

**BOARD OF TRUSTEES MEETING**  
**The University of North Carolina at Chapel Hill**  
**March 24, 2016**

The Board of Trustees met in regular session on Thursday, March 24, 2016 at the George Watts Hill Alumni Center, Alumni Hall. Chair Stone convened the meeting at 8:02 a.m.

**ROLL CALL**

Secretary Duckett called the roll and the following members were present:

Dwight D. Stone, Chair	Kelly Matthews Hopkins
Haywood D. Cochrane, Vice Chair	William A. Keyes IV
Charles G. Duckett, Secretary	Allie Ray McCullen
Jefferson W. Brown	William E. McMahan
W. Lowry Caudill, Past Chair	Hari H. Nath
Donald Williams Curtis	Houston L. Summers
Julia Sprunt Grumbles	

**CONSENT AGENDA**

**Approval of Minutes and Mail Ballots**

On motion of Chair Stone and seconded by Trustee Hopkins, the minutes of the meeting of January 28, 2016 were approved as distributed; as was the ratification of the following mail ballots dated:

- February 18<sup>th</sup> – Appointment of Dr. Terry Magnuson as Vice Chancellor for Research
- February 26<sup>th</sup> - Personnel actions, actions conferring tenure, and compensation actions  
(ATTACHMENTS A-B)

**CHAIR'S REMARKS**

- Chair Stone began his remarks by welcoming everyone to the meeting and thanking Board members for their work since the January meeting.
- The Chair shared information on President Margaret Spellings' visit to campus earlier this week, as well as the reception that many members of the Board of Governors were able to attend.
- He thanked those involved with the President's visit and expressed his thoughts on President Spellings' public comments and how they have been received by key constituents.
- The Chair indicated that he looks forward to successful collaborations in the future with President Spellings, the Board of Governors, and the UNC General Administration staff.
- The Chair expressed how proud he was of the teamwork that went into the Connect NC Bond Campaign. The bond passed with overwhelming numbers.
  - Especially thanked Jennifer Willis and Lanier Hodgson, who co-chaired UNC Chapel Hill's campus efforts.
  - Shared that UNC Chapel Hill will receive \$68M towards a new state-of-the-art medical education facility to replace Berryhill Hall.
- He shared examples of how UNC Chapel Hill trains leaders and professionals throughout North Carolina:
  - The School of Government (SOG) collaborates with the North Carolina Judicial College and the state's court system to provide education, training and support for judges, magistrates, and clerks of court via classes, webinars, email and phone calls.
  - The SOG also works with the NC Commission on the Administration of Law and Justice, an independent body governed by Supreme Court Justice Mark Martin to evaluate North Carolina's judicial system. Dean Mike Smith and Senior Associate Dean Tom Thornburg are ex-officio commission members.
  - Alternative spring breaks through the Carolina Center for Public Service sent students to rural communities in Robeson County to focus on economical, educational and racial issues, as well as Latino communities in Dunn, Durham and Charlotte.
- The Chair reported that he and Vice-Chair Cochrane had recently met with the Campus Master Plan Organizational Committee.
- He congratulated the student-athletes and coaching staffs from Carolina's two Atlantic Coast Conference champion teams so far this year: men's basketball and women's field hockey.
  - Expressed gratitude to Coach Roy Williams, Coach Karen Shelton, Athletic Director Bubba Cunningham and the entire athletics department.
- Chair Stone also congratulated the men's tennis team for winning the 2016 D1 Men's ITA Indoor National Championship.
- He offered remarks and personal reflections about the work of Student Body President Houston Summers, thanking Houston for his work on the Board and for the role that he has played as a student leader at Carolina.

- The Chair asked Secretary Duckett to read a resolution of appreciation for Trustee Summers.

**RESOLUTION OF APPRECIATION  
HOUSTON LEE SUMMERS  
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL  
BOARD OF TRUSTEES  
March 24, 2016**

**WHEREAS**, Houston Summers served as President of the University's student body during the 2015-2016 academic year, and eloquently spoke on behalf of his fellow classmates as a valued member of the University's Board of Trustees; and

**WHEREAS**, Houston proved to be an energetic and highly engaged president who also assembled a talented team in Student Government to partner with him in tackling important and challenging issues and opportunities facing our campus community; and

**WHEREAS**, Houston's administrative involvement included serving on the search committee for the new dean of the College of Arts and Sciences and as a member of Chancellor Folt's Ethics and Integrity Working Group; and

