The Board of Trustees of the University of North Carolina at Chapel Hill met in regular session in the Faculty Lounge of The Morehead Building on June 24 and 25, 1993, at 3:15 p.m. The Academic Affairs, Student Affairs, and Finance and Business Committees all met as committees of the whole. Chairman Strickland presided.

**ADMINISTRATION OF OATH OF OFFICE**

Ms. Carnetta Swann, Assistant Clerk of Court, administered the oath of office to Student Body President James R. Copland, IV.

**ROLL CALL**

Members Present: Robert L. Strickland, Chairman  
David L. Ward, Vice Chairman  
Annette F. Wood, Secretary  
Angela R. Bryant  
James R. Copland, IV  
Cressie H. Thigpen, Jr.  
David J. Whichard, II  
William K. Woltz

Members absent: Thos. E. Capps  
John W. Harris  
Richard H. Jenrette  
John W. Pope

**MINUTES**

Mr. Whichard moved, seconded by Mr. Thigpen, that the minutes of the regular meeting of March 26, 1993, be approved as circulated. The motion carried unanimously.

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On motion of Mr. Ward, seconded by Mr. Thigpen, the Board voted to convene in executive session to consider those matters of personnel, property, and legal advice that it was entitled to consider in executive session under the provisions of the Open Meetings Law.

**Executive Session**

**Finance and Business Committee**

**Selection of an Engineer for Design of Corrective Action to Address Operational Problems at the Boiler Plant**

Vice Chairman Ward moved approval of the selection of Burns & McDonnell as engineers to study the operational problems of the new Boiler Plant.
Ms. Bryant seconded the motion and it carried unanimously.

(Attach A)

Selection of an Engineer to Study the Campus Electrical Distribution System

Mr. Whichard moved approval of the selection of Booth & Associates of Raleigh, North Carolina, as engineers to study the campus electrical distribution system. Mr. Thigpen seconded the motion and it carried unanimously.

(Attach B)

Selection of an Engineer to Conduct a Phase I and Phase II Environmental Study of the Old Waste Chemical Disposal Area

Vice Chairman Ward moved approval of the selection of Geraghty & Miller, Inc., of Raleigh, North Carolina to conduct a Phase I and Phase II environmental study of the old waste chemical disposal area. Mr. Woltz seconded the motion and it carried unanimously.

(Attach C)

Development

William Richardson Davie Awards

Ms. Bryant moved selection of four nominees to receive the William Richardson Davie Awards for 1993. Vice Chairman Ward seconded the motion and it carried unanimously.

(Attach D)

Academic Affairs Committee

Personnel Matters for Information

Mr. Woltz reported on personnel matters for information not requiring action by the Board.

(Attach E)

Personnel Matters for Consultation

Ms. Bryant moved, seconded by Mr. Whichard, to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. The motion carried unanimously.

(Attach F)

Personnel Matters for Action

Mr. Woltz presented personnel matters for Academic Affairs and Health Affairs to be voted on in Open Session.

(Attach G & H)
Ms. Ehringhaus presented a petition from Professor Kenneth Broun to campaign for, and if elected, hold public office for Mayor of Chapel Hill. Vice Chairman Ward moved approval of the petition, seconded by Mr. Whichard. The motion carried unanimously.

(Attach I)

Ms. Ehringhaus informed the Board of a revision to John Swofford's employment contract requiring approval of the Board. Mr. Thigpen moved approval of the revision to his contract, seconded by Mrs. Wood. The motion carried unanimously.

The Board discussed site selection with no action being taken at this time.

On motion of Vice Chairman Ward, seconded by Mr. Whichard, the Board voted to reconvene in Open Session.

Vice Chairman Ward moved, seconded by Mr. Woltz, that the Board adjourn until Friday at 8:30 a.m.

Open Session

Friday, June 25, 1993

The Board of Trustees of The University of North Carolina reconvened in regular session on June 25, 1993, at 8:45 a.m. in the Faculty Lounge of the Morehead Building. Chairman Strickland presided.

Roll Call

Members Present: Robert L. Strickland, Chairman
                David L. Ward, Jr., Vice Chairman
                Annette F. Wood, Secretary
                Angela R. Bryant
                James R. Copland, IV
                Richard H. Jenrette
                J. Gregory Poole, Jr.
                John W. Pope
                Cressie H. Thigpen, Jr.
                David J. Whichard, II
                William K. Woltz

Members Absent: Thos. E. Capps
                John W. Harris

Chairman Strickland thanked Ms. Cat Williams and others for the outstanding dinner and presentations the previous evening for the outgoing trustees.

