

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill

The Board of Trustees met in regular session on Wednesday, May 24, 2012, at The Carolina Inn, Chancellor Ballroom West, at 8:03 a.m. Chair Hargrove presided.

OATH OF OFFICE

The Honorable James Stanford, Orange County Clerk of Superior Court, administered the Oath of Office to Student Body President Will Leimenstoll.

Chair Hargrove introduced Kel Landis, our newest trustee, and Will Leimenstoll, our newest Student Body President and trustee.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll and the following members were present:

Wade H. Hargrove, Chair	H. Kel Landis
Barbara R. Hyde, Vice Chair	Steven J. Lerner
Phillip L. Clay, Secretary	Sallie Shuping-Russell
W. Lowry Caudill	John L. Townsend III
Donald Williams Curtis	Felicia A. Washington
J. Alston Gardner	Will Leimenstoll
Peter T. Grauer	

Chair Hargrove read the following statement regarding the State Government Ethics Act: "As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees' meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time."

CONSENT AGENDA

Approval of Minutes

On motion of Mr. Townsend, seconded by Dr. Clay, the minutes of the regular meeting of March 21-22, 2012, were approved as distributed.

Ratification of Mail Ballot

On motion of Mr. Townsend, seconded by Dr. Clay, the following mail ballot dated April 16, 2012, was approved as distributed:

- Personnel actions and actions conferring tenure, compensation actions, and for information items.

(ATTACHMENT A)

CHAIR'S REMARKS

Chair Hargrove called on Secretary Clay to read the following resolutions.

RESOLUTION OF APPRECIATION
BRENDA W. KIRBY
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
May 24, 2012

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

WHEREAS, Brenda W. Kirby has served as assistant to the Chancellor, Secretary of the University of North Carolina at Chapel Hill and Assistant Secretary of the University's Board of Trustees for thirty-two years during a distinguished forty-year professional career with the University;

WHEREAS, Ms. Kirby has managed the operations of the Chancellor's office through the tenures of six chancellors with consummate skill, intellect and grace, establishing an atmosphere of professionalism and discretion combined with humor and charm, and assuring a continuity of informed leadership for the University;

WHEREAS, Ms. Kirby has worked with numerous trustees including twenty-five chairs, providing wise counsel, communication and coordination between successive boards and between administrators and trustees, and has provided an invaluable perspective to the deliberations of the Board;

WHEREAS, Ms. Kirby has mentored numerous Carolina students, including members of Student Government and thirty-two student body presidents, introducing them to the intricacies of University administration and Board organization;

WHEREAS, Ms. Kirby has performed her duties with extraordinary grace, patience, skills, and impeccable judgment, always placing the interests of the University above all else, and has been recognized with a C. Knox Massey Distinguished Service Award, a General Alumni Association Distinguished Service Medal and membership in the Order of the Golden Fleece;

WHEREAS, Ms. Kirby now departs for a well-deserved retirement, but will always be a valuable resource for future University leaders;

NOW, THEREFORE, BE IT RESOLVED THAT Members of the Board of Trustees of the University of North Carolina at Chapel Hill hereby extend their best wishes and express their boundless gratitude and appreciation to Brenda Kirby for her exceptional service and dedication to Carolina, and wish her a long, healthy and happy retirement.

Chairman Hargrove further commented on:

- Farewell Dinner for Brenda Kirby
- May Commencement Ceremony
- College of Arts and Sciences Reviews
- Reviews of African and Afro-American Studies and Independent Study in the College of Arts and Sciences.

[A copy of Chair Hargrove's remarks is located in the Office of the Assistant Secretary.]

REPORT OF THE NOMINATING COMMITTEE

Chair Hargrove called on Trustee Caudill to present the following proposed slate of officers for the term July 2012 to July 2013.

Wade Hargrove, Chair
Barbara R. Hyde, Vice Chair
Phillip L. Clay, Secretary

The Board will approve the nominations at the July Board meeting.

