

**BOARD OF TRUSTEES MEETING**  
**The University of North Carolina at Chapel Hill**

The Board of Trustees met in regular session on Wednesday, March 24, 2004 at The Carolina Inn, Chancellor Ballroom East, at 5:00 p.m. Chairman Williams presided.

**ROLL CALL**

Assistant Secretary Brenda Kirby called the roll and the following members were present:

Richard T. Williams, Chairman  
Nelson Schwab III, Vice Chairman  
Jean Almand Kitchin, Secretary  
Timothy B. Burnett  
Russell M. Carter  
John G. B. Ellison, Jr.  
Paul Fulton, Jr.  
Karol V. Mason  
Roger L. Perry, Sr.  
A. Donald Stallings  
Matthew S. Tepper  
Robert W. Winston

Philip G. Carson was unable to attend the meeting due to illness.

**REPORT OF THE BUILDINGS AND GROUNDS COMMITTEE**

Mr. Burnett, chair of the Buildings and Grounds Committee, moved ratification by the Board of the following Level 1 items, which were previously approved by the committee.

- Designer selection of the following three firms in priority order as listed for the Facilities Services Chilled Water Plant, providing a central chilled water plant and associated distribution system for the Facilities Services complex and adjacent buildings:
  1. Affiliated Engineers East, P.C. – Chapel Hill, North Carolina
  2. Carter & Burgess, Inc. – Raleigh, North Carolina
  3. ZBA, Inc. – Cincinnati, Ohio(ATTACHMENT A)
  
- Designer selection of the following three firms in priority order as listed for the Bell Tower Development project, providing a 200,000 square foot research building for Genome Science, a 1600 space parking deck, a 25,000 ton chilled water plant and related site work including a new access road to Manning Drive, pedestrian bridge, utility distribution and significant storm water mitigation:
  1. Skidmore, Owings & Merrill LLP – Chicago, Illinois  
with Clark Nexsen Architecture & Engineering – Raleigh, North Carolina
  2. Perkins Eastman with William Wilson Associates Architects – New York, New York
  3. Flad & Associates with Shepley Bulfinch Richardson and Abbott – Research Triangle Park, North Carolina(ATTACHMENT B)
  
- Designer selection of the following three firms in priority order as listed for renovations for general purpose classrooms in Hamilton Hall including asbestos abatement, new finishes, furniture, classroom technology, and lighting:
  1. Hoke/New Vision Architects – Durham, North Carolina
  2. Strategic Design – Durham, North Carolina
  3. Isley Hawkins Architecture – Durham, North Carolina(ATTACHMENT C)
  
- Designer selection of the following three firms in priority order as listed for the re-roofing of Taylor Student Health Services Building, removing the original 1980 roof down to the existing roof decks and replacing it with a new gravel ballast built-up roof system (with warranty) with parapet repairs to alleviate ongoing problems with ponding water:

1. Roof Engineering, Inc. (REI) – Raleigh, North Carolina
2. Stafford Consulting Engineers – Raleigh, North Carolina
3. Rooftop Systems Engineers, P.C. – Raleigh, North Carolina  
(ATTACHMENT D)

The Board unanimously approved ratification of the above Level 1 designer selections.

Mr. Burnett presented the following Level 3 items, which were previously approved by the committee:

- Design approval for the School of Medicine's new Genetic Medicine Building, adding two additional floors of research laboratory space for the School of Pharmacy. The building will be located on Mason Farm Road adjacent to the EPA Building.  
(ATTACHMENT E)

Ms. Anna Wu, Director of Facilities Planning, presented further information concerning this design. A model of the building was also presented for viewing by the Board.

Mr. Schwab moved ratification of the above Level 3 design. Mr. Stallings seconded the motion and it carried.

- Design approval for Phase II Residence Halls, providing for approximately 1000 upper-class students in apartment style living units. The buildings are sited to create two new residential communities to the east and west of Skipper Bowles Drive. Community amenities include landscaped open spaces and common rooms. The new open spaces are connected to the existing pedestrian network.  
(ATTACHMENT F)

Ms. Wu presented further information concerning this design. A model of the project was also presented for viewing by the Board.

