CHANCELLOR CAROL L. FOLT PREPARED REMARKS
UNC Board of Trustees
Thur., Sept. 28, 2017

Opening

• Thank you Chair Cochrane.
• Thank BOT resolution honoring Jim Dean’s service.
  o As chief academic officer, hired 7 Deans; helped 14 schools & College chart a strong course for the future.
  o Bolstered faculty retention, ensuring UNC has best teaching & conducting research.
  o Led campus-wide efforts for 10-year review & re-accreditation process.
  o We began tenures on same day; value our time together. – July 1, 2013.
  o I value our time together; appreciate his hard work.

• Appreciate the Board’s support for Blueprint for Next; now pivoting to implementation; will update on progress.
• Thank Trustees for support; issues such as Confederate Monument.
  o History Task Force has worked diligently.
  o Importance of moving forward; contextualization of McCorkle Place.
  o About the monument, I have met with student organizations & hundreds of students, faculty & staff over past few weeks.
• Appreciate Chair Cochrane’s remarks about Freedom of Speech—UNC is Open Space for Democracy; Richard Spencer decision—Campus Safety.
• Campuses across nation are working similar challenges.

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• First, a few introductions.

• Bob Blouin has hit the ground running.
• Provost is Chief Academic Officer; second highest-ranking administrator on campus.
• Perhaps single most important personnel decision of Chancellor.
• Time of rapid change at UNC; Blueprint for Next; public phase of Capital Campaign; developing new budget model.
• In consultation with Trustee leadership, decided to act decisively.
• Bob right leader at right time; uniquely qualified to take on role; provide continuity & leadership at this critical time.
• Well respected on campus; enormously successful as Dean; Eshelman School internationally recognized.

• Now, officially welcome Elaine Westbrooks [please stand] University librarian & Vice Provost for University Libraries.
• From University of Michigan, Ann Arbor, served as associate university librarian for research.
• 19+ years experience in higher education library work.
• [Round of applause please]
• Welcome ULEAD to meeting (*University Leadership Education and Development program*).
• Program develops faculty & staff; *prepare to meet challenges of Higher Education leadership.*
• Here observing University leadership today as part of their curriculum.
• *[Please stand; round of applause]*

**Campus update**

• Chair Cochrane mentioned recent national rankings; *will update you on other areas*…
• Times Higher Ed World Academic Summit, UNC a global leader.
• Letter of Intent; UNC Health Care & Carolinas HealthCare System; *final agreement EOY.*
• SOG honored: NC Assoc. of County Commissioners; annual “distinctive service to local governments” award; *advising local governments.*
• During recent hurricanes Harvey & Irma; UNC scientists played leadership role; *predicting storm surges.*
  o During Harvey, Rick Luettich helped Texas State Emergency Ops; *positioning rescue & recovery resources.*
  o Used ADCIRC computer model that he developed at UNC.
  o Previous work Matthew, Sandy & Katrina.
  o Prof. Hans Paerl; work studying *impact of storms on water quality, environment.*

• Student Stores grand reopening; *$3.8M renovation transformative.*
  o Greatest impact way beyond brick-and-mortar.
  o Net proceeds fund need-based aid; *estimated $3M a year.*
  o UNC Student Stores saved students nearly $2M last year on textbook purchases (discounts & textbook rentals).
  o Through partnership, Barnes & Noble also offering students $25,000 annually for textbook scholarships.

• Three Zeros Day; UNC’s integrated approach; *reducing environmental footprint.*
• We announced: Carolina at net zero water usage; *consume less water than falls on campus.*
• How? UNC investment in water use reduction, storm water capture & reclaimed water.
  o In 2004, UNC & Orange Water and Sewer Authority (*OWASA*) developed *water reclamation & reuse system, completed in 2009.*
  o Prior to partnership, *UNC used ~ 1M gallons of drinking-quality cooling water per day during summer A/C period.*
  o Today, ~ 180M gallons of reclaimed water a year.
  o Goal achieved: Saving money & making more drinking water available to other OWASA customers.
• Next target: CoGen plant emissions commitment, eliminate 26K metric tons of emissions by *reducing coal use 1/3 over next 2 years.*
Later today 2 terrific events...
- Opening Carolina Veterans Resource Center; designated space for military-affiliated students; *resources & programs to connect* veterans and active-duty service members.
  - Thank you to all Trustees who are coming over today.
- Facility houses study space, conference & meeting space; *hub for support & recognition of military-affiliated students*.

“Noteworthy Firsts” reception; honoring those named at last University Day; scholarships & grants.
- Attending: Dr. Santiago Gangotena & Lt. Gen. Patricia Dallas Horoho.

Another event honoring service; *Garmsir [GARM-SEAR] Marines* Photography Exhibition; *Arts Everywhere* presenting with other organizations.
- Outdoor exhibition of 10 large format portraits of Marines taken on front line in Afghanistan.
- Marines from historic 1st Battalion of 6th Marines based in *Camp Lejeune*.
- Goal to spark dialogue about *issues facing military community*; promote healing through creative expression.
- Photos by internationally-renowned conflict photographer *Louie Palu [Poo-Loo]*; exhibit in *Battle Park October 1-15*.

Giving back to Carolina...
- Joan H. Gillings; $12M gift to PlayMakers Repertory Company & Department of Dramatic Art.
  - Increases performing arts programming; *expands educational opportunities for students*; enhances performance & outreach offerings to community.
  - Center re-named as *Joan H. Gillings Center for Dramatic Art*.

Next up: Campaign; launch next week.
- Worked 4 years to get to this point; *Development has broken every record*; looking ahead to continue winning trend.
- Exciting announcements begin next Friday.

University Day Oct. 12; *Two-times Tar Heel Gov. Cooper keynote*.

Will now introduce today’s first presentation...
- Martin Brinkley please come forward; Harvard undergrad; received *J.D. from UNC Law in ’92*; arrived at UNC from private practice to become 14th *Dean of Law School in 2015*.
- Martin will introduce Lissa Broome; *presentation about Center for Banking & Finance*.

Ask Brad Ives to come forward for second presentation...
- Brad double Tar Heel; BA ’86, J.D.’89.
- AVC for Campus Enterprises in 2015; wealth of experience; *before UNC served as North Carolina’s Asst. Sec for Natural Resources*.
- Presentation will discuss NC Policy Collaboratory [*Brad introduces Jeff Warren, Research Dir.*]