The Board of Trustees of The University of North Carolina at Chapel Hill met in regular session in the Faculty Lounge of The Morehead Building on July 22, 1994. The Academic Affairs, Student Affairs, and Finance and Business Committees all met as a committee of the whole. Chairman Harris called the meeting to order at 8:30 a.m.

Roll Call

Members Present:  
John W. Harris, Chairman  
Annette Fairless Wood, Vice Chairman  
Cressie H. Thigpen, Jr., Secretary  
William J. Armfield, IV  
George E. Battle, III  
Angela R. Bryant  
Anne W. Cates  
William J. Jordan  
Charles A. Sanders  
Robert L. Strickland  
David J. Whichard, II

Members Absent:  
Thos. E. Capps  
Walter R. Davis

Minutes

Mr. Armfield moved, seconded by Mr. Strickland, that the minutes of the regular meeting on May 27, 1994 be approved. The motion carried unanimously.

Chairman's Report

Mr. Harris made a few brief remarks as he closed out his year as Chairman of the Board. He commented on the recent meeting of the Search Committee. He stated that it was one of his most rewarding experiences associated with this great University. He reported that representatives of the General Alumni Association met with the committee and shared their thoughts about what they believed were important characteristics of a new chancellor. He stated that Paul Hardin had given the committee the challenge of finding his replacement earlier than expected, but his leadership in giving this time is very much appreciated. He stated that this is indicative of how Chancellor Hardin has done everything during this tenure as Chancellor. He said it was his hope that as he leaves the chair that this Board and University will continue to draw from its strengths of tradition, and its tendency never to shy away from challenges, challenges that will be created through transition over the next decade. There is no question that education in this country will go through probably its most dynamic change period in its history. He stated that this Board and University will be equal to the task of taking advantage of that transition rather than shying away.

Chairman Harris repeated the words of a former chancellor that we should never forget or never apologize for the commitment of excellence at this University. We should never, ever, stop trying to be the best University, not only in this state, but in this country.
If we keep that as something the housekeepers, the students, the faculty, the staff, the administration, the trustees, the legislature, and the Board of Governors will embrace, you don't have to apologize for being committed to excellence.

Finally, on a personal note, he mentioned the process of beginning and working through some long-range plans and he stated his hope that the long-range plans for this University be based on what is good for the University, not necessarily for the special interest groups that are on the periphery of this great University. It deserves our best plan, not one that's altered by those people that have special interests.

Chairman Harris said that it had been special for him to get to know a number of students, some of whom aggressively disagreed with his position, but who taught him a lot. He stated that it had been fun to get to know and to have discussions with members of the Board and he expressed his appreciation for their support and understanding for his unusual way of going about things.

Chancellor's Report

Chancellor Hardin thanked Chairman Harris for his superb leadership on the Board. He stated that he had done a great job at the meetings and between the meetings. He stated that he had set a high standard, as did Chairman Strickland, for his successor.

Chancellor Hardin introduced the following people to the Board: Mrs. Gladys Coates, loyal friend of the University; Ms. Rosalind Fuse-Hall, Secretary of the University; Dean Michael Simmons, School of Medicine; Dr. Tom Meyer, Vice Chancellor for Graduate Studies and Research; Interim Vice Chancellor for Student Affairs, Ms. Edith Wiggins. Ms. Wiggins, in turn, introduced Mr. Ron Binder, Director of the Office of Greek Affairs, and stated that he would be looking into that area and reporting his findings back to the Board in September.

Chancellor Hardin reported some superlatives garnered by UNC-CH in 1994. He reported on Carolina's strong reputation with top high school student leaders when students elected to Who's Who Among American High School Students were asked which specific college or university should be notified of their selection, UNC-CH came in fifth among all colleges and universities in the country chosen by those Who's Who students. The top five were Harvard, Duke, Stanford, UCLA and Carolina. UCLA was the only public university, and Duke and Carolina finished second and fifth. He remarked that it was stunning that two of the top five were within ten miles of each other and were here in the Research Triangle. He stated that the most frequently cited reason was that students made their selections on the basis of academic reputations.