Following discussion of the design presentation, Mr. Schwab moved ratification of the above Level 3 design. The motion was duly seconded and carried.

Mr. Burnett commented that information concerning the price per bed and expected revenue for the Phase II Residence Halls project will be presented to the Finance Committee. The Buildings and Grounds Committee recommended that a financial study of the project should be done now. A recommendation was also made to have an outside focus group examine the validity of the project. The project design will continue pending the conclusion of these two studies.

Mr. Burnett concluded that the results of the two financial studies should be presented to the Board prior to the May 26-27 Board meetings.

- Design approval for the Northeast Chiller Plant/Parking Deck, providing a 470 vehicle parking deck with a 10,000 ton Chiller Plant. The project includes the following site improvements: pedestrian green spaces/plazas, new recreational playing courts, landscape buffer between Paul Green Theater Drive and the Old Chapel Hill Cemetery, and sidewalk improvements on Country Club Road.  
(ATTACHMENT G)

Ms. Wu presented further information concerning this design. A model of the project was also presented for viewing by the Board.

Following discussion of the design presentation, Mr. Tepper moved ratification of the above Level 3 design. The motion was duly seconded and carried.

Mr. Burnett presented the following Level 2 items, which were previously approved by the committee:

- Site approval for the Airport Drive Chilled Water Plant. The site is between the parking lot for the proposed Environmental Health and Safety Office Building and the existing General Storeroom Warehouse.  
(ATTACHMENT H)

Mr. Carter moved ratification of the above Level 2 site approval. Ms. Mason seconded the motion and it carried.

- Site approval for an addition to 410 East Franklin Street, the James Love House, for the Center for the Study of the American South.  
(ATTACHMENT I)

Ms. Mason moved ratification of the above Level 2 site approval. Mr. Schwab seconded the motion and it carried.

- Acquisition of property located at 107 Chase Avenue, Chapel Hill, North Carolina, for fair market value as negotiated by the State Property Office. The property consists of a four bedroom, three bath house with approximately 2600 square feet of gross living area on a site of approximately 0.25 acres and is located adjacent to the University's Ambulatory Care Center.  
(ATTACHMENT J)

Mr. Schwab moved ratification of the above Level 2 property acquisition. Mr. Stallings seconded the motion and it carried.

- Lease of approximately 2776 square feet of office and clinic space at 1327 Brightleaf Boulevard, Suites 5A, 5B, 7A, and 7B, in Smithfield, Johnston County, North Carolina, from Commercial Investors, a North Carolina Partnership for the School of Medicine, Thurston Arthritis Research Center, for a one-year period commencing February 1, 2004, or as soon thereafter as possible at an initial annual rent not to exceed \$28,800 or \$10.37 per square foot including utilities and janitorial services. There is a one-year renewal option, with all terms and conditions remaining the same during the renewal period.  
(ATTACHMENT K)

- Lease of approximately 19,906 square feet of office space (5386 square feet) and printing area (14,520 square feet) at 308 Highway 54 By-Pass, Carrboro, Orange County, North Carolina, from SHM Properties, LLC for the UNC Printing Services for a three-year period commencing May 1, 2004, or as soon thereafter as possession is taken, at a total annual rental not to exceed \$264,864 or \$17.50 per square foot for office space and \$11.75 per square foot for printing area in the initial lease, not including utilities and janitorial services. Beginning in year two of the initial lease term and the renewal option period, rental cost will increase two percent. All parking is included.  
(ATTACHMENT L)

Mr. Burnett moved ratification of the above Level 1 property acquisitions by lease. The motion was duly seconded and carried.

The following Level 3 preliminary design review items were presented previously to the committee for information only (no formal action was requested at that time):

- Ackland Art Museum addition, providing new gallery space, visitor spaces, study spaces and additional art storage space.  
(ATTACHMENT M)

Ms. Wu presented further information concerning this preliminary design. A model of the project was also presented for viewing by the Board.

