

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill
March 23, 2017

The Board of Trustees met in regular session on Thursday, March 23, 2017 at The George Watts Hill Alumni Center, Alumni Hall. Chair Stone convened the meeting at 8:00 a.m.

ROLL CALL

Secretary Duckett called the roll and the following members were present:

Dwight D. Stone, Chair	Kelly Matthews Hopkins
Haywood D. Cochrane, Vice Chair	William A. Keyes IV
Charles G. Duckett, Secretary	Allie Ray McCullen
Jefferson W. Brown	Hari H. Nath
Donald Williams Curtis	Bradley C. Opere
Julia Sprunt Grumbles	

Trustees W. Lowry Caudill and William E. McMahan were not in attendance.

STATE GOVERNMENT ETHICS ACT

Chair Stone read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

Approval of Minutes and Mail Ballots

On motion of Vice Chair Cochrane and a second by Trustee Keyes, the minutes of the meeting of January 26, 2017 were approved as distributed; as was the ratification of the following mail ballots dated:

- February 20 – Personnel actions, actions conferring tenure, and compensation actions
- March 13 – Quasi-endowment withdrawals for Departments of Microbiology and Immunology and Environmental Sciences and Engineering
(ATTACHMENTS A-B)

CHAIR'S REMARKS

- Chair Stone began his remarks by thanking those in the audience for attending and referencing today's presentation coming up later in the meeting.
- The Chair reiterated the importance of the board's relationships with the Board of Governors and state government.
- Chair Stone shared recent successes among faculty members.
- Acknowledged Vice Chancellor for Research Terry Magnuson and the work his department does to support deans, faculty, and the senior leadership.
 - Chair Stone shared that overall research funding for FY16 totaled over \$846M and that Carolina ranks 8th for federally sponsored research.
- The Chair then acknowledged the work of Vice Chancellor for University Development David Routh and progress towards the public launch of the capital campaign.
- The Chair reiterated the goals for the year:
 - Support Chancellor Folt and her senior leaders, as they formulate and implement a new strategic framework for the University.
 - Tell our story. Carolina improves the lives of people across North Carolina, our nation, and our world.
 - Accelerate, measure, and communicate the growth and economic impact of our innovation and entrepreneurship initiatives.
 - Help Carolina become more efficient and effective in key operational areas, particularly Finance, Administration, Teaching and Research.
- Chair Stone appointed Trustee Caudill to chair the nominating committee. Trustee Keyes will join him on the committee.
- The Chair ended his remarks by calling on Secretary Duckett to read a resolution of appreciation for departing Student Body President Bradley Opere.

**RESOLUTION OF APPRECIATION
FOR
BRADLEY CALVIN OCHIENG OPERE
MARCH 23, 2017**

WHEREAS, Bradley Calvin Ochieng Opere served as President of the University's student body for the 2016-2017 academic year, was awarded the prestigious Morehead-Cain Scholarship, studied at the Kenan-Flagler Business School and worked to improve student government and student life;

WHEREAS, Mr. Opere was an ambassador of global unity and understanding, launching the UNC Africa Leadership Exchange Program, which brings students from three African countries to Chapel Hill to promote cultural exchange and develop leadership skills, and is an initiative that truly supports the University's goal to create the next generation of leaders;

WHEREAS, Mr. Opere evolved Student Government with a new focus on collaboration and professionalism, instituting performance reviews and a more robust interview process developed in conjunction with faculty at the Business School, negotiating the separation of Student Government and the Graduate & Professional Student Federation; and building a team of rivals by fostering strong relationships with opposing candidates;

WHEREAS, Mr. Opere tirelessly advocated for his student constituents, opposing a student fee increase, working with ride-sharing services to provide service as part of students' transportation plans on weekend nights, and providing valuable voter education and mobilization drives for local, state and national elections;

WHEREAS, Mr. Opere's contributions to the University community were recognized with the prestigious Martin Luther King Scholarship Award, bestowed upon three students each year who best exemplify Dr. King's dedication to society;

NOW, THEREFORE, LET IT BE RESOLVED that members of the Board of Trustees of the University of North Carolina at Chapel Hill express their sincerest gratitude to Bradley Opere for his exemplary leadership and service, and wish him the very best for the future.

Secretary Duckett called for a motion to adopt the resolution. All seconded and it passed unanimously.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

Chair Stone called upon Student Body President Bradley Opere to provide remarks.