Chancellor Hardin reported on North Carolina's service to the public schools. He commented on the more than 2,000 service contracts between UNC-CH and public schools in FY '93; more than 500 faculty, staff, and students reached out to 85,000 NC public school students and 17,000 teachers and parents through training programs, services, faculty fellowships, and library materials.
workshops, and presentations. He listed as examples the work of the Learning and Technology Center and the Principals' Executive Program.

He commented that faculty at UNC-CH are at work directly on improving the North Carolina public school curriculum. He reported that four faculty colleagues have collaborated to form a Project for Historical Education, gathering more than 200 high school history teachers, university professors, community college instructors, and journalists to discuss new themes in history research.

Chancellor Hardin commented on the work of the Center for Mathematics and Science Education, supported by the General Administration, housed on the UNC-CH campus. He reported that 1,521 teachers attended professional development courses or workshops sponsored by the Center, including 400 teachers of Algebra I. It served 1,443 female and minority students of grades 6-12 in the pre-college program. He reported that a new grant of $1,738,100 from the National Science Foundation had been received for a five-year project in support of earth science education in North Carolina secondary schools.

Chancellor Hardin commented on the awarding of the first annual Sears Cup to this University. He stated that this award represented the rankings of 16 or 17 sports in national competition. He said that this bespeaks the balance in our program between men's and women's sports.

Chancellor Hardin stated his privilege in his recent and upcoming speaking engagements, regionally, nationally, and internationally. He stated that this University stands tall on all these fronts and he is proud to be a part of it.

Resolution of Appreciation for Dr. Linda L. Spremulli

WHEREAS, Dr. Linda L. Spremulli, Edouard Morot-Sir Professor of Chemistry at The University of North Carolina at Chapel Hill, has provided dynamic service during a year as interim vice chancellor for Graduate Studies and Research;

WHEREAS, during that time Dr. Spremulli has been integral in defining the role of the vice chancellor's office and establishing it as a coordinator of efforts to promote University research;

WHEREAS, under Dr. Spremulli's steady guidance the University has taken a huge leap forward into the information age with the creation of the Office of Technology Development to assist in the transfer of the faculty's intellectual creativity to the private sector as quickly and easily as possible;

WHEREAS, the award-winning teacher and chemist has thoughtfully and creatively managed Carolina's internationally recognized, cutting-edge research efforts, demonstrating phenomenal efforts in garnering external support for graduate studies and research;
NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill shares its deepest appreciation with Dr. Linda L. Spremulli, a superior educator and administrator, who in a brief time has left an indelible mark on the face of research and graduate studies at this University.

Resolution of Appreciation for Chairman John W. Harris

WHEREAS, John W. Harris turns over his gavel today, July 22, 1994, after a year of esteemed leadership as chairman of The University of North Carolina at Chapel Hill Board of Trustees;

WHEREAS, he successfully served Carolina during one of her finest hours — a 200th anniversary — while working tirelessly to keep her on course for a third century of service;

WHEREAS, Mr. Harris undertook the additional responsibility of chairing the Search Committee which will recommend the next chancellor, and in that post is spearheading efforts to seek broad input about the University's future;

WHEREAS, he works persistently on the Steering Committee of the Bicentennial Campaign for Carolina and has served as a director of the Arts and Sciences Foundation and as president of the Educational Foundation, Inc.;

WHEREAS, the Board of Trustees desires to thank Mr. Harris for sharing with the University the same level of enthusiasm and skill that has prompted friends in his native Charlotte to call him "Cheerleader Number One" for promoting the Queen City;

WHEREAS, the Rebenesque Mr. Harris is noted for his great love of architects and contractors and has generously shared his opinions with them;

NOW, THEREFORE, BE IT RESOLVED that members of the Board of Trustees of The University of North Carolina at Chapel Hill record their heartfelt gratitude to John W. Harris for his devoted, effective, and superior service to the University.

Mr. Armfield moved, seconded by Dr. Jordan, adoption of these resolutions. The motion carried unanimously.

