The Board of Trustees of The University of North Carolina at Chapel Hill met in regular session in the Faculty Lounge of The Morehead Building on January 28, 1994. The Academic Affairs, Student Affairs, and Finance and Business Committees all met as a committee of the whole. Chairman Harris called the meeting to order at 8:30 a.m.

ROLL CALL

Members Present:  John W. Harris, Chairman
                 Annette Fairless Wood, Vice Chairman
                 Cressie H. Thigpen, Jr., Secretary
                 William J. Armfield, IV
                 Angela R. Bryant
                 Anne W. Cates
                 James R. Copland, IV
                 Walter R. Davis
                 William R. Jordan
                 Charles A. Sanders
                 David J. Whichard, II

Members Absent:  Thos. E. Capps
                 Robert L. Strickland

MINUTES

Mrs. Wood moved, seconded by Dr. Sanders, that the minutes of the regular meeting of November 18 and 19, 1993 be approved. The motion carried unanimously.

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Executive Session

On motion of Chairman Harris, duly seconded, the Board voted to convene in Executive Session to consider those matters of personnel, property, and legal advice that it was entitled to consider in Executive Session under the Open Meetings Law.

FINANCE AND BUSINESS

Acquisition by lease of Approximately 3,200 square feet of office and related space for the UNC-CH School of Public Health, Occupational Safety and Health Educational Resource Center

Dr. Sanders moved approval to lease approximately 3,200 square feet of office and related space for the UNC-CH School of Public Health Occupational Safety and Health Educational Resource Center. Mr. Michael Fox will provide the specific terms at the next board meeting. Mrs. Wood seconded the motion and it carried unanimously.

(Attachment A)
Selection of an Engineer for Design of Electrical Renovations in Parker, Teague, and Avery Residence Halls

Mr. Whichard moved the selection of Efland Engineers, Inc, Efland, N.C., as the designer for the electrical renovations to Parker, Teague, and Avery Residence Halls. Mrs. Cates seconded the motion and it carried unanimously.

(Attachment B)

Selection of an Architect for Design of The Biological Sciences Research Center Building

Mrs. Cates moved approval of HDR, Inc., Alexandria, VA., as the architect for the Biological Sciences Research Center Building. Mrs. Wood seconded the motion and it carried unanimously.

(Attachment C)

Selection of Site for the Replacement of The Biological Sciences Research Center Building

Mr. Copland moved approval of the siting of the replacement of the Biological Sciences Research Center Building within the research block of the Health Affairs campus. Dr. Jordan seconded the motion and it carried unanimously.

(Attachment D)

Selection of an Architect for Design of The Carolina Living and Learning Center for Autistic Adults, Phase 2

Mrs. Cates moved approval of Watts Street Studio, Durham, N.C., as architect for design of The Carolina Living and Learning Center, Phase 2. Dr. Sanders seconded the motion and it carried unanimously.

(Attachment E)

LEGAL ADVICE

Ms. Ehringhaus advised the Board on the final negotiations regarding the settlement of the dispute with Tyger Construction, Atkinson, and CRS Serrine.

DEVELOPMENT

Mr. Arch Allen presented the report of the Chancellor's Advisory Committee on Naming University Facilities and Activities. Mr. Armfield moved approval, seconded by Dr. Jordan. The motion carried unanimously.

(Attachment F)

ACADEMIC AFFAIRS COMMITTEE

Personnel Matters for Information
Chancellor Hardin reported on personnel matters for information not requiring action by the Board.

(Attachment G)

**Personnel Matters for Consultation**

Ms. Bryant moved, seconded by Mrs. Cates, to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. The motion carried unanimously.

(Attachment H)

**Personnel Matters for Action**

Chancellor Hardin presented personnel matters for Academic Affairs, Health Affairs, and Exceptional Leaves to be voted in Open Session. Mrs. Wood moved approval, seconded by Mrs. Cates. The motion carried unanimously.

(Attachment I, J, and K)

Ms. Ehringhaus presented an amendment to Coach Dean E. Smith's employment contract. The present contract will be amended to extend the ending date from June 30, 1996 to June 30, 2001. Mrs. Bryant moved approval of the amendment, seconded by Drs. Jordan and Sanders. The motion carried unanimously.

**Student Appeal**

Mr. Armfield moved, seconded by Mr. Whichard, that the Board affirm the decision of the Chancellor that Mr. James W. Hill, IV not be admitted to the School of Law for Fall, 1993.

On motion of Mr. Whichard, seconded by Dr. Jordan, the Board voted to reconvene in Open Session. The motion carried.