**WHEREAS**, Houston brought a unique perspective to his position of student body president as a former professional baseball player who arrived at Carolina with the qualities and drive to become an outstanding javelin thrower, starting as a walk on, and to quickly distinguish himself as a highly respected leader among his fellow student-athletes; and

**WHEREAS**, those experiences enabled Houston to make a significant contribution to the meetings of the Student-Athlete Academic Initiative Working Group and the larger campus conversation about balancing academics and athletics at Carolina; and

**WHEREAS**, Houston tirelessly served the University community while deftly balancing those many responsibilities with a personal commitment to academic excellence that recently earned him a Weaver-James-Corrigan Postgraduate Scholarship from the Atlantic Coast Conference for outstanding academic and athletic performance as well as induction into Phi Beta Kappa; and

**WHEREAS**, Houston, during his service as a trustee, shared valuable feedback and input during our board's decision-making process that reflected the full range of his varied life experiences and his deep and abiding love for our great University; and

**NOW, THEREFORE, BE IT RESOLVED THAT** the Board of Trustees of the University of North Carolina at Chapel Hill thanks and congratulates Houston Summers for his outstanding service as student body president and wishes him all the best as a soon-to-be Tar Heel alumnus.

Chair Stone called for a motion to approve the resolution. A motion was made by all board members; seconded and unanimously passed.

- The Chair then asked before Trustee Summers' remarks that a video be shown that was made by the Department of Athletics about Houston and his Carolina experience.
- Ended by thanking Trustee Summers for all his contributions to Carolina and the Board over the last year. The Board and audience gave him a standing ovation.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

**STUDENT BODY PRESIDENT'S REMARKS**

- Student Body President Houston Summers began his remarks by sharing a quote, "The opportunity of a lifetime only lasts the lifetime of the opportunity".
- He thanked the Board, everyone in the room, and over 350 individuals who served in this year's administration.
- He shared reflections on his time in office and what he set out to accomplish.
- Trustee Summers closed by reminding those in attendance that, as an institution, Carolina needs to preserve its commitment to affordability and the true purposes of higher education.

[A copy of these remarks is located in the Office of the Assistant Secretary and at bot.unc.edu.]

**CHANCELLOR'S REMARKS**

- Chancellor Folt began her remarks by thanking Trustee Summers for his work over the last year. She also thanked the General Alumni Association for hosting the Board

- meeting.
- The Chancellor then shared some milestones related to Women's History Month:
    - President Spellings visited campus earlier in the week. Chancellor Folt and President Spellings traveled all over campus meeting with students, faculty and staff.
    - Chancellor Folt announced that Anne-Marie Slaughter will be the May 2016 Commencement Speaker. Ms. Slaughter is a dedicated public servant devoted to solving real life challenges related to work, family and leadership. She also comes from 200 years of North Carolinians, and her great-grandfather's papers are stored here at the University.
    - Earlier this month, four members of the UNC community were recognized at the University Awards for the Advancement of Women:
      - Sheila Kannappan, Associate Professor and Associate Chair for Diversity in the Physics and Astronomy Department
      - Jackie Overton, Training Specialist for Transportation and Parking
      - Mary Rebecca Shen, second year medical student
      - Leslie Morales, first generation college student and senior majoring in Psychology and minoring in Latino/a studies
  - The Chancellor then shared some recent successes by several students:
    - Larry Han and Matthew Leming were awarded prestigious Gates Cambridge Scholarships, which provide full support for graduate study at the University of Cambridge in England.
      - This is the first time Carolina has had two people selected in the same year. Carolina now has five Gates Cambridge Scholars.
      - Han, also received a Schwarzman Scholarship.
    - Marcus Paige received the Skip Prosser Award that is presented to the ACC top scholar-athlete for men's basketball. Marcus also won this award in 2015.
    - Alumna Caroline Zullo '15 was selected as Chapel Hill's first ever Carnegie Junior Fellow. This fellowship is for students interested in international affairs. Caroline is currently teaching English in East Jerusalem through the AMIDEAST Education Abroad Program.
  - The Chancellor shared that *U.S. News & World Report* ranked the Eshelman School of Pharmacy #1 among the nation's Doctor of Pharmacy programs in the 2017 edition of "America's Best Graduate Schools."
  - Chancellor Folt continued and shared updates from Undergraduate Admissions:
    - Total number of applications received was 35,863 – 11th consecutive record & an increase of 12% over last year. This was also the second highest year-over-year increase in the last 25 years.
    - North Carolinian admissions rate will be at or above 50%.
  - She introduced Dr. Terry Magnuson as Vice Chancellor for Research as of July 1, 2016.
    - Dr. Magnuson is the Sarah Graham Kenan professor and founding chair of the department of genetics. He will be succeeding Dr. Barbara Entwisle.
    - Dr. Magnuson was recruited in 2000 as founding chair of the department of genetics and director of the newly established Carolina Center for Genome Sciences. He also created the Cancer Genetics Program in the UNC Lineberger Comprehensive Cancer Center.
    - In July 2010, he was appointed vice dean for research in the School of Medicine, helping to oversee the construction of the University's newest research imaging building Marsico Hall.
    - Dr. Magnuson has been elected to the American Academy of Arts and Sciences, Institute of Medicine of the National Academies, and the National Institutes of Health (NIH) Council of Councils.
  - Chancellor Folt shared stories from her recent trip to Washington, D.C.:
    - Met with Senators Burr, Tillis and Alexander about higher education and research.
    - Met with students and alums working on the Hill.
    - In May, she will return to the White House where Joe DeSimone will receive the National Medal of Technology and Innovation.
  - She thanked the state and citizens of North Carolina for passing the Connect NC Bond. Also congratulated and thanked UNC staff and Board members who worked so hard to get this passed.
  - Chancellor Folt ended her remarks by introducing Dean Kevin Guskiewicz who introduced the presenters.

