

Adjournment

19.

BOARD OF TRUSTEES MAY 25, 2017, 8:00AM **MAGNOLIA ROOM, RIZZO CONFERENCE CENTER**

OPEN SESSION

	<u> </u>	
1.	Convene Meeting	
2.	Oath of Office – Student Body President	
3.	Roll Call	
4.	Consent Agenda a. Approval of March 2017 Minutes (Regular Meeting) b. Ratification of Mail Ballot dated April 20, 2017 c. Ratification of Mail Ballot dated April 25, 2017	(Tab 1) (Tab 2) (Tab 3)
5.	Chair's Remarks	
6.	Student Body President's Remarks	
7.	Chancellor's Remarks	
8.	<u>UNC Horizons Program</u> – Hendrée Jones, Executive Director of UNC Horizons	
9.	<u>UNC School of Dentistry</u> – Sarah Strickland and Nehemiah Lawson, Co- Presidents, American Student Dental Association	
10.	Report of the Commercialization & Economic Development Committee	
11.	Report of the External Relations Committee	
12.	Report of the Finance, Infrastructure & Audit Committee	
13.	Report of the University Affairs Committee	
	CLOSED SESSION	
14.	*Report of the External Relations Committee	
15.	*Report of the University Affairs Committee	
16.	*Legal Update	
	OPEN SESSION	
17.	Report of the External Relations Committee	
18.	Report of the University Affairs Committee	

^{*}Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session. 1/58

BOARD OF TRUSTEES MEETING The University of North Carolina at Chapel Hill March 23, 2017

The Board of Trustees met in regular session on Thursday, March 23, 2017 at The George Watts Hill Alumni Center, Alumni Hall. Chair Stone convened the meeting at 8:00 a.m.

ROLL CALL

Secretary Duckett called the roll and the following members were present:

Dwight D. Stone, Chair
Haywood D. Cochrane, Vice Chair
Charles G. Duckett, Secretary
Jefferson W. Brown
Donald Williams Curtis

Kelly Matthews Hopkins
William A. Keyes IV
Allie Ray McCullen
Hari H. Nath
Bradley C. Opere

Julia Sprunt Grumbles

Trustees W. Lowry Caudill and William E. McMahan were not in attendance.

STATE GOVERNMENT ETHICS ACT

Chair Stone read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

CONSENT AGENDA

Approval of Minutes and Mail Ballots

On motion of Vice Chair Cochrane and a second by Trustee Keyes, the minutes of the meeting of January 26, 2017 were approved as distributed; as was the ratification of the following mail ballots dated:

- February 20 Personnel actions, actions conferring tenure, and compensation actions
- March 13 Quasi-endowment withdrawals for Departments of Microbiology and Immunology and Environmental Sciences and Engineering

(ATTACHMENTS A-B)

CHAIR'S REMARKS

- Chair Stone began his remarks by thanking those in the audience for attending and referencing today's presentation coming up later in the meeting.
- The Chair reiterated the importance of the board's relationships with the Board of Governors and state government.
- Chair Stone shared recent successes among faculty members.
- Acknowledged Vice Chancellor for Research Terry Magnuson and the work his department does to support deans, faculty, and the senior leadership.
 - Chair Stone shared that overall research funding for FY16 totaled over \$846M and that Carolina ranks 8th for federally sponsored research.
- The Chair then acknowledged the work of Vice Chancellor for University Development David Routh and progress towards the public launch of the capital campaign.
- The Chair reiterated the goals for the year:
 - o Support Chancellor Folt and her senior leaders, as they formulate and implement

- a new strategic framework for the University.
- Tell our story. Carolina improves the lives of people across North Carolina, our nation, and our world.
- Accelerate, measure, and communicate the growth and economic impact of our innovation and entrepreneurship initiatives.
- Help Carolina become more efficient and effective in key operational areas, particularly Finance, Administration, Teaching and Research.
- Chair Stone appointed Trustee Caudill to chair the nominating committee. Trustee Keyes will join him on the committee.
- The Chair ended his remarks by calling on Secretary Duckett to read a resolution of appreciation for departing Student Body President Bradley Opere.

RESOLUTION OF APPRECIATION FOR BRADLEY CALVIN OCHIENG OPERE MARCH 23, 2017

WHEREAS, Bradley Calvin Ochieng Opere served as President of the University's student body for the 2016-2017 academic year, was awarded the prestigious Morehead-Cain Scholarship, studied at the Kenan-Flagler Business School and worked to improve student government and student life;

WHEREAS, Mr. Opere was an ambassador of global unity and understanding, launching the UNC Africa Leadership Exchange Program, which brings students from three African countries to Chapel Hill to promote cultural exchange and develop leadership skills, and is an initiative that truly supports the University's goal to create the next generation of leaders;

WHEREAS, Mr. Opere evolved Student Government with a new focus on collaboration and professionalism, instituting performance reviews and a more robust interview process developed in conjunction with faculty at the Business School, negotiating the separation of Student Government and the Graduate & Professional Student Federation; and building a team of rivals by fostering strong relationships with opposing candidates;

WHEREAS, Mr. Opere tirelessly advocated for his student constituents, opposing a student fee increase, working with ride-sharing services to provide service as part of students' transportation plans on weekend nights, and providing valuable voter education and mobilization drives for local, state and national elections;

WHEREAS, Mr. Opere's contributions to the University community were recognized with the prestigious Martin Luther King Scholarship Award, bestowed upon three students each year who best exemplify Dr. King's dedication to society;

NOW, THEREFORE, LET IT BE RESOLVED that members of the Board of Trustees of the University of North Carolina at Chapel Hill express their sincerest gratitude to Bradley Opere for his exemplary leadership and service, and wish him the very best for the future.

Secretary Duckett called for a motion to adopt the resolution. All seconded and it passed unanimously.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

Chair Stone called upon Student Body President Bradley Opere to provide remarks.

STUDENT BODY PRESIDENT'S REMARKS

- Student Body President Bradley Opere shared his final remarks with the board.
- Trustee Opere acknowledged Chancellor Folt, the Board, and other senior leaders and thanked them for their work to support him and his administration over the last year.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

CHANCELLOR'S REMARKS

- Chancellor Folt began her remarks by thanking Chair Stone and the Board for their continued guidance, as well as Trustee Opere for his comments.
- The Chancellor then thanked Bradley for his service on the board during the last year.
- Chancellor Folt addressed the proposed budget released by President Trump.
- The Chancellor shared that she will be meeting with congressional leadership in the coming weeks in Chapel Hill and D.C.
- Chancellor Folt recognized Dr. Aziz Sancar and Dr. Melina Kibbe for their recent election to the National Academy of Medicine.
- Chancellor Folt then shared that the Edible Campus garden will be dedicated later this month on Earth Day.
- The Chancellor discussed the Quality Enhancement Plan "Creating Scientists: Learning by Connecting, Doing, and Making".
- Chancellor Folt invited everyone to join her on April 7th for the inaugural Arts Everywhere Day.
- The Chancellor then acknowledged the student-led and Gillings School of Public Health sponsored Minority Health Conference.
 - The conference is the largest and oldest student-led minority conference in the U.S.
- Chancellor Folt also remarked on the 3rd annual Native Nation Forum and the UNC Clean Tech Summit.
- Chancellor Folt ended her remarks by introducing the presentation.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

KENAN MUSIC SCHOLARS

Chancellor Folt introduced Dr. Louise Toppin, Chair of the UNC Department of Music to introduce Dr. Evan Feldman, Associate Professor of Music and Faculty Advisor for the Kenan Music Scholars. The Kenan Music Scholars program is in its tenth year, and includes full tuition, fees, and a \$6K research stipend. Dr. Feldman shared notable alumni of the program and then introduced four student performers: Devin Cornacchio (cello), Renee McGee (trumpet), Susannah Stewart (soprano), and Katherine Campbell (harp).