- Morrison Residence Hall renovations, providing suite type rooms for groups of 4, 6 and 8 students, reducing the overall bed count from 1000 to 860. The renovation includes common spaces to promote greater community inclusion and interaction among resident students. The intent of the project is to upgrade the building systems, exterior balconies and railings and create inviting living spaces to encourage all undergraduate students to seek housing on campus.

(ATTACHMENT N)

Ms. Wu presented further information concerning this preliminary design. A model of the project was also presented for viewing by the Board.

Mr. Burnett stated that the Board desires a re-examination concerning whether renovating Morrison Residence Halls is a model that works as opposed to demolishing the residence halls and building a new structure.

Following further discussion, Mr. Burnett suggested to Chairman Williams that he talk to the administration and consider how the state gets updated. A special meeting of the entire Board should be convened prior to the May Board meeting.

Chancellor Moeser commented that the Board should also be updated on the housing master plan.

Mr. Perry recommended that the Chancellor convene a meeting of administrators during the next week and then advise the Board on the best manner in which to approach the situation.

Chairman Williams agreed that this would be a good approach to take, as well as looking at the numbers so the Board knows that what it's doing makes complete sense.

The following preliminary design review item will be discussed at the May Board meeting:

- Memorial Garden, located adjacent to the existing Chapel Hill Cemetery at the corner of Country Club Drive and South Road. The Memorial Garden will allow members of the University community to hold ceremonies and scatter ashes of the deceased. The design includes a pathway system and a low rubble rock wall with tablets with carved inscriptions. At the north side, there is a circular space designated for ceremonies and on the east side other rock walls along Country Club Drive will be built to define the space.

(ATTACHMENT O)

### **RECESS**

Chairman Williams recessed the Board meeting at 7:10 p.m.

### **RECONVENE**

Chairman Williams reconvened the Board meeting at 8:05 a.m. on Thursday, March 25, 2004 at The Carolina Inn, Chancellor Ballroom East and Ballroom West.

### **ROLL CALL**

Assistant Secretary Brenda Kirby called the roll and attendance was the same as on Wednesday, March 24.

### **CONSENT AGENDA**

#### **Approval of Minutes**

On motion of Ms. Mason, seconded by Ms. Kitchin, the minutes of the regular meeting of January 21-22, 2004 were approved as distributed.

**Ratification of Mail Ballots**

On motion of Ms. Mason, seconded by Ms. Kitchin, the following mail ballot dated February 3, 2004 was approved as distributed:

- Resolution authorizing the University, among other things, to enter into an Employment Agreement with Richard A. Baddour, Director of Athletics.

(ATTACHMENT P)

On motion of Ms. Mason, seconded by Ms. Kitchin, the following mail ballot dated February 18, 2004 was approved as distributed:

- Personnel changes for information, personnel changes in Academic Affairs, personnel changes in Health Affairs, new appointment conferring tenure and promotion conferring tenure

(ATTACHMENT Q)

**CHAIRMAN'S REMARKS**

Chairman Williams began by announcing his appointment of the Nominating Committee to select a slate of officers for the 2004-2005 Year. Ms. Kitchin will chair the Nominating Committee. The other members of the committee are Mr. Ellison and Mr. Stallings. The Nominating Committee will present the proposed slate of nominees at the Board's May meeting, and the officers will be elected at the Board's July meeting.

Chairman Williams requested Secretary Kitchin read the following resolutions of appreciation.

**RESOLUTION OF APPRECIATION  
FOR  
MATTHEW S. TEPPER**

**WHEREAS**, Matt Tepper as student body president served his constituents with passion, and in particular fought for equitable and foreseeable tuition levels for students during the most challenging fiscal environment in recent memory;

**WHEREAS**, Matt Tepper connected students' needs and wants with the Carolina First fund-raising campaign, acted as a zealous advocate for first-year living-learning programs, brought to faculty and staff an increased recognition of religious holidays observed by students of all faiths, and advocated strenuously for enhanced crisis intervention for students including a more secure funding mechanism for the campus psychological and counseling services;

**WHEREAS**, Matt Tepper initiated a voter registration drive for students resulting in 2,300 new registered voters in Orange County, and

**WHEREAS**, he increased the communication between students and state legislators;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of The University of North Carolina at Chapel Hill congratulates Matt Tepper on a job well done and expresses its deepest gratitude for his exemplary service and leadership.

