

## CHANCELLOR CAROL FOLT'S PREPARED REMARKS

UNC Board of Trustees Meeting

Thursday, November 20, 2014

- Quite a bit has happened since our last meeting in September
- I think, as you'll learn, much has taken place
- But this is our first formal opportunity to discuss Mr. Wainstein's report – the release of which marked an important milestone for the University
- And I want to give a quick overview of what has transpired since the press conference last month
- I've met with seven different alumni groups in six cities– Chapel Hill, Charlotte, Atlanta, NYC, San Francisco and Palo Alto
- Have talked with students and faculty from across campus – Faculty Council, town hall sponsored by Black Student Movement and Carolina NAACP
- We've been listening and answering questions – trying to begin to understand what the report represents, explaining what we've done over the past years to fix the problems identified in the report as well as what we're doing to get this right once and for all
- My team and I have been heartened by the words of support we have received over the past month ... also been saddened by the students who have come to me saying they feel personally hurt, or the student-athletes who have said they don't feel comfortable wearing their athletic attire on campus
- That's a shame. Want everyone to feel welcomed on campus and proud to be students and student-athletes at Carolina. That's what being a University of the People is all about.
- Overall, I'm very proud of how our community has responded ... character and resolve to get this right
- We understand that there will continue to be a lot of interest, especially from the media, as to how we're responding
- I hope everyone sees that we're operating with a new level of transparency and openness – but there are still limits to what we can share publicly
- Difficult to talk about personnel actions right now – various stages of adjudication; we are also trying to be fair in protecting personnel privacy; when we can more fully share an update with you, we will
- As you know, we announced several new reforms/initiatives .... those are proceeding well and will – along with the other reforms we've implemented – continue to be one of our highest priorities moving forward
  - Our new records website received more than 1,200 unique visitors during the first 24 hours after it went live; since then, the site has been viewed more than

16,400 times ... and GA has asked whether we can assist other schools in adopting a similar approach

- Faculty Involvement: We are in the process of adding faculty to a group that reviews student-athlete eligibility and certification.
  - The exact role of the faculty members is still being discussed, but it is likely to include a sampling and review of student transcripts to understand the students' academic experiences and course of study in addition to the eligibility review
  - The Faculty Athletics Representative has also begun to convene bi-weekly meetings of staff from ASPSA, the Registrar's Office, Athletics Compliance, and representatives from the Faculty Athletics Committee to increase communication and provide an opportunity for training on various issues, such as NCAA compliance and FERPA
- "Integrity" Working Group: The University is working to develop clear, consolidated, and confidential channels through which people can raise their hands and share concerns
  - While these channels are being more fully developed, the Faculty Athletics Committee is piloting a process for reviewing concerns brought to its attention regarding student-athletes and academics
- Advising Enhancements: Building on excellent work from the past two years, we are working to continue to align and advance existing advising and support programs for student-athletes
  - We are planning for additional investments under an initiative called "Thrive@Carolina" – this will include equipping math help centers with STEM advisors and learning specialists, creating a new coordinator position to oversee the Carolina Firsts Program and providing course-release funding for two faculty members per semester to work with the Learning Center and the Office of Undergraduate Retention in developing high-impact practices that will encourage student success
- Departmental Review: We are developing and implementing an expanded process for the systematic, consistent evaluation and review of every unit and department
  - This summer, every department chair submitted an annual report which in turn has been reviewed and approved by a Senior Associate Dean
  - Every department chair in the College of Arts and Sciences now has an "up-to-date" post-tenure review
- AAAD & Athletics Department Review: The provost has initiated a planning discussion with the AAAD department; an initial department meeting was held

on 10/24. Subsequent planning steps will be taken over the next several weeks including a plan to bolster the administration and operations of the department

- We've updated the Carolina Commitment website with more information – homepage is now focused on highlighting these new initiatives
- Our joint investigation with the NCAA continues; can't comment or speculate about that investigation until it is completed, but I can say that we are working very closely with them and will continue to do so
- I spoke with SACSCOC, our accrediting agency, last week. And as expected I also want to share that we have received a letter from them.
- The letter indicates they have questions about the University's compliance with a range of standards – we're in the process of responding, letter was posted this morning on our website, accreditation remains unchanged
- It's important to remember that although this has been a challenging time for us, the business of this great University continues.

