

CHANCELLOR CAROL L. FOLT PREPARED REMARKS
UNC Board of Trustees
Thur., Sept. 28, 2017

Opening

- Thank you Chair Cochrane.
- Thank BOT resolution honoring Jim Dean's service.
 - As chief academic officer, hired 7 Deans; helped 14 schools & College *chart a strong course for the future*.
 - Bolstered faculty retention, ensuring UNC has best teaching & conducting research.
 - Led campus-wide efforts for 10-year review & re-accreditation process.
 - We began tenures on same day; value our time together. – July 1, 2013.
 - I value our time together; appreciate his hard work.
- Appreciate the Board's support for *Blueprint for Next*; now pivoting to implementation; *will update on progress*.
- Thank Trustees for support; issues such as Confederate Monument.
 - History Task Force has worked diligently.
 - Importance of moving forward; *contextualization of McCorkle Place*.
 - About the monument, I have *met with student organizations & hundreds of students, faculty & staff* over past few weeks.
- Appreciate Chair Cochrane's remarks about Freedom of Speech—UNC is Open Space for Democracy; *Richard Spencer* decision—Campus Safety.
- Campuses across nation are working similar challenges.

- First, a few introductions.
- Bob Blouin has hit the ground running.
- Provost is Chief Academic Officer; second highest-ranking administrator on campus.
- Perhaps single most important personnel decision of Chancellor.
- Time of rapid change at UNC; *Blueprint for Next*; public phase of Capital Campaign; developing new budget model.
- In consultation with Trustee leadership, *decided to act decisively*.
- Bob right leader at right time; uniquely qualified to take on role; *provide continuity & leadership at this critical time*.
- Well respected on campus; enormously successful as Dean; *Eshelman School internationally recognized*.
- Now, officially welcome Elaine Westbrook [please stand] University librarian & Vice Provost for University Libraries.
- From University of Michigan, Ann Arbor, served as associate university librarian for research.
- 19+ years experience in higher education library work.
- [Round of applause please]

- Welcome ULEAD to meeting (*University Leadership Education and Development program*).
- Program develops faculty & staff; *prepare to meet challenges of Higher Education leadership*.
- Here observing University leadership today as part of their curriculum.
- *[Please stand; round of applause]*

Campus update

- Chair Cochrane mentioned recent national rankings; *will update you on other areas...*
- Wednesday: Higher Expectations, Higher Education Summit; *Look at the Spellings Commission Report Then & Now*.
- I invited for a panel: UVA Pres. Sullivan & Michigan's Pres. Mark Schlissel.
- Times Higher Ed World Academic Summit, UNC a global leader.
- Letter of Intent; UNC Health Care & Carolinas HealthCare System; *final agreement EOY*.
- SOG honored: NC Assoc. of County Commissioners; annual "distinctive service to local governments" award; *advising local governments*.
- During recent hurricanes Harvey & Irma; UNC scientists played leadership role; *predicting storm surges*.
 - During Harvey, Rick Luettich helped Texas State Emergency Ops; *positioning rescue & recovery resources*.
 - Used ADCIRC computer model that he developed at UNC.
 - Previous work Matthew, Sandy & Katrina.
 - Prof. Hans Paerl; work studying *impact of storms on water quality, environment*.
- Student Stores grand reopening; *\$3.8M renovation transformative*.
 - Greatest impact way beyond brick-and-mortar.
 - Net proceeds fund need-based aid; *estimated \$3M a year*.
 - UNC Student Stores saved students nearly \$2M last year on textbook purchases (discounts & textbook rentals).
 - Through partnership, Barnes & Noble also offering students \$25,000 annually for textbook scholarships.
- Three Zeros Day; UNC's integrated approach; *reducing environmental footprint*.
- Ambitious: Net Zero Water Usage, *Zero Waste to Landfills*, & Net Zero Greenhouse Gas Emissions.
- We announced: Carolina at net zero water usage; *consume less water than falls on campus*.
- How? UNC investment in water use reduction, storm water capture & reclaimed water.
 - In 2004, UNC & Orange Water and Sewer Authority (OWASA) developed *water reclamation & reuse system, completed in 2009*.
 - Prior to partnership, *UNC used ~ 1M gallons* of drinking-quality cooling water per day during summer A/C period.
 - Today, ~ 180M gallons of reclaimed water a year.
 - Goal achieved: Saving money & making more drinking water available to other OWASA customers.
- Next target: CoGen plant emissions commitment, eliminate 26K metric tons of emissions *by reducing coal use 1/3 over next 2 years*.

- Later today 2 terrific events...
- Opening Carolina Veterans Resource Center; designated space for military-affiliated students; *resources & programs to connect* veterans and active-duty service members.
 - Thank you to all Trustees who are coming over today.
- Facility houses study space, conference & meeting space; *hub for support & recognition of military-affiliated students.*
- “Noteworthy Firsts” reception; honoring those named at last University Day; scholarships & grants.
 - Attending: Dr. Santiago Gangotena & Lt. Gen. Patricia Dallas Horoho.
- Another event honoring service; *Garmsir* [GARM-SEAR] *Marines* Photography Exhibition; Arts Everywhere presenting with other organizations.
- Outdoor exhibition of 10 large format portraits of Marines taken on front line in Afghanistan.
- Marines from historic 1st Battalion of 6th Marines based in *Camp Lejeune*.
- Goal to spark dialogue about *issues facing military community*; promote healing through creative expression.
- Photos by internationally-renowned conflict photographer Louie Palu [Poo-Loo]; exhibit in *Battle Park October 1-15*.
- Giving back to Carolina...
- Joan H. Gillings; \$12M gift to PlayMakers Repertory Company & Department of Dramatic Art.
 - Increases performing arts programming; *expands educational opportunities for students*; enhances performance & outreach offerings to community.
 - Center re-named as Joan H. Gillings Center for Dramatic Art.
- Next up: Campaign; launch next week.
 - Worked 4 years to get to this point; *Development has broken every record; looking ahead to continue winning trend*.
 - Exciting announcements begin next Friday.
- University Day Oct. 12; *Two-times Tar Heel Gov. Cooper keynote*.

- Will now introduce today’s first presentation...
- Martin Brinkley please come forward; Harvard undergrad; *received J.D. from UNC Law in ’92*; arrived at UNC from private practice *to become 14th Dean of Law School in 2015*.
- Martin will introduce Lissa Broome; *presentation about Center for Banking & Finance*.

- Ask Brad Ives to come forward for second presentation...
- Brad double Tar Heel; BA ’86, J.D. ’89.
- AVC for Campus Enterprises in 2015; wealth of experience; *before UNC served as North Carolina’s Asst. Sec for Natural Resources*.
- Presentation will discuss NC Policy Collaboratory [*Brad introduces Jeff Warren, Research Dir.*]