Mr. Burnett moved approval of the Resolution of Appreciation for Mr. Tepper. Mr. Schwab seconded the motion and it carried. A round of applause was given to Mr. Tepper.

**RESOLUTION OF APPRECIATION  
FOR  
JEFFREY L. HOUPT**

**WHEREAS**, Jeff Houpt, with exceptional distinction, has led the School of Medicine as dean and UNC Health Care System as chief executive officer, during which time his signal achievement was to appoint the superb department chairs and center directors on whom the school's greatness and the hospitals' quality of care depend;

**WHEREAS**, Jeff Houpt has been visionary and relentless in pressing for first-class facilities, both new-built and renovated space, to house the faculty who make the school great, to support the students, to provide the setting for basic scientific discoveries, to translate life-enhancing discoveries from the lab to the clinic, and to provide first-class medical care to the people of the state;

**WHEREAS**, Jeff Houpt has skillfully harmonized the differing interests of the School of Medicine and UNC Hospitals, bringing the two institutions closer in a way that has remained true to the values and traditions of The University of North Carolina and its commitment to research, teaching and public service;

**WHEREAS**, Jeff Houpt has been an extraordinarily effective spokesman for the fund-raising priorities of medicine and an ambassador to medical alumni, fifty percent of whom now give annually; and

**WHEREAS**, private and public support for medicine has risen dramatically during his tenure;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of The University of North Carolina at Chapel Hill congratulates Dean Jeff Houpt on a job well done and expresses its deepest gratitude for his service and leadership.

Mr. Burnett moved approval of the Resolution of Appreciation for Dean Houpt. Ms. Mason seconded the motion and it carried.

Chairman Williams expressed to Chancellor Moeser and members of the administration, Shirley Ort in particular, his delight in the fact that the Carolina Covenant continues to make exceptional impact—not just on this campus, but around the nation. Harvard, the University of Virginia, and the University of Nebraska at Lincoln are among campuses announcing plans to launch their own versions of the Carolina Covenant. He also commented on the recent generous pledge by Coach Roy Williams and his family supporting the Covenant.

Chairman Williams commented on a Huron Study, conducted by the Huron Consulting Group, which highlighted the positive impact of the research enterprises at Carolina and North Carolina State University. The report was presented to the Legislature's Joint Select Committee on Economic Growth in early March. Chancellor Moeser and Chancellor Marye Ann Fox of North Carolina State University attended the meeting. Chairman Williams acknowledged the support of corporate partners for the research—FEDEX, GlaxoSmithKline, Winston Hotels, and GE Capital.

Chairman Williams invited Mr. Tepper to introduce his successor, Mr. Matt Calabria, to the Board.

Chairman Williams congratulated Mr. Tepper on his successful year and thanked him for all he has done to help the Board with the University's work.

He also thanked Jeff Houpt for his years of service in three different roles in the School of Medicine and the UNC Health Care System.

Chairman Williams also commented on the sixth annual dance marathon, which benefits the North Carolina Children's Hospital. The marathon raised more than \$170,000 this year by more than 600 students. He invited Haley West, the coordinator of the dance marathon, to address the Board.

### **CHANCELLOR'S REMARKS**

Chancellor Moeser recognized the following recent scholarship awards:

- Juniors Menaka Kalaskar and Claire Young who have each won a Truman Scholarship for their senior year and graduate school.
- Ann Collier, winner of a Luce Scholarship

He acknowledged the work of Professor George Lensing, Department of English, and Professor Nick Didow, Kenan-Flagler Business School, who have dedicated themselves to mentoring students for these significant post-graduate awards.

Chancellor Moeser also recognized the women's soccer team, which recently won the NCAA National Championship. He and Mrs. Moeser accompanied the team and coaches on their visit to the White House on March 23 at the invitation of President Bush.

