



OPEN SESSION

FOR INFORMATION ONLY

(No formal action is requested at this time)

1. [North Carolina Botanical Garden](#)
Damon Waitt, Director of the North Carolina Botanical Garden
2. [World View](#)
Charlé LaMonica, Director of World View
3. [Bond Campaign Update](#)
Jennifer Willis, Director of Public Affairs
Lanier Hodgson, Director of State and Federal Policy, UNC Health Care System
4. [Communications Update](#)
Joel Curran, Vice Chancellor for Communications and Public Affairs
5. [Development Update](#) (Attachment A)
David Routh, Vice Chancellor for University Development

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.

Important Dates for the Committee:

Winter Commencement – Sunday, December 13

Spring Commencement – Sunday, May 8

COMMITTEE MEMBERS

Kelly Matthews Hopkins, Chair

Allie Ray McCullen, Vice Chair

Charles (Chuck) G. Duckett

William (Bill) Keyes IV

William (Ed) McMahan

Houston L. Summers

Administrative Liaisons:

David Routh, Vice Chancellor for University Development

Joel Curran, Vice Chancellor for Communications and Public Affairs



THE NORTH CAROLINA BOTANICAL GARDEN

Nov. 18, 2015

Board of Trustees External Relations Committee

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Overview



- Mission & Identity
- History
- The Conservation Garden
- Core Program Areas
- Financials
- Current Projects
- Future Initiatives

Mission & Identity

We further the University's mission of teaching, research, and public service through our own mission:

- To inspire understanding, appreciation and conservation of plants in gardens and natural areas and to advance a sustainable relationship between people and nature.

Mission & Identity

- We are a university-affiliated botanical garden with an outstanding international reputation as a garden that integrates a conservation ethic into all of its programs.
- We are the region's most comprehensive center of knowledge on plants in North Carolina and the southeastern United States.
- We provide a broad audience with inspirational experiences, opportunities for health and wellness through outdoor activities, and educational programs within a scientifically-based institution.

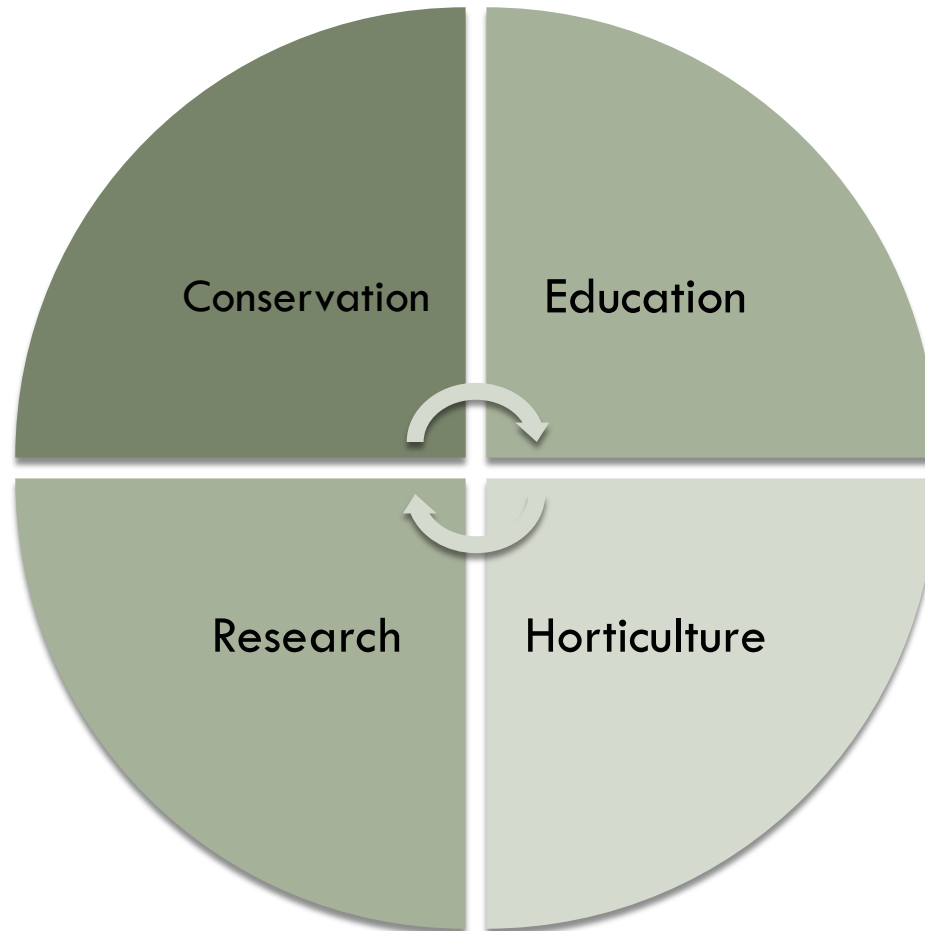
History

- 1903 – William Chambers Coker starts a teaching collection on campus followed by a Herbarium in 1908
- 1952 – University trustees dedicate 70 acres for a botanical garden
- 1966 – Nature Trails open & Botanical Garden Foundation is formed*
- 1976 – Totten Center opens
- 1982 – Coker Arboretum acquired
- 1984 – Mason Farm Biological Reserve acquired
- 2000 – Herbarium acquired
- 2004 – Battle Park and Forest Theatre added
- 2009 – James and Delight Allen Education Center opens
- 2015 – NCBG covers 1,125 acres and is nationally known for its conservation programs, educational initiatives, taxonomic research and sustainable approach to buildings and landscapes.

The Conservation Garden

- Conservation through propagation
- Seed banking and reintroduction
- Natural area protection and restoration
- Invasive species education and control
- Gardening in nature's context to support native biodiversity
- Sustainable gardening practices
- Information on the conservation of the Southeastern flora and on the Garden's conservation programs
- Connecting people to nature

Core Program Areas





Conservation

- Land Conservation and Management
- Rare Plant Programs
- Seeds of Success Program
- Public Programs, outreach and other extension activities



Rare plant recovery projects



Ptilimnium nodosum
Harperella



Lysimachia asperulifolia
Rough-leaved loostrife



Pyxidanthra brevifolia
Sandhills pyximoss



Echinacea laevigata
smooth coneflower



Lilium pyrophilum
Sandhills lily



Castilleja coccinea
Indian paintbrush



Amorpha georgiana
Georgia leadplant

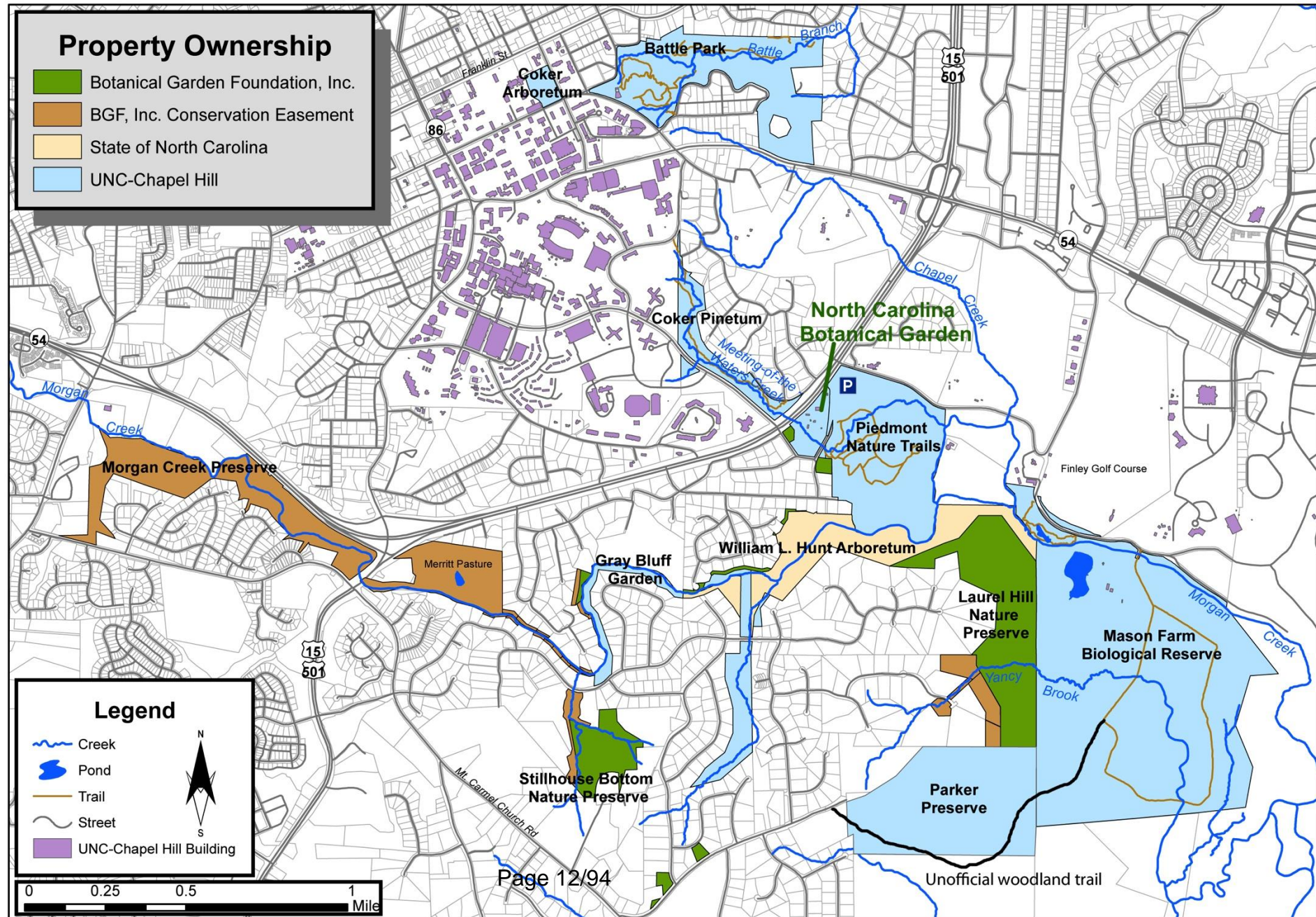


Astragalus michauxii
Sandhills milkvetch

Lands Managed by the North Carolina Botanical Garden

Property Ownership

- Botanical Garden Foundation, Inc.
- BGF, Inc. Conservation Easement
- State of North Carolina
- UNC-Chapel Hill



NCBG/University Properties

□ Display Gardens	12 acres
□ Piedmont Nature Trails	50 acres
□ Hunt Arboretum	124 acres
□ Gray Bluff Garden	8 acres
□ Mason Farm Biological Reserve	367 acres
□ Parker Preserve	118 acres
□ Coker Pinetum	26 acres
□ Battle Park	93 acres
□ TOTAL	798 acres



Botanical Garden Foundation

□ Stillhouse Bottom Nature Preserve	23 acres
□ Penny's Bend Nature Preserve	84 acres
□ Laurel Hill Nature Preserve	75 acres
□ Laurel Hill Residence and Grounds	2 acres
□ Highland Pond (Chatham Co.)	3 acres
□ Creekside Bluff (Orange Co.)	1 acres
□ Gordon Butler Nature Preserve (Cumberland Co.)	12 acres
□ Villa Pinea	12 acres
□ Morgan Creek Easements (12 parcels)	6 acres
□ Laurel Hill Easements	12 acres
□ Stillhouse Bottom Easements	5 acres
□ Villa Pinea Easements	12 acres
□ Morgan Creek Preserve Easements	92 acres
□ TOTAL	339 acres

Education

- Youth and Family
- School Groups
- Adult Informal Classes
- Certificate Programs
- Professional Development
- Themed Exhibits and Events



