OPEN SESSION

1. Convene Meeting
2. Roll Call
3. Election of Officers
4. Consent Agenda
   a. Approval of May 2016 Minutes (Regular Meeting) (Tab 1)
   b. Ratification of Mail Ballot dated June 17, 2016 (Tab 2)
   c. Ratification of Mail Ballot dated June 27, 2016 (Tab 3)
5. Chair’s Remarks
6. Student Body President’s Remarks
7. Chancellor’s Remarks
8. “We Ignite the Public Conversation” – Susan King, Dean and John Thomas Kerr Distinguished Professor, School of Media and Journalism
9. Report of the Commercialization & Economic Development Committee
10. Report of the External Relations Committee
11. Report of the Finance, Infrastructure & Audit Committee
12. Report of the University Affairs Committee

CLOSED SESSION

14. *Report of the University Affairs Committee
15. *Legal Advice

OPEN SESSION

16. Report of the University Affairs Committee
17. Adjournment

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.
The Board of Trustees met in regular session on Thursday, May 19, 2016 at The Carolina Inn, Chancellor’s Ballroom. Chair Stone convened the meeting at 8:00 a.m.

ROLL CALL
Secretary Duckett called the roll and the following members were present:
Dwight D. Stone, Chair
Haywood D. Cochrane, Vice Chair
Charles G. Duckett, Secretary
Jefferson W. Brown
W. Lowry Caudill, Past Chair
Donald Williams Curtis

Julia Sprunt Grumbles
Kelly Matthews Hopkins
William A. Keyes IV
Allie Ray McCullen
William E. McMahan
Bradley C. Opere

Trustee Hari Nath was not in attendance.

CONSENT AGENDA
Approval of Minutes and Mail Ballots
On motion of Chair Stone and a second, the minutes of the meeting of January 28, 2016 were approved as distributed; as was the ratification of the following mail ballots dated:
- April 7th - Appointment of Dr. Fouad Abd-El-Khalick as Dean of the School of Education
- April 19th - Personnel actions, actions conferring tenure, and compensation actions
- May 10th - Appointment of Mr. Mark Merritt as Vice Chancellor and General Counsel

(ATTACHMENTS A-C)

OATH OF OFFICE
Anne Austin, Assistant Clerk of Superior Court administered the oath of office for new Student Body President Bradley Opere.

CHAIR’S REMARKS
- Chair Stone began his remarks by welcoming everyone to the meeting and thanking Board members for their work since the March meeting.
- The Chair shared information on Commencement and the Doctoral Hooding Ceremony. He congratulated Chancellor Folt, Graduate School Dean Steve Matson, and University staff for another excellent ceremony.
  o Thanked Vice Chair Cochrane for representing the trustees during the Commencement ceremony in Kenan Stadium on Mother’s Day.
- Reiterated the Board’s commitment to working with members of the Board of Governors, President Spellings, and her leadership team.
- The Chair shared that the Board has had many productive conversations in Raleigh since Board of Governors members devoted attention to Carolina’s joint financing proposal with NC State University during their last meeting.
  o The Chair believes that extending the time period that the University can borrow money is critical to ensuring that UNC-CH remains a financially sound, world-class research institution for generations to come.
  o In addition, this proposal includes provisions to pump some funds in capital projects with the potential to leverage future revenues that can be used to pay down the debt.
- Chair Stone congratulated the student-athletes and coaching staffs from women’s tennis and women’s lacrosse who recently brought home Atlantic Coast Conference
Championship titles.

- Since the last meeting, Chair Stone indicated that the University received the amended notice of allegations form the NCAA. He acknowledged the Board’s support for the way Chancellor Folt and Athletic Director Bubba Cunningham are handling the investigation with the NCAA.
  - The amended NOA and the accompanying exhibits are posted on the Carolina Commitment website.
- Chair Stone announced Dr. Fouad Abd-El-Khalick as the new Dean of the School of Education effective July 1, 2016. Dr. Khalick is an award-winning educator in the sciences, and his research on K-12 education will benefit our students and teachers across North Carolina.
- Last week, Mark Merritt, esteemed attorney from Charlotte and president-elect of the North Carolina State Bar, was announced as the University’s next Vice Chancellor and General Counsel.
- The Chair welcomed new Student Body President Bradley Opere to the board.
- Chair Stone then recognized the outstanding contributions of four administrators at the University who are retiring or returning to the faculty. Together, they have served the University for 160 years.
- Chair Stone called upon Secretary Duckett to read resolutions of appreciation for Vice Chancellor Entwisle and Associate Provost Ort.