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

INSTITUTE OF MARINE SCIENCES

Chancellor Folt introduced Dr. Hans Paerl, Kenan Professor of Marine and Environmental Sciences. Dr. Paerl began by introducing his colleagues, Dr. Mike Piehler, Professor and Program Head for Estuarine Ecology and Human Health at the UNC Coastal Studies Institute, and Ph.D. candidate Alexandria Hounshell. The Institute for Marine Sciences (IMS) was founded to conduct coastal research for North Carolina.

Dr. Piehler shared his research with the committee and discussed oyster ecosystem services. These natural processes save the state \$800K in nitrogen removal each year. Ms. Hounshell

then provided an overview of her research, and the program, SciREN, that helps K-12 teachers bring science into the classroom. Dr. Paerl concluded the presentation by sharing his research on algal blooms and their effect on the coast of North Carolina.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

REPORT FROM THE COMMERCIALIZATION & ECONOMIC DEVELOPMENT COMMITTEE

Trustee Grumbles presented a review of the Commercialization and Economic Development Committee meeting. There were no action items for this committee in open session. The following items were presented to the committee for information:

- Committee update given by Judith Cone, Vice Chancellor for Innovation, Entrepreneurship, and Economic Development
- Faculty and student entrepreneurs panel and discussion moderated by Charles Merritt

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee Hopkins presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee Hopkins then shared the items presented for information:

- Development report given by David Routh, Vice Chancellor for University Development
- Communications update given by Joel Curran, Vice Chancellor for Communications
- Storytelling through photography given by Jon Gardiner, University Photographer

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE

Vice Chair Cochrane presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

ORDINANCE REGULATING TRAFFIC AND PARKING

Proposed revisions to the ordinance will be effective August 15, 2017. These changes included:

- Housekeeping items: date changes, meter hours of operation, updated references and terms.
- Article III. Parking Permits and Parking Fees
- Increase fees for metered space parking for short-term parking and special event parking.
- Increase hourly/daily parking, validations, and reservations for Swain Lot, Morehead Lot, Raleigh Road Visitor Lot, and Rams Head Deck.

A motion came from committee to approve the ordinance. Trustee Grumbles seconded and it passed.

(ATTACHMENT C)

Designer Approvals

1. Media and Communications Studios

This project will construct a 12,000 square foot addition to Koury Natatorium to house media and communication studios for the ACC network. The facility will include three control rooms and two studios. The broadcast center will also provide a robust

production service (live production, studio services) to campus entities and offer opportunities for academic partnerships and real-world experience in growing fields for students. The project budget is \$10,000,000 and will be funded by Athletics funds.

This project was advertised on February 2, 2017. Four (4) proposals were received. Three (3) firms interviewed on February 28, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

Corley Redfoot Architects
 Murray Wagner Architects
 Duda Paine Architects
 Chapel Hill, NC Charlotte, NC Durham, NC

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT D)

2. McGavran Greenberg Energy Savings Project

This project will repair the existing energy recovery system on air handling unit (AHU) #9 and re-commission the existing HVAC control system including but not limited to modifications to the pumping system, valves, and new direct digital controls. Project will return the non-functional energy recovery system to service resulting in energy savings. The project budget is \$409,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Six (6) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

RMF Engineering Raleigh, NC
 Summer Consultants Raleigh, NC
 Sigma Morrisville, NC

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT E)

3. Taylor Hall Energy Savings Project

This project will repair the existing HVAC system including but not limited to modifications to the variable volume air distribution (VAV) boxes, valves and new direct digital controls. Project will incorporate new controls programming to reduce total air changes within the building to both reduce energy and maintain safety of staff and students. The project budget is \$520,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Eight (8) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

Stanford White Raleigh, NC
 Dewberry Raleigh, NC
 Sigma Morrisville, NC

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT F)

4. Thurston Bowles Energy Savings Project

This project will repair the existing HVAC system including, but not limited to, modifications to the variable volume air distribution (VAV) boxes, valves and new direct digital controls. Project will incorporate new controls programming to reduce total air changes within the building to both reduce energy and maintain safety of staff and students. The project budget is \$1,300,000 and will be funded by University funds.

This project was advertised on January 6, 2017. Seven (7) proposals were received. Four (4) firms were interviewed on February 21 and 22, 2017. The committee recommended the selection of the three firms in the following priority order:

Dewberry Raleigh, NC
 McKim & Creed Raleigh, NC
 Stanford White Raleigh, NC

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT G)

A motion came from committee to approve the designers in priority order. Trustee Hopkins seconded, and it passed.

Site Approval

1. Medical Education Building

This project will construct a 124,000 SF facility to provide a new building designed to meet the needs of modern medical education curriculum and enable the UNC Chapel Hill School of Medicine to increase enrollment by 30%, increasing class size from 180 to 230 students. The project budget is estimated at \$90,000,000 and will be funded by the Carolina Connect bond and gifts. The Chancellor's Buildings and Grounds Committee approved the site at its March 2, 2017 meeting.

(ATTACHMENT H)

A motion came from committee to approve the site. Trustee Curtis seconded, and it passed.

Design Approvals

1. Fetzer Soccer/Lacrosse Facility

This project will add a new grandstand for the soccer and lacrosse teams, renovate the existing McCaskill building and provide new press box and team facilities. Additionally, the project will include a new east/west pedestrian concourse connection from the Eddie Smith Fieldhouse to Stadium Drive. The project budget is \$30,000,000 and will be funded by the Educational Foundation. The Board of Trustees received the preliminary design at its January, 2017 meeting.

(ATTACHMENT I)

2. Indoor Practice Facility

The indoor practice facility project will provide an indoor turf field, two outdoor fields and associated support facilities for the Department of Athletics and shared use by Campus Recreation and Exercise and Sport Science. The project budget is \$25,000,000 and will be funded by the Educational Foundation. The Board of Trustees received the preliminary design at its January, 2017 meeting.

(ATTACHMENT J)

A motion came from committee to approve the designs. Trustee Grumbles seconded and it passed.

Vice Chair Cochrane continued and shared the items for information only:

- Preliminary design review given by Anna Wu, Associate Vice Chancellor for Facilities Services (ATTACHMENTS K-L)
- Development report given by David Routh, Vice Chancellor for University Development
- Financial Quarterly Update given by Dwayne Pinkney, Senior Associate Vice Chancellor for Finance and Administration, and Aimee Turner, University Controller
- OWASA Update given by Brad Ives, Associate Vice Chancellor for Campus Enterprises and Chief Sustainability Officer
- Environment, Health, and Safety Overview given by Mary Beth Koza, Director

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett presented the report from the University Affairs Committee. The following item was presented to the committee for action:

- Centers and Institutes update (ATTACHMENT M)
- Fix-term faculty title changes (ATTACHMENT N)

A motion came from committee to approve the centers and institute actions. Vice Chair Cochrane seconded, and it passed.

A motion came from committee to approve the fix-term faculty title changes. Trustee Keyes seconded, and it passed.