Education

- Community Outreach
 - ▣ Campus Community Garden
 - ▣ Horticultural Therapy
 - ▣ Wonder Connection



Horticulture/Demonstration

- North Carolina Botanical Garden
 - ▣ Display Gardens and Education Center
 - ▣ Piedmont Nature Trails
- Carolina Campus Community Garden
- Mason Farm Biological Reserve
- Coker Arboretum
- Battle Park
- Forest Theatre
- The Rocks



Horticulture/Demonstration

□ Display Gardens

- ▣ Native Plant Border
- ▣ Native Water Gardens
- ▣ Carnivorous Plant Collection
- ▣ Garden of Flowering Plant Families
- ▣ Horticultural Therapy Demonstration Garden
- ▣ The Mercer Reeves Hubbard Herb Garden
- ▣ Coastal Plain and Sandhills Habitat Gardens
- ▣ Piedmont Habitat Garden
- ▣ Mountain Habitat Garden & Paul Green Cabin
- ▣ Fern Collection
- ▣ Totten Center Landscape



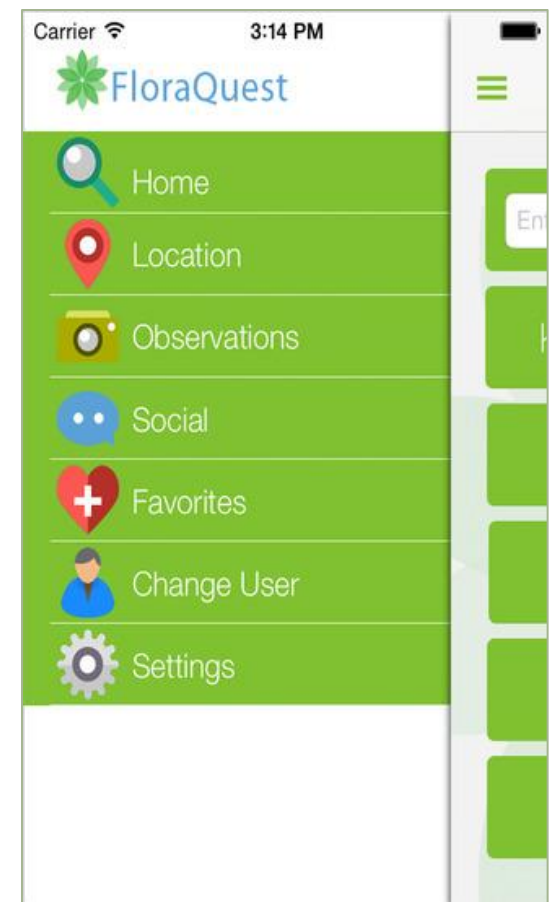
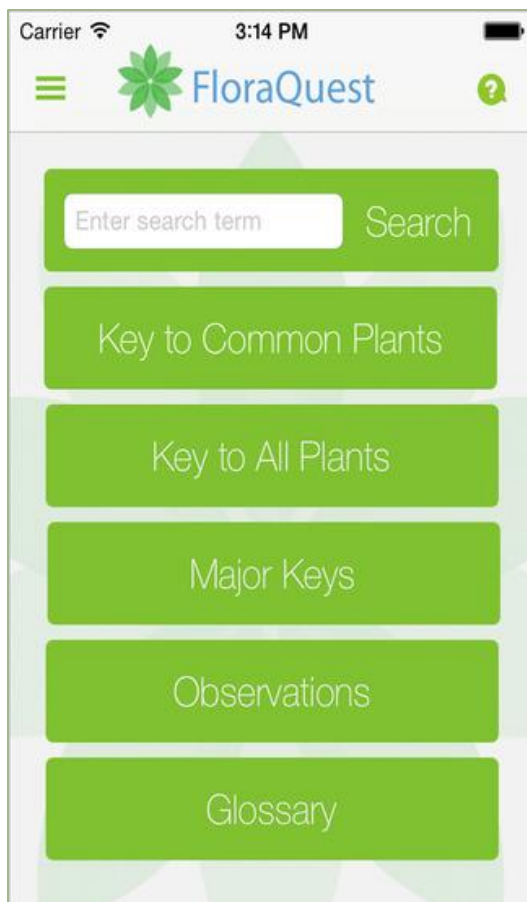
Research

- UNC Herbarium
- Specimen Digitization
- Web Portals for Biological Data
- Publications
 - Flora of Virginia
 - Flora of Southern and Mid-Atlantic States
 - A new Flora of Carolina(s)
 - Wildflowers of the Atlantic SE
- Teaching
 - BotCamp 2.0
 - Local Flora (non-majors)
 - Adult Informal Classes

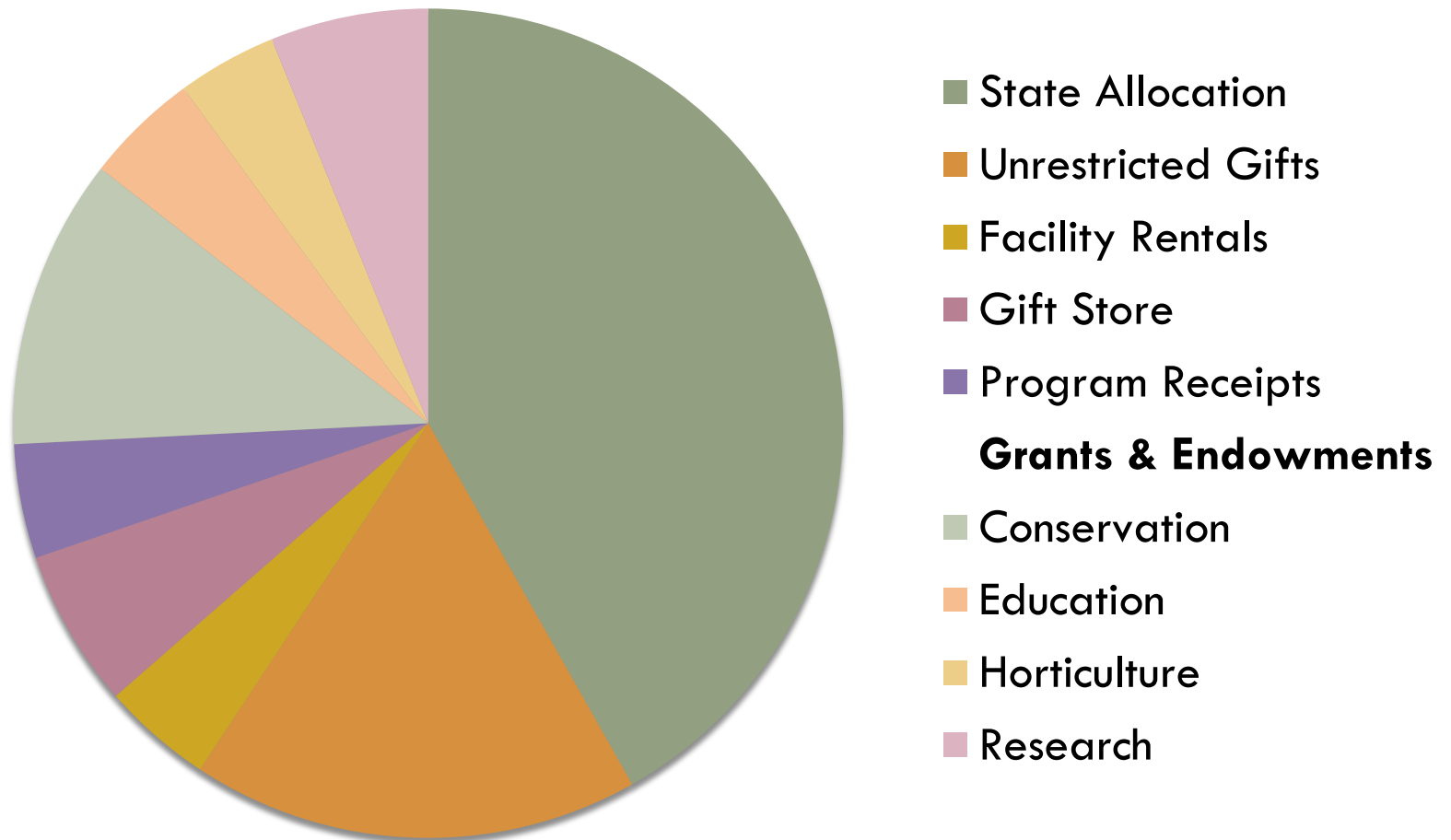


FloraQuest App

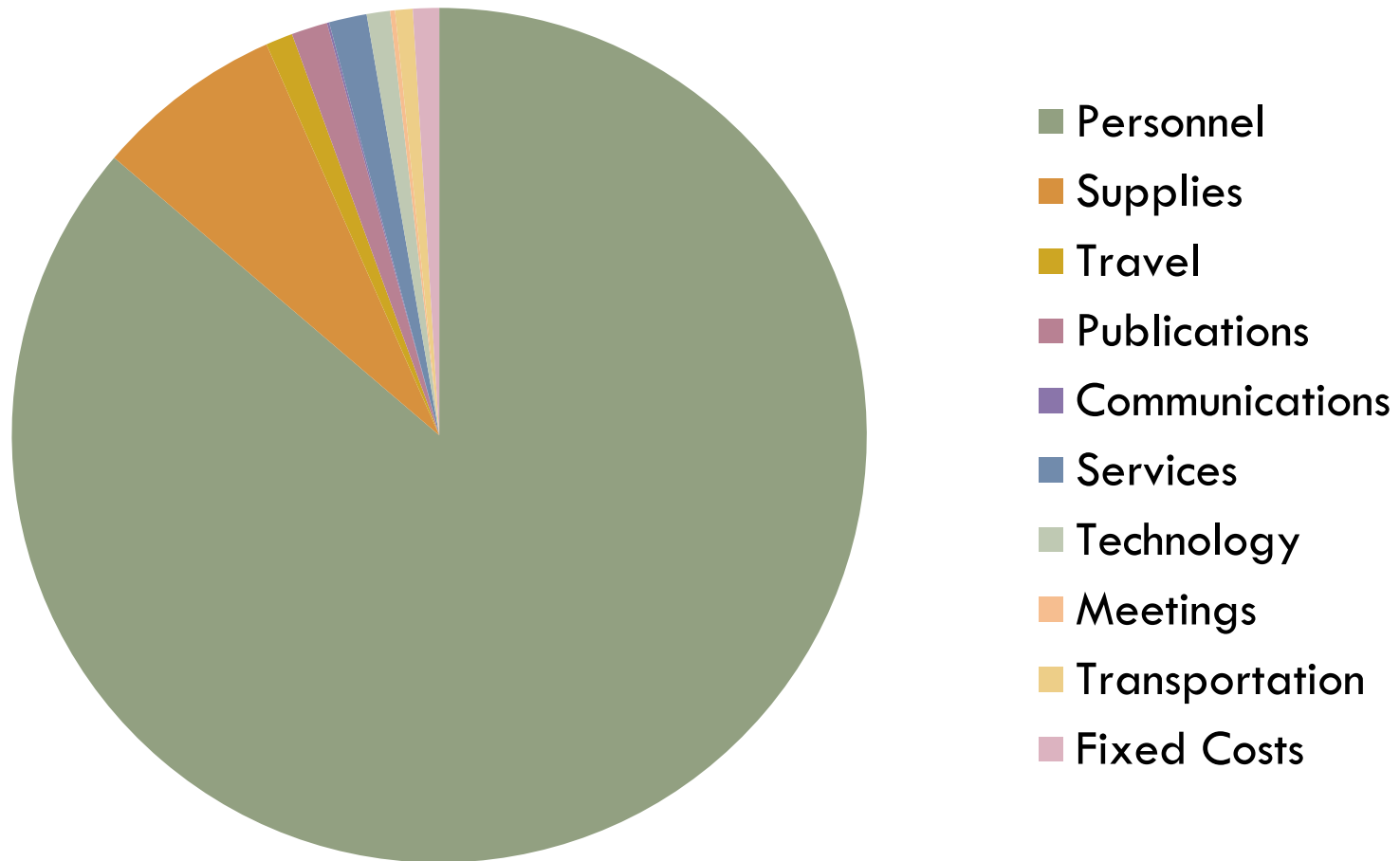
- New Mobile App for the Southeastern United States Flora