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**Open Session**

**Chairman’s Remarks**

Chairman Harris asked the Board to consider a resolution extending best wishes and congratulations to Angela and her husband, Lorenzo. Mr. Thigpen moved the resolution, seconded by Mrs. Cates. The motion carried unanimously. The Board gave Angela a round of applause.

Chairman Harris commented that it is often easy to settle for being close to the best or letting the pursuit of excellence slip to the point that it is expedient or politically correct. He said that one of the most exciting things about being a member of this Board has been to get to know students, their leaders, and to
understand how unequivocally exciting young people are about this great university. He called on Mr. Copland to present a resolution.

Mr. Copland presented the following motion in the form of a resolution:

Whereas, Dacia Merle Sampson Toll has served the University and Student Body honorably as vice president of the Student Body, and

Whereas, she has served the University and community in various other leadership capacities, and

Whereas, Miss Toll has excelled in her academic study as an Honors Student and recent inductee into Phi Beta Kappa,

Whereas, she has brought acclaim to the University as its 33rd Rhodes Scholar,

Now, Therefore, Be It Resolved by the Board of Trustees of the University of North Carolina at Chapel that we congratulate Dacia Merle Sampson Toll, the University's 33rd Rhodes Scholar.

Dr. Sanders seconded the motion and it carried unanimously. Miss Toll received a standing round of applause.

**Chancellor's Report**

Chancellor Hardin expressed shock, dismay, empathy and grief to the Appalachian State University community and particularly to the family and friends of Christopher Todd Stewart for the needless, inexplicable, accidental death of Christopher Todd Stewart. This accident occurred in a fraternity house associated with this university.

Chancellor Hardin introduced Mr. Paul Fulton, Dean of the Kenan-Flagler School of Business, and Ms. Roslyn Fuse-Hall, newly elected Secretary of the University of North Carolina. Dean Fulton was unable to attend the meeting. Chancellor Hardin informed the Board of Ms. Fuse-Hall's previous position in Student Counseling in the College of Arts and Sciences on this campus.

He updated the Board on the search for the Vice Chancellor for Graduate Studies and Research. He commented on the excellent leadership being provided by Dr. Linda Spremulli. The search for the Dean of the School of Medicine is under way and a wonderful array of candidates have been identified reflecting the strong and growing reputation the school has attained under the leadership of Dean Bondurant. He referred to a recent article that pointed to the increasing instability of medical school leadership in recent decades across the country. The record at the UNC-CH School of Medicine presents a very
positive contrast to that trend. Dean Bondurant has had a long, distinguished and successful tenure.

Chancellor Hardin commented on the 33rd Rhodes Scholar, Dacia Toll, who is also the fifth consecutive selection from UNC-CH. He reported that UNC-CH leads the nation for the second consecutive year in attracting winners of the Herbert Lehman Scholarships awarded in national competition to talented minority students. These are merit scholarships that can be taken to any school of the winners choice. This campus has 19 Lehman Scholars enrolled this year.

Chancellor Hardin mentioned the teaching awards not yet announced publicly and referred to a recent Report on Tenure and Teaching of the UNC System by the Board of Governors in which UNC-CH was noted for its generous citations for teaching excellence. He referred to the UNC System report on research proposals written by the faculty of each campus which listed the large number of awards granted to the faculty at UNC-CH. The amount of these awards rose from $65.9 million to $75.8 million in a one-year period.

Chancellor Hardin concluded his report with the following personal remarks:

"Mr. Chairman, I would like to conclude my report with a personal announcement. As I have already disclosed to each of you, I have decided to step down as chancellor at the conclusion of our Bicentennial Campaign for Carolina at the end of June, 1995.

The highest privilege of my life has been and is the privilege of serving the nation's first state university at this unique, historic season, and to preside over our Bicentennial Observance and Bicentennial Campaign.

The official Observance, launched last October in Kenan Stadium by President Clinton, will end with Commencement ceremonies on May 15, 1994.

The Bicentennial Campaign, whose goal was raised in December from $320,000,000 to $400,000,000, will conclude successfully on June 30, 1995. I have decided that that will be the ideal time for me to turn to other pursuits and for the University to install a new chancellor.

I am announcing my decision at this time because it has been widely assumed that I would serve as chancellor to age 65, one year longer, and because I want you to be unhurried as you work with the president to insure smooth continuity of administrative leadership."
I am enjoying my work at Chapel Hill more, in this my sixth year as chancellor, than ever before. It is hard to describe adequately the joy I feel working with our trustees, students, faculty, staff, alumni and friends, and the enthusiasm with which I look ahead to the exciting progress we will make together over the next year-and-a-half.