CHANCELLOR'S REMARKS

- **Brenda Kirby Farewell Dinner.** Thank you Brenda for everything you have done for Carolina. It is truly extraordinary.
- **Commencement.** We awarded about 5,600 degrees this month. New York Mayor Michael Bloomberg was our commencement speaker, and thanks to Trustee Grauer who helped in securing Mayor Bloomberg to speak.
- **President Obama's Visit.** Just before classes ended, we had the rare privilege of hosting a sitting U.S. president to speak on a subject close to our hearts: keeping college affordable. There could have been no better location for President Barack Obama to talk about affordability. His visit helped keep national attention focused on one of the University's biggest strengths.
- **Koury Building.** In March, most of you toured our newest building: the Koury Oral Health Sciences Building, which added more than 216,000 square feet of space to the School of Dentistry. We dedicated that facility last month and honored one of Carolina's most loyal and generous friends – Maurice Koury. The building was made possible by the combined investment of the North Carolina General Assembly, the University and private donors, especially Maurice.
- **Joe DeSimone.** Chancellor's Eminent Professor Joseph DeSimone will be inducted into the National Academy of Sciences, one of the greatest honors a U.S. scientist can receive. He is the 12th UNC faculty member to be elected to the academy.
- **Tom Meyer.** Thomas J. Meyer, Arey Distinguished Professor of Chemistry, will receive the Porter Medal, named for the late Nobel laureate George Porter. It's awarded by international photochemistry associations every two years to the scientist contributing the most to the field.
- **Emil Kang.** President Obama's has announced his intention to appoint Emil Kang, executive director of Carolina Performing Arts and professor of the practice of music, to the National Council on Arts. The council advises the chair of the National Endowment for the Arts. Presidential appointees are selected for their arts expertise and distinguished service in the field. Pending Senate confirmation, Emil will serve a six-year term on the council. We are enormously proud of Emil and all he has accomplished with Carolina Performing Arts for the University. The appointment has plenty of excitement in the Korean news media. (Emil's mother and family have been sending those accounts to Chapel Hill.)
- **Joint M.D.-M.B.A. Program.** This week, the School of Medicine and the Kenan-Flagler Business School announced a new dual-degree program in which medical students will earn M.D. and M.B.A. degrees in just five years. This shows how two of our best professional schools can leverage their strengths to benefit our students, as well as the patients and customers they will learn how to serve better in the future. This program will better prepare our medical graduates for leadership roles in the health-care industry. Credit Deans Roper and Dean, as well as Cam Patterson and Ted Zoller. It's a move that also shows progress in changing our campus culture to encourage innovation and entrepreneurship across and between disciplines. Reference Trustee Caudill and the Innovation Circle.
- **Child-Care Center Expansion.** During the Buildings and Grounds Committee agenda, you'll review the design for an expansion project that's important for our University and health care employees. It's a modest 1,000-square-foot addition to our existing child-care center. But it will help us better meet the intense demand for quality child care in our community. Right now, the facility near the Friday Center serves 120 children, from infants to 5-year-olds, with a long waiting list. The planned addition will provide classroom space to accommodate 36 more preschool children. The University and UNC Health Care are partnering to build the addition. Tuition receipts at the center will cover ongoing operating costs. We think this is a smart investment in our employees and their children. It's seen as an important benefit when we're recruiting new faculty, as well as staff. *[Reference faculty retention report coming later.]*

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

Nothing is more reassuring for a new employee to know that safe, reliable and convenient child care is an option. I hope you'll support our proposed design.

- **Legislative Update.** The short session of the General Assembly opened last week, and all indications point to a fast-track schedule and rapid resolution of modifications to the two-year budget approved last year. Based on indications from the Legislature, we are not expecting new cuts to the University this year and are hopeful for an overall stable state appropriation. Gaining the flexibility to provide faculty salaries remains Carolina's top legislative priority. We're working closely with President Ross and General Administration in advocating for the University.
- **UNC Health Care and Wake Med.** This week, UNC Health Care and WakeMed announced an agreement to resolve their disputes amicably. As part of the newly forged agreement, UNC residents and medical students will continue their rotations at WakeMed. There will be more transparency of UNC Health Care's private, nonprofit health care entities, and UNC Health Care will invest significantly in mental health services for Wake County. Both sides pledge to end the public disagreements over the past 18 months. We are pleased with this new arrangement and thank legislative leadership, President Ross, the Board of Governors, particularly Peter Hans, Dr. Roper and his team in working diligently on this issue. We are happy to move ahead in partnership with WakeMed in training the next generation of physicians.
- **African and Afro-American Studies, independent study.** As Chairman Hargrove noted, later in the agenda, we will address our reviews of the African and Afro-American Studies department and independent study in the College of Arts and Sciences.