RESOLUTION OF APPRECIATION
SHIRLEY ORT
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES
May 19, 2016

WHEREAS, Shirley Ort served the University of North Carolina at Chapel Hill for 19 years, most recently as Associate Provost and Director of Scholarships and Student Aid, ensuring access to a college education for more than 20,000 young people from across North Carolina and around the globe;

WHEREAS, Associate Provost Ort was a trustworthy steward of millions of dollars in student aid funds; and the author of the visionary and revolutionary Carolina Covenant “no loans” program of financial, academic and personal support that has helped more than 5,300 high-achieving students from low-income backgrounds attend Carolina since its inception in 2004;

WHEREAS, Associate Provost Ort was a leader in the field of college funding and affordability, a tireless champion of student success and academic access, an active and influential participant in national student aid associations, and a 10-year Trustee of the College Board;

WHEREAS, Associate Provost Ort was a compassionate and constructive advocate for individual students and the entire student body, serving as a mentor and friend to many matriculating men and women at Chapel Hill, as reflected in her being inducted into the Order of the Golden Fleece and receiving multiple accolades including the C. Knox Massey Distinguished Service Award, the Ned Brooks Award for Public Service and the General Alumni Association’s Distinguished Service Medal;

NOW, THEREFORE, LET IT BE RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill express their sincerest gratitude to Associate Provost Shirley Ort for her exemplary service, and wish her the very best for the future.
RESOLUTION OF APPRECIATION
BARBARA ENTWISLE
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES
May 19, 2016

WHEREAS, Barbara Entwisle joined the Department of Sociology faculty in 1985, directed the Carolina Population Center and guided inquiry and discovery as Vice Chancellor for Research at the University of North Carolina at Chapel Hill for the last five years;

WHEREAS, Vice Chancellor Entwisle, a gifted social demographer and researcher, continues her tenure as Distinguished Professor of Sociology in the College of Arts & Sciences, sharing her talents across our University, establishing a high standard for multidisciplinary research and collaboration;

WHEREAS, Vice Chancellor Entwisle led the growth and investment in the research enterprise during times of challenge and change in state and federal funding, leading the charge to diversify funding partnerships to ensure more stable support, achieving our University's largest year of research activity ever in 2015, placing our University eighth among our nation’s research institutions; and establishing it as a global research powerhouse with total expenditures reaching nearly $1 billion;

WHEREAS, Vice Chancellor Entwisle was a tireless champion of faculty and innovation in the arts and sciences; a constant encourager of collaboration on campus and with other institutions, and a fierce defender of our mission to apply University research to solving the most pressing problems of our community, our state and our world;

NOW, THEREFORE, LET IT BE RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill express their deepest gratitude to Vice Chancellor Barbara Entwisle for her admirable service, and wish her the very best for the future.

Chair Stone then asked Vice Chair Cochrane to read resolutions of appreciation for Faculty Secretary Ferrell and Associate Vice Chancellor Crawford.

RESOLUTION OF APPRECIATION
JOSEPH FERRELL
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES
May 19, 2016

WHEREAS, Joseph Ferrell served in multiple capacities at the University of North Carolina at Chapel Hill—his alma mater—for over half a century, joining the faculty as a professor of public law and government in 1964, and serving as Secretary of the Faculty since 1996;

WHEREAS, Dr. Ferrell demonstrated his commitment to the special tradition of shared governance by mentoring countless students, faculty, and staff; serving five chancellors and seven provosts; conferred 200 honorary degrees and Distinguished Alumnus/Alumna Awards; and inspired us all with his gentle hand and sharp mind;

WHEREAS, Dr. Ferrell’s contributions extended beyond campus as he provided counsel to town and gown in every corner of the state; and his dedication has been recognized with the C. Knox Massey Distinguished Service Award, The Thomas Jefferson Award, the Faculty Service Award, and his induction into the Order of the Long Leaf Pine;
WHEREAS, Dr. Ferrell has functioned as our University’s institutional memory, the personification of “lux et libertas”, and with grace and dignity the “keeper of spirit and the letter of the law of Carolina”;

NOW, THEREFORE, LET IT BE RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill express their deepest gratitude to Dr. Joseph Ferrell for his exceptional and long-standing service, and wish him the very best for the future.

RESOLUTION OF APPRECIATION
PATRICIA CRAWFORD
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL
BOARD OF TRUSTEES
May 19, 2016

WHEREAS, Patricia Crawford served the University of North Carolina at Chapel Hill for 35 years, most recently as Associate Vice Chancellor and Deputy General Counsel, providing invaluable legal stewardship and support for researchers, departments, and the University at large;

WHEREAS, Associate Vice Chancellor Crawford received one of the University’s highest honors when she was bestowed the C. Knox Massey Distinguished Service Award for “unusual, meritorious or superior contribution made by an employee, past or present”; and is widely respected for her work ethic, high standards, and unflagging devotion to the University, its mission, and its legacy;