The people of this great state and its executive and legislative leadership share with us, I believe, the determination that the nation's first state university must also be the nation's best. I pledge to continue to dedicate every ounce of my personal commitment and energy to the achievement of that goal.

With your continued, strong support we will build on the impressive excellence already achieved here and will present to a new chancellor, in the summer of 1995, our nation's best opportunity for high-impact leadership in higher education.

Now, Mr. Chairman, let's go back to work!"

Chairman Harris expressed profound thanks to the chancellor from fellow trustees and all others involved with this great university. He expressed thanks for the leadership given over the last six years and the leadership to come. He stated that the accomplishments are many and as the Bicentennial Campaign strives to reach its new goal of $400,000,000 in 1995, Chancellor Hardin's contributions toward that successful campaign are unquestioned.

STUDENT AFFAIRS COMMITTEE

Report of the 24 Hour Visitation Study

Dr. Jordan, chair of the Visitation Study Committee, recognized Anne Cates, David Whichard, and Jim Copland who were members of the committee. He stated that the committee met with parents, faculty and student members of the Housing Advisory Board and representatives of the Housing Department. He commented on the frank, open discussions with students and members of the Advisory Board at these meetings. He presented the following report in the form of a motion:

The Committee on Visitation urges the Board of Trustees to recommend to the administration that the following options be made available to all residents of University dormitories:

Option 1 Visitation by members of the opposite sex with roommate approval until 1:00 a.m. from Monday through Friday and until 2:00 a.m. on Saturday and Sunday.
Option 2  Visitation by members of the opposite sex with roommate approval until 1:00 a.m. Monday through Friday mornings and unlimited visitation from 9:00 a.m. Friday morning until 1:00 a.m. on Monday.

Option 3  Twenty four (24) hour visitation seven days a week by members of the opposite sex with roommate approval.

Also in no instance would an individual who wanted a more restrictive visitation policy be required to room in a dormitory with a more open and liberalized visitation policy. The most important aspect in all of the visitation options and policies should be the protection of roommate rights and in all of the options visitation by members of the opposite sex would still be totally dependent upon approval by a roommate.

In addition to a person selecting a visitation option at the time the housing contract is signed, the students would also indicate on which portion of the campus they would like to reside. The students would indicate which was most important, the visitation policy or the location of the dormitory room and if there were a conflict, it would be resolved according to the preference expressed.

The Housing Office would be required to inform all parents and guardians of the visitation options and encourage discussion with students about choices.

Dr. Jordan said that these policies would meet with disapproval by some, however, the committee feels that some of the abuses reported regarding violations of the present policy can be avoided in the future.

Chairman Harris personally and on behalf of the trustees expressed appreciation to the committee and others who participated in preparing this report.

Mr. Copland seconded the motion.

Mrs. Cates commented on other colleges that had confronted this issue also. Dr. Jordan stated that he felt that it is extremely important to note that our policy does provide options.

Mr. Davis expressed his appreciation to the committee and recognized that the conclusion received the consideration of all members. He stated that he personally could not vote for the policy and that this in no way reflects any disrespect on the committee.
Ms. Bryant expressed hope that the preference of location and option could be as consumer driven as possible. This would present more open and fair choices. She stated that additional training and support for residence advisors should be provided to undergird willingness to enforce the policy and options.

Mrs. Wood commented that she had concerns and could not support the policy. She commended Chairman Harris for appointing Board members who represented a cross-section of views on this issue. She questioned the safety in dorms with this policy.

Dr. Sanders expressed appreciation to the committee and commented that there was no perfect solution and whatever was decided would not please everyone. He expressed his concern about the rights of the roommates and stated that in the training process of the residence hall monitors there would be a means by which the roommate being displaced is not being displaced unwillingly and that there is a process to adjudicate this. He asked that there be a follow-up report in twelve to eighteen months as to how this is working out.

Dr. Sanders reiterated that the committee unanimously felt that the protection of the roommates rights was the keystone of what was trying to be accomplished.

Mr. Copland made brief comments on the morality and roommates issues.

Mr. Thigpen stated that the committee did an excellent job with this issue. He said that he initially voted against the 24-hour visitation. He said that this solution seemed to make the choice be between the student and parent/guardian rather than the administration trying to dictate to all students how they are going to live.

Chairman Harris called for the vote and it carried. Mrs. Wood and Mr. Davis voted against the motion.