Chancellor Moeser recognized and introduced the following University colleagues to the Board:

- Associate Professor Deb Aikat from the School of Journalism and Mass Communication. Professor Aikat is the Scripps Howard Foundation's National Journalism Awards "Journalism Teacher of the Year". He will receive a trophy and a \$5,000 prize at the National Press Club in April. Dean Richard Cole and the School of Journalism and Mass Communication will receive a \$5,000 grant connected with the award—jointly given in cooperation with the Freedom Forum, the Knight Foundation, and the Association for Education in Journalism and Mass Communication.
- Dr. Robert G. Parr, the Wassily Hoeffding research professor of chemical physics in chemistry, received the National Academy of Sciences Award in Chemical Sciences for innovative research. He was chosen for being a pioneer, leader and central figure in the development of density functional theory in chemistry and for his deep insights into quantum chemical calculations. The prize includes a medal, a \$15,000 award, and is supported by the Merck Company Foundation.
- Raymond DuBose, Director of Energy Services; Jim McAdam, Acting Chilled Water Manager; Allen Johnson, Cogeneration Systems Manager; Ralph Taylor, Energy Manager; and Tim Aucoin, Operations Superintendent at the Cogeneration Facility. The U.S. Environmental Protection Agency and Department of Energy honored the University with its Energy Star Combined Heat and Power Award recognizing exemplary cogeneration projects for increasing the nation's electric generation efficiency. Mr. DuBose represented the University in San Diego last month at a ceremony, which marks the second time the University has been honored in this elite program. The University of Michigan was this year's other campus recipient.
- Joan Siefert-Rose, General Manager, and Emily Hanford, News Director, WUNC-FM. The news staff of WUNC-FM won the overall excellence award for the Southeast in the Radio Television News Directors Association competition. The station received four other individual Edward R. Murrow Awards for coverage of North Carolina's changing economy, the Kinston plant explosion, the Wright Brothers centennial, and writing.
- Associate Professor Jan Bardsley, Asian Studies, who led the Summer Reading Program Book Selection Committee. The book which was selected is "Absolutely American: Four Years at West Point" by David Lipsky. The book was chosen from a list of nearly 500 books covering a diverse group of authors and viewpoints. The committee of nine students, faculty and staff, spent countless hours deliberating the selection in the public spotlight.

Chancellor Moeser also commented on the following:

- Board of Governors and Tuition. The Board of Governors chose not to include staff salaries (SPA employees) in its final list of approved uses of tuition revenue. They felt that should be the responsibility of the state.

The Chancellor stated that efforts will be redoubled, working with the Office of the President, to make sure that the General Assembly and the Governor address the issue in this year's budget process.

- The University's top priorities for the General Assembly's short session, which begins in May:
  1. Keep any potential cuts to a minimum
  2. Support the Office of the President's efforts to secure enrollment growth funding and additional flexibility measures related to personnel and purchasing
  3. Protection of full retention of overhead receipts generated by faculty research grants. The Huron Study reinforces this priority.

Other key issues that have a direct impact for the University: The Cancer Hospital, The Distinguished Professorships Endowment Match, and Carolina North

- Carolina is receiving almost \$28 million in repair and renovation funds as part of a \$300 million package from the state. The Chancellor thanked Governor Easley and the General Assembly for these important facility dollars.
- Development Plan Modification. The second modification to the development plan for growth has been submitted to the Town of Chapel Hill. There are six projects, the first four of which are on the interior part of campus and the last two are on the periphery of campus:
  1. Bell Tower Parking Deck
  2. Bell Tower Chilled Water Plant
  3. The North Carolina Clinical Cancer Center Physicians Office Building
  4. Addition to Fetzer Gym
  5. Addition to the Morehead Planetarium and Science Center
  6. Addition to 410 East Franklin Street

Chancellor Moeser stated that the University will present its general concept plan for these projects at a special meeting of the Town Council on April 1. The University continues to emphasize its willingness to work with the town and citizens in order to have a constructive dialogue about any potential concerns associated with these projects.

