,
nation, and world.**

**4 Build a campus of
enduring character
and quality.**

*Communicate openness and welcome
Timeless buildings and landscapes
High performance, per the Three
Zeros Initiative*



What defines this master plan?

Ideas developed alongside the University's Strategic Framework.

Pillars

Of the public, for the public.
Innovation made fundamental.

Strategic Initiatives

The New Graduate
The Great Convergence
Modernizing Student Support
Carolina Whole Health
Culture of Innovation
Arts Everywhere

Ideas that are both operational and aspirational.

Operational

- Achieve greater efficiency and higher utilization
- Reconceive of how Carolina works

Aspirational

- Bold ideas
- Leading edge strategies
- Innovative implementation partnerships

The New Graduate

Extend Carolina














- Commitment to student residential experience
- Increased online education for traditional undergraduates
- Increase in residential graduate students
- Increase in non-traditional students thru online and in-person instruction

Modernizing Student Support

- Integrated, personalized and student centered support services for students of all backgrounds

Learning Imperative

- Hands-on, collaborative and digital learning opportunities for all students

-  ADMINISTRATION, SPECIAL FACILITIES
-  ATHLETICS, REC, ESS
-  FINE ARTS
-  HOSPITAL
-  HOUSING STUDENT
-  HUMANITIES
-  LIBRARY
-  MEDICINE
-  NATURAL SCIENCES + MATHEMATICS
-  OTHER HEALTH AFFAIRS
-  OTHER SCHOOLS + COLLEGES
-  SERVICES
-  SOCIAL SCIENCES
-  AREAS OF OPPORTUNITY

UNC MASTER PLAN



The Great Convergence

Applied Physical Sciences

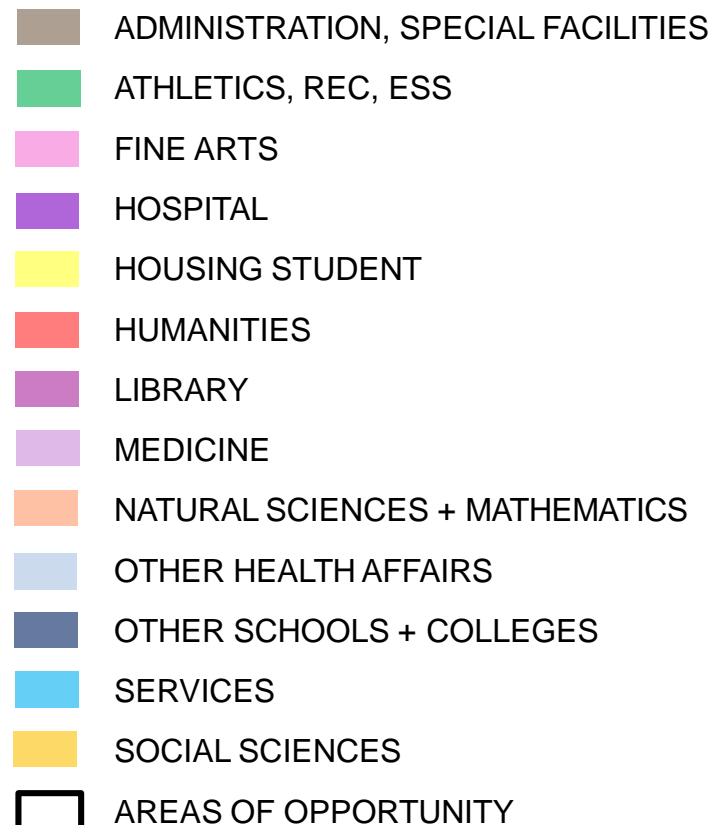
- New investments in applied physical, biomedical, and computational sciences
- Increase translational and commercialization activity centered in Innovation office

Creativity Hubs

- Prioritize research bringing together cross-disciplinary scholars for focused explorations of groundbreaking and high impact topics

Arts Everywhere

- Commit to visible and accessible art and arts experience for the entire campus community
- Highlight University's commitment to arts, innovation, fitness and sustainability





CAROLINA CENTER *for* PUBLIC SERVICE

Connecting Carolina and Communities

OUR MISSION

To engage and support the faculty, students and staff of the University of North Carolina at Chapel Hill in meeting the needs of North Carolina and beyond ... promoting scholarship and service that are responsive to needs of the state ...

At Carolina public service is: Engaged Teaching and Learning



33% of class
of 2017



APPLES Service-Learning



APPLES Courses

At Carolina public service is:
Engaged Research



Community-Engaged Research

Thorp Faculty Engaged Scholars

At Carolina public service is: Engaged Service



Buckley Public Service
Scholars

Student Experience in
the Research
University (SERU)
Survey



*At Carolina public service is:
Engaged Students*





At Carolina public service is:
Engaged Students



Hiwot Ekuban
Class of 2018



At Carolina public service is:
Engaged Students



Justin Williford
Class of 2019

And after graduation?



**BPSS Alumni Survey
2005 - 2016**

And after graduation?

"My public service experience at UNC was the most profound and important aspect of my college experience. It created a thread through my academic coursework and passions that led me to my current position."

"I owe who I am today to my experiences as a Public Service Scholar."

"I am so thankful for those who ensured I would graduate as an informed citizen dedicated to using my own skills to improve the lives of others."

**BPSS Alumni Survey
2005 - 2016**

At Carolina public service is:

Of the public, for the public



For More Information

Lynn White Blanchard blanchard@unc.edu

Carolina Center for Public Service

<http://ccps.unc.edu/>

919-843-7568