Secretary Duckett continued and shared the items presented to the committee for information:

- Faculty recognition of Angela Kashuba, John & Deborah McNeill, Jr. Distinguished Professor
- GPSF Update given by Dylan Russell, President
- Employee Forum update given by Charles Streeter, Chair
- Faculty Update given by Bruce Cairns, Chair
- Student Affairs update given by Winston Crisp, Vice Chancellor for Student Affairs
- Provost update given by Jim Dean, Executive Vice Chancellor and Provost

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Duckett, and seconded by Vice Chair Cochrane, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

RECONVENE MEETING IN OPEN SESSION

Chair Stone made a motion to reconvene the meeting in open session; it was seconded and passed.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett referred the members to the personnel matters submitted for review. A motion came from committee to approve; Vice Chair Cochrane seconded, and it passed. Chair Stone stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT O)

<u>ADJOURNMENT</u>

There being no further business to come before the Board, Chair Stone called for a motion to adjourn. The motion was duly seconded and passed. Chair Stone adjourned the meeting at 1:00 p.m.

Clayton Somers, Assistant Secretary



CAROL L. FOLT

Chancellor

103 SOUTH BUILDING CAMPUS BOX 9100 CHAPEL HILL, NC 27599

T 919.962.1365 F 919.962.1647 carol.folt@unc.edu

TO: Members of the Board of Trustees

FROM: Carol L. Folt

RE: Mail Ballot

DATE: April 20, 2017

I write to request your approval by mail ballot for the following designer selection item related to South Building:

DESIGNER SELECTION - RENOVATIONS TO SOUTH BUILDING

This project will provide advance planning for a renovation to South Building to increase building occupancy through improved space utilization on garden, second, and third floors and provide accessibility improvements throughout the building, including corrections to the exterior ramp, toilet rooms, drinking fountains and interior path of travel. The planning project budget is \$300,000 and is funded by University funds.

This project was advertised on January 29, 2017. Twelve (12) proposals were received. Five (5) firms were interviewed on February 28, 2017. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of the three firms in the following priority order:

MHAworks Durham, NC
 Watson Tate Savory Charlotte, NC
 Perkins Eastman Charlotte, NC

The firms were selected for their past performance on similar projects, the strength of their consultant team and their experience with campus projects.

Recommended action:

A motion to approve the three firms in the following priority order:

MHAworks Durham, NC
 Watson Tate Savory Charlotte, NC
 Perkins Eastman Charlotte, NC

Please mark and return the enclosed ballot indicating whether or not you approve of the above action. Thank you.

February 9, 2017

Tom Loter, AIA
The University of North Carolina at Chapel Hill
Department of Facilities Planning & Design
Giles F. Horney Building
103 Airport Drive, Campus, Suite 202
Chapel Hill, NC 27599-1090



Dear Mr. Loter,

MHAworks is honored to have the opportunity to submit our qualifications for the South Building Renovation Advanced Planning project. Founded in 1988, MHAworks has a staff of thirty-eight professionals providing architecture, interior design, and planning services.

We have chosen our design team based on their expertise and knowledge with a project of your scope and type. We see the major components of this project to be as follows; code compliance, stakeholder satisfaction, open office plan layouts, utility upgrades and phased construction plans.

Renovations have always been a major focus of MHAworks. For this reason alone we have skills in ADA corrections, discovery of hidden conditions, construction during occupancy, and interim life safety plans. We also understand that a quick response during construction will help with a successful project.

MHAworks and our Interior Design Team have a strong background in open office design. Our proactive approach is illustrated in our work ethic and dedication to a successful completion. MHAworks is often called on to build a consensus, considering all of a project's various stakeholders. We will consider not only the staff's interaction with the space, but the owner's budget, the office culture, and potential changes internally over time. In other words, a flexible building.

MHAworks has over 10 million square feet of Life Safety and Code Improvements. We currently manage all 2.1 million square feet of Life Safety Plans for UNC Hospitals, including the main hospital campus and many remote clinics and campuses. Recently, we completed a campus-wide ADA study for East Carolina University which required us to investigate each building of a 5.5 million square foot campus to determine their compliance with ADA. We have been hired to address these deficiencies by implementing solutions over the coming years, as funding is acquired.

Over the years, we have been fortunate to have worked with the UNC at Chapel Hill Department of Facilities Planning and Design on multiple projects, including the Murphey Hall Historic Renovation, and three separate renovation projects at Brauer Hall. While the renovation at Murphey Hall is somewhat similar in scope with a new main entry ramp, we learned at the preproposal meeting, that the South Building Renovation has unique opportunities and challenges. Our historic renovation work on other university campuses in North Carolina, such as Duke University, East Carolina University and North Carolina Central University, makes us cognizant of current standards and trends for historic renovations on higher education campuses.

Within the last twenty-five years we have completed over 1,800 renovation projects. Simply put, we are renovation experts. The keys to success with this type of project are a strong discovery period, intimate knowledge of the code and a bulldog approach to finding violations and unique solutions. Our analysis will establish a hierarchy of what needs to be done and what can be done within your project budget and schedule. We will provide you with a matrix that makes problem solving and renovation of older buildings much more effective for you.

Our past experience on projects and attention to detail allow us to consistently provide the highest quality of design services for our clients. We hope to continue this tradition with you as you complete advanced planning for the South Building Renovation Advanced Planning.

Thank you for your time and consideration,

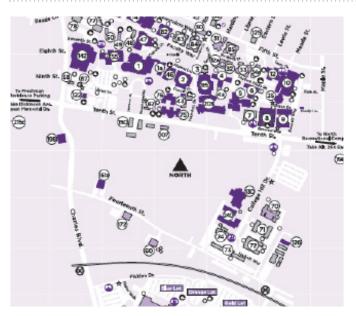
Michael Hining, AIA, NCARB

Principal in Charge MHAworks, PA HAworks is a progressive architecture firm serving clients in North Carolina from offices in Durham, Pittsboro, Asheville and Greenville, North Carolina. Founded in 1988 by Michael J. Hining, AIA, the firm has a staff of Thirty eight professionals providing architecture, interior design and planning services.

MHAworks delivers classic design, synthesized with the next generation of creativity and leadership. Providing incomparable service to our clients is the hallmark of all project delivery. We bring knowledge, experience and leadership to complement our client's vision, goals and programs.



UNC at Chapel Hill, Historic Murphey Hall Renovation



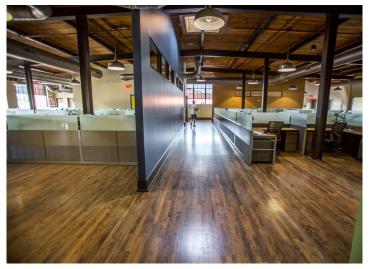
ECU, Entire Campus ADA Assesment, 5.5 Million sq/ft

Having more than eighty percent of our client's offer repeat business opportunities, we see our commitment to excellence and collaboration with our clients as the pathway to successful projects. The strength of our team at MHAworks is supported by years of experience within the field of architecture. In addition, thirty percent of our staff is LEED certified.