STUDENT BODY PRESIDENT'S REMARKS

Mr. Leimenstoll began by saying that he was honored to have the privilege and the opportunity to address the Board. Mr. Leimenstoll highlighted his platform goals:

- 1) **Equity-** We will strive to ensure that all Carolina Students have equal access to resources and awareness of the many opportunities available to them here.
- 2) **Efficiency-** we will use all university resources as effectively as possible in these difficult economic times.
- 3) **Environment-** we will foster a safe, intellectually dynamic environment and a "green" campus.

Mr. Leimenstoll then highlighted two key initiatives:

- 1) **Build money.unc.edu**, a website that compiles all financial resources on campus for students clearly and accessibly. It will include a searchable grant database, financial literacy tutorials, and scholarships.
- 2) **Expansion of UNC Mobile App.** We are in the process of working with students and staff with mobile app development experience to include features like athletic schedules, advising appointments, dining hall menus, transportation information, and much more all in one place.

[A copy of Mr. Leimenstoll's remarks is located in the Office of the Assistant Secretary.]

**REVIEW OF COURSES IN AFRICAN AND AFRO - AMERICAN STUDIES AND
COLLEGE OF ARTS AND SCIENCES INDEPENDENT STUDY TASK FORCE**

Chancellor Holden Thorp thanked the trustees for their support during this difficult time for the University. We are resolute that we will correct any problems we identify. Dean Gil and Senior Associate Dean Owen will explain the reviews and what we've done to make the University better as a result of these painful episodes. One review examined courses taught in the department over a four-year period. The course review authors, Jonathan Hartlyn and Bill Andrews, were dogged in their thoroughness and determination to find the facts and report

UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012

them. The other review, led by Bobbi Owen, focused on how we teach independent study courses across the entire College.

Dean Gil announced that the College has completed two reviews launched in September after questions were raised about some irregularly taught courses in the Department of African and Afro-American Studies. Our goal from the beginning was:

- 1) to identify the problems and ensure that they have ended, and
- 2) to enact new policies and procedures to prevent similar issues from recurring.

Senior Associate Deans Jonathan Hartlyn and Bill Andrews reviewed the department's course offerings from Summer 2007 through Summer 2011. In total, they reviewed 616 courses with over 14,000 enrollments (14,234).

The findings:

- 1) 9 courses (with 59 enrollments) were considered *aberrant*; 8 occurred in Summer School
 - Evidence showed students completed work and received grades, but no faculty member appeared to have supervised the courses or graded the work.
 - Grade rolls were submitted with faculty signatures that were unauthorized.
- 2) 45 courses (627 enrollments; 30 courses during summer school) were either *aberrant* or taught *irregularly* – meaning an instructor provided an assignment and appeared to have graded a resulting paper, but with limited or no classroom or other instructional contact.
- 3) The reviewers also found lax department practices and record keeping that may have enabled irregularities, and prevented a full reconstruction of what transpired with regard to independent study courses, temporary grades and unauthorized grade changes.
 - The overwhelming majority of all these irregularities took place prior to Fall 2009.
 - As indicated in the report, the courses in question appear to be linked to two individuals who no longer work for the university.
 - No evidence emerged during the review that directly implicates any other faculty or staff member in the creation of the aberrant or irregular courses, or in recording or changing student grades in these courses.
 - As stated in the report, the courses in question involved both student athletes and non-athletes, and there was no evidence that student athletes were treated differently than the other students in the courses.
 - The report recommends that academic credit and course grades assigned to all students enrolled in these courses not be changed.

The fix:

- 1) The department now has an entirely new leadership and governance structure – Eunice Sahle has been appointed as the new department chair. She has a new associate chair, director of undergraduate studies, summer school administrator, and several new committees.
- 2) Under her determined leadership, and with hard work from the department faculty, new policies and procedures are now in place governing independent study courses.
- 3) University policies and best practices for course syllabi and grades are also now in place.
- 4) The department is also updating its major requirements.
- 5) African and Afro-American Studies has played an important role in the field and on this campus for more than four decades.