WHEREAS, Associate Vice Chancellor Crawford was a skilled attorney, adept at analyzing complex issues to produce elegant solutions, and safeguarding our University's academic independence to empower its researchers to publish study findings without influence from funding entities;

WHEREAS, Associate Vice Chancellor Crawford put opportunities and issues in the long-term University perspective, promoting the idea that each decision creates precedents for the next 100 years; she served frequently and with dedication on many University committees, including the Chancellor’s Ethics and Integrity Working Group; and was central to critical real estate transactions, including the acquisition of Granville Towers and University Square, the subsequent Special Use Permit, rezoning and negotiations;

NOW, THEREFORE, LET IT BE RESOLVED that the Board of Trustees of the University of North Carolina at Chapel Hill express their deepest gratitude to Associate Vice Chancellor Patricia Crawford for her outstanding service, and wish her the very best for the future.

- Chair Stone called for a motion to approve these resolutions. A motion was made by Vice Chair Cochrane; seconded by Trustee Keyes and passed.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

REPORT OF THE NOMINATING COMMITTEE
Chair Stone called upon Trustee Caudill, Chair of the Nominating Committee. Trustee Caudill presented the following slate of officers for the 2016-2017 year:

Dwight Stone – Chair
Haywood Cochrane – Vice Chair
Chuck Duckett – Secretary
Dwayne Pinkney – Assistant Secretary

5/28
A motion came from committee to accept this slate; it was seconded by Trustee Curtis, and passed. The Board will vote to approve these officers at the July meeting.

**STUDENT BODY PRESIDENT’S REMARKS**
- Student Body President Bradley Opere began his remarks by addressing the importance of his role on the board.
- He shared his priorities for the year including campus safety, diversity initiatives, and increasing communication.
- He concluded by saying that he looks forward to working with the Board and others in the room to address student issues over the next year.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

**CHANCELLOR’S REMARKS**
- Chancellor Folt began her remarks by reflecting on the May Commencement ceremony.
- The Chancellor then shared some statistics from graduation:
  - 3,721 undergraduates, including 662 Carolina Firsts and 440 Carolina Covenant Scholars
  - 651 professional students
  - 1,383 master’s students
  - 251 doctoral students
- Chancellor Folt then announced the appointment of Mark Merritt as the new Vice Chancellor and General Counsel.
  - Mr. Merritt is a partner at Robinson Bradshaw in Charlotte, NC. He has spent the last 33 years at the firm, and is President-elect of the North Carolina State Bar. Mr. Merritt was a Morehead Scholar and Carolina alumnus. He will begin work on September 6, 2016.
- The Chancellor announced Emil Kang as Special Assistant to the Chancellor for the Arts.
  - Mr. Kang will be a member of the Chancellor’s cabinet, and will begin July 1, 2016.
  - This will be a secondary position in addition to his current position as Executive Director of Carolina Performing Arts and Professor of the Practice.
  - This position was a recommendation from the Arts Integration Working Group to ensure the arts play an active and expanded role on campus.
  - Mr. Kang will be Chair of the new Carolina Arts Council that will bring together all arts-focused units on campus and the development office.
- Chancellor Folt announced the launch of the ethics and integrity website: http://ethicsandintegrity.unc.edu.
  - This website will serve as a portal into the 1,600+ existing university policies.
  - An internal search for the Director of Ethics Education and Policy Management was launched. This position will also serve on the Chancellor’s cabinet.
- Chancellor Folt welcomed new Student Body President Bradley Opere. Bradley is a Morehead-Cain Scholar studying business administration.
- Chancellor Folt then recognized the departing Chancellor’s Fellows.
  - Olivia Farley will be attending Vanderbilt University for her masters in higher education administration. She is the recipient of the Dean’s Graduate Scholarship and will be Graduate Assistant in the Office of Housing and Residential Education.
  - Katrina Hauprich will be pursuing her masters in higher education at the University of Maryland – College Park. She will be working as the Graduate
Assistant for the Office of External Relations in the College of Behavioral Sciences.

- The Chancellor then announced that she will be leaving early for the White House where she will attend a ceremony honoring Joe DeSimone. Dr. DeSimone will be receiving the National Medal of Technology and Innovation.
- Chancellor Folt ended her remarks by introducing the first presenter, Chancellor’s Fellow Emily Auerbach.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

**EDIBLE CAMPUS**

Chancellor Folt introduced Chancellor’s Fellow Emily Auerbach to discuss the Edible Campus program. The program framework is based on environmental sustainability, food access, and education and innovation. The three components that make up the program are planting days, internships, and the demonstration garden. To date, the program has had over 100 design workshop participants, over 150 planting day participants including members of the community, and installed over 700 edible and pollinator-friendly plants. The program has raised over $200,000 to support growth and initiatives over the last year. Ms. Auerbach ended by sharing the design plans for the demonstration garden that will be built near Davis Library. Construction is set to begin in November 2016. Following her presentation, Ms. Auerbach entertained questions from the Board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

