CHAIR DWIGHT STONE'S PREPARED REMARKS UNC Board of Trustees Meeting Thursday, November 17, 2016

Welcome

- Thank everyone for attending.
- I appreciate all of the time and effort from trustees, administrators and presenters alike that went into a full slate of committee meetings and events yesterday.
- Today, we'll focus our featured presentation on the innovative research and scholarship taking place at the Lineberger Comprehensive Cancer Center.

Davie Awards Dinner

- Last evening we had a wonderful dinner to honor this year's recipients of the William Richardson Davie Award.
- It's the highest honor this board can bestow for extraordinary service to our University or to society, and we were pleased to recognize four outstanding alumni and friends who have made a profound impact on the vitality of our University.
- The honorees were:
- Barbara Rosser Hyde and J.R. "Pitt" Hyde III of Memphis. Both are proud Carolina alumni and accomplished civic leaders.
- Pitt founded AutoZone and the J.R Hyde III Family Foundation and is a trustee of the J.R. Hyde Senior Family Foundation.
- Barbara, as many of you in this room know, was a two-term member of our Board of Trustees and is president and chair of both Hyde family foundations.
- Teresa Artis Neal, of Cary, an accomplished media attorney, provides legal and strategic counsel to Trans World Radio, which distributes inspirational and educational content worldwide. She has served Carolina, including the General Alumni Association and the Board of Visitors, in numerous volunteer leadership posts.
- Robert Winston III, of Raleigh, chief executive officer and owner of Winston Hospitality
 Inc., Triangle business leader, and a devoted alumnus who led this Board of Trustees as a
 two-time chair and has continued a long-standing family tradition of outstanding service
 to Carolina.
- Thanks to everyone who helped make last night a great event for the Board of Trustees and the University.
- I especially want to acknowledge Trustees Cochrane, Caudill, Grumbles and Duckett for their help in presenting the awards.

Recognize Sarah Michalak

- On behalf of the board, I would also like to take this opportunity to thank and recognize a valued University administrator: University Librarian Sarah Michalak. [Ask Sarah to stand.]
- Next month, Sarah, also associate provost for University Libraries, will retire after serving in that role for a dozen years and capping an amazing career spanning four decades in public academic libraries.
- Sarah is widely recognized here on campus for leading the University Libraries in a way that made clear an unwavering commitment to providing excellent library collections and services to our students, faculty and staff.
- Her list of accomplishments in Chapel Hill is quite impressive. They include skillfully leveraging her staff's ideas to rethink how the library serves the campus during an era of massive change in the scholarly and publishing arenas and during a time that included budget constraints.
- Today, nearly 1/5 of the library's 8 million volumes are electronic and most academic journals are accessible online.
- Under Sarah's leadership, the libraries are providing more content and library materials more efficiently to faculty and students and are making a critically important contribution to the University's teaching, research and public service mission.
- Of particular interest to this board is the vital technology support the libraries are providing to innovation and entrepreneurship initiatives through wise investments in a Research Hub. The Research Hub is important because it offers data visualization and other technology expertise, 3D printing and Makerspace facilities in the libraries.
- The libraries even played a role in making possible the new Makerspace in Murray Hall that Trustee Grumbles' committee met in yesterday.
- Those are just a few of the reasons why Sarah deserves our thanks and praise. Please join me in expressing our gratitude for Sarah's many contributions to the University. [Lead applause.]
- We wish you the very best in your retirement!

Campus and Nation

• We have just undergone a tumultuous political cycle in electing a President. Feelings on both sides of the aisle are frayed and strained. Our country is divided and many feel disenfranchised and left out. It does not have to be that way. We can continue down the road the our state and our country have been on for several years now, one full of confrontation and divide, or we can choose to really communicate and listen to each other. We can do it in an environment of courtesy and respect or we can do it vulgarly and aggressively. Good people are around all of us. Good people with great ideas,

transformational ideas, but if we don't respect each other enough to listen, really listen, then we will remain on the path of animosity and division. We need to reach out to each other in a very intentional way, in a spirit of cooperation and communication. My dad had an old saying, you have two ears and one mouth, listen twice as much as you speak. We all need to do more listening and less talking. More understanding and less confronting. More healing and less hurting. It is not the proper role of the University to attempt to shield individuals from ideas and opinions that they find disagreeable, unwelcome, or even deeply offensive. Our University community should share in the responsibility to maintain a climate of mutual respect. Our University sits on the edge of so many wonderful and life changing discoveries and enterprises. Let's allow ourselves to be great and not be fearful of great discourse. Real and true diversity is freedom of thoughts and ideas and the SHARING of them. Let's rediscover our sense of values and common sense. It will benefit all of us.

Restatement of Goals

- As a reminder, our board's work this year is focused on four primary goals. They are:
 - 1. Support Chancellor Folt and her senior leaders, as they formulate and implement a new strategic plan for the University.
 - 2. Tell our story. Carolina improves the lives of people across North Carolina, our nation, and our world.
 - 3. Accelerate, measure, and communicate the growth and economic impact of our innovation and entrepreneurship initiatives.
 - 4. Help Carolina become more efficient and effective in key operational areas, particularly Finance, Administration, Teaching and Research.

Chancellor Folt

- Chancellor Folt will share updates on some of those topics including strategic planning during her report to the board, but I want to take this opportunity to once again publicly express my profound appreciation for how she is leading Carolina.
- It's hard to believe another fall semester is almost over, and I continue to be impressed by how thoughtfully and skillfully Chancellor Folt embraces her responsibility to lead the Carolina community during a time of change across our nation and state and in the higher education community.
- As a result, I'm very confident our University's future will be very bright.

Media Session

• For the news media here today, Chancellor Folt and I will be available in the Sun Room after the open session ends at about 10 a.m. to take your questions. Thanks for your interest in the board and the University.