

CHAIR STONE'S PREPARED REMARKS
UNC Board of Trustees Meeting
January 28, 2016

Welcome

- Thank everyone for attending.
- Praise the trustees for their hard work and commitment.

Connect NC Bond Resolution

- As a follow up from the discussion at our last meeting, we have some additional agenda items today on the upcoming Connect NC Bond, which goes up for a vote on Tuesday, March 15.
- As the leadership body for UNC-Chapel Hill, it's important that this board send a strong public signal of support to the campus and our fellow Tar Heel citizens.
- So, as a starting point for the bond portion of our meeting today, I'm going to bring forward for your consideration a resolution of support that is in line with similar votes being taken by board of trustees on our sister UNC campuses urging campus communities and the public to vote "yes" on this bond.
- Our resolution emphasizes the urgent need for a new state-of-the-art medical education facility here in Chapel Hill to address North Carolina's expected physician shortage by 2020.
- Berryhill Hall is nearly 50 years old. We need a modern teaching facility to train more doctors to serve North Carolina's patients.
- It's the people – not the building – that matter the most. More doctors mean better health care for North Carolinians.
- We have a compelling case, and it's part of a critical investment the state has the opportunity to make in public higher education, parks and natural resources, water and sewer infrastructure, public safety and agriculture.
- This vote will help define just how bright the future of North Carolina can be; it's every bit as important as the bold decisions our state's leaders made in the 1950s and 1960s to create the Research Triangle Park.
- At this time, I'll ask Secretary Duckett to read the proposed resolution.
Ask for the motions and complete the vote.
- Thank you for your support.
- That vote and message will only help amplify all of the hard work already well under way by Chancellor Folt; Dean Roper, the School of Medicine and the UNC Health Care System; Doug Dibbert and our General Alumni Association; and many others to educate the Carolina community and the public about this initiative.
- This is our last scheduled meeting prior to March 15. I expect each of us on the board will have opportunities to help make a difference on this issue in the coming weeks.

Research Success

- In reflecting on the exciting news Chancellor Folt brought to us at our last meeting about the national success of our research enterprise, I do want to say more about the domino effect of smart, strategic investments like the bond referendum.
- The resolution we just approved noted that it's been 15 years since the last statewide bond referendum. Since then, our state's population has grown by 2 million people.
- We owe a tremendous debt of gratitude to the people of North Carolina who voted to approve those bonds in 2000.

- As a result, our predecessors on this board and in the administration were able to execute a well-timed plan to leverage those bond dollars of 2000 with private gifts, other state support and additional University resources.
- A significant portion of that combined funding made possible the science complex and several other new research and teaching facilities in recent years.
- They were a key factor in Carolina's successful efforts to attract grant funding and conduct outstanding interdisciplinary research. That investment in buildings and people is having an enormous impact today.

Current Carolina Research Milestones You Could Mention

- For second straight year, we rank among the top 10 U.S. universities for research dollar volume.
- We're now 6th for federally sponsored research.
- And in the most recent national survey, total research activity rose to \$989 million – 8th nationally.
- The point I'd ask the trustees to focus on is how the 2000 bond referendum helped our campus achieve those impressive results.
- Carolina's annual research volume in 2000 was \$269 million.
- Today, it's \$989 million; it nearly QUADRUPLED.
- State-of-the-art lab facilities and equipment gave us the ability to compete for research funding at a higher level – and that investment continues to pay off.
- \$989 million in UNC-Chapel Hill research activity translates to \$2.6 billion in economic impact from research and our spinout businesses. Consider these facts:
 - Over 10,000 UNC jobs with an annual payroll of over \$300 million in North Carolina.
 - Over 1,100 private vendors from our state doing business with UNC research each year.
 - Over 2,400 patents awarded.
 - Over 100 spinout businesses coming directly from UNC research. *(Note: There are 200 total UNC spinouts from all sources – not just research).*
 - And our faculty now has two Nobel prize winners: Oliver Smithies and Aziz Sancar.

Positive Trajectory

- Our most recent research successes are a great credit to the faculty and the leadership of Chancellor Folt and her leadership team.
- But it's just one of many areas in which I'm very proud to say Carolina has been making impressive progress.
- By just about any measure, our University is in excellent shape and performing at an extremely high level.

Examples:

- We continue to have the opportunity to celebrate impressive national rankings based on excellence in affordability and accessibility, among other criteria.
- Such positive national attention for our University speaks highly of the ongoing excellent work to attract and take care of deserving students occurring in our offices of Undergraduate Admissions and Scholarships and Financial Aid, led so ably by Steve Farmer and Shirley Ort.

- At the same time, we're so pleased with the leadership of David Routh and his colleagues in the Development Office as we contemplate Carolina's future resource needs.
- He reported to committees yesterday on the latest fundraising results coming after a remarkable record-setting 2015 – the largest fundraising year in University history.

Civility in Campus Dialogue

- At a time when college campuses are increasingly at the forefront of our nation's dialogue about racial issues and diversity, I want to share some of my personal thoughts as your board chair.
- I do so in the context of full appreciation for the leadership Chancellor Folt and her administrative team is providing on these vital issues.
- The comprehensive plan this board adopted last May to curate the campus and teach the past with greater context is a work in progress.
- It's going to be a very important journey to study, reflect and learn from the changes that will be taking place on campus over the next several years.
- As we do so, I ask that everyone with an interest in a successful outcome for Carolina to share their points of view with an open mind.
- The goals of a university are to promote critical thinking and diversity of thought.
- Eliminating diverse opinions stifle great debate.
- We cannot be afraid to listen to other people's points of view and to have open, honest and civil debate on difficult subjects.
- That is in keeping with Carolina's very best traditions and the source of many important lessons our alumni learned during some of their most cherished times in Chapel Hill.
- This Board of Trustees must continue to do its part in continuing to thoughtfully listen and contribute to the campus dialogue.
- As Chancellor Folt conveyed to the campus in a message this week, this Board of Trustees will be among the groups of University leaders who will convene later this winter for education and dialogue about racism and racial bias to fully participate in the discussion about what role we can play in alleviating them.

Thank Working Group Members

- I was very pleased to learn this week about the excellent progress by the two working groups Chancellor Folt appointed last May to focus on ethics and integrity, as well as policies and procedures for the University.
- This work is extremely important, and the members of both working groups have provided invaluable service to the University over the past several months.
- On behalf of the trustees, I want to thank these working group members.
- I've also asked Chancellor Folt to have both groups come to our March trustee meeting to make presentations about their work.

President-elect Spellings

- In closing today, I want to reiterate my previous comments about the priority this board places on working productively with the Board of Governors, the General Administration and President-elect Spellings.
- President-elect Spellings is making progress with her preparations to take office in March.
- She already has been active with several constituency groups for the greater University around the state, and we expect her engagement to continue to intensify over the next two months.

- What's happened in the past is over.
- Now is the time for boards of trustees and campus communities across the UNC system to come together and give President-elect Spellings the benefit of a clean slate as she begins her term in office.
- We look forward to her arrival and the opportunity to work with her and the Board of Governors to secure a successful future for the University of North Carolina and all 17 campuses including UNC-Chapel Hill.
- North Carolina's future depends on a strong university system.
- This board has an important role to play in supporting President-elect Spellings, the Board of Governors and General Administration during this transition period and moving forward.

Media Session

- For the news media here today, Chancellor Folt and I will be available in Classroom 109, right across the hall, after the open session ends at roughly 10 a.m. to take your questions. Thanks for your interest in the board and the University.