[A copy of these remarks is located in the Office of the Assistant Secretary and at [bot.unc.edu](http://bot.unc.edu).]

#### **VOCABULARIES OF VULNERABILITY: HUMAN, ANIMAL, BLACKNESS**

Dean Guskiewicz introduced Dr. Sharon Holland, Professor and Associate Chair, Department of American Studies. Dr. Holland presented on her new project "Vocabularies of Vulnerability:

human, animal, blackness". This project is an investigation of the human/animal distinction and the place of discourse on blackness within that discussion. Following her presentation, Dr. Holland entertained questions from the Board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

### **MAKING: SCIENCE, ENTREPRENEURSHIP, AND THE TRANSFORMATION OF THE UNIVERSITY**

Dean Guskiewicz then introduced Dr. Richard Superfine, Taylor-Williams Distinguished Professor of Physics & Astronomy and Applied Physical Sciences. Dr. Superfine presented on his research and the Be a Maker (BeAM) program. He explained projects related to lung and mucus clearance through engineered cilia, and the use of a nanoManipulator to better understand blood clots. Along with colleagues, Dr. Superfine combined engineered cilia and their knowledge of blood clots to create a startup company, Redbud Labs. Through Redbud Labs they have created a test strip to help doctors better understand how to treat patients going through blood transfusions.

The BeAM program aims to bring the best students, faculty and researchers to UNC. They will do this by cultivating a community to imagine, design and create things that solve, fascinate, and inspire. The program hopes to reach out into classrooms and residence halls to bring "making" where students spend most of their time. Their vision is to have 50% of all undergraduate students experiencing BeAM. Following his presentation, Dr. Superfine entertained questions from the Board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

### **FRAMING PUBLIC POLICIES**

Dean Guskiewicz then introduced Dr. Frank Baumgartner, Richard J. Richardson Distinguished Professor of Political Science. Dr. Baumgartner's work focuses on public policy, agenda-setting and interest groups in American and comparative politics. He shared some of his work, all co-authored by students, on the media coverage of pesticides usage post-WWII; poverty coverage; and the death penalty. Dr. Baumgartner then introduced students Marty Davidson, Kaneesha Johnson, Arvind Krishnamurthy and Colin Wilson to share some of their experiences and to talk about their work. Following their presentation, the group entertained questions from the Board. This presentation can be found on bot.unc.edu and on file in the Office of the Assistant Secretary.

### **REPORT FROM THE COMMERCIALIZATION & ECONOMIC DEVELOPMENT COMMITTEE**

Trustee Caudill presented a review of the Commercialization and Economic Development Committee meeting. There were no action items for this committee in open session. Trustee Caudill then shared the items presented for information:

- A presentation was given about the proposed angel network by:
  - Don Rose, Director of Carolina Venture Services;
  - Bryan McGann, Entrepreneur-in-Residence; and
  - Oakkar Oakkar, Founder of Keona Health, UNC '13 MS Information Science
- Judith Cone, Vice Chancellor for Commercialization and Economic Development, lead a discussion on strategic directions as they relate to creating Innovation Roadmap II.