STUDENT BODY PRESIDENT'S REMARKS

- Student Body President Bradley Opere shared his final remarks with the board.
- Trustee Opere acknowledged Chancellor Folt, the Board, and other senior leaders and thanked them for their work to support him and his administration over the last year.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

CHANCELLOR'S REMARKS

- Chancellor Folt began her remarks by thanking Chair Stone and the Board for their continued guidance, as well as Trustee Opere for his comments.
- The Chancellor then thanked Bradley for his service on the board during the last year.
- Chancellor Folt addressed the proposed budget released by President Trump.
- The Chancellor shared that she will be meeting with congressional leadership in the coming weeks in Chapel Hill and D.C.
- Chancellor Folt recognized Dr. Aziz Sancar and Dr. Melina Kibbe for their recent election to the National Academy of Medicine.
- Chancellor Folt then shared that the Edible Campus garden will be dedicated later this month on Earth Day.
- The Chancellor discussed the Quality Enhancement Plan "*Creating Scientists: Learning by Connecting, Doing, and Making*".
- Chancellor Folt invited everyone to join her on April 7th for the inaugural Arts Everywhere Day.
- The Chancellor then acknowledged the student-led and Gillings School of Public Health sponsored Minority Health Conference.
 - The conference is the largest and oldest student-led minority conference in the U.S.
- Chancellor Folt also remarked on the 3rd annual Native Nation Forum and the UNC Clean Tech Summit.

- Chancellor Folt ended her remarks by introducing the presentation.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

KENAN MUSIC SCHOLARS

Chancellor Folt introduced Dr. Louise Toppin, Chair of the UNC Department of Music to introduce Dr. Evan Feldman, Associate Professor of Music and Faculty Advisor for the Kenan Music Scholars. The Kenan Music Scholars program is in its tenth year, and includes full tuition, fees, and a \$6K research stipend. Dr. Feldman shared notable alumni of the program and then introduced four student performers: Devin Cornacchio (cello), Renee McGee (trumpet), Susannah Stewart (soprano), and Katherine Campbell (harp).

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

INSTITUTE OF MARINE SCIENCES

Chancellor Folt introduced Dr. Hans Paerl, Kenan Professor of Marine and Environmental Sciences. Dr. Paerl began by introducing his colleagues, Dr. Mike Piehler, Professor and Program Head for Estuarine Ecology and Human Health at the UNC Coastal Studies Institute, and Ph.D. candidate Alexandria Hounshell. The Institute for Marine Sciences (IMS) was founded to conduct coastal research for North Carolina.

Dr. Piehler shared his research with the committee and discussed oyster ecosystem services. These natural processes save the state \$800K in nitrogen removal each year. Ms. Hounshell then provided an overview of her research, and the program, SciREN, that helps K-12 teachers bring science into the classroom. Dr. Paerl concluded the presentation by sharing his research on algal blooms and their effect on the coast of North Carolina.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

REPORT FROM THE COMMERCIALIZATION & ECONOMIC DEVELOPMENT COMMITTEE

Trustee Grumbles presented a review of the Commercialization and Economic Development Committee meeting. There were no action items for this committee in open session. The following items were presented to the committee for information:

- Committee update given by Judith Cone, Vice Chancellor for Innovation, Entrepreneurship, and Economic Development
- Faculty and student entrepreneurs panel and discussion moderated by Charles Merritt

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee Hopkins presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee Hopkins then shared the items presented for information:

- Development report given by David Routh, Vice Chancellor for University Development
- Communications update given by Joel Curran, Vice Chancellor for Communications
- Storytelling through photography given by Jon Gardiner, University Photographer

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE

Vice Chair Cochrane presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

ORDINANCE REGULATING TRAFFIC AND PARKING

Proposed revisions to the ordinance will be effective August 15, 2017. These changes included:

- Housekeeping items: date changes, meter hours of operation, updated references and terms
- Article III. Parking Permits and Parking Fees
- Increase fees for metered space parking for short-term parking and special event parking.
- Increase hourly/daily parking, validations, and reservations for Swain Lot, Morehead Lot, Raleigh Road Visitor Lot, and Rams Head Deck.

A motion came from committee to approve the ordinance. Trustee Grumbles seconded and it passed.

(ATTACHMENT C)

Designer Approvals

1. Media and Communications Studios

This project will construct a 12,000 square foot addition to Koury Natatorium to house media and communication studios for the ACC network. The facility will include three control rooms and two studios. The broadcast center will also provide a robust production service (live production, studio services) to campus entities and offer opportunities for academic partnerships and real-world experience in growing fields for students. The project budget is \$10,000,000 and will be funded by Athletics funds.