INDEPENDENT STUDY TASK FORCE REVIEW

Bobbi Owen, Senior Associate Dean of the College, reported on the review from her task force to explore independent study policies and best practices and to make recommendations for consistent standards across the College. The task force met six times from September 2011 through April 2012 and held three additional meetings with the Administrative Boards of the

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

General College and the College of Arts and Sciences, which adopted the report and recommendations on April 17, 2012.

- 1) The task force reviewed existing UNC policies and current departmental protocols governing independent study courses as well as enrollments and final grades in fall 2011 independent study courses.
 - As part of the review of independent study practices, the Independent Study task Force reviewed Fall 2011 enrollments for 2,355 students in 421 courses numbered below 700 (broadly defined as Independent Studies). The review did not raise concerns regarding the pattern of enrollments, but did find inconsistent use of the Standard Course Numbering System, which has been addressed in the new policies being adopted in the College.
- 2) Task force members expressed strong support for the benefits of independent study, undergraduate research, and honors thesis courses for undergraduates, and also for the value of internships and service learning for these students. These are valuable experiences at the heart of the mission of a research university, and many departments have exemplary protocols for overseeing such courses.
- 3) The task force established clear expectations concerning student assignments and contact hours with the instructor, which should be recorded in a formal learning contract. Standard forms for these learning contracts should be made available digitally and online; "sections" should be created for each faculty member supervising independent study students; and the number of students a faculty member may supervise during each semester or summer session should be restricted to a maximum of two students.
- 4) In clarifying and defining terms for various types of "independent study," the task force recommended that "special topics" courses should include an actual secondary course title (not simply "Special Topics in . . ."), that a course description and/or tentative syllabus should be made available to students prior to registration, and that such courses generally should be offered no more than twice before receiving permanent course numbers.
- 5) Teaching (regular) approved courses in an alternate format (as if they are independent study) can only be done in unusual circumstances and then only after obtaining a series of special approvals from a unit chair and the Office of Undergraduate Education.
- 6) The Standard Course Numbering System should be followed, not only in the College of Arts and Sciences, but also campus-wide. This will necessitate renumbering some courses, expanding numbers that are to be used in reserved sequences, and establishing specific numbers to identify internships and service-learning courses.
- 7) Dean Gil accepted the recommendations and through me has instructed chairs of all academic units in the College to begin implementing them in the fall. In addition, the Educational Policy Committee will review the report in fall 2012 for possible implementation campus-wide.

GOING FORWARD: NEW PROCEDURES

Dean Gil then reported that in addition to the recommendations from these two reviews, the College and the University have put other new procedures and policies into place:

- 1) College teaching assignments and enrollments are now reviewed annually to ensure that standard practices are being followed.
 - The Senior Associate Deans in my office have reviewed data for 2010/11 and 2011/12, including information about the number of classes, and independent study courses and their enrollments, for each faculty member.
 - The College has about 1000 faculty members plus other instructors across 45 academic units who teach each year.
 - These reviews did not raise any issues similar to those I reported earlier.

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

- The College will continue to conduct these teaching assignment and enrollment reviews every year.
- 2) Because many of the course irregularities occurred during summer sessions, the Dean of the Summer School is also enacting new policies and practices to monitor summer teaching assignments.
 - 3) The Educational Policy Committee of the Faculty Council is reviewing course syllabus practices and is expected to make recommendations in the fall with regard to what information is required in a course syllabus and how long it must be retained.

CONCLUSION

- 1) We want all of our students to succeed.
- 2) And we want all of them to have access to the best educational opportunities that will help them meet their academic goals.
- 3) I believe the new policies and procedures we have put into place will make us stronger moving forward.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>

A copy of the presentation is also filed in the Office of the Assistant Secretary.

[A copy of Deans Gil and Owen's remarks is located in the Office of the Assistant Secretary.]

REPORT ON FACULTY RETENTION

Zealan Hoover, 2011 Student Body Vice President, reported that students have a vested interest in the excellence of our faculty. Furthermore, the student-faculty relationship is fundamental to the concept of a university and while money is the predominant issue, it is not the only issue that concerns faculty. The task force's vision was that if they could improve the Carolina experience for our faculty, even at the margins, then we could positively affect retention rates. Mr. Hoover then spoke about the survey and the results of the survey. They found the most important approach to retention is prevention.