- Personnel Recognitions
  1. Dr. Bill Roper, new Dean of the School of Medicine, Vice Chancellor for Medical Affairs, and CEO of the UNC Health Care System
  2. Dr. Bernadette Gray-Little, new Dean of the College of Arts and Sciences (subject to final Board approval later in the meeting)
  3. Steve Allred, incoming Executive Associate Provost (successor to Dr. Gray-Little)

The Chancellor expressed appreciation to Dick Soloway for his service as Interim Dean of the College of Arts and Sciences

- Intellectual Freedom. Chancellor Moeser stated the following:

"Our responsibility as a university is to remain a vibrant intellectual community in which all viewpoints can be comfortably expressed and heard in an atmosphere of respect. That is what we're about as a university. We must avoid partisan relationships, but we must remain open to the expression of all points of view, respectfully heard, and allow for disagreements to be heard in a constructive and civil environment. That is our hope; that is why we were

created in the 18<sup>th</sup> Century, as an institution that serves American democracy. I believe very strongly in this. I believe this goes to the very core of our establishment of our genetic code as a university. As a public university, Carolina has a special responsibility to vigorously protect the right of everyone to be heard. Our goal is increasing knowledge and understanding. Life and Liberty—that is the University’s proper role. I believe that that center of balance, equity, fair play of civility, which is a very important part of our culture, is alive and well on this campus. We are dedicated to its preservation. I think we will see a very healthy and constructive dialogue on this campus about this issue. Our responsibility as Americans and as free people, and as academicians, is to maintain those values.”

Chairman Williams commented on tuition, particularly out-of-state tuition, and stated that he plans to author an open letter to the campus student newspaper to try to express what has been done to try to encourage the importance of out-of-state enrollment at the University and to let out-of-state students know that they too are important to the University.

Chairman Williams acknowledged the work and dedication of Ms. Mason, who served on the search committee for the position of Dean of the School of Medicine, Vice Chancellor for Medical Affairs, and CEO of the UNC Health Care System.

Ms. Mason replied that due to the education she received concerning the Health Affairs side of the University while serving on the search committee, she will be an advocate for Health Affairs while serving on the Board.

### **STUDENT BODY PRESIDENT'S REMARKS**

Mr. Tepper commented on the following:

- The Student Advocate Award, a new award created by the Executive Branch of Student Government, which recognizes University leaders who have shown an especially strong commitment to students and student issues—always ensuring that students are engaged in debate about campus policies and involved in the decision making process.

Over 40 nominations were received from the Cabinet (student leaders within Student Government) and the Student Government Officers narrowed the nominations to the following five award winners:

1. D. Scott Hudson, Associate Director of the Student Union
  2. Judith Wegner, Chair of the Faculty
  3. Dean Bresciani, Interim Vice Chancellor for Student Affairs
  4. John Ellison, Trustee
  5. Robert Shelton, Executive Vice Chancellor and Provost
- Appreciation to the hardworking students who helped make this year a success.
  - Establishment of a student funded staff award, the idea of which stemmed from the Task Force for a Better Workplace. The first winner of the award will be recognized at the Chancellor’s Awards Ceremony on April 13. The award is \$1,000 and is funded by an already existing fee.
  - Student involvement in the tuition process and keeping people aware of the process. He commented that the message of predictability is out there and Matt Calabria will continue to push for it.
  - Some Student Government accomplishments during the year:
    1. Off campus Housing Fair, attended by 1,000 students
    2. Women’s Leadership Dinner
    3. Student Leadership Summit
    4. Diversity Training Program
    5. Self Defense Class

6. Voter Registration Drive
7. Town Relations Efforts
8. Precinct Report
9. Mural Project
10. Bike Pump

Mr. Tepper stated that serving on the Board of Trustees has been a great learning experience, which will be of extreme value to him beyond Carolina.

#### **REPORT OF THE FINANCE COMMITTEE**

Mr. Schwab, chair of the Finance Committee, presented the committee's report on the following item, which was previously approved by the committee.

- Ordinance Regulating Traffic and Parking Effective August 15, 2004  
(ATTACHMENT R)

Mr. Schwab moved ratification by the Board of the above item. The motion was duly seconded and carried.

The following items were presented previously to the committee for information only (no formal action was requested at that time).