FY 2016 Income - \$2,920,982



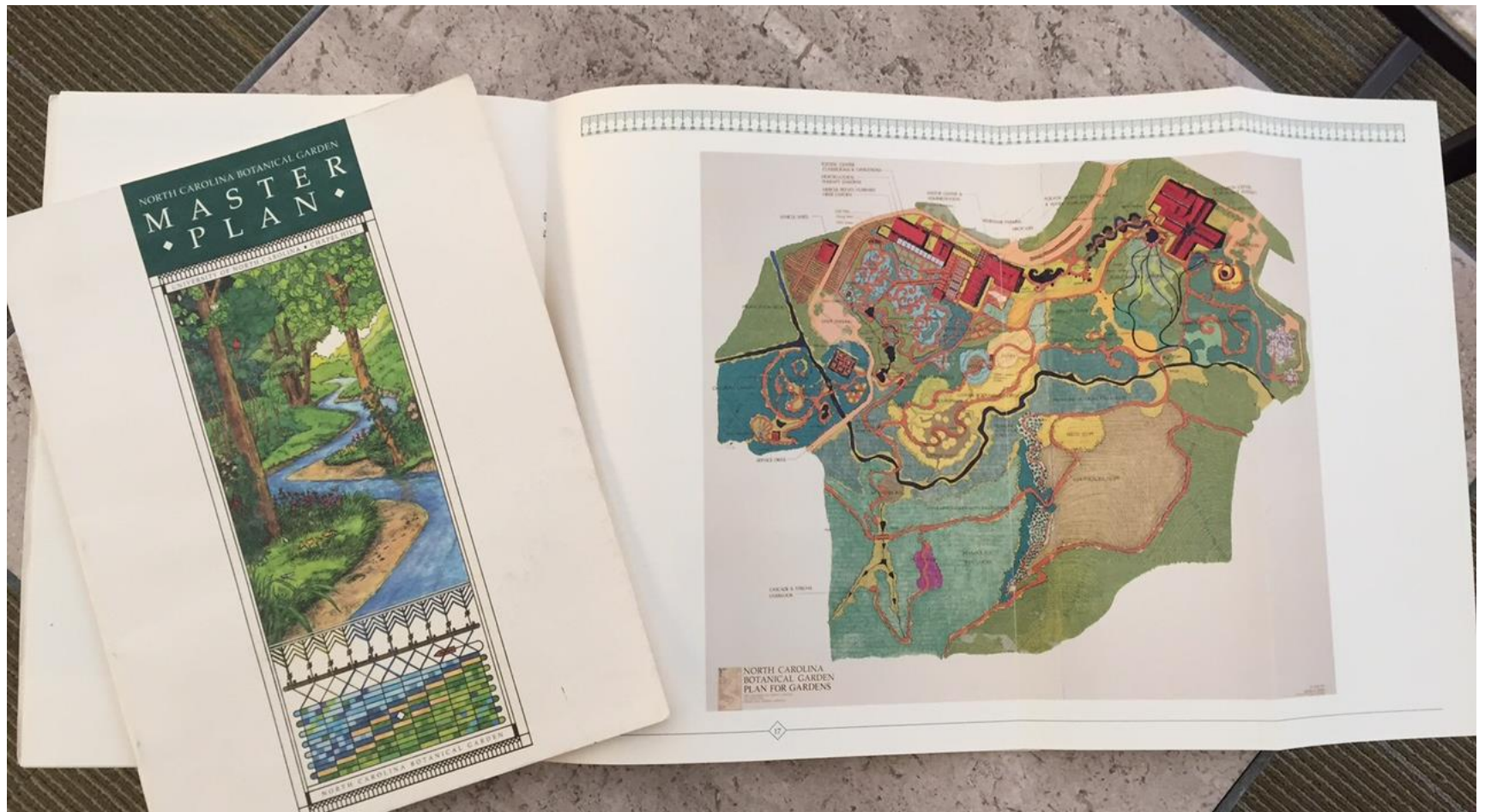
FY 2016 Expense - \$2,891,194



Planning

- 1992 Garden Master Plan
- 1999 Herbarium Plan
- 2000 Children's Wonder Garden
- 2014 Entranceway Plan

1992 Garden Master Plan



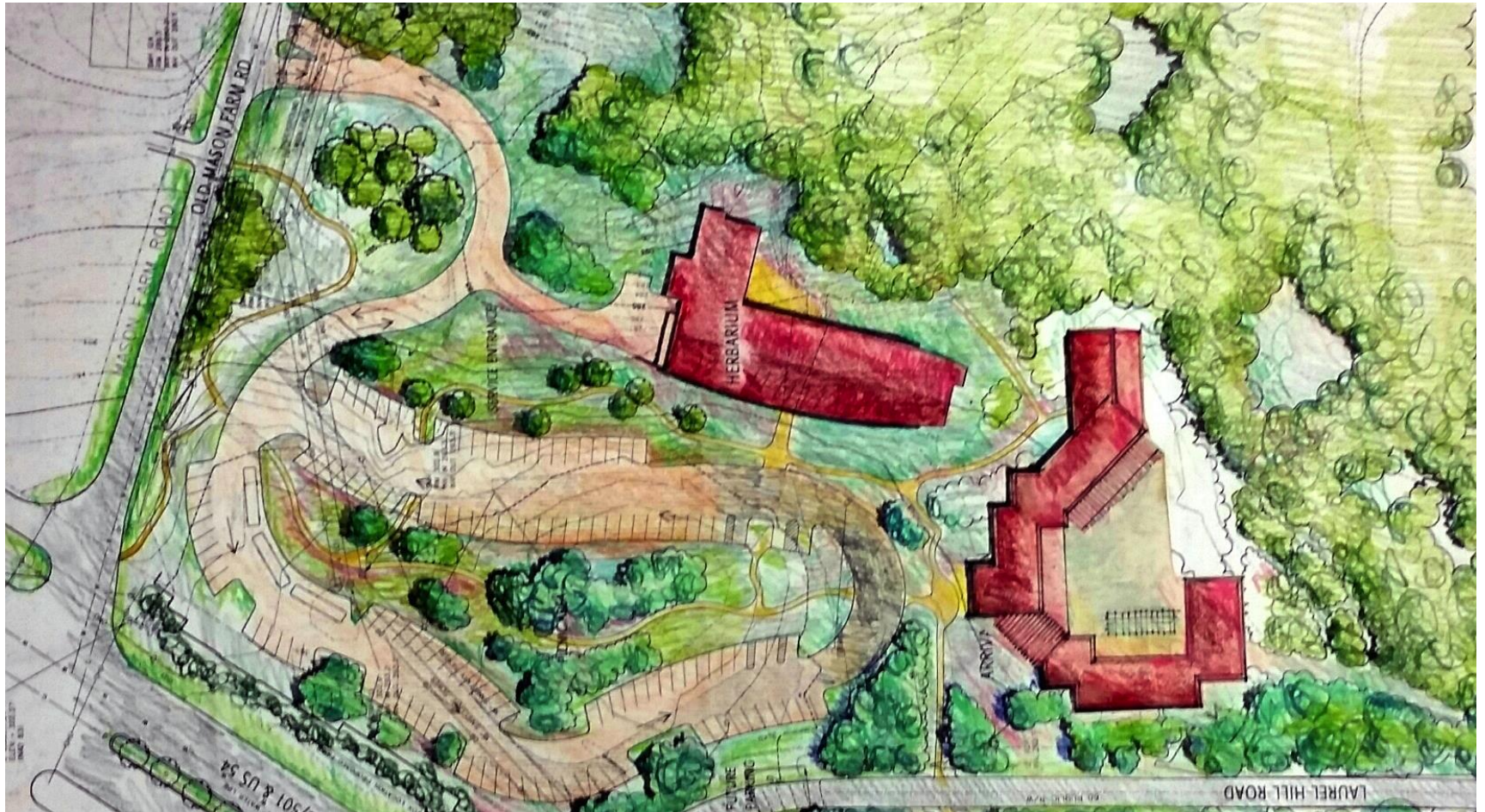
Garden Master Plan

- Project initiated in 1992
- Central Gardens (Display Gardens, Piedmont Nature Trails, Coker Pinetum, Hunt Arboretum, Gray Bluff Garden)
- Mason Farm Biological Reserve
- Coker Arboretum (not included)
- Major Buildings (Visitor Center, Research Center for Plant Diversity, Totten Center)
- Infrastructure (Visitor Circulation and Trails, Security, Lighting, Parking, Utilities)

James and Delight Allen Education Center



1999 Herbarium Plan



Children's Wonder Garden

Key to Symbols



In the Children's Wonder Garden, children, families, and friends will engage in exploration of the natural world through high quality, fun, and interactive outdoor spaces that excite creativity, imagination, play, and learning. The Children's Wonder Garden will raise generations of children committed to stewardship of the natural environment.

Entranceway Plan



The Next 50

- Re-envision garden properties and facilities.
- Create compellingly beautiful gardens and interpret them for the public.
- Expand our impact in academic and university life.
- Build botanical capacity locally, regionally and nationally.
- Secure the financial stability of the North Carolina Botanical Garden.

Questions?





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The University of North Carolina at Chapel Hill

Developing Global Educators

Charlé LaMonica
Director, World View
November 18, 2015

Board of Trustees External Relations Committee

MISSION OF WORLD VIEW

World View, a public service program at the University of North Carolina at Chapel Hill, equips K-12 and community college educators with global knowledge, best practices, and resources to prepare students to live in an interconnected and diverse world.



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World View provides and supports statewide professional development in global education.