(ATTACHMENT B)

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>

A copy of the presentation is also filed in the Office of the Assistant Secretary.

21st CENTURY VISION UPDATE

Chancellor Holden Thorp and the UNC Board of Trustees have called for a public conversation to envision the 21st century American public research university. Vibrant public universities create and deliver framework and economic health of the nation, now and in the future. The University of North Carolina at Chapel Hill will lead and define the new model for public universities, just like it has for the last 200 years. Chancellor Thorp and the trustees will have a year-long dialogue that will facilitate institutional change at UNC-CH and secure Carolina's long-term future. The conversation will include discussions of undergraduate instruction, college access and completion, and using research to solve the world's problems. The guiding principle of these reviews is to balance cost and quality while maintaining the three-part mission of the University of North Carolina at Chapel Hill: teaching, research, and public service.

A copy of the report is located at: <http://www.unc.edu/depts/trustees/>

A copy of the report is also filed in the Office of the Assistant Secretary.

FUTURE CAMPAIGN PLANNING

Matt Kupec, Vice Chancellor for University Advancement, gave a brief overview on past fundraising at Carolina. He then walked through the campaign timeline and explained that we

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

would be entering the pre-campaign planning phase which includes early internal consensus building and studying the campaign environments and doing infrastructure analysis. Vice Chancellor Kupec then gave highlights of past campaigns and other top fund raising universities.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

BUILDINGS AND GROUNDS COMMITTEE- COMMITTEE OF THE WHOLE

Dr. Clay, Committee Chair, called on Bruce Runberg, Associate Vice Chancellor for Facilities Planning and Construction, and Anna Wu, Director of Facilities Planning, to present the following action items to the committee:

Mr. Runberg gave a brief update on Repair and Renovation back logs and getting new funds.

- **Site Approval- Small Central Utility Plant at Carolina North.** Ms. Shuping-Russell moved approval to provide a small central utility plant and distribution infrastructure to capture waste heat generated by the landfill gas generator and converts the captured waste heat for use as heat for the initial Carolina North buildings. The project budget is \$10 M and is funded by Energy Services receipts.

The motion was duly seconded and it carried.

(ATTACHMENT C)

- **Property Acquisition by Purchase- Orange County Parcels.** Ms. Hyde moved approval to acquire both parcels as described below and shown on the attached map:

Parcel 1 - Orange County PIN 9728921837

Containing approximately 8.3 acres, the property is located west of Chapel Hill on Maynard Farm Rd., approximately five miles south of Hwy 54, in Orange County. The property is improved by a single family residence currently occupied by the property owner and family, and is serviced by a residential well and septic system. This strategic property abuts UNC's existing property and could provide buffer between UNC's research facility and neighboring property owners. The approximately 3,700 SF residence would also be added to the UNC Property Office's residential rental portfolio with an expected annual revenue of \$18,000.

Current Orange County tax records indicate a tax value of \$413,300 and an appraisal of fair market value is being obtained.

Parcel 2 - Orange County PIN 9728942701

The property, containing approximately 10.5 acres, is located west of Chapel Hill on Orange Chapel – Clover Garden Rd., approximately five miles south of Hwy 54, in Orange County. The property is currently vacant with a well and septic system on site. No structures are present other than the remains of a mobile home that was lost to fire approximately five years ago. The property is of strategic value to UNC due to its proximity to UNC's research facility and ability to be used as a buffer to adjacent property owners. Current appraised value is \$95,000.

The motion was duly seconded and it carried.

(ATTACHMENT D)

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

- **Design Approval- Craige Deck Expansion.** Ms. Hyde moved approval to add three levels to the existing Craige Parking Deck and add approximately 900 spaces to the deck. The project budget is \$32.5 M and is funded by Parking receipts and self-liquidating funds.

The motion was duly seconded and it carried.

(ATTACHMENT E)

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

Trustee Curtis announced that he has a possible conflict of interest regarding the following item. He has recused himself from the vote.