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- Earlier this week, 148 Carolina students were inducted into Phi Beta Kappa, the nation's oldest and most honored college honorary society
- Kenan-Flagler Business School jumped five spots in the Bloomberg Businessweek ranking of full-time MBA programs; it's now #12 in the nation
- We learned recently that first-year application numbers are up 5% from last year – and just a week ago, our admissions department hosted a record number of campus tours in one day
- Two of our professors, Dr. Joe DeSimone and Dr. Bryan L. Roth, were recently elected to the Institute of Medicine. This is the third time Dr. DeSimone, has been named a member of a U.S. national academy – an extraordinary and rare accomplishment
- We recently celebrated the 10<sup>th</sup> anniversary of the Carolina Covenant ...
  - Before we launched the program in 2003, just 56.7% of students who would be eligible for the Covenant graduated within four years. As of last year, the four-year graduation rate of Covenant scholars was 76.6%. The graduation rate of black men in the Covenant program has more than doubled.
  - And earlier this fall I heard about Covenant graduates who are now putting their own parents through college.
- And on Tuesday, CBS News was on campus interviewing Jeff Powell, an undergraduate student at Carolina who has used a 3-D printer in our Biomechanical Engineering Lab to create prosthetic hands for local children
- Just a few weeks ago, the UNC women's cross-country team won the ACC championship for the first time since 2003.

- Tonight, the men's soccer team opens its NCAA run at Fetzer Field ... and tomorrow the women's field hockey team plays in the national semifinals in Baltimore
- Also want to recognize our Vice Chancellor for Student Affairs, Winston Crisp. He is being honored with the 2014 Hortense K. McClinton Outstanding Faculty Staff Award – so well deserved!
- I am so proud of what our students, faculty, staff and alumni are achieving each and every day.

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- Want to close with bittersweet recognition of two individuals who are leaving their current roles at the University
- First, Leslie Strohm, vice chancellor and general counsel, has accepted a position as the vice president for strategy and general counsel at the University of Louisville
- Leslie has been Carolina's general counsel since 2003 and vice chancellor since 2005
- Under her leadership, her office successfully teamed with the School of Law on a U.S. Supreme Court brief highlighting the importance of diversity to the educational experience at Carolina, negotiated the development of a new research center in the Galapagos, and worked with Kenan-Flagler to create the innovative MBA@UNC online degree program
- She also has been a chief counselor during the past four years of our academic and athletic issues
- I will announce plans soon for interim leadership of that office while we launch a national search
- I am excited for Leslie and this new opportunity – please join me in thanking her for her service
- I also want to recognize Karen Gil, Dean of the College of Arts and Sciences, who is stepping down as dean and returning to her teaching and scholarly pursuits
- During her tenure as dean, Dr. Gil has accomplished so much as head of the University's largest academic unit
- Dr. Gil has served as a strong leader and advocate for our students, faculty and staff in the College – and she's a passionate champion for undergraduate education and interdisciplinary research
- Her contributions are numerous: a new undergraduate biomedical engineering degree program developed in partnership with the School of Medicine and N.C. State ... national recognition for the College's innovative teaching and active learning in STEM fields ... the launch of the first new science department in the College in nearly 40 years ... hiring more faculty with expertise in Asia and Africa ... and the launch of an increasingly popular undergraduate entrepreneurship minor

- Dr. Gil feels it is the right time to return to her first love: teaching and research ... in doing so, she is opening the door to new leadership in the College, and I support her decision
- I know our students will reap the rewards of having her back in a teaching role
- I am looking forward to working with her in a new capacity
- Please join me in thanking Dr. Gil for her service and commitment to Carolina.

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- Finally, I'm pleased to share with you that today we have three veterans who will present on their experiences at Carolina ...
- We're grateful for the opportunity to learn from them so that we can ensure we are providing veterans with the very best experience possible.