**FOOD FOR ALL**

Chair Stone introduced Marcie Cohen Ferris, Professor, Department of American Studies; and Alice Ammerman, Professor, Department of Nutrition; and Director of the Center for Health Promotion and Disease Prevention. Together they are co-chairs for UNC-CH’s campus theme “Food for All”. This theme aims to challenge the entire campus community to explore wide-ranging topics surrounding food. Current initiatives include the University becoming a food systems innovator; teaching and learning about food through courses and other events; and the contribution of food to hearth promotion and disease prevention. Drs. Ferris and Ammerman explained that the shortage of food is one of the most pressing public health concerns in the United States. In March of 2015 they held the Global American South Conference that brought together interdisciplinary groups to discuss the implications and connections between changing food worlds. Drs. Ferris and Ammerman concluded their presentation by sharing information on some of the courses being offered on food studies. Following their presentation, they entertained questions from the Board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

**REPORT FROM THE COMMERCIALIZATION & ECONOMIC DEVELOPMENT COMMITTEE**

Trustee Caudill presented a review of the Commercialization and Economic Development Committee meeting. There were no action items for this committee in open session. Trustee Caudill then shared the items presented for information:
- A presentation was given by Professor Ed Samulski, Chair of the Applied Physical Sciences Department.

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

**REPORT OF THE EXTERNAL RELATIONS COMMITTEE**

Trustee Hopkins presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee Hopkins then shared the items
presented for information:

- UNC Visitors’ Center update given by Missy Julian-Fox, Director
- Communications Update given by Joel Curran, Vice Chancellor for Communications and Public Affairs
- Development Report given by David Routh, Vice Chancellor for University Development
- Legislative Update given by Andrea Poole, Associate VP for Finance, UNC General Administration

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE
Vice Chair Cochrane presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

**Designer Selections**

- **Morehead Planetarium Building Renovation**
  This project will improve the existing Planetarium by increasing accessibility, improving visitor flow and enlarging the public educational space. Approximately 8,000 square feet of staff offices, classrooms and exhibit halls will be renovated and new educational exhibits will be installed. The project budget is $1.5M and will be funded by University Foundation and Repairs and Renovations funds.
  
  This project was advertised on March 15, 2016. Seven (7) proposals were received. Four (4) firms were interviewed on April 28, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:
  1. Watson Tate Savory Charlotte, NC
  2. RND Architects Durham, NC
  3. DTW Architects & Planners Raleigh, NC

  The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.
  (ATTACHMENT D)

- **Wilson Library Roof Replacement and Other Building Envelope Repairs**
  This project will address numerous building envelope maintenance issues and ongoing moisture intrusion at Wilson Library. The project will repair and replace the highest priority roof sectors and other envelopes areas. The project budget is $2,495,000 and will be funded by Repairs and Renovations funds.
  
  This project was advertised on March 18, 2016. Eight (8) proposals were received. Three (3) firms were interviewed on May 2, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:
  1. Atlas Engineering Raleigh, NC
  2. Terracon Consultants, Inc. Raleigh, NC
  3. Rooftop Systems Engineers, A Raymond Engineering Company Raleigh, NC

  The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.
  (ATTACHMENT E)
McColl Building Roof Replacement
This project will replace the McColl Building’s original, 20,620 SF of ethylene propylene diene monomer rubber (EPDM) roof system installed in 1997, add a permanent fall protection system, repair the skylights and replace the roof flashing system. The permanent fall protection system will be installed for the life safety of maintenance and service personnel. The project budget is estimated at $610,000 and will be funded by Repairs and Renovations funds.

This project was advertised on April 8, 2016. Three (3) proposals were received. Three (3) firms were interviewed on May 12, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order
1. REI Engineers Raleigh, NC
2. Atlas Engineering Raleigh, NC
3. Rooftop Systems Engineers Raleigh, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT F)

Hanes Art Center Roof Replacement and Building Envelope Repairs
This project will replace the existing 26,000 square feet of built-up roof at Hanes Art Center. The project includes envelope repairs to clean and re-seal the control and expansion joints in the exterior brick walls. Additional repairs include recaulking stone coping and metal counter-flashing and the addition of permanent fall protection. The roof material tested positive for asbestos and will require abatement as a part of the project. The project budget is estimated at $1,160,000 and will be funded by Repairs and Renovations funds.

This project was advertised on March 17, 2016. Seven (7) proposals were received. Four (4) firms were interviewed on May 3, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order
1. Terracon Consultants Raleigh, NC
2. REI Engineers Raleigh, NC
3. Atlas Engineers Raleigh, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT G)

Addressable Fire Alarm Panel Installation in Four Buildings
This project will address existing and outdated analog fire alarm control panels and analog initiating devices requiring replacement. New addressable fire alarm control panels and devices will increase the reliability and effective coverage of the fire detection systems. This project scope includes systems in four buildings: Hamilton Hall, Hill Alumni Center, Student Recreation Center, and Ackland Art Museum. The Project budget is $541,000 and will be funded by Repairs and Renovations funds.