- **Design Approval- University Child Care Center.** Ms. Washington moved approval to provide a 1,900 SF addition to provide additional classroom space for 36 preschool children to the north east of the existing University Child Care Center. The site is located to the west of the Friday Center and is accessed via the Friday Center Driveway. The project budget is approximately \$350K and is funded by University trust funds, the UNC Health Care System, and receipts from the operation of the University Child Care Center.

Dr. Caudill seconded the motion and it carried.

(ATTACHMENT F)

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

The following items were presented for information only; no formal action was required by the committee.

- **Carolina North Update.** Anna Wu reported on the following:
 - **Development Agreement.** The development agreement was executed in 2009. It requires that the Town and University do a periodic assessment of the overall effectiveness of the development agreement at the 3 year point. The next assessment will be completed when we have reached 800,000 square feet of occupied space or in 2019, whichever is first.

REPORT OF THE EXTERNAL RELATIONS & ADVANCEMENT COMMITTEE

Mr. Curtis, Committee Chair, presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

- **Town & Gown Relations.** Linda Convissor, Director of Local Relations, has made a great progress in community relations. The Transit system has 7 million riders.
- **Friends of the Library.** Peggy Myers, Director of Library Development, reported on fundraising for the library. Of the \$2.4 million dollars received last year, \$500,000 came from faculty.

REPORT OF THE BUDGET, FINANCE, & AUDIT COMMITTEE

Ms. Shuping-Russell, Committee Chair, moved ratification by the Board of the following items which were brought forth as a motion formerly approved by the committee. Ms. Hyde seconded the motion and all items carried.

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

- **Ordinance Governing Traffic & Parking.** Carolyn Elfland, Associate Vice Chancellor for Campus Services, proposed revisions to the Ordinance Regulating Traffic and Parking to be effective August 15, 2012. The only substantive change is an increase in the event monitor fee, needed to cover the increased hourly rates in the new event monitor contract.

(ATTACHMENT G)

- **Proposed Changes to the Budget, Finance & Audit Committee Charter.** Karol Gray, Vice Chancellor for Finance and Administration, reported on the proposed changes to the Budget, Finance & Audit Committee Charter. Change in the application audit process, and change of the name.

(ATTACHMENT H)

- **Board of Visitors Elections.** Matt Kupec, Vice Chancellor for University Advancement, presented the Board of Visitors election list for the Class of 2016.

Brian David Bailey	Malcolm Logan
F. Daniel Batten III	N. Thompson Long
David Charles Belton	Carol E. F. Malloy
Melanie Floyd Biese	Sarah Robbins Mars
Phillip Flayderman Blumberg	Charles Foster Marshall III
Antonio Braithwaite	C. Knox Massey III
Michael Steven Brown	John Robert Mattocks
Karl Franklin Brumback	Brian McMerty
Leonard J. Buck	Charles H. Mercer III
W. Britton Cobb Jr.	Nikhil Mittal
Sanford Alonza Cockerell III	Christine Cecchetti Mumma
Margaret G. Diab	Ancrum Boykin Newman
Richard Wallace Gunn Jr.	John Peter Preyer
Irvin W. Hankins III	Billy Lee Price Jr.
E. Hooper Hardison	Arthur J. Schwartz
Sharon Nicholson Harrell	Henry Lewis Smith
Christopher Thomas Hayes	William D. Spry Jr.
Frank H. Hill	John Branch Stedman Jr.
Lori Ireland	Polly W. Surhoff
Robert William Kadlec Jr.	Robert Thackston
Henry Kaestner	Randall W. Williams
John Lacy Kennedy	H. Alexander Winters II
Jane McColl Lockwood	Mary Brent Smith Wright

(ATTACHMENT I)

Ms. Shuping-Russell presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

- **Remarks from Employee Forum Chair.** Jackie Overton gave updates on the partnerships they have with groups on campus and the community garden. She was presented with a framed photo of her with President Obama. She has been a great ambassador for us here at Carolina.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

- **FY 2011-2012 Update on Budget.** Karol Gray, Vice Chancellor for Finance and Administration, provided an update of 25 years of revenue sources. The revenues are 1.2% above projections year to date. She highlighted the trends in percentages in areas such as state appropriations and aid, government contracts and grants, and tuition and fees.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