Chairman Strickland commented on the deep and direct involvement of the outgoing trustees in shaping the educational experience for the betterment of
our youth. The successful preparation of these youths to enter the world as productive citizens is something these trustees have taken great responsibility for and it's a great credit to them. He bid a "Hail and Farewell" to the outgoing trustees work done, and stated that it is hoped that they will be seen back in Chapel Hill many times.

Chairman Strickland called on Mrs. Wood to read the following resolutions.

Resolution of Appreciation for Richard H. Jenrette

WHEREAS, Richard H. Jenrette, during eight years as a trustee of The University of North Carolina at Chapel Hill, has consistently exhibited the ethical, insightful, effective leadership that earned him the honorific, "The Last Gentleman of Wall Street;"

WHEREAS, as a member of the Bicentennial Campaign Steering Committee, he has supported the School of Medicine and has drawn from his knowledge and love of historical preservation to ensure that the renovation of Old East remains compatible with the original character of that revered landmark and to encourage the ordered upkeep and development of the campus as a whole;

WHEREAS, he has embodied his devotion to student affairs with the Richard Jenrette Fellowship in the Kenan-Flagler Business School and by the liberal employment of students in his New York firms, thereby offering them incommutable early opportunities to build productive careers;

WHEREAS, his distinguished service on the Board of Visitors and the Board of Trustees of the Kenan Institute of Private Enterprise, recognized by his receipt of a Distinguished Alumnus Award in 1985, continues unabated in other areas;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill thanks Richard H. Jenrette for his continuing support of the University.

Resolution of Appreciation for J. Gregory Poole, Jr.

WHEREAS, J. Gregory Poole, Jr., has continuously promoted The University of North Carolina at Chapel Hill through his long-term commitment to the Board of Trustees of the Lineberger Comprehensive Cancer Center, the Board of Visitors, and the Foundation for Excellence Campaign for the College of Arts and Sciences;

WHEREAS, he has striven to perpetuate the University's historical commitment to keep tuition affordable to every North Carolinian aspiring to an education at the state's premiere institution of higher learning;

WHEREAS, he has supported the Kenan-Flagler Business School during the Bicentennial season and has brought to the Board during a period of retrenchment a proficiency in managing difficult budgetary matters sharpened during decades of successful private enterprise that has been invaluable to the University;
WHEREAS, he has unstintingly provided administrators and trustees with reasoned judgment, exemplified by learned advice as a member of the Land-Use Task Force that will literally shape the face of the University;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill extends to J. Gregory Poole, Jr., its appreciation for dedicated service to the University.

Resolution of Appreciation for John W. Pope

WHEREAS, John W. Pope has during two terms as a trustee ceaselessly expressed a passion for The University of North Carolina at Chapel Hill in a tenacious endeavor to ensure that the University continues to serve the people of North Carolina effectively and efficiently;

WHEREAS, he has augmented that service with generous gifts to the Educational Foundation, the Kenan-Flagler Business School, the College of Arts and Sciences, and the General Alumni;

WHEREAS, his unselfish contributions of energy and resources have been particularly instrumental in supporting the undergraduate program in the Business School;

NOW, LET IT BE THEREFORE RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill expresses its appreciation and high regard for John W. Pope, a colleague who has always had the courage to voice his personal convictions to protect and advance the University.

Resolution of Appreciation for David L. Ward, Jr.

WHEREAS, David L. Ward, Jr., has earned the appreciation of all who love The University of North Carolina at Chapel Hill for his 4 years of service on the Board of Trustees, including 2 years as vice chairman, and his ongoing contributions to the College of Arts and Sciences Foundation in both tangible and intangible ways;

WHEREAS, his establishment of the Ashford/Ward Scholarship in the College of Arts and Sciences typifies his support for undergraduate education;

WHEREAS, his achievements on the search committee that selected James Walters as Director of Undergraduate Admissions and on the Steering Committee for the Bicentennial Campaign for Carolina -- the most ambitious fund-raising undertaking in the history of the University -- will continue to become manifest for years to come;

WHEREAS, his election to a rare second term as chairman of the Board of Visitors demonstrates dramatically and efficacy of his spirited guidance;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill expresses its genuine and deep gratitude to David L. Ward, Jr., for his exemplary services to the University.
Resolution of Appreciation for William K. Woltz