This project was advertised on February 2, 2017. Four (4) proposals were received. Three (3) firms interviewed on February 28, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|---------------------------|-----------------|
| 1. | Corley Redfoot Architects | Chapel Hill, NC |
| 2. | Murray Wagner Architects | Charlotte, NC |
| 3. | Duda Paine Architects | Durham, NC |

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT D)

2. McGavran Greenberg Energy Savings Project

This project will repair the existing energy recovery system on air handling unit (AHU) #9 and re-commission the existing HVAC control system including but not limited to modifications to the pumping system, valves, and new direct digital controls. Project will return the non-functional energy recovery system to service resulting in energy savings. The project budget is \$409,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Six (6) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|--------------------|-----------------|
| 1. | RMF Engineering | Raleigh, NC |
| 2. | Summer Consultants | Raleigh, NC |
| 3. | Sigma | Morrisville, NC |

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT E)

3. Taylor Hall Energy Savings Project

This project will repair the existing HVAC system including but not limited to modifications to the variable volume air distribution (VAV) boxes, valves and new direct digital controls. Project will incorporate new controls programming to reduce total air changes within the building to both reduce energy and maintain safety of staff and students. The project budget is \$520,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Eight (8) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|----------------|-----------------|
| 1. | Stanford White | Raleigh, NC |
| 2. | Dewberry | Raleigh, NC |
| 3. | Sigma | Morrisville, NC |

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT F)

4. Thurston Bowles Energy Savings Project

This project will repair the existing HVAC system including, but not limited to, modifications to the variable volume air distribution (VAV) boxes, valves and new direct digital controls. Project will incorporate new controls programming to reduce total air changes within the building to both reduce energy and maintain safety of staff and students. The project budget is \$1,300,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Seven (7) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. The committee recommended the selection of the three firms in the following priority order:

1. Dewberry Raleigh, NC
2. McKim & Creed Raleigh, NC
3. Stanford White Raleigh, NC

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT G)

A motion came from committee to approve the designers in priority order. Trustee Hopkins seconded, and it passed.

Site Approval

1. Medical Education Building

This project will construct a 124,000 SF facility to provide a new building designed to meet the needs of modern medical education curriculum and enable the UNC Chapel Hill School of Medicine to increase enrollment by 30%, increasing class size from 180 to 230 students. The project budget is estimated at \$90,000,000 and will be funded by the Carolina Connect bond and gifts. The Chancellor's Buildings and Grounds Committee approved the site at its March 2, 2017 meeting.

(ATTACHMENT H)

A motion came from committee to approve the site. Trustee Curtis seconded, and it passed.

Design Approvals

1. Fetzer Soccer/Lacrosse Facility

This project will add a new grandstand for the soccer and lacrosse teams, renovate the existing McCaskill building and provide new press box and team facilities. Additionally, the project will include a new east/west pedestrian concourse connection from the Eddie Smith Fieldhouse to Stadium Drive. The project budget is \$30,000,000 and will be funded by the Educational Foundation. The Board of Trustees received the preliminary design at its January, 2017 meeting.

(ATTACHMENT I)

2. Indoor Practice Facility

The indoor practice facility project will provide an indoor turf field, two outdoor fields and associated support facilities for the Department of Athletics and shared use by Campus Recreation and Exercise and Sport Science. The project budget is \$25,000,000 and will be funded by the Educational Foundation. The Board of Trustees received the preliminary design at its January, 2017 meeting.

(ATTACHMENT J)

A motion came from committee to approve the designs. Trustee Grumbles seconded and it passed.

Vice Chair Cochrane continued and shared the items for information only:

- Preliminary design review given by Anna Wu, Associate Vice Chancellor for Facilities Services (ATTACHMENTS K-L)
- Development report given by David Routh, Vice Chancellor for University Development
- Financial Quarterly Update given by Dwayne Pinkney, Senior Associate Vice Chancellor for Finance and Administration, and Aimee Turner, University Controller
- OWASA Update given by Brad Ives, Associate Vice Chancellor for Campus Enterprises and Chief Sustainability Officer
- Environment, Health, and Safety Overview given by Mary Beth Koza, Director

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett presented the report from the University Affairs Committee. The following item was presented to the committee for action:

- Centers and Institutes update (ATTACHMENT M)
- Fix-term faculty title changes (ATTACHMENT N)

A motion came from committee to approve the centers and institute actions. Vice Chair Cochrane seconded, and it passed.

A motion came from committee to approve the fix-term faculty title changes. Trustee Keyes seconded, and it passed.

Secretary Duckett continued and shared the items presented to the committee for information:

- Faculty recognition of Angela Kashuba, John & Deborah McNeill, Jr. Distinguished Professor
- GPSF Update given by Dylan Russell, President
- Employee Forum update given by Charles Streeter, Chair
- Faculty Update given by Bruce Cairns, Chair
- Student Affairs update given by Winston Crisp, Vice Chancellor for Student Affairs
- Provost update given by Jim Dean, Executive Vice Chancellor and Provost

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Duckett, and seconded by Vice Chair Cochrane, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

RECONVENE MEETING IN OPEN SESSION

Chair Stone made a motion to reconvene the meeting in open session; it was seconded and passed.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett referred the members to the personnel matters submitted for review. A motion came from committee to approve; Vice Chair Cochrane seconded, and it passed. Chair Stone stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT O)

ADJOURNMENT

There being no further business to come before the Board, Chair Stone called for a motion to adjourn. The motion was duly seconded and passed. Chair Stone adjourned the meeting at 1:00 p.m.



Clayton Somers, Assistant Secretary