Report of the Nominating Committee for 1994-95 Officers

Dr. Jordan presented the following nominees as officers for 1994-95 for the Board's consideration:

David J. Whichard, II, Chairman
William J. Armfield, IV, Vice Chairman
Anne W. Cates, Secretary

Chairman Harris asked if there were other nominations. There being none, he closed the nominations and called a vote on the slate as presented. Mr. Thigpen moved election of these nominations, seconded by Mr. Battle. The motion carried unanimously.
Board of Trustees of the Endowment Fund

Dr. Jordan moved to elect Earl N. Phillips, Jr. to the Board of Trustees of the Endowment Fund of The University of North Carolina at Chapel Hill to serve a three-year term, effective July 1, 1994 and ending June 30, 1997. Mr. Armfield seconded the motion and it carried unanimously.

Chairman’s Remarks

Chairman Whichard thanked his colleagues on the Board for the great honor and stated that this is a highlight that he appreciates. He stated that the Board is a group working together and Mr. Harris has shown the value of great leadership. He used the following words to describe Mr. Harris’ leadership on the Board: effective, inclusive, determined, decisive, and dedicated. He expressed his appreciation to him and his continuing leadership on the Board and University.

Chairman Whichard expressed his appreciation to Mrs. Wood for her service as Vice Chairman and to Mr. Thigpen for his service as Secretary.

Chairman Whichard stated that the Board had agreed to a more structured committee system with committees actively working apart from the Board’s work in general session. The Board will meet at times as a committee of the whole, but primarily the committee work would be done by individual committees at times other than when the Board is meeting on Friday mornings. This will give the committees more time to work more closely with the administration on matters of concern to the administration and the Board, and to provide a more effective means of communication between the Board, the administration, and others on campus, and to provide the Board and administration with more information. He announced the following committees and their composition:

Committee on Student Affairs
William R. Jordan, Chairman
George E. Battle, III
Angela R. Bryant
Anne W. Cates

Committee on Finance and Business
Annette Fairless Wood, Chairman
Thos. E. Capps
John W. Harris
Robert L. Strickland

Committee on Academic and Personnel Affairs
Cressie H. Thigpen, Jr., Chairman
William J. Armfield, IV
Walter R. Davis
Charles A. Sanders

Committee on Development
John W. Harris, Chairman
William J. Armfield, IV
Anne W. Cates
Annette Fairless Wood
Chairman Whichard stated that he has asked the Development Committee, in addition to other duties, to work in concert with the administration to develop a strategic plan for development to be put in place following the end of the Bicentennial Campaign.

**Board of Directors of The University of North Carolina at Chapel Hill Foundation, Inc.**

Dr. Jordan moved to elect William J. Armfield, IV to fill the vacancy on The University of North Carolina at Chapel Hill Foundation, Inc. created by the election of Mr. Whichard to the position of Chairman of the Board of Trustees. The term is concurrent with his membership on the Board of Trustees. Mrs. Cates seconded the motion and it carried unanimously.

**Student Affairs Committee**

Mr. Battle updated the Board on activities on campus since their last meeting. He stated that over 200 freshmen have signed to serve on committees for the fall. This brings the total membership in the branch to around 300. He reported on a planned retreat in August where the mission statement and focus for the year will be developed. He referred to his report at the last meeting and the four areas for the coming year for Student Government: Human Relations, Student Government Reform, Improving University Services, and Improving Academics on Campus. He gave brief updates on the progress in these areas.

He closed with congratulations to the new officers and said that he looks forward to working with all the members of the Board in the coming year.

**Finance and Business Committee**

Mr. Harris called on Mr. Gordon Rutherford and Mr. Michael Fox to present the Semi-Annual Report on the Status of Capital Improvement Projects and Semi-Annual Lease Report to the Board for information.

(Attachments A, B, C)

**Review of the Design of the Carolina Living and Learning Center, Phase Two**

Mr. Strickland moved approval of design of Phase Two of the Carolina Living and Learning Center. Mr. Thigpen seconded the motion and it carried.

(Attachment D)

**Review of Design of the Pedestrian Bridge over Manning Drive at the East End of Craigie Parking Deck**

Mrs. Wood moved approval of the design of the pedestrian bridge at the east end of the Craigie Parking Deck. Dr. Sanders seconded the motion and it carried.