- Resource Reallocation/Cost Avoidance Projects
  - Presentation of Huron Study – Business Operations Review by Mr. William Jenkins, Managing Director of Huron Consulting Group. [A copy of the presentation is filed in the Office of the Assistant Secretary.]
  - Strategic Sourcing by Martha Pendergrass, Director of Material and Disbursement Services  
(ATTACHMENT S)
  - Water Reclamation by Carolyn Elfland, Associate Vice Chancellor for Campus Services. [A copy of the presentation is filed in the Office of the Assistant Secretary.]
- Preliminary Report on Employer-Assisted Housing Programs by Nancy Sutenfield, Vice Chancellor for Finance and Administration, and Bob Knight, Assistant Vice Chancellor, Finance and Administration.  
(ATTACHMENT T)
- Revisions to Five-Year Plan by Nancy Sutenfield and Bob Knight.  
(ATTACHMENT U)
- Employee Forum Chair Remarks by Tommy Griffin. Mr. Griffin commented on the UNC Employee Forum Computer Initiative for staff, students, and faculty. Dell is offering a desktop computer system and/or a laptop at a special price as part of the benefits of participating in the Dell University Program. The program is being made available to everyone in North Carolina who is working for or has a child participating in any Higher Educational facility in North Carolina. [A handout is filed in the Office of the Assistant Secretary.]
- Carolina First Campaign Update by Paul Fulton. Mr. Fulton reported that the Campaign continues to make significant progress and the total now stands at \$1,201,805,661. [A copy of the report is filed in the Office of the Assistant Secretary.]

**SCHOOL OF MEDICINE, OFFICE OF RESEARCH AND FACULTY DEVELOPMENT**

Dr. Eugene Orringer, Executive Associate Dean, School of Medicine, presented a report on the Office of Research and Faculty Development in the School of Medicine, which was created to assist faculty in its competition for research funding:

- To assist senior faculty members with multi-disciplinary and multi-school grant proposals.
- To assist junior faculty members as they prepare their individual grant proposals such as NIH Career Development (or K awards).

[A copy of the presentation is filed in the Office of the Assistant Secretary.]

**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, chair of the University Affairs Committee, presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

- Faculty Chair Remarks by Judith Wegner
  - Acknowledgement of the service of recently deceased Chancellor Emeritus N. Ferebee Taylor, Dr. Robert Kirkpatrick, and Dr. Marilyn Yarbrough
  - Health benefits update
  - Draft of resolution concerning the open environment on campus and politics
- Provost Remarks by Robert Shelton
  - Searches for senior academic and administrative leaders
    - Vice Chancellor for Student Affairs
    - University Librarian
    - Dean of the School of Information and Library Science
    - Dean of the School of Public Health
    - Dean of the School of Dentistry
    - Dean of the School of Journalism and Mass Communication
- Athletics Report by Dick Baddour, Director of Athletics
  - Formation of the Task Force on Signage in Athletic Facilities
- Greek Affairs Update by Dean Bresciani, Interim Vice Chancellor for Student Affairs. The presentation centered on a discussion concerning personal servitude, pledge education, and deferred recruitment. [A copy of the presentation is filed in the Office of the Assistant Secretary.]  
(ATTACHMENT V)

**SCHOOL OF NURSING PERSPECTIVE**

Dean Linda Cronenwett presented an update on the School of Nursing. [A copy of the presentation and handouts are filed in the Office of the Assistant Secretary.]

**CAROLINA NORTH UPDATE**

Tony Waldrop, Vice Chancellor for Research and Economic Development, and Mark Crowell, Associate Vice Chancellor and Director, Office of Technology Development, presented a Conceptual Draft Master Plan for Carolina North. [A copy of the presentation is filed in the Office of the Assistant Secretary.]

Following the presentation, Mr. Perry, a member of the Carolina North Executive Committee, suggested that a letter be sent from the Board of Trustees to the Town of Chapel Hill emphasizing the willingness of the University to communicate with the Town on this project. The University would like to present the revised plan to the Town in order that planners can receive any comments regarding significant revisions which have been made to the plan.

Chairman Williams stressed the importance of open dialogue with the Town stating that a letter will be sent to the Town within the next week.

Prior to convening in closed session, Mr. Fulton expressed his appreciation to Mr. Carter for challenging the renovations to the residence halls during yesterday's Board meeting.