This project was advertised on March 3, 2016. Six (6) proposals were received. Four (4) firms were interviewed on April 19, 2016. Members of the Board of Trustees did not
participate in the interviews. The committee recommended the selection of the three
firms in the following priority order

1. Dewberry Raleigh, NC
2. Sigma Engineered Solutions Morrisville, NC
3. Stanford White Raleigh, NC

The firms were selected for their past performance on similar projects, strength of their
consultant team and experience with campus projects.

(ATTACHMENT H)

- **MacNider Hall Air Handling Unit Replacement**
  The project will replace the four air handling units (AHU’s) located on and serving the
total 4th floor of MacNider Hall. These AHU’s were originally installed in 1981 and are
located within the mechanical rooms. The new AHU’s will be connected to the existing
duct system and will be equipped with digital controls. The building will be occupied
during construction. The project budget is $850,000 and will be funded by Repairs and
Renovations funds.

This project was advertised on March 2, 2016. Ten (10) proposals were received. Three
(3) firms were interviewed on April 20, 2016. Members of the Board of Trustees did not
participate in the interviews. The committee recommended the selection of the three
firms in the following priority order

1. Engineered Designs, Inc. Raleigh, NC
3. Sigma Engineered Solutions Morrisville, NC

The firms were selected for their past performance on similar projects, strength of their
consultant team and experience with campus projects.

(ATTACHMENT I)

- **Replacement of Electrical Service Panels in Five Campus Buildings**
  This project will replace electrical switchgear and electrical distribution equipment that
are considered at end of expected life and are obsolete, such that spare parts are no
longer available and power service to the buildings is unreliable. Buildings included in
this project are Battle Hall, Vance Hall, Pettigrew Hall, Swain Hall and Fetzer Gym. The
project budget is $680,000 and will be funded by Repairs and Renovations funds.

This project was advertised on March 3, 2016. Eight (8) proposals were received. Three
(3) firms were interviewed on April 18, 2016. Members of the Board of Trustees did not
participate in the interviews. The committee recommended the selection of the three
firms in the following priority order

1. Sigma Engineered Solutions Morrisville, NC
2. Stanford White Raleigh, NC
3. Engineered Design Solutions, Inc. Cary, NC

The firms were selected for their past performance on similar projects, strength of their
consultant team and experience with campus projects.

(ATTACHMENT J)

A motion was made from committee to approve the designer selections; it was seconded by
Trustee Keyes and passed unanimously.
Site Approval
Practice Field Renovation and Expansion at Finley Fields
This project will add a new NCAA running track, 1 new artificial grass field and associated throwing areas and replace 2 existing grass fields with 2 artificial fields to be used as practice fields by multiple men’s and women’s varsity sports programs. Additionally, the project will add 2 new grass fields south of the Finley Field complex that would serve as practice fields for multiple men’s and women’s varsity sports programs. The project budget is $12,083,062 and will be funded by Educational Foundation.

The Chancellor’s Buildings and Grounds Committee approved the site at its May 5, 2016 meeting.

(ATTACHMENT K)

A motion was made from committee to approve the site approval at Finley Fields; it was seconded by Trustee Grumbles and passed unanimously.

Lease Approval
SECU Family House Expansion and Extension of Lease
This project will expand the current SECU Family House by adding 36 guest rooms which will provide the facility with 75 total guest rooms. In addition, the expanded site will provide walking and exercise area, a meditation garden and a common outdoor area within easy access of the Family House for the guests. The expanded site is approximately 3.6 acres in area which will bring the total site to 9.36 acres. The project budget is $7M and will be funded by the SECU Family House.

The Chancellor’s Buildings and Grounds Committee approved the site at its May 5, 2016 meeting.

(ATTACHMENT L)

A motion was made from committee to approve the lease extension and SECU House expansion; it was seconded by Trustee Grumbles and passed unanimously.