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World View Offers Statewide Access to UNC-Chapel Hill Global Resources



Participants in World View Programs (1998 – 2015)

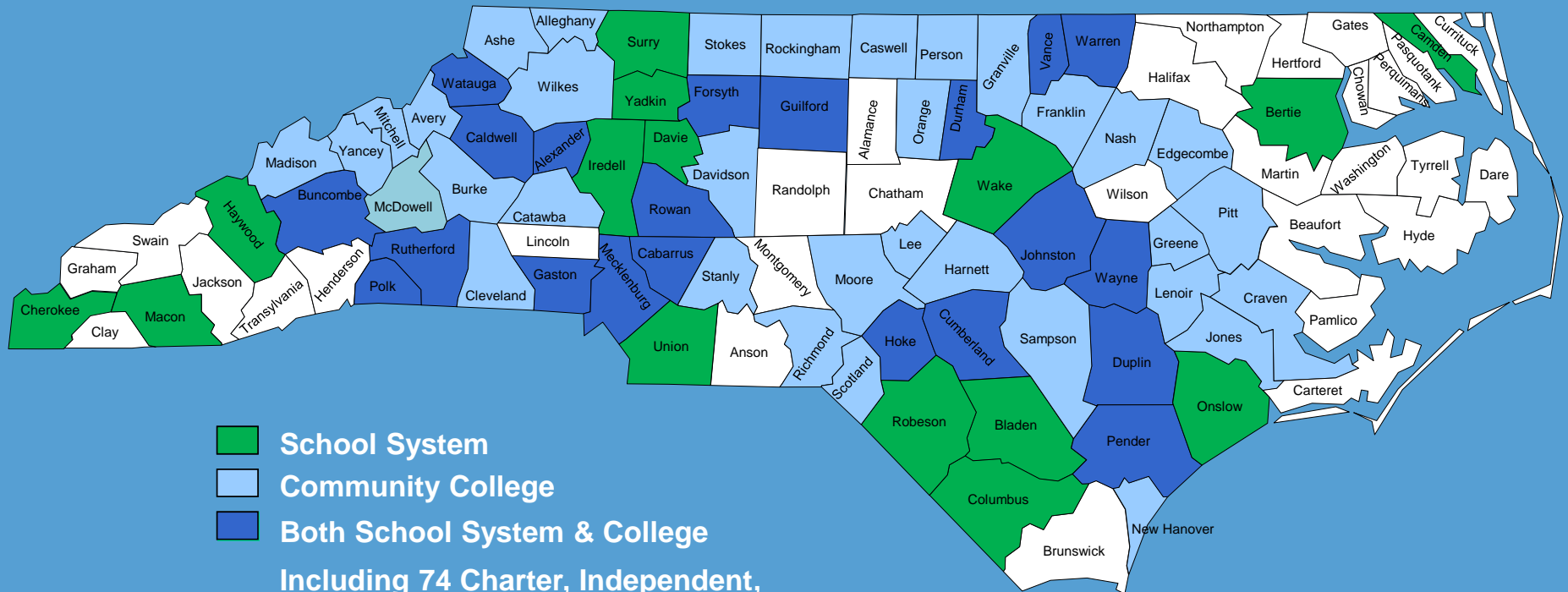





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World View Partners

148 Partners from North Carolina's
School Districts, Schools, and Colleges



-  School System
 -  Community College
 -  Both School System & College
- Including 74 Charter, Independent,
and Single Schools



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Fulfilling Public Service

What does World View's public service mission offer North Carolina K-12 and community college educators?



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World View Offers a Connection to University Resources



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Faculty Expertise



Dr. Jennifer Ho
English & Comparative Literature



Dr. James Johnson
Kenan-Flagler Business School



Dr. Joseph Jordan
The Sonja Haynes Stone Center



Dr. Louis Pérez
Institute for the Study of the Americas



Dr. Mabel Miguel
Kenan-Flagler Business School



Dr. Phyllis Pomerantz
Duke Sanford School of Public Policy



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National Resource Centers

- African Studies Center
- Carolina Asia Center
- Center for European Studies
- Center for Global Initiatives
- Duke-UNC Consortium in Latin American and Caribbean Studies
- Duke-UNC Consortium for Middle East Studies



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World View Provides and Supports Statewide Professional Development in Global Education

- Across disciplines
- Across grade levels
- To ensure that *global* is present as educators integrate a standard course of study



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Partners Program



Guilford
County Schools

August 2016

PAST PROGRAMS

2015 Charlotte-Mecklenburg Schools
2014 Buncombe County Schools
2013 Wake County School System
2012 Iredell-Statesville School
2011 Polk County and Rutherford County Schools
2010 Union County Public Schools
2009 McDowell County Schools
2008 Onslow County Schools
2007 Myers Park High School (CMS)
2005 Winston-Salem/Forsyth County Schools
2004 Charlotte-Mecklenburg Schools
2003 Providence Day School
2002 Charleston County Schools (SC)
2001 Exploris Middle School (Wake)
2000 Wayne County Schools



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K-12 Global Education Symposium

From Local to Global: Exploring Environmental Sustainability

OCTOBER 21 – 22, 2015



UNC
WORLD VIEW



K-12 Global Education Symposium

From Local to Global: Exploring Environmental Sustainability



Dr. John Bruno
Department of Biology



Landfill Harmonic



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Global Education and 21st Century Skills: Six-week Online Course



“Almost everything I learned could be taken back to my classroom. This was a perfect course for me!”

– 2014 participant

October 8 – November 18, 2015



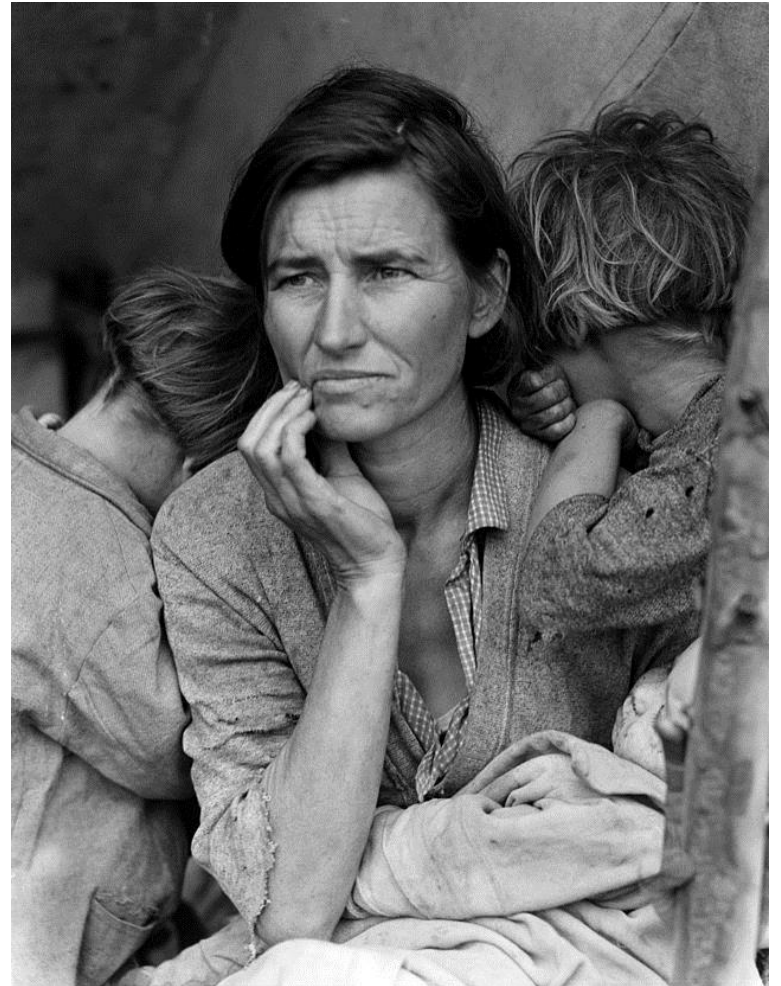
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Community College Symposium

Global Human Rights And Social Justice

NOVEMBER 11 – 12, 2015

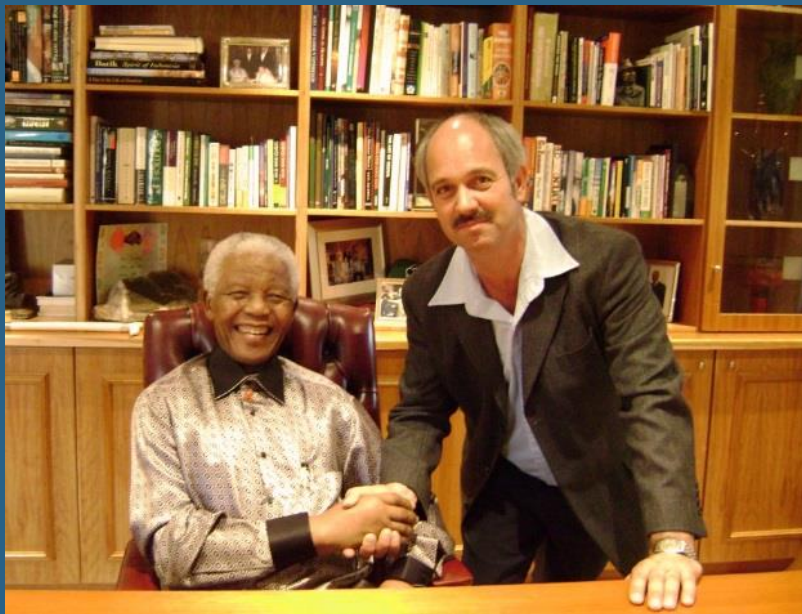


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Community College Symposium

Global Human Rights and Social Justice



Christo Brand

Former prison guard and friend of Nelson Mandela



Dr. Niklaus Steiner
Center for Global
Initiatives



Dr. Rosemary Fernholz
Duke Sanford School of
Public Policy



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NC Global Distinction Program *for Community Colleges*

This initiative is developing a state and national model of best practices for globalizing the curriculum and campus programs.



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NC Global Distinction Program *for Community Colleges*

14 Participating Community Colleges

First Group (Fall 2014):

Asheville-Buncombe Community College
Central Piedmont Community College
Davidson County Community College
Gaston College
Pitt Community College

Second Group (Spring 2015):

Caldwell Community College
Forsyth Technical Community College
Guilford Technical Community College
Wilkes Community College

Third Group (Fall 2015):

Durham Technical College
Nash Community College
Rowan-Cabarrus Community College
Sandhills Community College
South Piedmont Community College



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2016 Spring Seminars

Building Bridges: Cultural Respect and Equity in the Classroom

March 22-23, 2016



Europe at a Crossroads

March 23-24, 2016



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Creating a Global Media Center: A Workshop for Media Specialists



Dr. Cliff Missen
School of Information and Library Science



Adam Garry
Dell Corporation

April 27 - 28, 2016



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Global Education Teacher Leader Institute



Teachers in the 2015 Institute represented:

Charlotte-Mecklenburg Schools
Chatham County Schools
Guilford County Schools
Haywood County Schools
Onslow County Schools
Wake County Public School System
Warren County Schools

June 20 – 24, 2016



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Global Education Leaders Program



2016/2017



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2015-2016

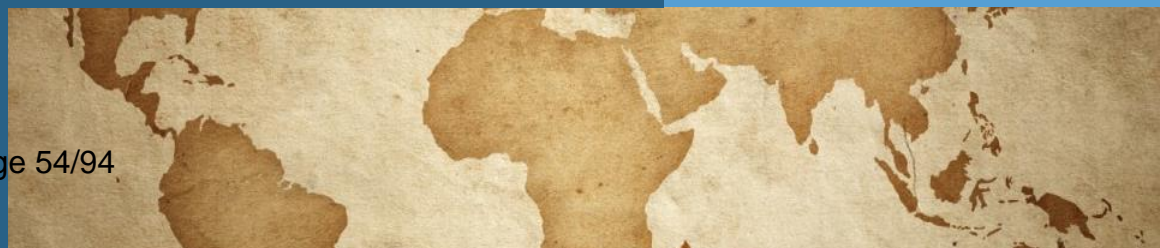
On-Site and Virtual Professional Development in
Global Education for K-12 Educators



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International Study Visits

Ecuador (Quito and the Galápagos Islands)



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International Study Visits

Costa Rica and Nicaragua



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International Study Visits

GERMANY



June 18-29, 2016

COSTA RICA & NICARAGUA



July 22-31, 2016



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World View Integrates Content with Capacity

- **DESIGN** effective action plans
- **FACILITATE** curriculum planning and goal setting
- **PROVIDE** best practices, skills and strategies through the network of university resources and World View partners.



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IMPACTFUL



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“Very inspiring speakers and so much useful information. Love leaving something like this feeling fired up to make a difference and implement new programs at school!”

“Always wonderful and re-energizing to come to World View Symposium. I always leave feeling empowered and ready to make a difference in the lives of my students.”

-2015 K-12 Global Education Symposium participants



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Do World View programs impact teachers and students? Absolutely.

Our programs work.

91%

Percentage of educators who agree that World View programs increase their ability to promote global awareness.