(Attachment E)
Withdrawal of The McCall Endowment Fund for Law School Renovation

Ms. Bryant moved approval of the withdrawal of the McCall Endowment Fund for specified renovations to the Law School. Mr. Thigpen seconded the motion and it carried.

(Attachment F)

Severance From the Land

Mrs. Cates moved approval of the severance from the land of two green houses located at the Botanical Gardens' Totten Center. Dr. Sanders seconded the motion and it carried.

(Attachment G)

Ratification of Mail Ballot Approving Easement to Duke Power Company to Benefit "Top Of The Hill" Building

Mr. Strickland moved to ratify the mail ballot approving the disposition of an easement comprising approximately 274 square feet to Duke Power Company for the installation of an electrical duct bank to serve the "Top of the Hill Building" being constructed at the corner of South Columbia and East Franklin Streets, Chapel Hill, N.C. with conditions as stipulated in said mail ballot. Mr. Thigpen seconded the motion and it carried.

(Attachment H)

Disposition by Land Lease for the benefit of WUNC-FM

Dr. Jordan moved approval to dispose of by lease either to Raleigh-Durham MSA Limited Partnership (Partnership) a certain tract of land located at the site of the new building to be constructed for WUNC-FM. Compensation for the lease shall be the construction by Partnership of certain improvements for use as radio broadcasting facilities, consisting of a radio tower of about 190 feet in height and three 28 feet by 12 feet transmission equipment buildings, along with a fence enclosing the tower and buildings, an access road to the tower and buildings and associated landscaping. The term of the lease shall be the earlier of six months or the date of acceptance of the improvements. Dr. Jordan moved approval in the alternative to enter into a land lease, for this tract of land, with The Board of Trustees of the Endowment Fund of The University of North Carolina at Chapel Hill, for a term of ten years and six months with a consideration of One Dollar ($1), with the discretion being delegated to the administration to select the more appropriate course in light of the University's interest. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment I)
Disposition of a Sewer Easement to Orange Water and Sewer Authority

Chairman Harris asked if the University was charged by OWASA for sewer taps?

Mr. Fox replied there were presently ongoing negotiations and that a request has been made to State Property to determine what the compensation should be.

Chairman Harris stated that a certain number of taps should be identified at no charge.

Mr. Armfield moved approval of the disposition of a sanitary sewer easement comprising approximately 1.03 acres across a portion of Horace Williams Airport tract Sewer Authority, with consideration to be paid as determined by the policies and procedures of the State Property Office. Mr. Thigpen seconded the motion and it carried.

(Attachment J)

Acquisition by Lease of Approximately 3,500 Square Feet of Office and Related Space for UNC-CH Kenan-Flagler School of Business

Dr. Jordan moved approval to lease approximately 3,500 square feet of office and related space for the UNC-CH Kenan-Flagler School of Business, for a period of two years with two three-month renewal options, at an annual cost not to exceed $50,000, including utilities and janitorial services. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment K)

Acquisition by Lease of Approximately 2,500 Square Feet of Office and Related Space for The UNC-CH School of Medicine, Center for Literacy and Disability Studies.

Dr. Jordan moved approval to lease approximately 2,500 square feet of office and related space for the UNC-CH School of Medicine, Center for Literacy and Disability Studies, for a term of three years at an annual cost not to exceed $35,000, including utilities and janitorial services. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment L)

Acquisition by Lease of Approximately 5,000 Square Feet of Office and Related Space for the UNC-CH Frank Porter Graham Child Development Center

Dr. Jordan moved approval to lease approximately 5,000 square feet of office and related space for the Frank Porter Graham Child Development Center for a term of three years at an annual cost of approximately $70,000, including utilities and janitorial services. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment M)
Acquisition by Lease of Approximately 10,000 Square Feet of Office and Related Space for the UNC-CH Highway Safety Research Center

Dr. Jordan moved approval to lease approximately 10,000 square feet of office and related space from the Board of Trustees of the Endowment Fund of The University of North Carolina at Chapel Hill in Building 730, Bolin Creek, Center for the UNC-CH Highway Safety Research Center, for a five-year term at an average annual cost of $140,000, including utilities and janitorial services. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment N)

Acquisition by Lease of Approximately 8,000 Square Feet of Space for the UNC-CH Center for Developmental Science

Dr. Jordan moved approval to lease approximately 8,000 square feet of office and related space for the UNC-CH Center for Developmental Science for a term of three years with two one-year renewal options at an average annual cost of $116,000, including utilities and janitorial services. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment O)

Acquisition of Approximately 2,500 Square Feet of Space for the UNC-CH School of Medicine, Department of Psychiatry, Division of T.E.A.C.C.H.