Vice Chair Cochrane briefly reviewed the other items presented to committee for information only:

- Review of UNC Hospitals Surgical Tower by Anna Wu, Associate Vice Chancellor for Facilities Services (ATTACHMENT M)
- Internal Audit Report given by Phyllis Petree, Director of Internal Audit (ATTACHMENT N)
- Development Report given by David Routh, Vice Chancellor for University Development
- Financial Update given by Matt Fajack, Vice Chancellor for Finance and Administration
- Security Update given by Derek Kemp, Associate Vice Chancellor for Campus Safety and Risk Management
- Student Stores Update given by Brad Ives, Associate Vice Chancellor for Campus Enterprises

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE
Secretary Duckett presented the report from the University Affairs Committee. The following items were presented to the committee for information:

- Employee Forum Update given by Charles Streeter, Chair
Faculty Update given by Bruce Cairns, Chair
Provost’s Update given by Jim Dean, Executive Vice Chancellor and Provost
Admissions Update given by Steve Farmer, Vice Provost for Enrollment and Undergraduate Admissions
Task Force on UNC-Chapel Hill History Update given by Winston Crisp, Vice Chancellor for Student Affairs
Arts and Sciences Curriculum Update given by Kevin Guskiewicz, Dean of the College of Arts and Sciences and Abigail Panter, Senior Associate Dean for Undergraduate Education

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION
On motion of Secretary Duckett, and a second by Trustee Grumbles, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

RECONVENE MEETING IN OPEN SESSION
Chair Stone made a motion to reconvene the meeting in open session; it was seconded and passed.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE
Secretary Duckett referred the members to the personnel matters submitted for review. A motion to approve the actions was made from committee; it was seconded by Vice Chair Cochrane, and passed. Chair Stone stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT O)

REPORT OF THE EXTERNAL RELATIONS COMMITTEE
Trustee Hopkins brought forward the Board of Visitors Class of 2020 nominees for approval by the full board. A motion came from committee to approve all names, as well as Doug Rothwell of Ann Arbor, MI as Vice Chair; it was seconded by Vice Chair Cochrane and passed.

(ATTACHMENT P)

ADJOURNMENT
There being no further business to come before the Board, Chair Stone called for a motion to adjourn. The motion was made by Vice Chair Cochrane, seconded by Trustee Caudill and passed. Chair Stone adjourned the meeting at 11:55 a.m.

Dwayne Pinkney, Assistant Secretary
TO: Members of the Board of Trustees  
FROM: Carol L. Folt  
RE: Mail Ballot  
DATE: June 17, 2016

I write to request your approval by mail ballot of the following matter related to the Endowment Fund:

In 2011, the Department of Microbiology and Immunology (“Department”) created a quasi-endowment fund to support the educational and research objectives of the Department. The current market value of the fund as of March 31, 2016 is $532,760. The Department wishes to withdraw $250,000 from principal to support faculty salaries. Regulations adopted by the Board of Governors require that the Trustees approve any transfer of Endowment principal or income to the useful possession of the institution. I recommend approval of this requested withdrawal. The Board of Trustees of the Endowment Fund approved this withdrawal by mail ballot on June 14, 2016.

Please complete the attached mail ballot and return to TJ Scott at your earliest convenience.

Enclosure

cc: Matt Fajack, Vice Chancellor for Finance and Administration  
David Routh, Vice Chancellor for University Development  
Brian Smith, Asst. Vice Chancellor for Finance and Accounting  
Will Tricomi, Associate University Counsel
Attached for your review and approval is a memo concerning an Endowment Fund matter. This mail ballot will be approved as part of the Consent Agenda at the Full Board meeting on Thursday, July 21, 2016.

The undersigned votes as follows with respect to the recommendation proposed in Chancellor Folt’s memorandum dated June 17, 2016.

<table>
<thead>
<tr>
<th>Approve</th>
<th>Disapprove</th>
</tr>
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<tbody>
<tr>
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</tbody>
</table>

Withdrawal from Quasi-Endowment for the benefit of the Department of Microbiology & Immunology

Signature________________________________________________________

Printed Name_____________________________________________________

Date_____________________________________

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

This mail ballot was approved by majority vote on June 20, 2016 by: Haywood Cochrane, Chuck Duckett, Jeff Brown, Julia Grumbles, Kelly Hopkins, Allie Ray McCullen, Ed McMahan, Hari Nath, and Bradley Opere.
MEMORANDUM

TO: Members of the Board of Trustees
FROM: Carol L. Folt
RE: Mail Ballot
DATE: June 27, 2016

You have authorized my office to poll you by mail concerning personnel matters which require attention by the Board. Accordingly, we are transmitting to you herewith personnel actions as follows:

EHRA Faculty Compensation & Tenure Actions Attachment A

Please mark and return the enclosed mail ballot indicating whether or not you agree with the actions proposed. Thank you.
<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Academic Affairs</td>
<td>Bill Brown</td>
<td>Communication</td>
<td>N/A</td>
<td>Associate Professor</td>
<td>7/1/2016</td>
<td>$74,000.00</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>Ian Güler</td>
<td>Kenan-Flagler Business School</td>
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<td>7/1/2016</td>
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<td>Antonio Bush</td>
<td>Eshelman School of Pharmacy</td>
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<td>6/23/2016</td>
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<td>Yaiza Canzani</td>
<td>Mathematics</td>
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<td>7/1/2016</td>
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<td>7/1/2016</td>
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<td>Religious Studies</td>
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<td>7/1/2016</td>
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<td>7/1/2016</td>
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<td>10</td>
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<td>Robert Martinez</td>
<td>School of Education</td>
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<td>7/1/2016</td>
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<td>11</td>
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<td>Marine Sciences</td>
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<td>17</td>
<td>Health Affairs</td>
<td>Hung-Ju Yen</td>
<td>Urology</td>
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<td>7/1/2016</td>
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<td>Sara Wolker</td>
<td>Pathology and Laboratory Medicine/Urology</td>
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<td>7/1/2016</td>
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<td>19</td>
<td>Academic Affairs</td>
<td>Christina Synn</td>
<td>Kenan-Flagler Business School</td>
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<td>Instructor w/Special Provisions</td>
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<td>Kenan-Flagler Business School</td>
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<td>Instructor w/Special Provisions</td>
<td>7/1/2016</td>
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<th>Promotion to Full Professor</th>
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<td>2 Health Affairs</td>
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<td>3 Health Affairs</td>
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<tr>
<td>4 Health Affairs</td>
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<tr>
<td>5 Academic Affairs</td>
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<td>6 Health Affairs</td>
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<tr>
<td>3 Health Affairs</td>
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<tr>
<td>4 Academic Affairs</td>
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<td>5 Health Affairs</td>
</tr>
<tr>
<td>6 Health Affairs</td>
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<tr>
<td>7 Health Affairs</td>
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<td>8 Academic Affairs</td>
</tr>
<tr>
<td>9 Academic Affairs</td>
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<tr>
<td>10 Health Affairs</td>
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<thead>
<tr>
<th>Designation/Reappointments to Departmental Chair</th>
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<tbody>
<tr>
<td>1 Health Affairs</td>
</tr>
<tr>
<td>2 Academic Affairs</td>
</tr>
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### Actions Conferring Tenure

**Promotion Conferring Tenure**

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<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Health Affairs</td>
<td>Crystal Wiley Cence</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion based on excellence in clinical scholarship</td>
<td>8/1/2016</td>
<td>$190,000.00</td>
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<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>Eric Houck</td>
<td>School of Education</td>
<td>Associate Professor</td>
<td>Associate Professor</td>
<td>Promotion based on excellence in research, teaching, and service</td>
<td>7/1/2016</td>
<td>$88,000.00</td>
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<tr>
<td>3</td>
<td>Health Affairs</td>
<td>Jonathan Juliano</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion based on excellence in research</td>
<td>7/1/2016</td>
<td>$152,517.00</td>
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<td>4</td>
<td>Health Affairs</td>
<td>Samuel Lai</td>
<td>Eshelman School of Pharmacy</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion based on research, teaching, and service</td>
<td>9/1/2016</td>
<td>$129,817.00</td>
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**New Appointments Conferring Tenure**

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<th>No.</th>
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<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Academic Affairs</td>
<td>Michelle Rogan</td>
<td>Kenan-Flagler Business School</td>
<td>Visiting Associate Professor</td>
<td>Associate Professor</td>
<td>Promotion based on excellence in research</td>
<td>7/1/2017</td>
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<td>Health Affairs</td>
<td>Jennifer Smith</td>
<td>Epidemiology</td>
<td>Associate Professor</td>
<td>Professor</td>
<td>Promotion based on excellence in research</td>
<td>7/1/2016</td>
<td>$161,762.00</td>
</tr>
</tbody>
</table>