Greek System Update

Mrs. Cates expressed concern and regret regarding the unfortunate accident recently at a fraternity house. She stated that a social function was taking place but University Risk Management Policies were complied with during the event. She referred to the Barron's Top 50 which cited current changes in fraternities and sororities in the nation today. She commented on the assistance provided by Don Beeson, chair of the Chancellor's Advisory Committee on Greek Affairs, in the current tragedy. She gave a brief update on revisions to the Risk Management Policy; Campus Police's interest in providing security at
Greek houses during social functions, and plans to require registration of social functions in advance. She reported that Jeff Cannon is working on plans to set up a Greek Judicial Board that will parallel the current honor court. Students are working on sanctions for policy violations to be administered by this judicial board. She reported on the leadership workshop for all greek officers and plans for pledge education to address issues of risk management. She stated that national organizations are continuing to monitor these actions closely at UNC-CH and the students are very involved and supportive of projects that reflect positively on the Greek System.

**Update from Student Body President**

Mr. Copland expressed his personal condolences and those of the student body to the family and friends of Christopher Todd Stewart.

Mr. Copland reported that Kriston Louise Leight had been awarded a Marshall Scholarship which is a highly competitive scholarship. She will be studying in Oxford, England.

Mr. Copland commented on the Front Line Report previously distributed to the trustees.

Chairman Harris commented on a recent article in *Fortune Magazine* that reported that 8% of the companies locating in North Carolina over the last 10 years have located in this state because of the University of North Carolina at Chapel Hill. He stated that this university is not only an important educational institution and research institution, but it is an integral part of the quality of life of this state from a standpoint of business and economic opportunities.

**Development**

Mr. Allen reported that by June 30, 1995, the campaign will meet the goal of $400,000,000. He introduced Matt Kupec to give a campaign update.

Mr. Kupec thanked Chancellor Hardin for his tireless efforts in making the campaign a success and expressed appreciation that he will continue until the end.

Mr. Kupec presented a slide overview of the campaign to date. He stated that these funds were already buying books for the libraries and computers to be used in teaching. He reported on the status of the capital funds and the endowment funds.

**Finance and Business Committee**

**Semi-Annual Report on Status of Capital Improvement Projects**
Mr. Rutherford gave a highlight of the report and stated that the trustees receive this as information with no action being required.

(Attachment L)

Semi-Annual Lease Report
This report was presented for information only.

(Attachments M, N, O, P)

Annual Report of the Endowment Fund
Mr. Jones presented the Annual Report of the Endowment Fund. The report required no changes.

(Attachment Q)

Approval of Final Plans and Specifications for the New Building for WUNC-FM
Mr. Rutherford presented final plans and specifications for the new building for WUNC-FM. Mrs. Cates moved approval. Mr. Armfield seconded the motion and it carried.

(Attachment R)

Withdrawal from Quasi Endowment Fund
Mr. Jones presented the request to withdraw $700,000 from the Davis Endowment Fund for use by the Davis Library to acquire books and other printed material. Mr. Thigpen moved approval, seconded by Ms. Bryant. The motion carried unanimously.

(Attachment S)

Mrs. Wood presented a motion to commend the Board of Trustees of the Endowment Board for the good job that is being done and to let them know that this Board recognizes their work. Dr. Sanders seconded the motion and it carried unanimously.

Mr. Copland offered thanks to Mr. Davis and reported that this year’s senior class gift idea will be designated to the libraries. He also reported that the Library Fee Fund will bring about $100,000 this year and in subsequent years.

Approval of Actions taken in Executive Session
Mr. Armfield moved approval of the report of the Finance and Business Committee considered in Executive Session. Mr. Whichard seconded the motion and it carried.

(Attachments A, B, C, D, E)
Mr. Whichard moved approval of the report of the Academic Affairs Committee regarding personnel matters considered in Executive Session. Mr. Thigpen seconded the motion and it carried.

(Attachments I, J, K)

Dr. Sanders moved approval of the contract amendment to Coach Dean E. Smith's contract. Mr. Thigpen seconded the motion and it carried unanimously.

Ratification of Mail Ballot of December 10, 1993

Mr. Armfield moved to ratify the mail ballot of December 10, 1993. Mr. Copland seconded the motion and it carried.

(Attachment T)

On motion of Dr. Sanders, seconded by Mrs. Wood, the Board voted to convene in Executive Session with Board members only to consider matters of personnel that it was entitled to consider in Executive Session under the Open Meetings Law.

On motion of Dr. Jordan, seconded by Mrs. Cates, the Board voted to reconvene in Open Session.

There being no other business, the meeting was adjourned at 11:30 a.m.

[Signature]
Assistant Secretary