After World View programs, educators:

Shared information



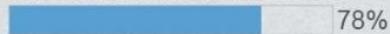
88%

Created new lessons



70%

Enhanced current instruction



78%

In a recent survey, respondents...

93%

Agreed that they deepened their knowledge of global issues

94%

Were exposed to meaningful practices in integrating global themes into education

91%

Reported increasing their ability to promote global awareness



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For more information, contact:

worldview.unc.edu 

Charlé LaMonica
Director
lamonica@unc.edu

facebook.com/UNCWorldView 

[@UNCWorldView](https://twitter.com/UNCWorldView) 

pinterest.com/UNCWorldView 



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THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Connect NC Bonds Update

UNC BOT External Relations Committee

November 18, 2015

Connect NC

- <http://www.connect.nc.gov/>
- House Bill 943 - \$2.0 billion in targeted long-term infrastructure investments
 - General Obligations bonds
 - 6 year plan
 - 20 year bond
 - Higher Education, Agriculture, Public safety, National Guard, Parks and Natural Resources, Water and Sewer
 - **Election date – March 15, 2016**
- Transportation - \$2.64 billion cash funded
 - Pay-as-you-go @ \$440 million each year for 6 years
 - Bridges, Maintenance, Resurfacing, Repairs, State Ports improvements
 - Not tied to bond referendum



- Impact on public higher education
 - \$1.065 billion for *all* constituent institutions of the UNC System for strategic capital STEM projects, including \$45 million for targeted repairs and renovations
 - \$350 million for new construction, repairs and renovations at the 58 community colleges
- State government infrastructure
 - Water and Sewer \$309.5 million
 - Agriculture \$94 million
 - State Parks \$75 million
 - National Guard \$70 million
- Regional Highlights Map



Kentucky

Virginia

Tennessee

Georgia

South Carolina

REGIONAL HIGHLIGHTS









WESTERN

-  Western Carolina University Science and STEM Facility
-  Improving Chimney Rock State Park
-  Improving Gorges State Park
-  Haywood Community College
-  Asheville-Buncombe Technical Community College
-  Tri-County Community College
-  Southwestern Community College
-  Blue Ridge Community College

NORTHWEST

-  Appalachian State University College of Nursing
-  N.C. School of Math & Science School of Technology & Engineering
-  Improving Stone Mountain State Park
-  Improving National Guard Facilities
-  Improving Grandfather Mountain State Park
-  Improving Mount Mitchell State Park
-  McDowell Community College
-  Wilkes Community College

PIEDMONT-TRIAD








-  UNC-Greensboro Nursing School Building
-  N.C. A&T State University College of Engineering Facility
-  Winston-Salem State University Science Building
-  Improving National Guard Facilities
-  Improving Pilot Mountain State Park
-  Improving N.C. Zoo Exhibits
-  Alamance Community College
-  Rockingham Community College

CONNECT NC


Investing in our future.

Regions based on N.C. Department of Commerce Prosperity Zones









SOUTHWEST

-  Improving Crowders Mountain State Park
-  UNC Charlotte Science Building
-  Rowan-Cabarrus Community College
-  Cleveland Community College Gaston College
-  Stanly Community College
-  South Piedmont Community College
-  Mitchell Community College





SOUTH CENTRAL

-  Convert Samarcom to Statewide Law Enforcement Center
-  UNC Pembroke New Business School
-  Fayetteville State University Lyons Science Building Renovations
-  Improving Lumber River State Park
-  Improving Singletary Lake State Park
-  Sandhills Community College
-  Fayetteville Technical Community College
-  Bladen Community College








SOUTHEAST

-  UNC-Wilmington Health/Nursing Building
-  Cape Fear Community College
-  Improving Fort Macon State Park
-  Improving Fort Fisher State Recreation Area
-  Craven Community College
-  Lenoir Community College
-  Wayne Community College
-  Coastal Carolina Community College

NORTH CENTRAL

-  UNC-Chapel Hill Medical Education Building
-  N.C. Central University School of Business
-  N.C. State University Engineering Building
-  Plant Sciences Building Ag/N.C. State University Partnership
-  Improving Kerr Lake State Recreation Area
-  Improving Jordan Lake State Recreation Area
-  Edgecombe Community College
-  Johnston Community College

NORTHEAST

-  East Carolina University Life Sciences & Biotech Building
-  Improving Goose Creek State Park
-  Improving Pettigrew State Park
-  Improving Merchants Millpond State Park
-  Beaufort County Community College
-  Improving Jockey's Ridge State Park
-  Halifax Community College
-  Martin Community College

Why invest now?

- ConnectNC will pay for assets that will last for 50+ years
 - Financing aligns with asset lifespan
- Interest rates on government bonds are at historic lows
- Even with this debt issuance, debt service as a percentage of general fund revenue will not be above the suggested limit of 4%
- Projects focus on areas that will boost the state's economic activity
- No new taxes or tax increases proposed as a result of this bond
- Last voter-approved debt for higher education infrastructure was 15 years ago

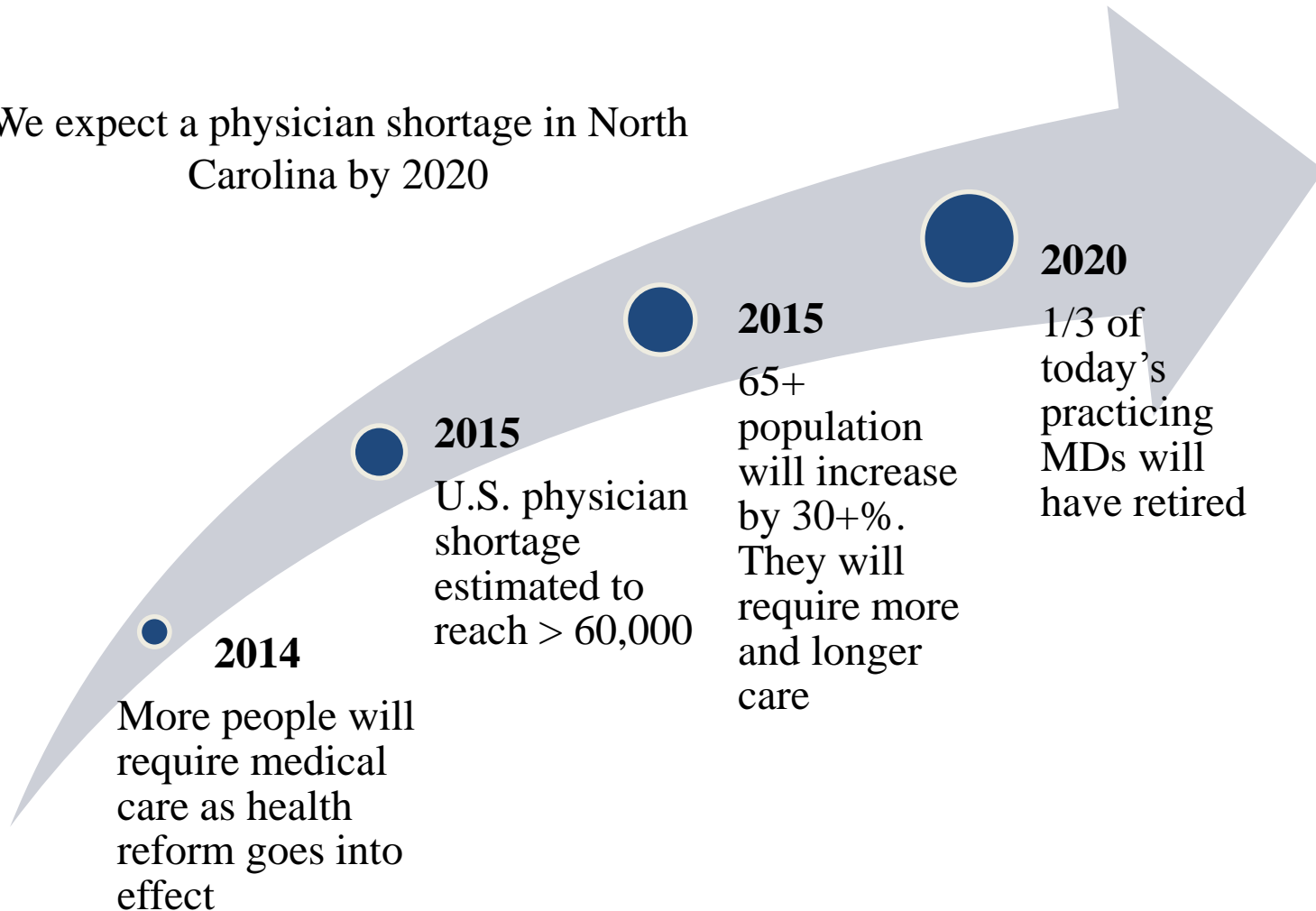


UNC-Chapel Hill #1 Priority: New Medical Education Building to Educate Next Generation of Physicians for North Carolina



Why a New Medical Education Building?

We expect a physician shortage in North Carolina by 2020



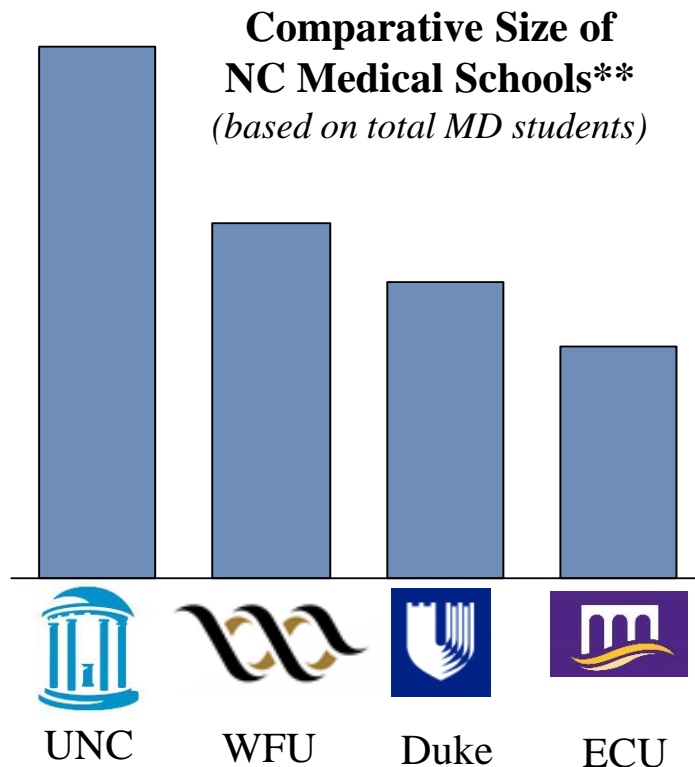
Our ability to meet NC's need for more physicians is constrained by inadequate facilities

Current Medical School Building

- Opened in 1970, but designed to meet the needs of the 1960s
- When the building opened, we had **353** medical students. In 2014, we trained **2,400**.
- Teaching spaces not optimal for today's teaching & learning style
- Competing Medical Schools across the country have invested in facilities to meet the demands of 21st century medical education
- Despite top-tier program offerings, recruiting top students is difficult with existing learning spaces



The UNC School of Medicine is the State's largest physician teaching program



**Campbell University started a medical program in 2014. They have not yet graduated a class.

- The UNC School of Medicine is a top-tier, nationally prominent medical school.
- Recent US News & World Report Rankings
 - #2 for Primary Care
 - #6 for AIDS
 - #5 for Rural Medicine
 - #22 for Research
- In 2014, 2,400 students trained across 26 departments and 23 centers.
- We graduate 180 new physicians each year; 1/3 match into residencies in NC.
- To meet the growing needs of North Carolina, we expanded our medical school training to campuses to Asheville 2009, Charlotte 2010 and pending approval Wilmington 2016.
- Nearly half of all doctors trained at the UNC School of Medicine practice in the state of North Carolina.



