

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill
May 25, 2017

The Board of Trustees met in regular session on Thursday, May 25, 2017 at The Paul J. Rizzo Conference Center, Magnolia Room. Chair Stone convened the meeting at 8:00 a.m.

OATH OF OFFICE

James Stanford, Clerk of Superior Court for Orange County, administered the oath of office for new student body president Elizabeth Adkins.

ROLL CALL

Secretary Duckett called the roll and the following members were present:

Dwight D. Stone, Chair	Kelly Matthews Hopkins
Haywood D. Cochrane, Vice Chair	William A. Keyes IV
Charles G. Duckett, Secretary	Allie Ray McCullen
W. Lowry Caudill, Past Chair	W. Edwin McMahan
Jefferson W. Brown	Hari H. Nath
Donald Williams Curtis	Elizabeth M. Adkins
Julia Sprunt Grumbles	

STATE GOVERNMENT ETHICS ACT

Chair Stone read the following statement:

As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.

Trustee Brown recused himself from a vote in the Finance, Infrastructure, and Audit Committee regarding the construction manager at risk for the Berryhill vivarium migration project.

CONSENT AGENDA

Approval of Minutes and Mail Ballots

On motion of Vice Chair Cochrane and a second by Trustee Keyes, the minutes of the meeting of March 23, 2017 were approved as distributed; as was the ratification of the following mail ballots dated:

- April 20 – designer selection for South Building renovations
- April 25 – Personnel actions, actions conferring tenure, and compensation actions
(ATTACHMENTS A-B)

APPROVAL OF 2018 BOARD MEETING DATES

According to the bylaws of the Board of Trustees, "These meetings shall be held on the fourth Thursday and the preceding Wednesday in the months of January, March, May, July, September, and November, unless otherwise determined by the board."

Due to conflicts, the meetings for January, March, May, and November for 2018 need to be moved. The dates are as follows:

- January 21 – February 1
- March 28-29
- May 30-31
- July 25-26
- September 26-27
- November 14-15

A motion was made to approved these dates by Vice Chair Cochrane, seconded by Trustee Keyes and passed.

CHAIR'S REMARKS

- Chair Stone began his remarks by thanking those in the audience for attending and referencing today's presentation coming up later in the meeting.
- The Chair welcomed new Trustee Elizabeth Adkins to her first board meeting.
- Chair Stone expressed his gratitude for the privilege of representing the board at Commencement.
 - Congratulated Chancellor Folt, Provost Dean, Graduate School Dean Steven Matson, Commencement Committee Chair Ron Strauss, and events staff for

- o their work.
 - o Thanked Vice Chair Cochrane for representing the board at the doctoral hooding ceremony in the Smith Center.
- Thanked Trustee Don Curtis for his service on the board over the last eight years.
- The Chair called on Secretary Duckett to read a resolution of appreciation for departing Trustee Donald Curtis.

**RESOLUTION OF APPRECIATION
FOR
DONALD WILLIAMS CURTIS
MAY 25, 2017**

WHEREAS, Donald Williams Curtis has provided steadfast, enthusiastic and thoughtful leadership to the University of North Carolina in many capacities over six decades; including eight years on the Board of Trustees;

WHEREAS, Mr. Curtis has served on many trustee committees, providing keen insights into and valuable oversight on student affairs and undergraduate education; finance, infrastructure and audit; commercialization and economic development; external and University affairs;

WHEREAS, Mr. Curtis lent his considerable talents to the University's Board of Visitors, and the boards of several constituent organizations, including School of Media and Journalism, the UNC-TV Foundation, the UNC Healthcare System, the General Alumni Association, and the Educational Foundation;

WHEREAS, Mr. Curtis' knowledge and direction have been pivotal at crucial junctures for Carolina, serving on the search committees recruiting Chancellor Carol Folt and Athletic Director Bubba Cunningham, and working to restructure ownership of WUNC-FM, one of our University's most prized assets, enabling it to provide broader service to the people of North Carolina;

WHEREAS, Mr. Curtis has been a generous benefactor, providing operating and general support to the School of Media and Journalism, the UNC Lineberger Comprehensive Cancer Center, and the NC Children's Hospital; and serving on the Raleigh regional committee for the Carolina First Campaign;