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

### **REPORT OF THE EXTERNAL RELATIONS COMMITTEE**

Trustee Hopkins presented a review of the External Relations Committee meeting. There were no action items for this committee in open session. Trustee Hopkins then shared the items presented for information:

- WUNC Public Radio LLC update by Connie Walker, President and General Manager
- BOG Legislative Policy Update by Jennifer Willis, Assistant Dean for Development, UNC School of Government and Interim Director of Public Affairs
- Communications Update given by Joel Curran, Vice Chancellor for Communications and Public Affairs
- Development Report given by David Routh, Vice Chancellor for University Development

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

### **REPORT OF THE FINANCE, INFRASTRUCTURE & AUDIT COMMITTEE**

Vice Chair Cochrane presented the report from the Finance, Infrastructure and Audit Committee. The following items were presented to the committee for action:

**Ordinance Regulating Traffic and Parking**

The proposed revisions to the Ordinance Regulating Traffic and Parking to be effective August 15, 2016. The revisions included:

- Date changes
- References to DPS changed to T&P
- Add definitions for main campus and T&P
- Add/remove payment methods
- Update section on meter payments to reflect changed payment requirements
- Update website address
- Article IV. Parking Permits Section 4-1. Parking permits updated:
  - Add sentence to require permit holders to register license plates to cover online registration processes
  - Update student section to current policy

A motion to approve the Ordinance was made by committee; seconded by Trustee Grumbles and passed.

(ATTACHMENT C)

• **Designer Selections**

○ **Chase Dining Hall Renovation**

This project will renovate approximately 5,028 square feet of existing meeting rooms and ancillary spaces on the 2nd floor of the Chase Dining Hall into a food service and dining area. The renovation will add seating capacity to the existing dining program located on the lower floor. The project will also address the building accessibility deficiencies. The project budget is \$3,850,000 and will be funded by University funds.

This project was advertised on January 11, 2016. Twelve (12) proposals were received. Four (4) firms were interviewed on February 25, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- |    |                      |                 |
|----|----------------------|-----------------|
| 1. | Szostak Design, Inc. | Chapel Hill, NC |
| 2. | BHDP Architects      | Raleigh, NC     |
| 3. | Mosely Architects    | Morrisville, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT D)

○ **Frank Porter Graham Student Union Feasibility Study**

This feasibility study will evaluate and identify the space requirements for the Frank Porter Graham Student Union. The study will guide future development and identify space improvements needed to meet the program of the Union. The project budget is \$299,000 and will be funded by University funds.

This project was advertised on January 19, 2016. Twelve (12) proposals were received. Six (6) firms were interviewed on March 1, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

- |    |                            |                      |
|----|----------------------------|----------------------|
| 1. | Vines Architects           | Raleigh, NC          |
| 2. | Duda Paine Architects LLP  | Durham, NC           |
| 3. | Cannon Design + BBH Design | New York/Raleigh, NC |

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT E)

○ **Carroll Hall Feasibility Study**

This feasibility study will evaluate and identify the space needs of Carroll Hall for the School of Media and Journalism. The study will identify a space program that will provide a state of the art facility with instructional, research, academic and support spaces that will meet the accreditation requirements for this growing program. The existing building systems will be evaluated and all major deficiencies will be identified. The project budget is \$299,000 and will be funded by University funds.

This project was advertised on January 19, 2016. Twelve (12) proposals were received. Four (4) firms were interviewed on February 29, 2016. Members of

the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. LS3P Associates + Smith Group JJR Raleigh, NC
2. EYP, Inc. Durham, NC
3. Cannon Design + BBH Design New York/Raleigh, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT F)

- **Construction Manager at Risk Selection**

- **Wilson Hall Annex Renovation**

This comprehensive renovation project will provide approximately 61,000 SF of new instructional and research laboratories, support spaces and animal facility for the Department of Biology. The renovation will also address the current building systems, life safety and other deferred maintenance deficiencies. The project budget is \$31,450,173 and will be funded by University funds.

This project was advertised on February 5, 2016. Ten (10) proposals were received. Six (6) firms were interviewed on March 9, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. DPR Construction Morrisville, NC
2. Lendlease Durham, NC
3. SKANSKA/Holt Brothers Durham, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT G)

- **Beard Hall Renovation**

This project will renovate approximately 13,400 square feet of the existing space on the 2nd floor of Beard Hall into a new classrooms and clinical simulation teaching spaces for the Eshelman School of Pharmacy. The project will also address accessibility deficiencies with the elevator and the restrooms and replace a failing building HVAC system located in the attic. The project budget is \$9,713,728 and will be funded by University funds.