The delivery method for Medical Education has changed significantly since 1970

From large section, auditorium style lecture...



...to smaller-scale, multi-faceted, hands-on learning

- Immersive Experiences
- Simulation Laboratories
- Integrated Learning Support
- Informal Interactions
- Small Group Breakdown
- Communication Development
- Procedural Skills Techniques
- Team-based Medicine
- Convergence of Physical & Virtual
- Self Directed Learning



Educate More NC Doctors = Save More NC Lives

- The new medical education building will be home to all students for their first two years of foundation training.
- Students will be based in Chapel Hill and at our regional campuses in their third and fourth years:
 - Asheville
 - Charlotte
 - Wilmington (planned)
- School of Medicine class size can be increased to accommodate growth in these regional programs
 - Current class size of 180
 - Approval by the Board of Governors is already in place for a class size of 230



Funding Sources

Investment needed in our New Medical Education Building:

Voter Approved Funding	\$68.0M
<u>Other Support</u>	<u>\$22.6M</u>
Total	\$90.6M



Calendar

- Absentee Voting by Mail begins January 25, 2016
- Voter Registration Deadline for Primary February 19, 2016
- One-Stop Voting Early Voting Begins March 3, 2016
- One-Stop Early Voting Ends March 12, 2016
- UNC-Chapel Hill Spring Break March 14-18, 2016
- **STATEWIDE PRIMARY ELECTION March 15, 2016**



COMPASS UPDATE



COMPASS UPDATE



CONTENT

During October, produced

24 videos.

122 videos created YTD.



SOCIAL MEDIA

Combined social media followers

increased 6%

since the start of the academic year.
UNC gained 5,000 new followers during
October and now reaches more than
317,540 social followers.



MEDIA RELATIONS

Responded to **42**
media queries

in October, more than
217 media queries since the
beginning of the academic year.

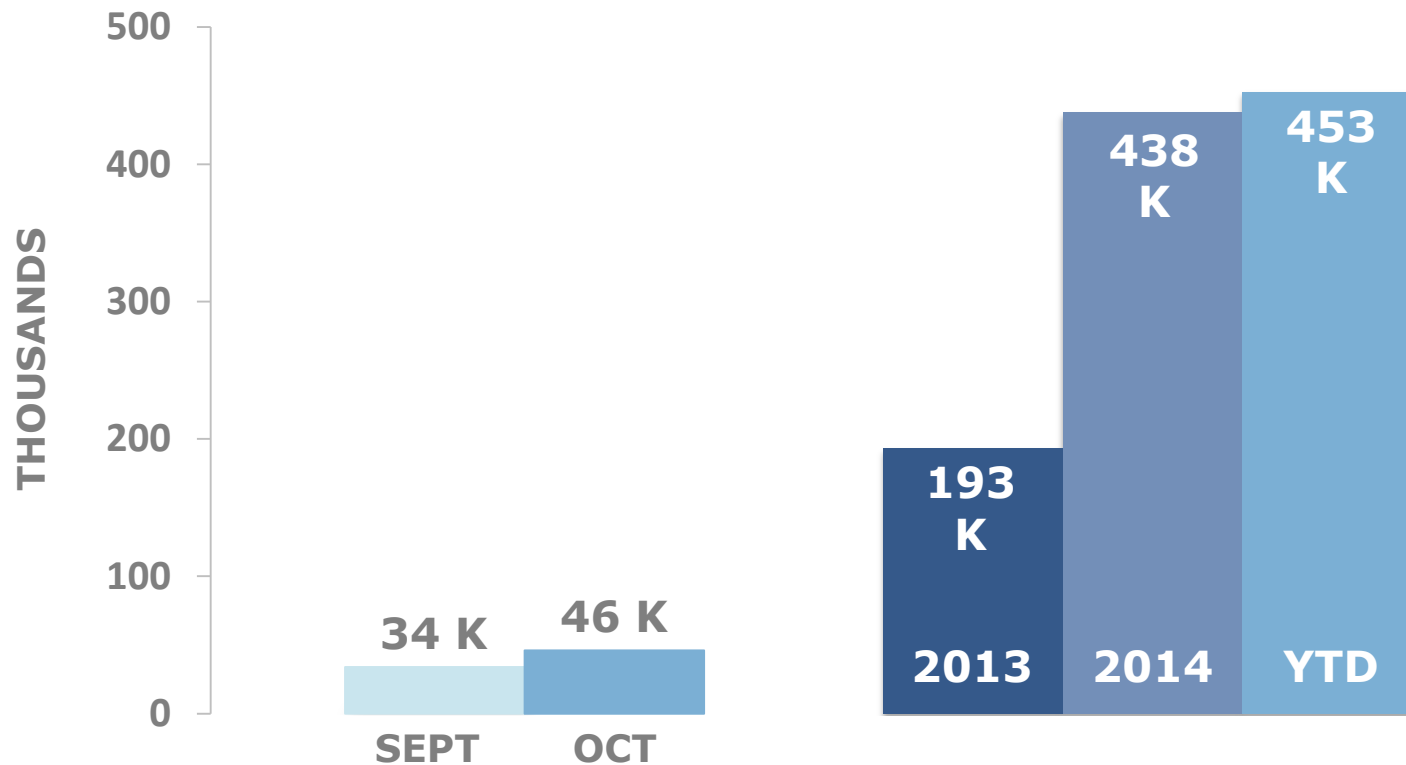


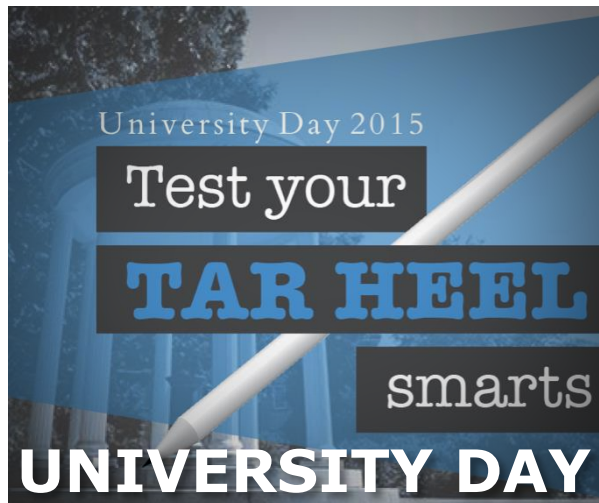
EVENTS

Joint Nobel Prize
media event created in
6 hours.