Higher Education Education K-12 Municipal Multi-Family Housing Science and Technology Healthcare Commercial Office Recreation Historic Restoration Worship

Approaching each project with a commitment to adherence to the specifics of our client's site, program, functional, financial and aesthetic criteria, MHAworks' experience, combined with a collaborative design approach with our clients, provides a strong foundation for our services:

Analysis/Feasibility Studies Code Compliance Construction Administration Design Consultation Design Visualization Energy Efficient Design Interior Architecture LEED Certification Master Planning Site Programming



Historic Olde Hickory Mill Building Renovation



23 PROJECT OWNER'S INFORMATION

A. PROJECT OWNER: B. POINT OF CONTACT NAME: C. POINT OF CONTACT TELEPHONE NUMBER:

Duke University Thomas Katsouleas 434-924-3728 (now with UVA)

24 BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT (INCLUDE SCOPE, SIZE, AND COST)

PROJECT DESCRIPTION

Renovation includes a tiered distance-learning lecture hall, flexible electrical engineering labs, information commons, casual collaborative environments, telepresence conferencing center, and other various academic and office environments. This state-of-the-art building contains flexible spaces that are capable of changing and adapting as programs and initiatives evolve. They can be common areas where interaction and conversation is encouraged, thus fostering the fundamentally social nature of learning. They can also be arranged as student areas for both collaborative and individual learning and research, or they can become spaces that overlap with multiple uses. Due to our success, Duke hired MHAworks to renovate a lecture hall, classrooms, and offices within the facility in 2013. Recently, we completed this project on time and on budget.

"I poked my head in 203 Teer yesterday. It is fantastic. It came out better than I imagined, and I would love to teach in that class. I suppose that's the ultimate recommendation if I feel that way, and I expect it will. Job well done by a great team. Thank you all very much." - Dean Thomas Katsouleas, Ph.D Pratt School of Engineering

PROJECT COST

\$150,000 (2013 Renovation)

PROJECT SIZE 4,000 sf

RELEVANCE

Renovation Phased

Higher Education Campus Improved wayfinding Conference Space Rework mechanical Efficient Layout Interiors

Interiors
Provided Construction Budget

Open Office Space Restrooms Academic Offices Daylighting

25 FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT							
Α.	(1) FIRM NAME	(2) FIRM LOCATION (CITY & STATE)	(3) ROLE				
	MHAworks	(Durham and Greenville), NC	Architecture / Interior Design				



EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROJECTS

20. EXAMPLE PROJECT KEY NO.

4

CONSTRUCTION (IF APPLICABLE)

2016

21 TITLE AND LOCATION (CITY AND STATE)

22 YEAR COMPLETED

PROFESSIONAL SERVICES 2015

Olde Hickory Mill Renovation Lexington, North Carolina

23 PROJECT OWNER'S INFORMATION

A. PROJECT OWNER: **B.** POINT OF CONTACT NAME: C. POINT OF CONTACT TELEPHONE NUMBER:

Zapolski RE Todd Zapolski 707-257-6600

BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT (INCLUDE SCOPE, SIZE, AND COST)

DESCRIPTION

MHAworks was hired to renovate an abandoned textile mill built in 1935 for use as a modern open office building. MHAworks is currently working with this client to renovate several adjacent historical buildings to blend with the aesthetic and function of this facility. Project scope included a phased renovation with new mechanical, a more efficient layout, daylighting and wayfinding. The design provides a unified campus of new office buildings within the historic area.

POSED TEAM'S QUALIFICATIONS

PROJECT COST

PROJECT SIZE 40.000 sf

RELEVANCE Renovation

Phased Historic Daylighting Restrooms

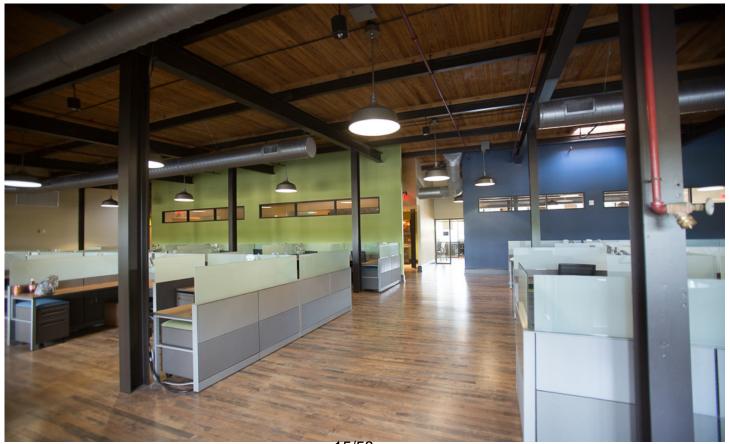
Reworked mechanical **Efficient Layout**

Interiors Entry Ramp Conference Space

Open Office Space Improved Wayfinding

Provided Construction Budget Optimized Ceiling Height

25	FIRMS FROM SECTION C INVOLVED WITH	H THIS PROJECT	
	(1) FIRM NAME	(2) FIRM LOCATION (CITY & STATE)	(3) ROLE
Α.	MHAworks	(Durham and Greenville), NC	Architecture / Interior Design



section	EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PR
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20. EXAMPLE PROJECT KEY NO.

5

21 TITLE AND LOCATION (CITY AND STATE)

22 YEAR COMPLETED

Novan Office Renovation Durham, North Carolina PROFESSIONAL SERVICES CONSTRUCTION (IF APPLICABLE)

2009 2014

23 PROJECT OWNER'S INFORMATION

A. PROJECT OWNER:

B. POINT OF CONTACT NAME:

C. POINT OF CONTACT TELEPHONE NUMBER:

East Carolina University

Gina Shoemaker

252-328-6858

24 BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT (INCLUDE SCOPE, SIZE, AND COST)

PROJECT DESCRIPTION

MHAworks worked with Novan to renovate a dated 50,000 sf office building into a modern, open work space for their employees. The space features open office space, collaborative areas, a lounge, along with private meeting rooms, and a staff lounge area. Project scope also included daylighting, wayfinding, interiors, and restrooms.

OPOSED TEAM'S QUALIFICATIONS

PROJECT COST PROJECT SIZE

\$14M 50,000 sf

RELEVANCE Renovation

Phased
Historic
Daylighting
Conference Space

Reworked mechanical Efficient Layout Interiors Restrooms Open Office Space Improved Wayfinding Provided Construction Budget Optimized Ceiling Height

25 FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

(1) FIRM NAME
(2) FIRM LOCATION (CITY & STATE)
(3) ROLE

A. MHAworks
(Durham and Greenville), NC
Architecture / Interior Design



16/58

u P	20. EXA	20. EXAMPLE PROJECT KEY NO.		
section	EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS			
TITLE AND LO	OCATION (CITY AND STATE) 22 YEAR C	2 YEAR COMPLETED		
	y Historic Renovation	IAL SERVICES	CONSTRUCTION (IF APPLICABLE)	
Durham, N	Iorth Carolina	11	2011	

23 PROJECT OWNER'S INFORMATION

A. PROJECT OWNER: **B.** POINT OF CONTACT NAME: C. POINT OF CONTACT TELEPHONE NUMBER:

919-237-3660 Measurment Inc. Bryan Scherich

BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT (INCLUDE SCOPE, SIZE, AND COST)

DESCRIPTION

This project is a renovation of the existing 65,000 sf five story, 1920's BC Remedy building located in the Innovative District of Downtown Durham. The building renovations include a complete clearing of all interior partitions to create an open office layout. Daylighting and wayfinding were enhanced by opening up the ceiling to expose the building's structure and optimize the ceiling heights. The project also included ADA upgrades, a new lobby elevator, and a complete overhaul of the existing mechanical, plumbing and electrical systems. This project is through CDs and about to begin construction.