- **Internal Audit Report.** Phyllis Petree, Director of Internal Audit, presented a summary of internal audit projects completed or in progress between December 5, 2011 and April 22, 2012.
(ATTACHMENT J)

- **Development Update-** Matt Kupec provided an update on Development. His report included the following highlights:

FY 2012 Progress Report	5/21/12	5/21/11	% change
o New Commitments	\$271,091,907*	\$248,983,999	9%
	*Averaging \$25.8 M per month		
o Gifts Received	\$221,410,561	\$228,258,310	-3%
o Donors	67,731	69,605	-3%
o Pipeline	\$191,416,791 proposals in the pipeline		

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

REPORT OF THE ACADEMIC AFFAIRS COMMITTEE

Mr. Gardner, Committee Chair, presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

- **Update on Advising.** Bobbi Owen, Associate Dean of the College, reported on how Advising has had a makeover. There has been much progress and they have completely changed their processes and facilities.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

- **Performance Metrics.** Bruce Carney, Provost and Executive Vice Chancellor, presented a scheme that General Administration has come up with to assess progress as various universities. We should have more information in July.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

REPORT OF THE STUDENT AFFAIRS COMMITTEE

Ms. Hyde, Committee Chair, presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

- **Dean of Students Office Update.** Jonathan Sauls, Dean of Students, reported on the role and partnerships the Dean of Students Office has. He highlighted the structure and staff of the dean's office, the Office of Student Conduct, Office of Fraternity & Sorority Life and

**UNC-Chapel Hill Board of Trustees
Full Board Minutes
May 24, 2012**

Community Involvement, and the major functions of the office. He then spoke about the Critical Incident Response system, student conduct, education, outreach and student support, and community relations and event management.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>
A copy of the presentation is also filed in the Office of the Assistant Secretary.

- **Honor Court System.** The committee heard from students who participate in the honor court system. They each spoke about how the system has been a major part of their life and education at Carolina. The following students spoke:
 - Amanda Claire Grayson- Undergraduate Student Attorney General
 - Mark Loveland- Managing Associate Attorney General
 - Margaret Anderson, Undergraduate Chair of the Honor Court

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Clay, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

CLOSED SESSION

REPORT OF THE BUDGET, FINANCE & AUDIT COMMITTEE

William Richardson Davie Award Nominations

Sallie Shuping-Russell, Committee Chair, presented the names that were discussed at the Budget, Finance & Audit Committee concerning the Davie Award. The Board then selected and approved four candidates for the William Richardson Davie Award which will be presented on November 14, 2012. [A copy of the Davie Award information is filed in the Office of the Assistant Secretary.]

Report of the Naming Committee

Matt Kupec presented naming recommendations which were previously presented to the Budget, Finance & Audit Committee and approved by the committee. [A copy of the Report of the Naming Committee is filed in the Office of the Assistant Secretary.]

Ms. Shuping-Russell moved ratification by the Board of the naming recommendations. The motion carried.

REPORT OF THE ACADEMIC AFFAIRS COMMITTEE

Mr. Gardner, Committee Chair, presented the personnel and salary approvals dated May 14, 2012, for the Board's consideration. The actions will be voted on in open session.

(ATTACHMENTS K-L-M-N)

LEGAL ADVICE

General Counsel Leslie Strohm advised the Board on several legal matters.

EXECUTIVE CLOSED SESSION

Chair Hargrove convened the Board in Executive Closed Session to discuss personnel and legal matters.

RECONVENE MEETING IN OPEN SESSION

Chair Hargrove reconvened the meeting in open session.

OPEN SESSION

REPORT OF THE ACADEMIC AFFAIRS COMMITTEE

Mr. Gardner, Committee Chair, moved approval by the Board of the following personnel actions dated May 14, 2012, which were discussed earlier in closed session. Ms. Hyde seconded the motion and it carried.

- Personnel Actions and Actions Conferring Tenure.
(ATTACHMENT K)
- Compensation Actions.
(ATTACHMENT L)
- For information items.
(ATTACHMENT M)
- Walk-on Item.
(ATTACHMENT N)

Chair Hargrove stated that the personnel and salary actions voted on in open session had been distributed to the press.

ADJOURNMENT

There being no further business to come before the Board, Chair Hargrove adjourned the meeting at 1:53 p.m.

Assistant Secretary