This project was advertised on February 11, 2016. Thirteen (13) proposals were received. Four (4) firms were interviewed on March 14, 2016. Members of the Board of Trustees did not participate in the interviews. The committee recommended the selection of the three firms in the following priority order:

1. Holt Brothers Construction Raleigh, NC
2. W.M. Jordan / Bordeaux Durham, NC
3. Barnhill Contracting Co. / D.A. Everett Raleigh, NC

The firms were selected for their past performance on similar projects, strength of their consultant team and experience with campus projects.

(ATTACHMENT H)

A motion was made from committee to approve the designer and construction manager at risk selections; it was seconded by Trustee Curtis and passed unanimously.

Vice Chair Cochrane briefly reviewed the other items presented to committee for information only:

- Review of the Comprehensive Annual Financial Report by Brian Smith, Assistant Vice Chancellor for Financial and Accounting Operations
- Development Report given by David Routh, Vice Chancellor for University Development
- Sustainability Plan given by Brad Ives, Associate Vice Chancellor for Campus Enterprises
- Financial Update given by Matt Fajack, Vice Chancellor for Finance and Administration

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

### **REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Secretary Duckett presented the report from the University Affairs Committee. There were two action items for this committee in open session:

**Discontinuation of the James B. Hunt, Jr., Institute for Educational Policy and Leadership**  
In February 2015, the UNC Board of Governors instructed UNC-Chapel Hill to conduct reviews on the following centers and institutes and share information about these reviews to the Board of Trustees:

- Carolina Center for Public Service
- Carolina Women's Center, to include an assessment of the level of sexual assault counseling required at UNC-CH
- Center for Civil Rights
- Center for Faculty Excellence
- James B. Hunt, Jr., Institute for Educational Policy and Leadership.

Following this review, the Centers and Institutes Review Committee along with leadership at the James B. Hunt, Jr., Institute for Educational Policy and Leadership concluded that it would be in the best interest of both parties to discontinue the Institute's affiliation with UNC Chapel Hill as of July 1, 2016. A motion was made from committee to approve the discontinuation; it was seconded by Trustee Keyes and passed.

(ATTACHMENT I)

**Management Flexibility Survey**

Provost Dean shared the 2014-15 Management Flex Survey that is reported annually to UNC General Administration. The survey includes a summary of personnel actions covered by UNC-CH's management flexibility agreement. A motion to approve the survey was made by committee; seconded by Vice Chair Cochrane and passed.

(ATTACHMENT J)

Secretary Duckett continued and shared the items which were presented for information:

- Presentation on the University Ombuds Office given by Wayne Blair, Director and University Ombudsman
- Task Force on UNC-Chapel Hill History given by Winston Crisp, Vice Chancellor for Student Affairs; Amy Locklear Hertel, Director of the American Indian Center; and Jim Leloudis, Professor of History and Associate Dean for Honors Carolina
- Working Groups on Ethics and Integrity and Policy and Procedures given by Jean Elia, Associate Provost for Strategy and Special Projects and Todd Nicolet, Senior Associate Dean for Operations at the Gillings School of Global Public Health and Interim Chief Integrity and Policy Officer

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary.

**MOTION TO CONVENE IN CLOSED SESSION**

On motion of Secretary Duckett, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

**RECONVENE MEETING IN OPEN SESSION**

Chair Stone made a motion to reconvene the meeting in open session; it was seconded and passed.

**OPEN SESSION**

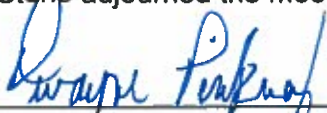
**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Secretary Duckett referred the members to the personnel matters submitted for review. A motion to approve the actions was made from committee; it was seconded by Vice Chair Cochrane, and passed. Chair Stone stated that the personnel and salary actions voted on in open session had been distributed.

(ATTACHMENT K)

**ADJOURNMENT**

There being no further business to come before the Board, Chair Stone called for a motion to adjourn. The motion was made by Trustee Curtis, seconded by Trustee Keyes and passed. Chair Stone adjourned the meeting at 1:30 p.m.

  
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Dwayne Pinkney, Assistant Secretary