PROJECT COST \$287,000 PROJECT SIZE 4,200 sf

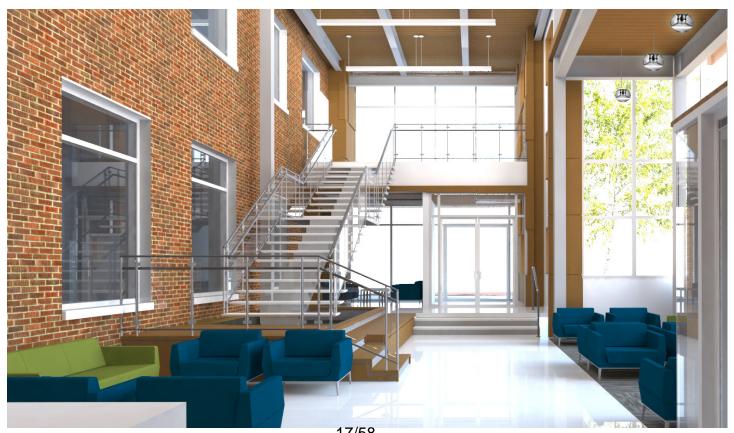
RELEVANCE

Renovation Phased Historic Daylighting Conference Space

Reworked mechanical **Efficient Layout** Interiors **Entry Ramp**

Academic Offices Improved Wayfinding **Provided Construction Budget Optimized Ceiling Height**

25 FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT							
	(1) FIRM NAME	(2) FIRM LOCATION (CITY & STATE)	(3) ROLE				
Α.	MHAworks	(Durham and Greenville), NC	Architecture / Interior Design				



17/58



CAROL L. FOLT
Chancellor

103 SOUTH BUILDING CAMPUS BOX 9100 CHAPEL HILL, NC 27599

T 919.962.1365 F 919.962.1647 carol.folt@unc.edu

Mail Ballot

Board of Trustees

April 20, 2017

Attached for your review and approval is a memo concerning a designer selection item for South Building. This mail ballot will be approved as part of the Consent Agenda at the Full Board meeting on Thursday, May 25, 2017.

The undersigned votes as follows with respect to the recommendation proposed in Chancellor Folt's memorandum dated April 20, 2017.

	Approve	Disapprove
Designer selection for renovations to South Building		
Signature		
Printed Name		_
Date		

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

The following mail ballot was approved by majority vote on April 20, 2017 by the following: Dwight Stone, Haywood Cochrane, Chuck Duckett, Lowry Caudill, Julia Grumbles, Kelly Hopkins, Bill Keyes, Allie Ray McCullen, and Hari Nath.



CAROL L. FOLT
Chancellor

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T 919.962.1365 F 919.962.1647 carol.folt@unc.edu

MEMORANDUM

TO: Members of the Board of Trustees

FROM: Carol L. Folt

RE: Mail Ballot

DATE: April 25, 2017

You have authorized my office to poll you by mail concerning personnel matters which require attention by the Board. Accordingly, we are transmitting to you herewith personnel actions as follows:

EHRA Faculty Compensation & Tenure Actions

Attachment A

Please mark and return the enclosed mail ballot indicating whether or not you agree with the actions proposed. Thank you.

The University of North Carolina at Chapel Hill EXECUTIVE SUMMARY Board of Trustees April 27, 2017

lo. College/Division	Name	Dept./School	Current Rank	New Rank	Tenure Request Reason	Effective Date	Salary
Personnel Actions							
lew Appointments w	ithout Tenure						
1 Health Affairs	Ian Carroll	Nutrition	Research Assistant Professor	Assistant Professor		5/1/2017	\$101,500.0
2 Academic Affairs	Alainna Thomas	City & Regional Planning	N/A	Assistant Professor		7/1/2017	\$87,000.0
3 Academic Affairs	Caroline Tucker	Biology	N/A	Assistant Professor		7/1/2017	\$75,000.
ddition of Joint Apr	pointment without Te	nure					
0							
romotion to Full Pro	ofessor		·	•			
1 Academic Affairs	Cemil Aydin	History	Associate Professor	Professor		7/1/2017	\$94,496.
2 Academic Affairs	Anna Bardone-Cone	Psychology & Neuroscience	Associate Professor	Professor		7/1/2017	\$104,459
3 Academic Affairs	Janet Chambers	Dramatic Art	Associate Professor	Professor		7/1/2017	\$70,728
4 Academic Affairs	D. Andrew Chin	Law	Associate Professor	Professor		7/1/2017	\$146,269
5 Health Affairs	David Hayes	Medicine/Otolaryngology	Associate Professor	Professor		6/1/2017	\$222,700.
6 Health Affairs	Michael Kappelman	Pediatrics	Associate Professor	Professor		4/28/2017	\$223,618.
7 Academic Affairs	Scott Kirsch	Geography	Associate Professor	Professor		7/1/2017	\$85,154.
8 Academic Affairs	Lisa Lindsay	History	Associate Professor	Professor		7/1/2017	\$95,329.
9 Academic Affairs	Rene Lopez	Physics & Astronomy	Associate Professor	Professor		7/1/2017	\$98,121.
10 Academic Affairs	Noreen McDonald	City & Regional Planning	Associate Professor	Professor		7/1/2017	\$110,113.
11 Academic Affairs	Jason Metcalfe	Mathematics	Associate Professor	Professor		7/1/2017	\$101,597
12 Academic Affairs	Ted Mouw	Sociology	Associate Professor	Professor		7/1/2017	\$110,808.
13 Academic Affairs	Barbara Osborne	Exercise & Sport Science	Associate Professor	Professor		7/1/2017	\$84.272.
14 Academic Affairs	Thomas Otten	Music	Associate Professor	Professor		7/1/2017	\$82,215.
15 Academic Affairs	Lisa Pearce	Sociology	Associate Professor	Professor		7/1/2017	\$96,517.
16 Academic Affairs	Karin Pfennig	Biology	Associate Professor	Professor		7/1/2017	\$90,301.
17 Academic Affairs	Victoria Rovine	Art	Associate Professor	Professor		7/1/2017	\$82,990.
18 Academic Affairs	Donna Surge	Geological Sciences	Associate Professor	Professor		7/1/2017	\$96,331.
19 Academic Affairs	Wei You	Chemistry	Associate Professor	Professor		7/1/2017	\$96,425.
Reappointments to th	ne same Rank	,					
1 Academic Affairs	Mosi Morrison Ifatunji	Sociology	Assistant Professor	Assistant Professor		7/1/2018	\$82,722.
2 Academic Affairs	Donghoo Kim	Media & Journalism	Assistant Professor	Assistant Professor		8/1/2018	\$73,993.
3 Academic Affairs	Daniel McKay	Biology/Genetics	Assistant Professor	Assistant Professor		7/1/2018	\$86,275.
4 Academic Affairs	Katherine Newhall	Mathematics	Assistant Professor	Assistant Professor		7/1/2018	\$87,310.
5 Academic Affairs	Gianmarco Pinton	Biomedical Engineering	Assistant Professor	Assistant Professor		7/1/2018	\$94,385.
	Johna Register-						
6 Academic Affairs	Mihalik	Exercise & Sport Science	Assistant Professor	Assistant Professor		7/1/2018	\$77,266.
7 Academic Affairs	Keith Richotte, Jr.	American Studies	Assistant Professor	Assistant Professor		7/1/2018	\$77,850.
8 Academic Affairs	Nancy Rodriguez	Mathematics	Assistant Professor	Assistant Professor		7/1/2018	\$89,364.
9 Academic Affairs	Adam Saffer	Media & Journalism	Assistant Professor	Assistant Professor		7/1/2018	\$74,907.
10 Academic Affairs	Catherine Striley	Communication	Assistant Professor	Assistant Professor		7/1/2018	\$68,766
11 Academic Affairs	Jessica Tanner	Romance Studies	Assistant Professor	Assistant Professor		7/1/2018	\$70,035.
12 Academic Affairs	Lien Truong	Art	Assistant Professor	Assistant Professor		7/1/2018	\$69,795.
13 Academic Affairs	Katherine Turk	History	Assistant Professor	Assistant Professor		7/1/2018	\$73,080
14 Academic Affairs	Valentin Verdier	Economics	Assistant Professor	Assistant Professor		7/1/2018	\$119,668.
15 Academic Affairs	Andrew Whittemore	City & Regional Planning	Assistant Professor	Assistant Professor		7/1/2018	\$78,341