COMPASS CONTENT

WEB STORY UNIQUE VIEWS



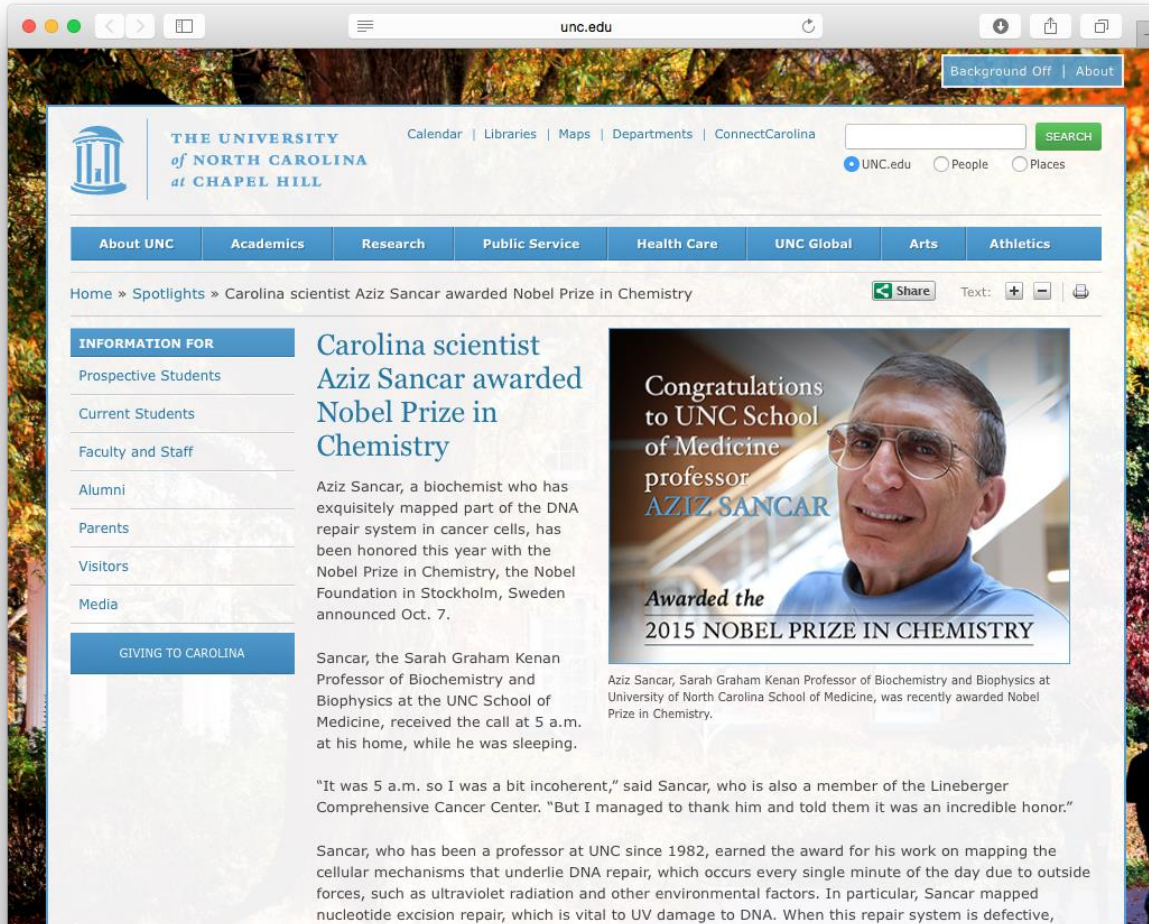


COMPASS CONTENT

TOP STORY

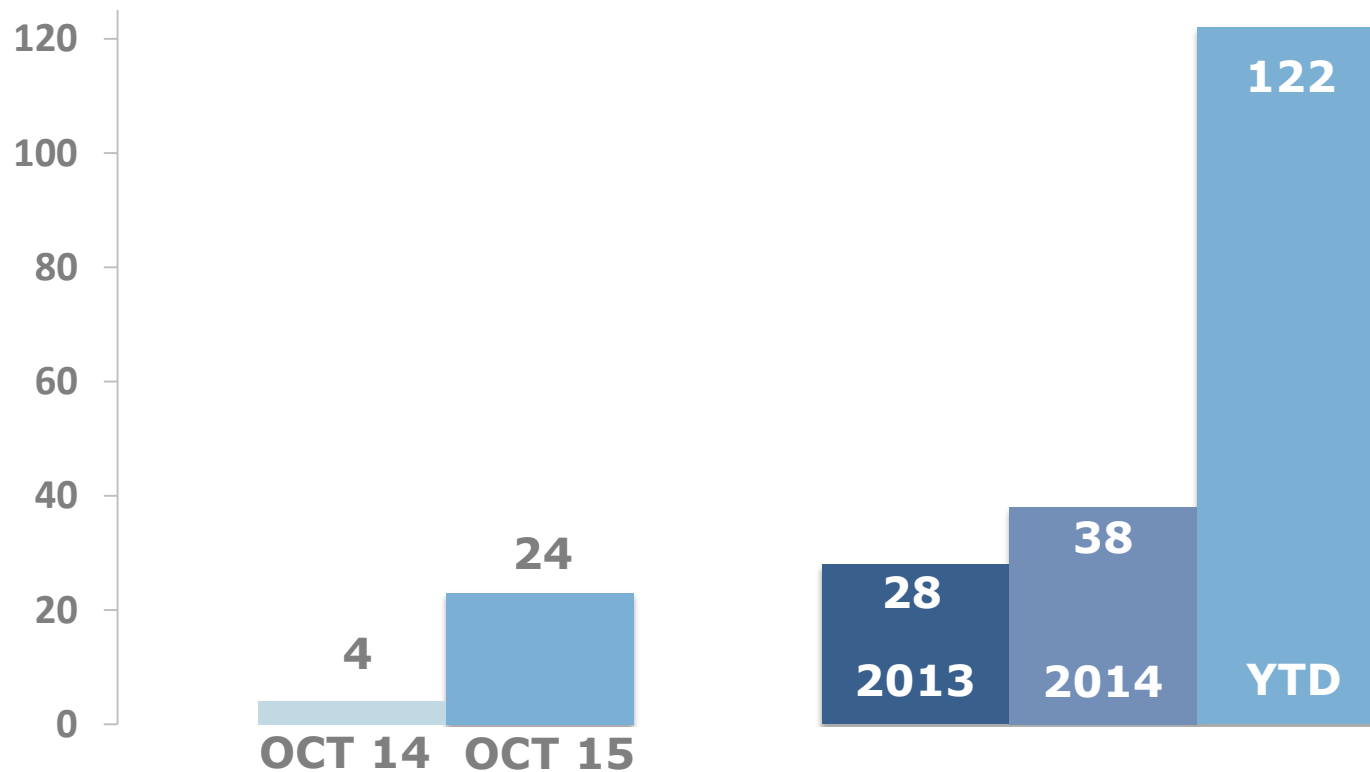
22,434
unique page views

3 min 1 sec
average time on page



COMPASS CONTENT

VIDEOS CREATED



COMPASS UPDATE



TOP VIDEO

7,255

YouTube views

24,648

Facebook views

COMPASS SOCIAL MEDIA

**FOLLOW
UNC ON
SOCIAL
MEDIA!**

UNCCHAPELHILL

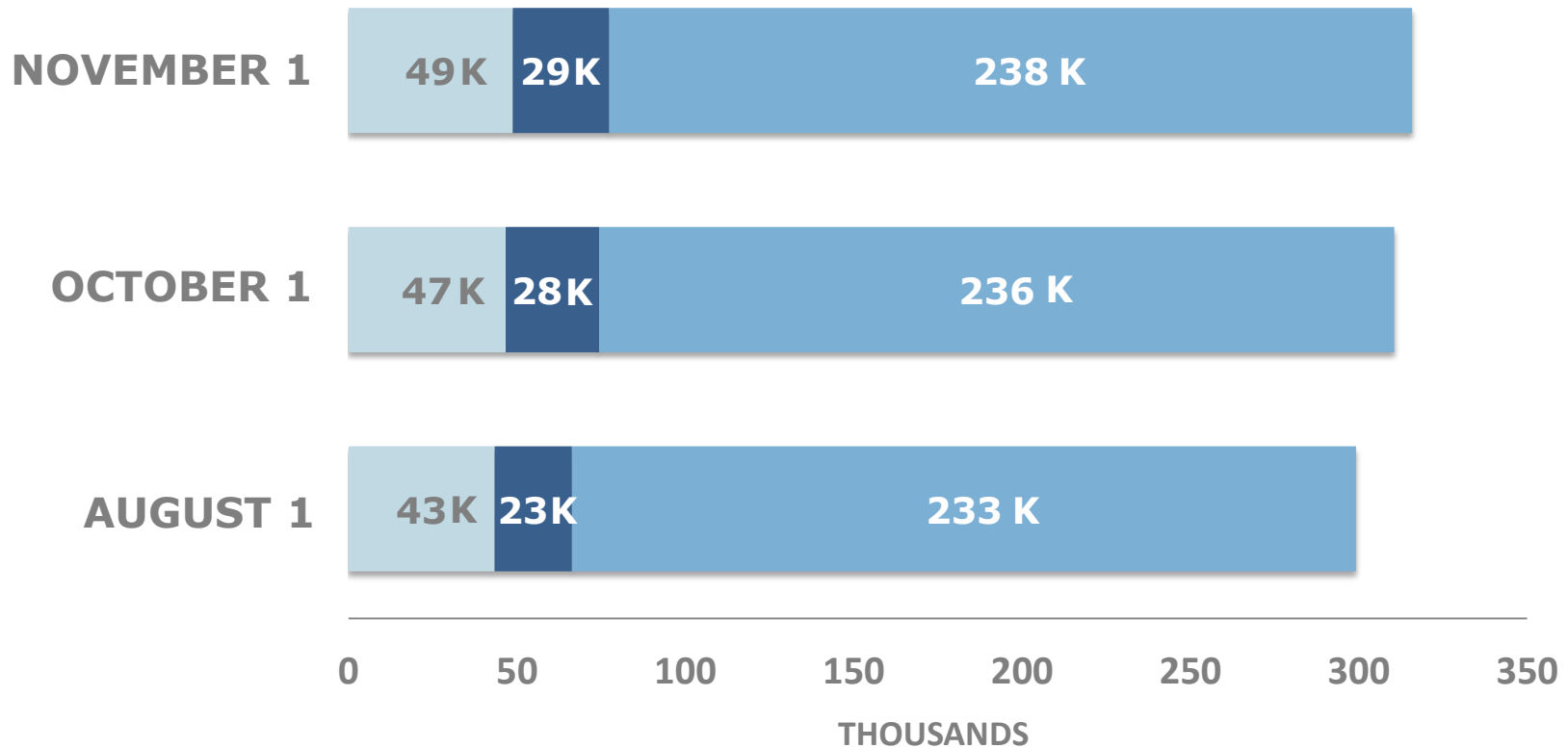
/UNCChapelHill	@UNC @ChancellorFolt	@UNCChapelHill #TARgram
UNC-ChapelHill	University of North Carolina at Chapel Hill	@UNC
/UNCChapelHill	UNC-Chapel Hill	/UNCChapelHill

THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

COMPASS SOCIAL MEDIA

SOCIAL MEDIA FOLLOWERS

■ TWITTER ■ INSTAGRAM ■ FACEBOOK



COMPASS SOCIAL MEDIA

TOP FACEBOOK VIDEOS

By # of views



Snowy Week in Chapel Hill

1,032 Likes · 32,448 views



**Dentistry students use DEAH
DAY to honor fallen...**

888 Likes · 25,962 views



**A Day in the Life | Rameses
XXII**

1,128 Likes · 23,367 views



**Carolina's Dr. Aziz Sancar
Wins 2015 Nobel Prize in...**

943 Likes · 24,678 views

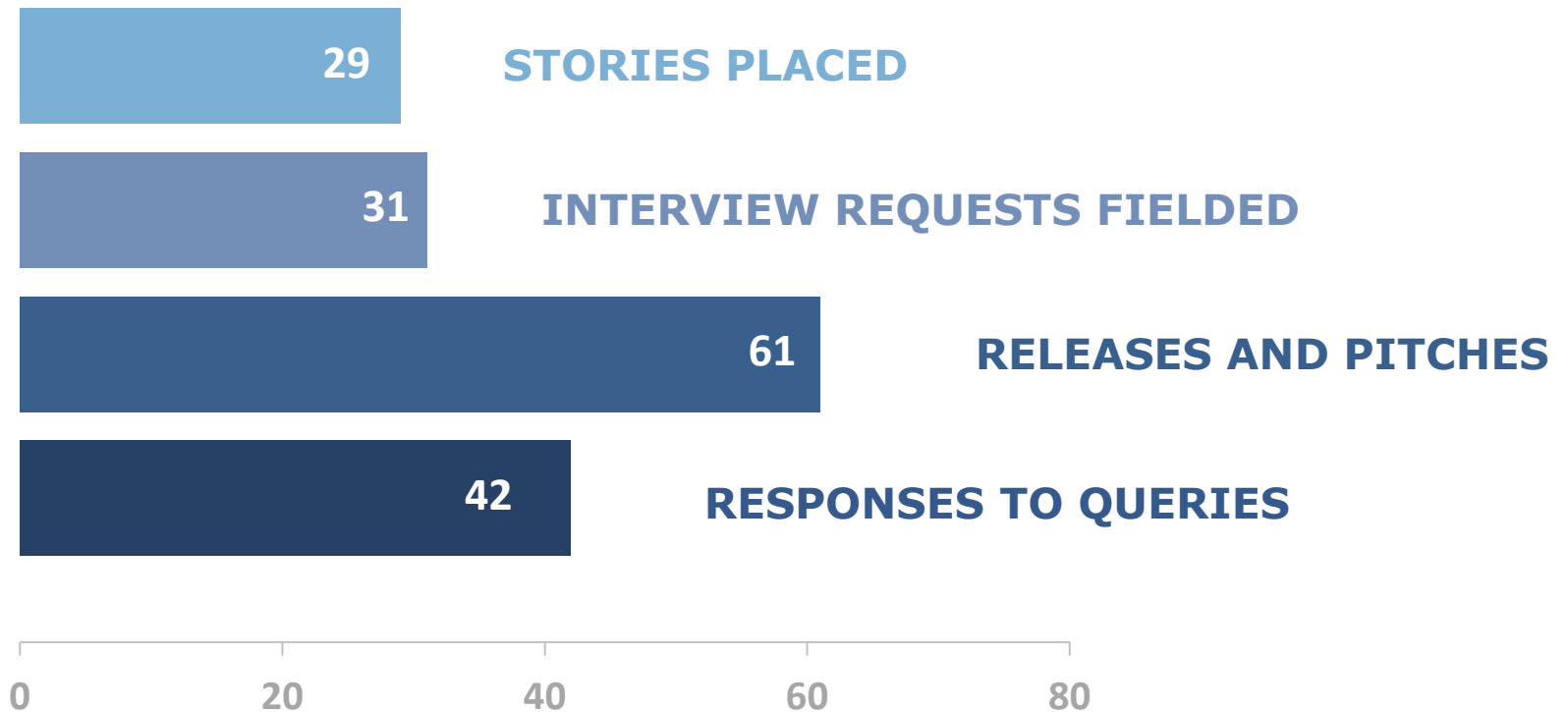


**Remembering Coach Dean
Smith**

2,079 Likes · 56,130 views

COMPASS MEDIA RELATIONS

OCTOBER MEDIA OUTREACH



COMPASS MEDIA RELATIONS

UNIVERSITY ISSUES & NATIONAL CONVERSATIONS

- Academics and athletics
 - Wainstein Report anniversary
- Race and place
 - Silent Sam protests
 - pro-Confederate rally
- Football head injuries
 - Nightline and 60 Minutes interviews with Kevin Guskiewicz

COMPASS EVENTS

- Nobel Prize joint media event
- University Day
- College of Arts & Sciences dean announcement
- Carolina Square groundbreaking