WHEREAS, William K. Woltz has served The University of North Carolina at Chapel Hill in a host of capacities, always championing individual and institutional independence in a manner conducive to the University's wide-ranging interests;

WHEREAS, he has brought to the Board of Trustees from his eight-year tenure on the Board of Governors an understanding of the delicate thread that connects academic affairs, competitive athletic enterprises, personnel and institutional development, and scientific research;

WHEREAS, in his staunch determination to balance excellence and equality at the University he has adhered with fervor to the principle that excellence is a prerequisite to meaningful equality;

WHEREAS, his contribution to the exchange of ideas has helped repeatedly to transform concept into achievement;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill thanks William K. Woltz for decades of steadfast loyalty to his alma mater.

Mrs. Wood moved adoption of these resolutions and asked that they be spread upon the minutes of the meeting. Mr. Thigpen seconded the motion and it carried. The Board gave these trustees a round of applause.

Report of the Nominating Committee

Mr. Poole presented the following nominees for officers for 1993-94 for the Board's consideration:

David J. Whichard, II, Chairman
Annette Fairless Wood, Vice Chairman
Cressie H. Thigpen, Jr., Secretary
Brenda Kirby, Assistant Secretary

Chairman Strickland thanked the committee and congratulated the nominees for an absolutely superb slate of officers. He reminded the Board that according to the Statute, the election could not take place until the July meeting. Ms. Bryant moved that it is the sense of this Board that members who have served with these nominees do heartily recommend this slate of officers to the new Board with great enthusiasm and high confidence. Mr. Pope seconded the motion and it carried unanimously.

Chancellor's Report

Chancellor Hardin expressed his words of gratitude to the outgoing trustees and a word of congratulations to those nominated for the leadership of the Board in the coming year.
Chancellor Hardin told the Board about his recent visit with fellow workers who are volunteers to recruit donors for the Campus Blood Drive to be held in July. He stated that many of these same volunteers, faculty and staff, had given of their time and energy for the on-campus phase of the Bicentennial Campaign soliciting gifts from fellow faculty and staff. These persons have had virtually no salary or wage increases in the past two or three years because of the difficult financial circumstances of the state. He stated that the amount of pledges received from this on-campus campaign attests to its success. He said that very few, if any universities, have more loyal alumni than UNC-CH, yet our own faculty and staff have a higher rate of giving to the university than do the loyal alumni.

Chancellor Hardin reported on the Bicentennial Observance Kick-off which will begin on University Day in October. More than seventy-five faculty have responded to requests and have agreed to make up to five speeches each all over North Carolina without additional compensation in order to reach out in gratitude to the people of our state with whom this university has been in partnership for 200 years.

Chancellor Hardin reported on the invitation to UNC-CH, Duke, and NC A&T by Northern Telecom to send faculty and administrators to a three day conference on Total Quality Management. He was impressed that 80 of his colleagues were in attendance. He stated that these were dedicated colleagues whose salaries have been virtually frozen for three years. These faculty and administrators are determined to strengthen Carolina's commitment to excellence both in the curriculum and the university workplace.

Chancellor Hardin reported that he is meeting this summer with people from various constituencies, faculty, staff, administration, to seek advice on one of higher education's most important challenges and one of this university's most vital tasks to build a great learning community in the context of increasing ethnic diversity. He stated that in these conversations there is no stridency and there is a very unselfish spirit. He stated that these problems were going to be solved with Carolina class because of the unselfish attitudes of a huge majority of students, faculty and staff.

Chancellor Hardin expressed the privilege he has daily to observe countless acts of selfless service on this campus and to hear wise and unselfish advice from colleagues. He stated that he wished the trustees could have the same experience. They would find that these on-campus colleagues are much
like the trustees, wise, caring, and energetically committed to UNC-CH, the nation's first university and North Carolina's priceless gem.

**Nepotism Report**

In accordance with the policy concerning the employment of related persons adopted by the Board of Governors of The University of North Carolina on April 13, 1973, Chancellor Hardin presented a report of appointments where the terms of this policy were applied during the past year.

(Attach J)

**The Sonia Hayes Stone Center**

Chairman Strickland invited individual members of the Board to make personal remarks regarding the proposed Center. A transcript of these discussions is included as an attachment to these minutes. Prepared remarks by Mr. Pope and Mr. Poole are also a part of this attachment.

(Attach K)

Chairman Strickland called on Mrs. Wood to read the following resolution.