The University of North Carolina at Chapel Hill EXECUTIVE SUMMARY Board of Trustees April 27, 2017

No. College/Division	Name	Dept./School	Current Rank	New Rank	Tenure Request Reason	Effective Date	Salary
1 Academic Affairs	Nancy Allbritton	Biomedical Engineering	Distinguished Professor	Department Chair		7/1/2016	\$284,357.00
Designation/Reappoin	ntments to Disting	uished Professorship					
0							
Actions Conferr	ing Tenure						
Promotion Conferring	g Tenure						
1 Academic Affairs	Robert Capra III	SILS	Assistant Professor	Associate Professor	Promotion based on research, teaching and service	7/1/2017	\$86,821.00
	Lisa Hightow-						
2 Health Affairs	Weidman	Medicine	Associate Professor	Associate Professor	Promotion based on excellence in research	6/1/2017	\$187,641.00
3 Health Affairs	Brian Jensen	Medicine/Pharmacology	Assistant Professor	Associate Professor	Promotion based on excellence in clinical scholarship	9/1/2017	\$191,634.00
	Arlene Sena-						
4 Health Affairs	Soberano	Medicine	Associate Professor	Associate Professor	Promotion based on excellence in clinical scholarship	7/1/2017	\$185,644.00
5 Health Affairs	Lixin Song	Nursing	Assistant Professor	Associate Professor	Promotion based on excellence in research	7/1/2017	\$81,450.00
6 Health Affairs	Neeta Vora	OB-GYN	Assistant Professor	Associate Professor	Promotion based on excellence in clinical scholarship	4/30/2017	\$295,872.00
7 Health Affairs	Pew Thian Yap	Radiology	Assistant Professor	Associate Professor	Promotion based on excellence in research	7/1/2017	\$91,500.00
New Appointments C	onferring Tenure						
1 Health Affairs	Scott DeRossi	Diagnostic Sciences	Dean/Nominated Professor	Professor	Appointment based on excellence in research	5/1/2017	\$310,000.00
2 Health Affairs	Gianpietro Dotti	Microbiology & Immunology	Nominated Research Professor	Professor	Appointment based on excellence in research	5/1/2017	\$162,400.00
3 Academic Affairs	Jinsong Huang	Applied Physical Sciences	Adjunct Professor	Professor	Appointment based on research, teaching and service	7/1/2017	\$160,000.00
Addition of Joint App	pointment Conferri	ing Tenure					
0							
Corrections							
0							·

The University of North Carolina at Chapel Hill EXECUTIVE SUMMARY Board of Trustees July 14, 2014

						Requested					
						Amount of	Percent of	June 30	Current		Effective
No. College/Division	on Name	School	Department	Rank	Reason	Increase **	Increase **	Salary	Salary	New Salary	Date
Compen	sation Actio	ns	increase. Upon implementation,	has been confirmed by the appropriate Department and specific funding sources are reviewed and approved at the udget Office and the Office of Sponsored Research for g	School/Division management officials to support the proposed salary e Department level, as well as by the applicable University financial central ant-funded salaries.	** Based on cumula 6/30 s	tive increase(s) to alary				
1 Health Affairs	Cristen Page	Medicine	Family Medicine	Clinical Professor/Director of Residency Education/Interim Chair	Dr Page was selected to be the Department Chair via external competitive event, so we are asking for her supplement as Interim Chair to become long term, as well as asking for an increase to her base salary to bring her to the AAMC's 50th percentile for a Clinical Professor. Her supplement for the Director position is being removed, as the appointment has ended.	\$19,634	5.24%	\$374,366	\$376,951	\$394,000	5/1/2017
2 Health Affairs	Rafal Pawlinski	Medicine	Hematology/Oncology	Research Associate Professor	Increase due to retention counteroffer, as Dr. Pawlinski has received an offer from Emory University	\$41,640	38.43%	\$108,360	\$119,196	\$150,000	5/1/2017
4 5 6											
7 8 9											
10 11 12											
13 14 15											
16 17 18											
19 20 21											
22 23											

Total Monetary
Value of Non- Dura

lue of Non- Duration of Non-

No. College/Division Name Department/School Rank Reason Compensation Compensation Date End Date ____

Non-Salary Compensation Actions

| Non-Salary Compensation Actions | N/A | N/A

The University of North Carolina at Chapel Hill EXECUTIVE SUMMARY Board of Trustees July 14, 2014

No. College/Division Name			Department/School	Rank	Description		
Fo	For Information						
0	N/A	N/A	N/A	N/A	N/A		

Requested

Effective Increase Percent of College/Division Name Department/School Rank Reason Amount Increase Salary **New Salary** Date * Available funding for each action has been confirmed by the appropriate Department and School/Division management officials to support the proposed salary increase. **Compensation Actions** Upon implementation, specific funding sources are reviewed and approved at the Department level, as well as by the applicable University Central financial offices, including the University Budget Office and the Office of Sponsored Research for grant-funded salaries.

Total

Monetary Duration Value of Nonof Non-Salary Salary

Effective Compensatio Compensa

Current

College/Division Name Department/School Rank **End Date** Reason tion Date

Non-Salary Compensation Actions

| 1 N/A | NA |
|-------|-----|-----|-----|-----|-----|-----|-----|-----|----|



CAROL L. FOLT
Chancellor

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T 919.962.1365 F 919.962.1647 carol.folt@unc.edu

Mail Ballot

Board of Trustees

April 25, 2017

Chancellor Carol Folt submits for your review and approval the EHRA Faculty salary and tenure actions as recommended for April 2017. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, May 25, 2017.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

	Approve	Disapprove
EHRA Faculty Salary Increases and Tenure Promotions (Attachment A)		
Signature		
Printed Name		
Date		

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

The following mail ballot was approved by majority vote on April 26, 2017 by the following: Dwight Stone, Chuck Duckett, Lowry Caudill, Kelly Hopkins, Bill Keyes, Allie Ray McCullen, Ed McMahan, Hari Nath, and Bradley Opere.