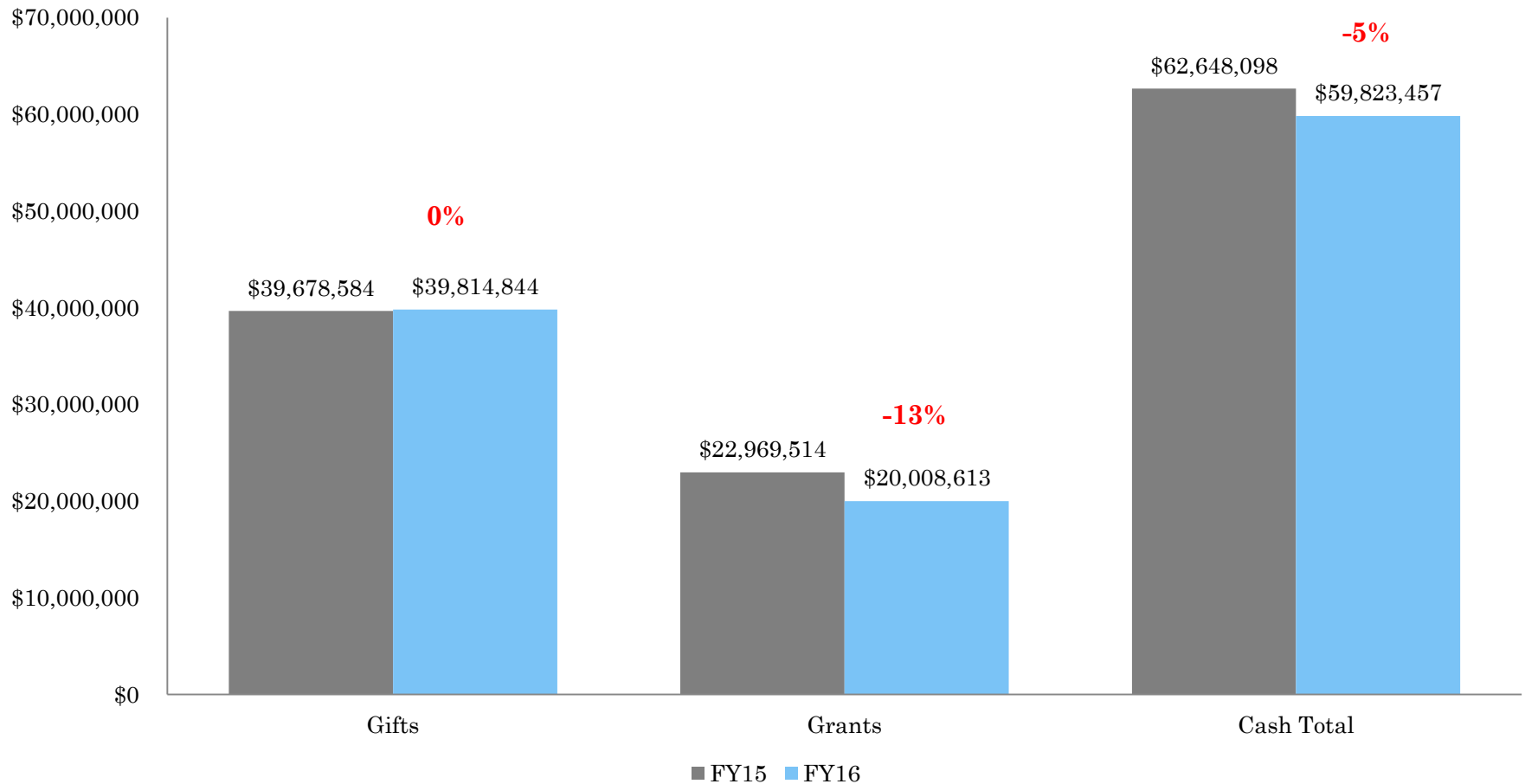
THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL

Development Update

November 18th, 2015

Meeting of the UNC-CH Board of
Trustees

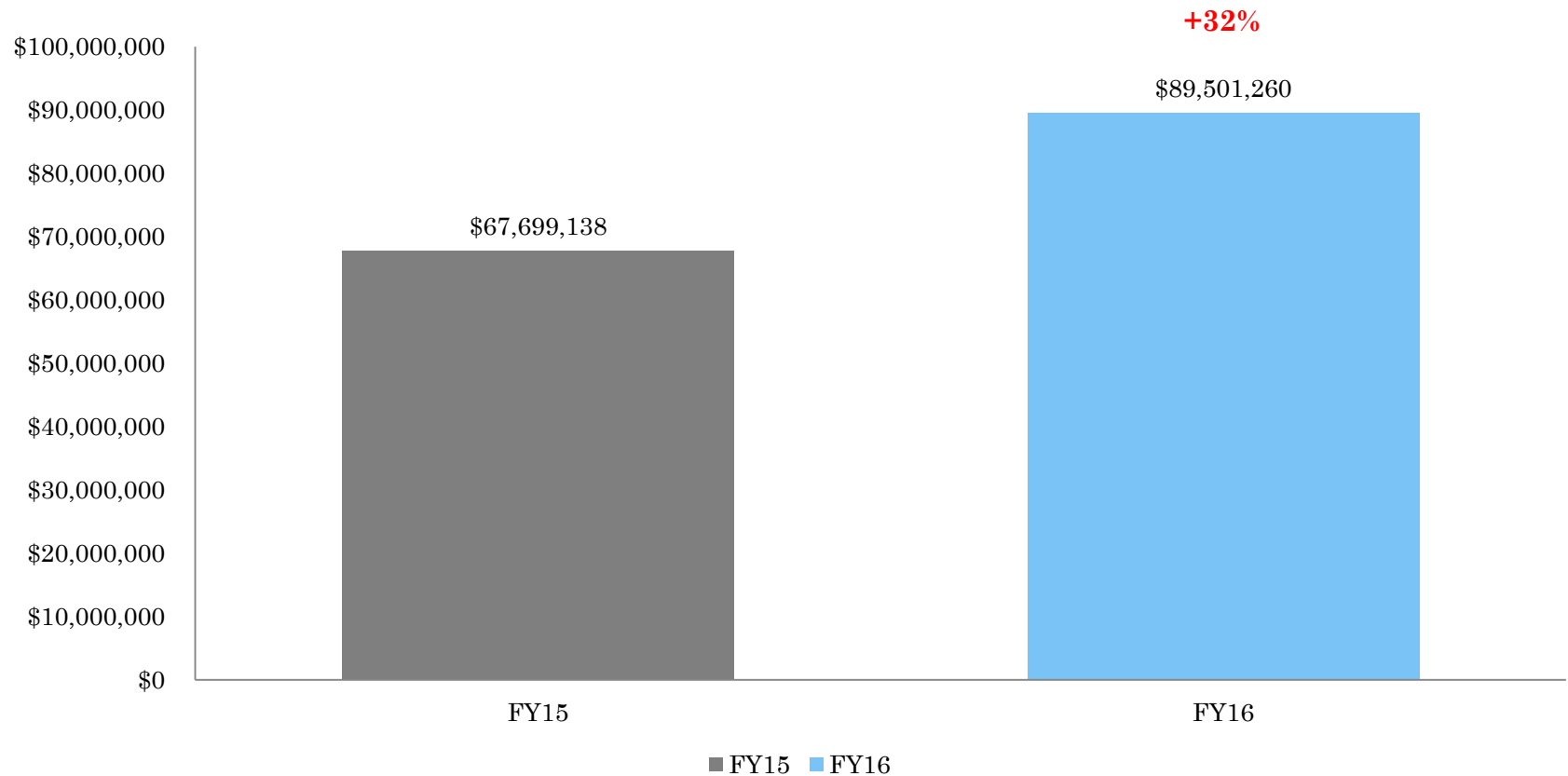
Cash Totals



YTD Comparison as of November 16, 2015



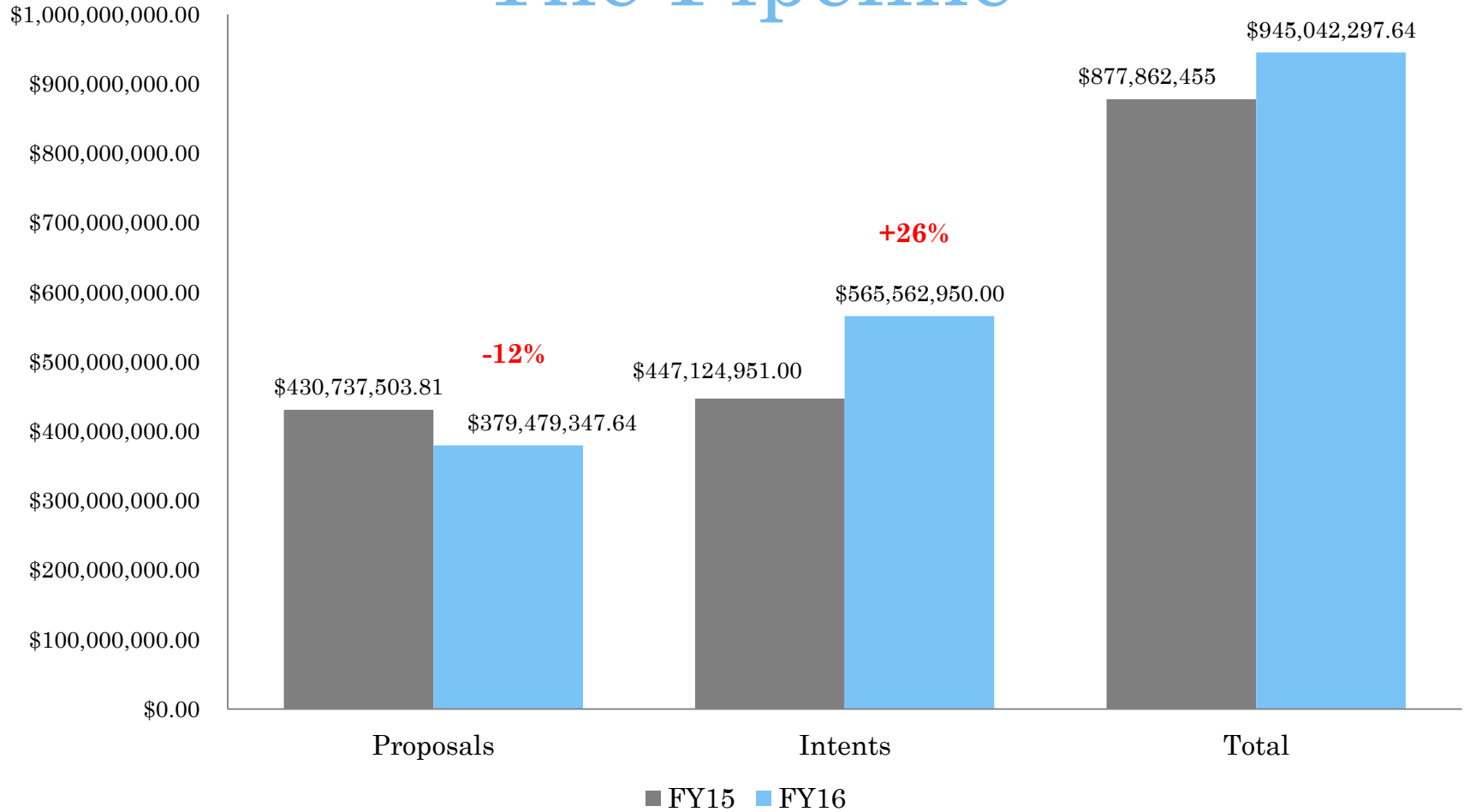
New Cash and Commitments Totals



YTD Comparison as of November 16, 2015



The Pipeline



YTD Comparison as of November 1, 2015



Great Start to FY16!

Arts and Sciences: \$12,565,464 (\$9,387,122)

Educational Foundation: \$9,525,480 (\$3,743,018)

Library: \$1,437,425 (\$332,129)

Lineberger: \$12,417,688 (\$1,629,108)

Medical Foundation: \$11,760,292 (\$6,075,378)

Pharmacy: \$2,056,648 (\$1,560,619)

Public Health: \$4,380,702 (\$1,783,429)

Scholarships & Student Aid: \$5,407,981 (\$1,292,703)





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