WHEREAS, Mr. Curtis and his wife, Barbara, established the Don and Barbara Curtis Excellence Fund for Extracurricular Student Activities to enable undergraduates studying journalism to engage in meaningful, out-of-class professional experiences that Mr. Curtis believes are equally important to the academic work they do inside Carolina classrooms;

WHEREAS, Mr. Curtis has always answered the call to serve the University and the State, his exemplary devotion and efforts have been recognized with accolades including The William Richardson Davie Award in 2005; induction into The Order of the Long Leaf Pine in 1989; induction into the North Carolina Broadcasters Hall of Fame in 2002; and the General Alumni Association's Distinguished Service Medal in 2014;

NOW, THEREFORE, LET IT BE RESOLVED that members of the Board of Trustees of the University of North Carolina at Chapel Hill express their sincerest gratitude to Donald Williams Curtis for his unwavering support for his alma mater, and wish him the very best for the future.

**RESOLUTION
BOARD OF TRUSTEES
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
May 25, 2017**

WHEREAS, Donald W. Curtis has served the people of North Carolina and the University of North Carolina at Chapel Hill faithfully and wisely as Trustee of the University; and

WHEREAS, Mr. Curtis has ended his service as Trustee;

NOW, THEREFORE, BE IT ENACTED BY THE BOARD OF TRUSTEES OF THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL THAT

1. Mr. Curtis is elected Honorary Trustee of the University of North Carolina at Chapel Hill.
2. Those elected to the position of Honorary Trustee of the University of North Carolina at Chapel Hill shall be invited to attend all regular meetings of the Board.

3. Those elected to the position of Honorary Trustee of the University of North Carolina at Chapel Hill shall become members ex-officio of the Board of Visitors.
4. An Honorary Trustee shall cease to hold that position if he or she again becomes a Trustee.

Secretary Duckett called for a motion to adopt both resolutions. Vice Chair Cochrane seconded and they passed unanimously.

- Chair Stone reflected on his tenure as chair.
 - Thanked Chancellor Folt and her senior leadership team, and the board for their support and hard work.
 - Thanked Vice Chair Cochrane and Secretary Duckett for their support as officers.
 - Thanked Executive Assistant to the Board TJ Scott for his support.
- The Chair concluded his remarks by calling on Trustee Caudill for the report of the nominating committee.

Trustee Caudill presented the slate of officers to be elected at the July 2017 meeting:

- Haywood Cochrane, Chair
- Chuck Duckett, Vice Chair
- Bill Keyes, Secretary

A motion came from committee to approve the slate of officers. Trustee Hopkins seconded, and it passed.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

Chair Stone called upon Student Body President Elizabeth Adkins to provide remarks.

STUDENT BODY PRESIDENT'S REMARKS

- Student Body President Elizabeth Adkins shared her first remarks.
- Trustee Adkins shared the goals of her administration for the coming year. The administration will focus on mental health, sexual assault reporting, and diversity and inclusion.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

CHANCELLOR'S REMARKS

- Chancellor Folt began her remarks by thanking Chair Stone and the Board for their continued guidance.
 - Thanked Chair Stone for his service as chair for the last two years.
- The Chancellor then thanked Trustee Curtis for his service on the board over the last eight years.
- Chancellor Folt welcomed Trustee Elizabeth Adkins to the board.
- Chancellor Folt recognized outgoing faculty chair Bruce Cairns and Employee Forum chair Charles Streeter for their service.
- The Chancellor then recognized Dale Bass, Rachel Gogal, and Julia Stroup, the Chancellor's Fellows for 2016-2017.
- Chancellor Folt shared highlights of the year and past few months:
 - Commencement 2017 included 3,790 undergraduate, 1,337 master's, 614 professional, and 294 doctoral students
 - This included 645 Carolina Firsts and 20 Chancellor's Science Scholars (first cohort)
 - The Chancellor shared information on commencement speaker Brooke Baldwin ('01) as well as honorary degree recipients Fred Eshelman, Patricia Horoho, and Thomas Kelly
 - Highlighted other commencement weekend events including various graduations and ceremonies
- The Chancellor will visit UNC projects in Malawi in June as well as speak at the Universidad San Francisco de Quito commencement ceremony
- The Chancellor visited the Carolina College Advising Corp in Guilford County in April
- Chancellor Folt honored 156 staff and faculty at the 20-year service society banquet
- Chancellor Folt highlighted the Morehead Planetarium visit of Capt. James Lovell (Apollo 13)
- The Chancellor shared information on yesterday's \$18M gift announcement by the Shuford family. This program will establish the Shuford Program in Entrepreneurship
- The Chancellor highlighted information on recent federal congressional meetings.
- Chancellor Folt ended her remarks by introducing the presentations.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