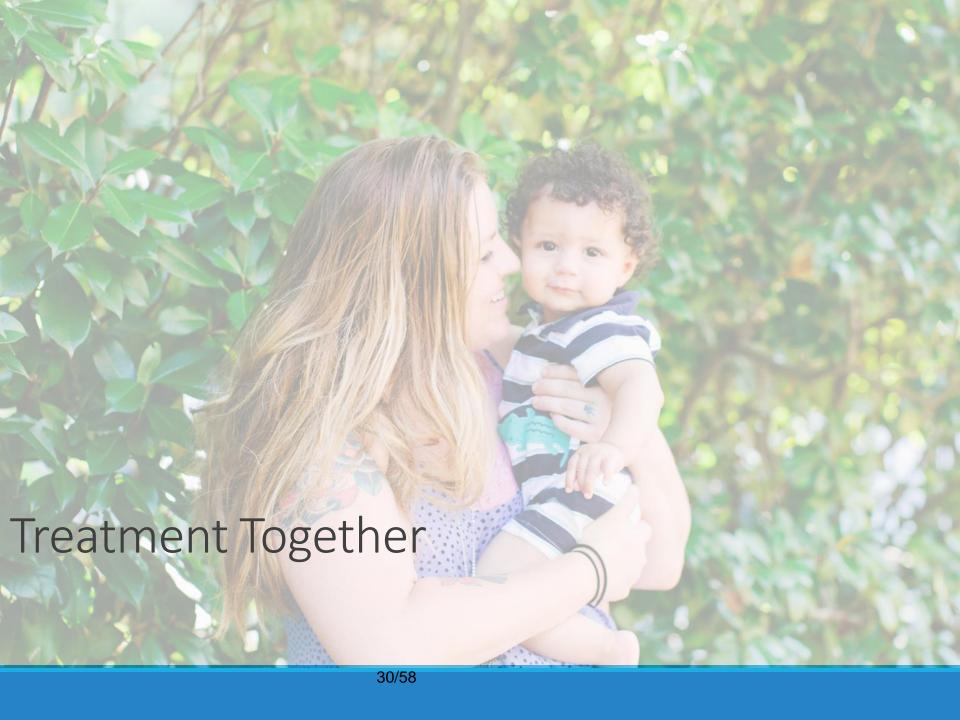


The Horizons Difference

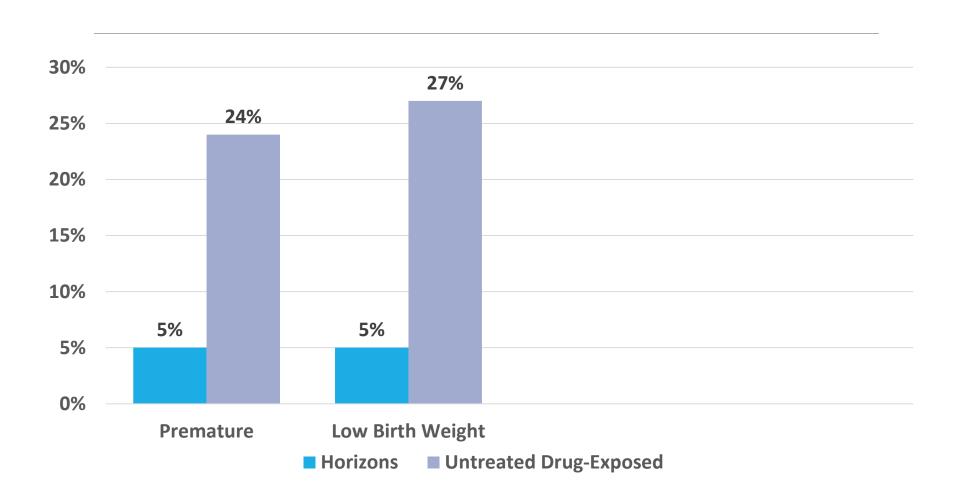
TREATING MOTHER & CHILD TOGETHER



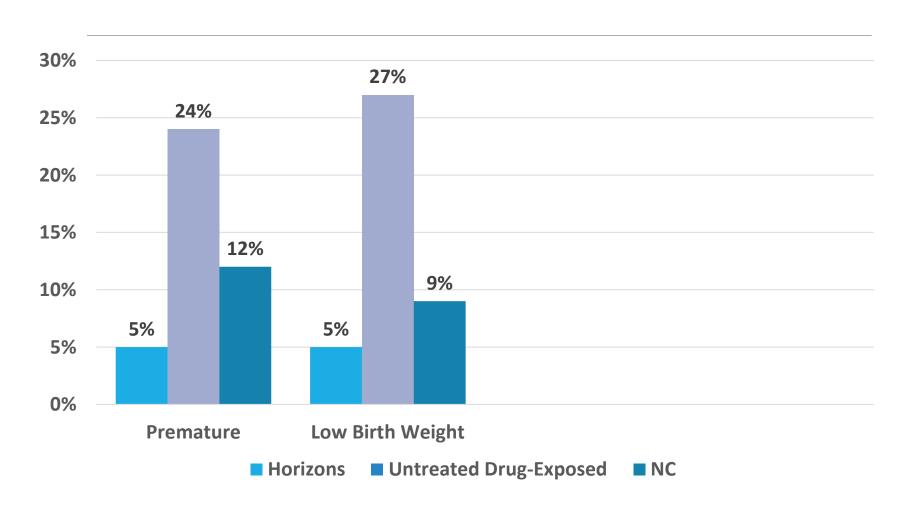




Comparing Outcomes to No Treatment



Comparing Outcomes with North Carolina



Estimated Cost Savings



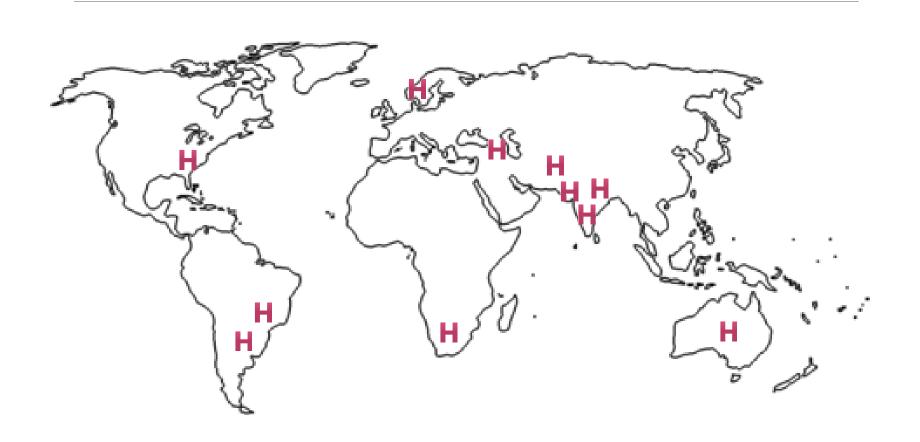






Sharing Horizons

Horizons Around the World



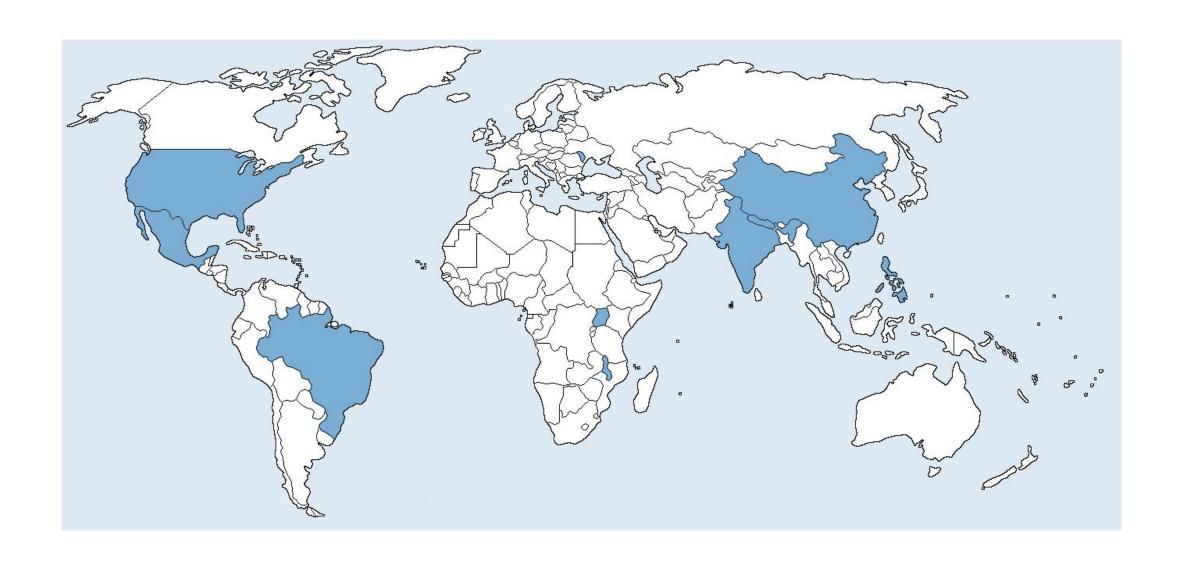




School of Dentistry in Service

- Serve community in two ways as students:
 - Through advocacy
 - Through community service and outreach