Mr. Fulton also expressed his displeasure at the Board's approval to proceed with the residence hall renovations without adequate financial information.

Chairman Williams responded he felt comfortable that before the project came to the Board the first time there was significant study done throughout the campus to determine the viability. He also stated that the current Board of Trustees needs to be made more aware of the Master Plan Project, as well as all discussions concerning the bond proposal since some of what is being done now came about because of commitments made through the bond process. This will address 95% of the questions being asked. Chairman Williams agreed that there needs to be an update to look again at the financial viability as far as the timing of the Phase II Residence Halls. There will be a meeting prior to the May Board meeting to discuss these issues and receive information related thereto.

#### **MOTION TO CONVENE IN CLOSED SESSION**

On motion of Ms. Kitchin, and seconded by Mr. Tepper, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

#### **CLOSED SESSION**

#### **REPORT OF THE FINANCE COMMITTEE**

##### **Report of the Honorary Degrees and Special Awards Committee**

Chairman Schwab presented a nomination for conferral of an honorary degree on the Commencement 2004 speaker, Julius Chambers., which was also previously presented to the committee and approved by the committee.

Chairman Schwab moved ratification of the nomination. The motion was duly seconded and carried.

The Board waived its normal prohibition against conferring honorary degrees on current members of the faculty until two years after separation from the University since Mr. Chambers will deliver the Commencement Address at the 2004 Commencement Ceremony and he is not a typical full-time faculty member at the University.

Professor Pete Andrews, a member of the Honorary Degrees and Special Awards Committee, presented five nominees for honorary degrees to be presented at Commencement 2005. This information was previously presented to the Finance Committee by Joe Ferrell, Secretary of the Faculty, and approved by the committee.

Chairman Schwab moved approval of the ratification of the five nominees. The motion was duly seconded and carried.

[A copy of the Report of the Honorary Degrees and Special Awards Committee is filed in the Office of the Assistant Secretary.]

**Report of the Naming Committee**

Matt Kupec, Vice Chancellor for University Advancement, presented naming recommendations which were previously presented to the Finance Committee and approved by the committee.

Chairman Schwab moved ratification of the naming recommendations. The motion was duly seconded and carried.

[A copy of the Report of the Naming Committee is filed in the Office of the Assistant Secretary.]

**BOARD OF VISITORS NOMINATIONS**

Mr. Kupec presented the slate and information concerning nominations for the Class of 2008. [A copy of the Board of Visitors Nomination information is filed in the Office of the Assistant Secretary.]

**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, chair of the University Affairs Committee, presented faculty appointments and salary approvals dated March 15, 2004 for the Board's consideration. The actions will be voted on in open session.

(ATTACHMENTS W, X, Y, Z, Z-1)

**LEGAL ADVICE**

General Counsel Leslie Strohm advised the Board on several legal matters.

**DEEP EXECUTIVE CLOSED SESSION**

Chairman Williams convened the Board in Deep Executive Closed Session to discuss a personnel matter.

**RECONVENE MEETING IN OPEN SESSION**

Chairman Williams reconvened the Board in open session.

**OPEN SESSION**

**UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, chair of the University Affairs Committee, moved approval by the Board of the following personnel actions dated March 15, 2004, which were discussed earlier in closed session. The motion was seconded by Mr. Burnett and carried.

- Personnel changes in Academic Affairs  
(ATTACHMENT W)
- Personnel changes in Health Affairs  
(ATTACHMENT X)
- Appointment of a professor with tenure and department chair;  
Reappointment conferring tenure; Promotions conferring tenure;  
Appointment of a dean; Reappointments of deans  
(ATTACHMENT Y)

- Out of cycle salary increases  
(ATTACHMENT Z)
- The personnel changes for information dated March 15, 2004 did not require action by the Board.  
(ATTACHMENT Z-1)

Chairman Williams stated that the personnel and salary actions voted on in open session had been distributed to the press.

**ADJOURNMENT**

There being no further business to come before the Board, Mr. Burnett moved to adjourn the meeting at 1:45 p.m. Mr. Winston seconded the motion and it carried.

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Assistant Secretary