UNC HORIZONS

Chancellor Folt introduced Dr. Bill Roper, Dean of the UNC School of Medicine to introduce the first presentation. Dr. Roper introduced Dr. Hendree Jones, Executive Director of UNC Horizons. The UNC Horizons Program is a substance use disorder treatment program for pregnant and/or parenting women and their children, including those whose lives have been touched by abuse and violence. Dr. Jones explained that UNC Horizons has an estimated cost savings of over \$3M to the state as well as an international footprint. Recently, the program opened a new location in Carrboro and will be better positioned to provide the necessary services to these populations.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

UNC SCHOOL OF DENTISTRY

Chancellor Folt introduced Scott De Rossi, Dean of the School of Dentistry. Dean De Rossi introduced two students, Nehemiah Lawson and Sarah Strickland, both 2019 DDS candidates. Mr. Lawson and Ms. Strickland shared statistics on the service students in the School of Dentistry perform each year. The students' service extends to 12 countries, 96 NC counties, and all 50 states. The students then shared examples of service activities from the last year including international trips, Give Kids a Smile Day, DEAH DAY, and the Dental SHAC (Student Health Action Coalition). In total, in-kind service for the School of Dentistry students is over \$4M for the last year. To conclude their presentation, Mr. Lawson and Ms. Strickland entertained questions from the board.

This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

REPORT FROM THE COMMERCIALIZATION & ECONOMIC DEVELOPMENT COMMITTEE

Trustee Grumbles presented a review of the Commercialization and Economic Development Committee meeting. There were no action items for this committee in open session. The following items were presented to the committee for information:

- Executives and entrepreneurs-in-residence panel and discussion

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Trustee Hopkins presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee Hopkins then shared the items presented for information:

- Communications update given by Joel Curran, Vice Chancellor for Communications
- Board of Visitors Update given by Jennifer Halsey, Chair
- Development report given by David Routh, Vice Chancellor for University Development
- Morehead Planetarium overview given by Todd Boyette, Director
- Arts Everywhere overview given by Rachel Ash, Associate Director and Dale Bass, Chancellor's Fellow

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE

Vice Chair Cochrane presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

Site Approval

1. Media and Communications Studio Addition at Koury Natatorium

This project will construct a 12,000 square foot addition to Koury Natatorium to house media and communication studios for the ACC network. The facility will include three control rooms and two studios. The broadcast center will also provide a robust production service (live production, studio services) to campus entities and offer opportunities for academic partnerships and real-world experience in growing fields for students. The project budget is \$10,000,000 and will be funded by Athletics funds. The Chancellor's Buildings and Grounds Committee approved the site at its May 4, 2017 meeting.

(ATTACHMENT C)

Designer Approvals

1. **Translational Research Building**

This project will provide advance planning for the Translational Research Building. This 140,000 square foot facility will consolidate existing vivarium facilities and allow for additional program growth. Advance planning budget is \$500,000 and will be funded by F&A funds.

The project was advertised on March 10, 2017. Thirteen (13) proposals were received. Six

(6) firms were interviewed on May 2, 2017. Two members of the Board of Trustees participated in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|-------------------|------------------|
| 1. | HOK, Inc. | Washington, D.C. |
| 2. | Goody Clancy | Boston, MA |
| 3. | Lord Aeck Sargent | Chapel Hill, NC |

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT D)

2. **New East Elevator Project**

This project will provide a new elevator in New East, which was constructed in 1861. This project will include the installation of a new elevator shaft, footing and foundation with minor roof and interior work as required to complete the project. The project budget is \$1,650,000 and will be funded by 2016 R&R appropriations.