Mr. Thigpen moved approval to lease approximately 2,500 square feet of space for the UNC-CH School of Medicine, Department of Psychiatry, Division of T.E.A.C.C.H. for a term of three years with two one-year renewal options at a cost not to exceed an average annual cost of $27,000, including utilities and janitorial services. Ms. Bryant seconded the motion and it carried.

(Attachment P)

Development

Mr. Allen distributed reports on the Bicentennial Campaign. He reported that the Campaign continues its extraordinary success and has now passed the $353,000,000 mark on the way to $400,000,000. A copy of this report is on file in the Office of the Assistant Secretary.

Board of Visitors Elections

Mr. Harris moved, seconded by Mrs. Cates, that the Board elect the following persons for the Board of Visitors, Class of 1998:

Zebulon Alley
Jean Almand
Zack Bacon, III
Sherrod Banks
William I. Belk
William Lewis Boddie
Gary Eldon Carlton  
Edward K. Crawford  
Susan Culp  
Martha Guy  
Mary Harrison  
L. P. Hornthal, Jr.  
Earl Johnson, Jr.  
Joseph Brown Ledbetter  
Carl L. Matheson, Jr.  
William O. McCoy  
J. Walter McDowell  
Leigh Harvey McNairy  
William DeBerniere Mebane  
Paula Newsome  
Anthony Eden Rand  
Paul Rizzo  
Frank Palmer Stout  
John Berry Talbert, Jr.  
Alexander P. Thorpe, III  
Willis Whichard  
Marcus Williams

Mrs. Cates moved the elections of Ms. Joyce Fitzpatrick as Chairman, and Mr. Richard Williams as Vice Chairman, of the Board of Visitors. Dr. Sanders seconded the motion and it carried.

**Executive Session**

On motion of Mr. Harris, seconded by Mr. Strickland, the Board voted to convene in executive session to consider those matters of personnel and property matters as is permitted under the Open Meetings Law.

**Development**

**Report of the Chancellor's Advisory Committee on Naming University**

**Facilities and Activities**

Mr. Allen presented the report. Mr. Armfield moved approval, seconded by Mr. Strickland. The motion carried unanimously. A copy of this report is on file in the Office of the Assistant Secretary.

**William Richardson Davie Awards for 1994**

Mr. Sanders moved approval of the selection for the 1994 William Richardson Davie Awardees. Mrs. Cates seconded the motion and it carried. A copy of this report is on file in the Office of the Assistant Secretary.

**Academic Affairs**

**Personnel Matters for Information**

Chancellor Hardin reported on personnel matters for information not requiring action by the Board.

(Attachment Q)
Personnel Matters for Consultation

Mr. Harris moved, seconded by Mr. Thigpen, to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. The motion carried unanimously.

(Attachment R)

Personnel Matters for Action

Mr. Harris moved, seconded by Mr. Thigpen, to receive Personnel Matters for Action to be voted in open session. The motion carried unanimously.

(Attachments S & T)

On motion of Mr. Harris, seconded by Mr. Thigpen, the Board voted to reconvene in open session. The motion carried.

Open Session

Academic Affairs

Mr. Thigpen moved approval of the report of the Academic Affairs Committee regarding personnel matters considered in executive session. Mrs. Cates seconded the motion and it carried.

(Attachments S and T)

Ratification of Mail Ballot

Mr. Harris moved to ratify the mail ballot of June 17, 1994. Mr. Armfield seconded the motion and it carried.

(Attachment U)

Adjournment

There being no further business to come before the Board, Chairman Whichard asked for a motion to adjourn. Mr. Harris moved, seconded by Mrs. Cates. The motion carried. The meeting adjourned at 10:00 a.m.

Respectfully submitted,

[Signature]
Assistant Secretary