### Corrections

0
### Compensation Actions

| No. | College/Division | Name | Department/School | Rank | Reason | Requested Amount of Increase ** | Percent of Increase ** | June 30 Salary | Current Salary | New Salary * | Effective Date |
|-----|------------------|------|-------------------|------|--------|-------------------------------|-----------------------|-----------------|---------------|---------------|---------------|----------------|
| 1   | Health Affairs   | Durga Adhikari | Medicine           | Rheumatology      | Clinical Fellow | $101,222 | 181.47% | $55,778 | $55,778 | $157,000 | 7/1/2016 |
| 2   | Health Affairs   | Monhanish Deshmukh | Medicine           | Cell Biology & Physiology | Professor | $16,322 | 11.30% | $144,445 | $153,112 | $160,767 | 6/1/2016 |
| 3   | Health Affairs   | Ibrahim Duqum  | Dentistry          | Prosthodontics    | Clinical Associate Professor | $24,850 | 16.54% | $150,200 | $170,050 | $175,050 | 6/1/2016 |
| 4   | Academic Affairs | Claudia Fernandez | Public Health      | Maternal and Child Health | Clinical Assistant Professor | $15,000 | 11.98% | $125,198 | $125,198 | $140,198 | 6/1/2016 |
| 5   | Academic Affairs | Christian Iliadis | Arts & Sciences    | Physics & Astronomy | Professor | $20,000 | 14.55% | $137,502 | $137,502 | $157,502 | 7/1/2016 |
| 6   | Academic Affairs | Steven King    | Media & Journalism | Assistant Professor | Increase due to new secondary administrative appointment as Interim Director of the Reese News Lab. Expected to last for 6 months; stipend will be removed when appointment ends | $35,781 | 45.03% | $79,456 | $91,237 | $115,237 | 7/1/2016 |
| 7   | Academic Affairs | Noreen McDonald | Arts & Sciences    | City & Regional Planning | Associate Professor | $15,000 | 13.55% | $110,665 | $110,665 | $125,665 | 7/1/2016 |
| 8   | Health Affairs   | Glenn Minsley  | Dentistry          | Prosthodontics    | Associate Professor | Increase due to retaining Dr. Minsley to fill the full-time Interim Chair role, as he was already approved for Phased Retirement. Dr. Minsley will defer his retirement for one year, approved by the Provost | $15,170 | 11.68% | $129,830 | $134,830 | $145,000 | 5/1/2016 |
| 9   | Academic Affairs | Andrew Perrin  | Arts & Sciences    | Sociology         | Professor | Increase due to new secondary administrative appointment as Special Assistant to the Dean and Provost. Stipend will be removed when appointment ends | $20,000 | 19.66% | $101,726 | $101,726 | $121,726 | 5/1/2016 |
| 10  | Health Affairs   | Brandi Reeves  | Medicine           | Hematology/Oncology | Clinical Fellow | Increase due to new faculty appointment as Interim Chair role, as he was already approved for Phased Retirement. Dr. Minsley will defer his retirement for one year, approved by the Provost | $9,426 | 11.00% | $85,690 | $85,690 | $95,116 | 7/1/2016 |

**Available funding for each action has been confirmed by the appropriate Department and School/Division management officials to support the proposed salary increase. Upon implementation, specific funding sources are reviewed and approved at the Department level, as well as by the applicable University Central financial offices, including the University Budget Office and the Office of Sponsored Research for grant-funded salaries.**

**Based on cumulative increase(s) to 6/30 salary**

### Non-Salary Compensation Actions

<table>
<thead>
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<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Department</th>
<th>Rank</th>
<th>Reason</th>
<th>Total Monetary Value of Non-Salary Compensation</th>
<th>Duration of Non-Salary Compensation</th>
<th>Effective Date</th>
<th>End Date</th>
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<tr>
<td>No.</td>
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<td>Department/School</td>
<td>Rank</td>
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</table>

For Information
| No. | College/Division | Name | Department/School | Rank | Reason | Requested Increase Amount | Percent of Increase | Current Salary | New Salary | Effective Date |
|-----|------------------|------|-------------------|------|--------|---------------------------|-------------------|---------------|------------|--------------|----------------|

* Available funding for each action has been confirmed by the appropriate Department and School Division management officials to support the proposed salary increase.

Upon implementation, specific funding sources are reviewed and approved at the Department levels as well as by the applicable University Central Financial offices, including the University Budget Office and the Office of Sponsored Research for grant-funded salaries.

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Department/School</th>
<th>Rank</th>
<th>Reason</th>
<th>Total Monetary Value of Non-Salary Compensation</th>
<th>Duration of Non-Salary Compensation</th>
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</table>
Mail Ballot

Board of Trustees

June 27, 2016

Chancellor Carol Folt submits for your review and approval the EHRA Faculty salary and tenure actions as recommended for June 2016. This mail ballot will be approved as part of the consent agenda at the Full Board meeting on Thursday, July 21, 2016.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

<table>
<thead>
<tr>
<th>Approve</th>
<th>Disapprove</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
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</table>

EHRA Faculty Salary Increases and Tenure Promotions (Attachment A)

Signature

Printed Name

Date

Please fax to TJ Scott at (919) 962-1647 or email at tj_scott@unc.edu

This ballot was approved by majority vote on June 29, 2016 by: Dwight Stone, Haywood Cochrane, Chuck Duckett, Julia Grumbles, Bill Keyes, Allie Ray McCullen, Ed McMahan, and Hari Nath.
WE ignite THE PUBLIC CONVERSATION
WE **ignite** THE PUBLIC CONVERSATION

by educating and inspiring highly motivated, innovative, creative problem solvers to communicate effectively through multi-platform content

HOW DO WE DO IT?

- Storytelling
- Critical Thinking
- Data & Analytics
2016 Hearst National Champions in Collegiate Journalism

6th overall national championship in 15 years

<table>
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<td>UNC</td>
<td>Western Kentucky</td>
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<td>Arizona State</td>
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<tr>
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<td>Indiana</td>
<td>Nebraska</td>
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</table>

*UNC is the only program in the top 5 every year*