This project was advertised on March 8, 2017. Nine (9) proposals were received. Four (4) firms were interviewed on April 26, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|--------------------|-------------|
| 1. | Huffman Architects | Raleigh, NC |
| 2. | RND Architects | Durham, NC |
| 3. | Anegram Studio, PA | Raleigh, NC |

The firms were selected for their past performance on similar projects, the strength of their project team members, and experience with campus projects.

(ATTACHMENT E)

Construction Manager at Risk Approval

1. **Berryhill Vivarium Migration Project**

This project will renovate three vivarium facilities to accommodate the relocation of the Berryhill Hall vivarium and enable the development of the new Medical Education Building. The project budget is \$22,340,000 with funding from the Medical Education Building project and University funds.

The project was advertised on March 10, 2017. Five (5) proposals were received. Five (5) firms were interviewed on May 9, 2017. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- | | | |
|----|--------------------------------|-------------|
| 1. | C.T. Wilson | Durham, NC |
| 2. | Atlantic Corporate Contracting | Raleigh, NC |
| 3. | BE&K / Daniele Co. | Durham, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT F)

Design Approval

1. **Women's Field Hockey Facility**

This project will construct a new 950 seat stadium, 9,800 square foot team facility, playing field and press box for Women's Field Hockey. The project budget is \$14,186,500 and will be funded by the Educational Foundation. The Board of Trustees received the preliminary design at its March, 2017 meeting.

(ATTACHMENT G)

Property Acquisition by Deed

1. **UNC Mountain Area Health Education Center (MAHEC)**

This request is to acquire approximately one-half acre of land located on the Hendersonville Road MAHEC Campus in Asheville. The property is currently owned by MAHEC and is

required to be transferred to the University in order to execute construction contracts for a new 36,000 SF facility on the campus. There is no consideration for this property transfer.
(ATTACHMENT H)

Revised Internal Audit Charter

Phyllis Petree, Director of Internal Audit, presented a revised internal audit charter for review and approval. This revised version adopts the changes in the model internal audit charter published by the Institute of Internal Auditors. The changes provide more detail about duties and responsibilities of the Internal Audit Department and the Finance, Infrastructure, and Audit Committee's role in overseeing audit-related activities.
(ATTACHMENT I)

A motion came from committee to approve the actions. Trustee Grumbles seconded and they all passed.

Vice Chair Cochrane continued and shared the items for information only:

- Internal Audit report given by Phyllis Petree, Director of Internal Audit (ATTACHMENT J)
- Development report given by David Routh, Vice Chancellor for University Development
- Financial update given by Dwayne Pinkney, Senior Associate Vice Chancellor for Finance and Administration, and Aimee Turner, University Controller
- University Real Estate updated given by Gordon Merklein, Associate Vice Chancellor for Real Estate Operations

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett presented the report from the University Affairs Committee. The following items were presented to the committee for information:

- Faculty recognition of Steven Zeisel, Gillings School of Global Public Health
- Faculty retention update given by Ron Strauss, Executive Vice Provost and Chief International Officer
- Employee Forum update given by Charles Streeter, Chair
- Faculty Update given by Bruce Cairns, Chair

A full review of the committee meeting are in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Duckett, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

RECONVENE MEETING IN OPEN SESSION

Chair Stone made a motion to reconvene the meeting in open session; it was seconded and passed.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Secretary Duckett referred the members to the personnel matters submitted for review. A motion came from committee to approve; Trustee Keyes seconded, and it passed. Chair Stone stated that the personnel and salary actions voted on in open session had been distributed.
(ATTACHMENT K)

COACH CONTRACTS

Trustee Stone called for a motion to approve the contract for Head Football Coach Larry Fedora. Vice Chair Cochrane made a motion to approve. Trustee Grumbles seconded, and it passed.
(ATTACHMENT L)

ADJOURNMENT

There being no further business to come before the Board, Chair Stone called for a motion to adjourn. The motion was duly seconded and passed. Chair Stone adjourned the meeting at 12:12 p.m.



Clayton Somers, Assistant Secretary