**Resolution of Appreciation for Dean E. Smith and the 1993 Tar Heel Men's Basketball Team**

WHEREAS, Dean E. Smith and his Tar Heel Men's Basketball Team have added another jewel to the star-studded crown of athletics at The University of North Carolina at Chapel Hill in the form of the 1993 National Collegiate Athletic Association Championship;

WHEREAS, by winning thirty-four games with only four losses, the 1993 Tar Heels set a new school record for victories in a single season;

WHEREAS, the team is a model for the nation in the knowledge and dedication of its teacher-coach and in the skill and determination of its student athletes;

WHEREAS, all five of the team's senior student athletes having met the requirements of the faculty have been awarded their degrees and all their teammates are progressing toward graduation in a timely manner;

WHEREAS, Coach Smith and his team are a well spring of pride to the entire university community, bringing great credit and international acclaim to the institution and the State of North Carolina;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees of The University of North Carolina, true blue fans all, hereby proclaim their admiration of and appreciation for Dean E. Smith and the University's 1993 NCAA Men's Basketball Champions.
Chairman Strickland moved adoption of the resolution, seconded by Mr. Jenrette, and asked that it be spread upon the minutes of the meeting. The motion carried unanimously.

**Development**

**Bicentennial Campaign Update**

Vice Chancellor Allen distributed reports on the Bicentennial Campaign. He reported that as of June 11, 1993 pledges have exceeded $270,000,000. This puts the Campaign ahead of its goal for June 30, 1993. (A copy of this report is on file in the Office of the Assistant Secretary.)

**Board of Visitors Elections**

Mr. Whichard moved, seconded by Mr. Pope, that the Board elect the following persons for the Board of Visitors, Class of 1997:

Alban Barrus  
Sarah F. Belk  
Nancy Bryson  
George Watts Carr, III  
J. Kenneth Clark  
Elizabeth Ward Cone  
Marshall Y. Cooper, Jr.  
James R. Copland, III  
Santo J. Costa  
Tom Efird  
Robert Evans  
Charles W. Hipps  
Kraig Holt  
Jim Hurley  
Walter E. Hussman, Jr.  
Ben M. Jones  
Banks Kerr  
Laurence E. Lilley, Jr.  
Nancy Lyles  
George Miller  
William M. Moore, Jr.  
Dean E. Painter  
Billy Richardson  
Nelson Schwab, III  
Harley Shuford  
James Harold Smith, III  
L. Donnell Thompson  
John Leslie Turner  
William Woltz, Jr.

To fill unexpired terms:

Mary Norris Preyer Oglesby (1996)  
Sarah E. Parker (1995)  
Allen G. Mask, Jr. (1994)  

The motion carried unanimously.

Ms. Bryant moved the re-election of Tim Burnette for Chairman of the Board of Visitors, and Ms. Joyce Fitzpatrick for Vice Chairman, for a one-year term. Mr. Thigpen seconded the motion and it carried unanimously.

Finance and Business Committee

Review of Design of the Proposed Parking Deck for the School of Business

Mr. Pope moved approval of the exterior design of the new Parking Deck for the School of Business. Mr. Woltz seconded the motion and it carried unanimously.

(Attach L)

Review of Design of a New Building for WUNC-FM

Mr. Pope moved the approval of the exterior design of the new radio station for WUNC-FM. Mr. Whichard seconded the motion and it carried unanimously.

(Attach M)

Review of Design of an Addition to Graham Memorial

Mr. Pope moved approval of the exterior design of the addition to Graham Memorial. Ms. Bryant seconded the motion and it carried unanimously.

(Attach N)

Review and Approval of the 1993-94 Ordinance Regulating Traffic and Parking on the Campus of The University of North Carolina at Chapel Hill

Mr. Whichard moved approval of the Ordinance Regulating Traffic and Parking on the Campus of the University of North Carolina at Chapel Hill for the permit year 1993-94, with the exception of Section 3-13, Parking at Odum Village. This Section will be brought back to the Board after discussions with residents of Odum Village. Ms. Bryant seconded the motion and it carried unanimously.

(Attach O)

Approval of Spending Levels for the Endowment Fund

Vice Chairman Ward moved approval of the levels of expenditures from the Endowment Fund for the fiscal year 1993-94. Mr. Woltz seconded the motion and it carried unanimously.

(Attach P)
Mr. Pope moved approval of the report of the Finance and Business Committee considered in Executive Session. Vice Chairman Ward seconded the motion and it carried unanimously.