School of Dentistry in Service



Advocacy for Fluoridation

OWASA meeting: March 2017 following Feb. 3 water

service outage

- Students who attended OWASA meeting: 8
- Students who spoke in support of fluoridation: 1



International Trips

Currently 9 international trips:

1. Brazil

6. Moldova

2. China

7. Nepal

3. India

8. Philippines

4. Malawi

9. Uganda

5. Mexico

Provide free oral care and education

International Trips













- Volunteers: Approx. 200
- Patients: Approx. 100 three year olds (treated 70+)
- Units involved:

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--- Athletics --- Medicine --- Pharmacy
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- --- Dentistry --- Nursing --- Public Health
- In-kind care provided: \$5,900













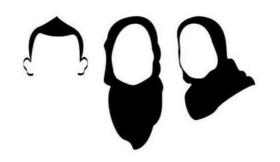




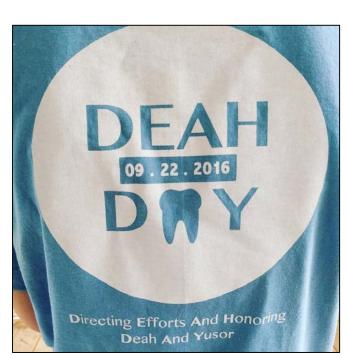


https://www.youtube.com/watch?v=5pMSHTLAxYI

DEAH DAY



- Directing Efforts And Honoring Deah And Yusor
- Established 2015 following passing of Deah Barakat and Yusor Abu-Salha
- Won 2016 ADEA/Gies Award for Vision, Innovation and Achievement
- Volunteers: Approx. 400+
- Service sites: 20+
- People served: 600+
- Hours of service provided: 1,200+



DEAH DAY 2016











Cleft Palate Gallop

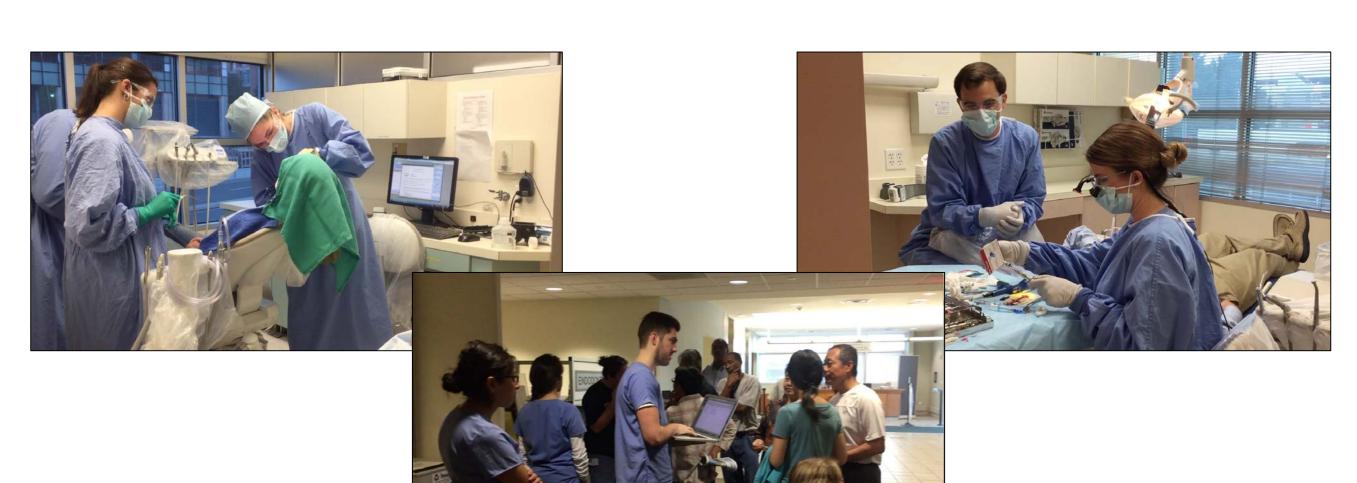
- Annual 5K and 1-mile fun walk
- Benefits UNC Craniofacial Center patients
- Participants: 160+ in 2017
- Amount raised since inception (2008): \$41,000+



Dental SHAC

- Student Health Action Coalition
- Wed. nights when classes are in session
- Provides screenings, cleanings, fillings, extractions
- Primarily services Chapel Hill and Carrboro
- Won 2015 ADA Foundation E. Bud Tarrson Dental School Student Community Leadership Award
- Patients (2016-17): 625
- In-kind care provided (2016-17): \$75,000

Dental SHAC



SNDA CAARE Clinic

- Three Tuesday nights and one Wednesday night per month
- Provides oral health education, screenings, cleanings, fillings and extractions

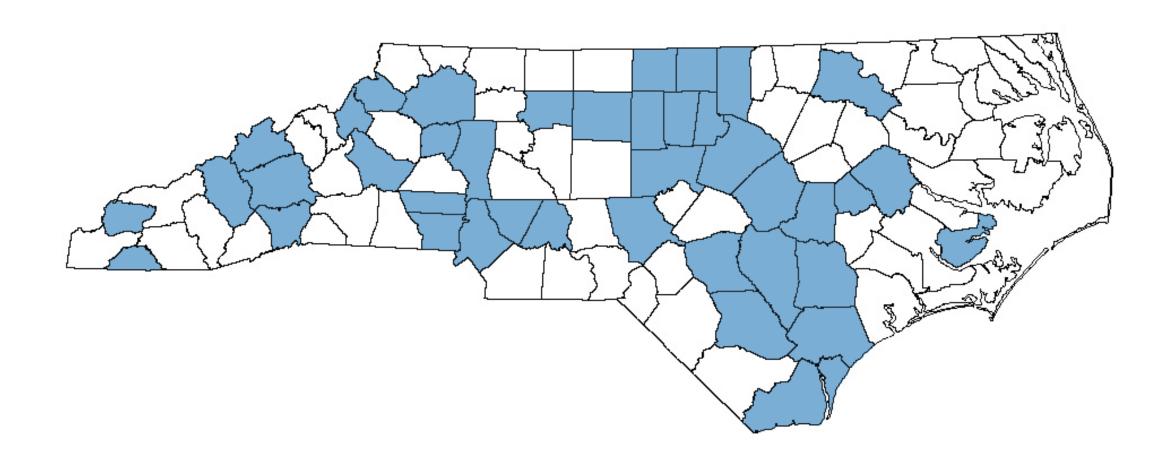


- Services adults in Durham
- Won 2017 ADA Foundation E. Bud Tarrson Dental School Student Community Leadership Award

DISC Program

- Dentistry In Service to Communities
- Required service rotations for DDS3
- In-state rotation sites: 50+ (35 counties)
- Includes some out-of-state rotation sites
- In-kind care provided (2015-16): \$3,051,994

DISC Program



DISC Program







Total In-kind Service

\$4,137,740+