Student Affairs Committee

Update from Student Body President

Mr. Copland referred to his report previously mailed to the trustees. He discussed the involvement of Student Government in the proposed tuition surcharge, the proposed bus fair increase, the Cultural Diversity Requirement and SACS Reaccreditation, the Black Cultural Center, and policy initiatives regarding environmental issues.

Mr. Pope voiced his concern about the Cultural Diversity Requirement. Mr. Copland explained how this requirement had been incorporated into the curriculum.

Update from Student Affairs

Vice Chancellor Boulton stated that the Division of Student Affairs had an excellent year. He reported on the new development program in the Division of Student Affairs. Mr. Allen is helping with this effort. The Parents Association has been instrumental in getting the development program underway. Funds raised through this program will be used to enhance the quality of life for the students.

Vice Chancellor Boulton reported on the Division's workshop on developing multicultural sensitivity. He informed the Board on the twenty-four limited access to residence halls for security purposes. The students were comfortable with this and it has now become a way of life at Carolina. He informed the Board that Old East is almost complete and remarked about its beauty.

Vice Chancellor Boulton reported on the Womentoring Program. Over 100 faculty and staff networked with over 150 freshmen women.

Vice Chancellor Boulton reported that the Student Health Service had been awarded 15 beds by the State Facilities Division and is now licensed as an acute care hospital.

Vice Chancellor Boulton reported that the Career Services Department now has an automated data base which offers over 1000 internship listings. Employers state that the hiring of the future will be through the internship route.

Former Student Body President John Moody's Report
Mr. John Moody referred to his report which had been mailed previously to the trustees.

Chairman Strickland congratulated Mr. Moody on the thoroughness of the report. Mr. Pope moved that the Board accept this report and that it be included as an attachment to the minutes of this meeting. Mrs. Wood seconded the motion and it carried unanimously.

(Attach Q)

Student Affairs Committee

Mr. Woltz moved approval of the report of the Student Affairs considered in Executive Session. Mr. Whichard seconded the motion and it carried unanimously.

Ratification of Mail Ballots

Mr. Woltz moved ratification of mail ballots dated:

April 15, 1993
April 21, 1993
May 19, 1993
May 20, 1993

(Attach R)

School of Public Health

Vice Chancellor Hershey introduced Associate Dean Professor Mary Peoples-Sheps, School of Public Health.

Dean Peoples-Sheps addressed the issue of public health practice in the state in areas of teaching, research, and service. She stated that the School of Public Health is consistently ranked in the top 2 to 3 Schools of Public Health in the country. She described ways in which the school has responded to needs in the areas of environmental health and environmental services. She described several areas in which the school has become specialized because of the local, state and national needs of public health.

Dean Peoples-Sheps described the Public Health Leadership Doctoral Program. The Doctor of Public Health degree is being revitalized for individuals who are in practice but need additional input in areas of leadership, community assessment, program assurance, and policy development.

Dean Peoples-Sheps described the Community Based Public Health Initiative. This program is funded by the Kellogg Foundation and is one of six programs funded around the country. The purpose of this program is to address
the health needs of minority populations in the areas in which these programs are operating. Five faculty members from the school are working in Orange, Wake, Lee, and Chatham counties.

Dean Peoples-Sheps described the faculty/staff exchange program with the State Health Department. Specialized faculty work full-time for two months in Raleigh with the state department working on public health problems. The State Health Department will send practitioners to the school to teach practice oriented courses.

Dean Peoples-Sheps described ways in which the school is participating in the National Health Care Reform.

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On motion of Mr. Woltz, seconded by Mr. Whichard, the Board voted to convene in executive session to consider those matters of personnel matters and legal advice that it was entitled to consider in executive session under the provisions of the Open Meetings Law.

**Executive Session**

**Student Appeal**

Mr. Thigpen moved that the Board reverse the findings in the case against Kelly Doren Gore. Mr. Whichard seconded the motion. The motion carried.

Mr. Thigpen read a statement regarding this appeal.

(Attach S)

Ms. Ehringhaus advised the Board on legal matters involving the Tenure Regulations with no actions being taken at this time.

On motion of Mr. Woltz, seconded by Mr. Ward, the Board voted to reconvene in Open Session.

**Adjournment**

There being no other business, Vice Chairman Ward moved, that the meeting be adjourned. The motion was duly seconded and carried. The meeting was adjourned at 1:15 p.m.

[Signature]
Assistant Secretary