

## **BOARD OF TRUSTEES MEETING**

The University of North Carolina at Chapel Hill

The Board of Trustees met in regular session in The Great Hall of The Frank Porter Graham Student Union on September 26, 1997. Chairman Stevens called the meeting to order at 8:30 a.m.

### **ROLL CALL**

Assistant Secretary Brenda Kirby called the roll. The following members were present:

Richard Y. Stevens, Chairman	Mohan Nathan
Anne W. Cates, Vice Chairman	David E. Pardue, Jr.
Angela R. Bryant, Secretary	Charles A. Sanders
William J. Armfield, IV	Cressie H. Thigpen, Jr.
Walter R. Davis	David J. Whichard, II
James E. S. Hynes	Annette F. Wood
William R. Jordan	

### **MINUTES**

On motion of Mr. Nathan, seconded by Mrs. Cates, the minutes of the regular meeting of July 25, 1997 were approved as distributed.

### **CHAIRMAN'S REMARKS**

Chairman Stevens began his remarks by commenting on the Board's Retreat which began on Wednesday, September 24, and ended at noon on Thursday, September 25. He said there had been extremely good discussions and dialogue, and he expressed his pleasure that Mr. Tom Ingram of the Association of Governing Boards facilitated the retreat. Long-range issues for the University were discussed, as well as ten priorities, which Chairman Stevens reviewed for the Board. A copy of the Board of Trustees University of North Carolina at Chapel Hill Priorities for 1997-1999 was distributed and is filed in the Office of the Assistant Secretary. A copy of these priorities will be included with the information for each Board member at every Board meeting and will include any updates in progress at the time of each meeting. He thanked the Board members for taking the time to attend the retreat.

### **CHANCELLOR'S REPORT**

Chancellor Hooker began his report by expressing his pleasure and surprise at seeing in the News and Observer that the University has committed to a \$1.3 billion capital campaign. He commented that he wants to make sure we don't overlook the fact that for the last three years we have done a superb job of fund-raising. He acknowledged Matt Kupec and his development staff and their endeavors regarding the University receiving the CASE Excellence Award in fund-raising for the third consecutive year.

He also reported that the University had once again received the Achievement for Excellence in Financial Reporting Award and acknowledged Treasurer Jones and his staff for that achievement.

The Chancellor thanked all of those who contributed to the University coming out of the legislative session at the end of the summer in very good shape with three consecutive budgets which were beyond his expectations upon entering the session. He acknowledged Mr. Davis who was a superb coach to him in his efforts to work with the legislature.

The Chancellor discussed the matter of two budgetary items where we have not been able to persuade the legislature on the importance of the University's perspective on these items—faculty salaries and graduate student stipends. The Chancellor remarked that the legislature needs to be convinced of the importance of each of these items and looks forward to the Board's assistance in this regard leading to the short session in 1998. The time to educate the legislature is when they are not in session—not when they are in session. Thus, this is a job that needs to begin right away.

Chancellor Hooker acknowledged the efforts of the University's three new deans: Dean Houpt, School of Medicine; Dean Roper, School of Pharmacy; and Dean Palm, College of Arts and Sciences. He commented that Dean Palm had been able to benefit from the faculty's Intellectual Climate Task Force Report and advised the Board of her freshmen seminars program.

The Chancellor also acknowledged the effort of Executive Vice Chancellor Floyd and his support staff on the University's re-engineering project.

Chancellor Hooker concluded his report by introducing Mrs. Sally Brown and Mr. Brad Daugherty who have agreed to co-chair the fund-raising effort for the Black Cultural Center. They have both committed not only their energy, but their resources, to this effort. During the last month, they have raised approximately \$150,000 for the BCC.

#### **STUDENT BODY PRESIDENT'S REPORT**

Mr. Nathan began his report by making a special note of the venue for the Board meeting. He compared the spirit of reaching out to the students by Dr. Frank Porter Graham to the spirit of the members of the Board who have made an effort to recapture that spirit. Thus, it was very fitting that the meeting be held in The Frank Porter Graham Student Union Great Hall.

Mr. Nathan commented on the dinner with the Board members and the members of the Student Advisory Committee to the Board of Trustees; the Intellectual Climate Report; undergraduate advising; transportation and parking; and safety on campus. He distributed a copy of his report to the Board. [A copy of the report is filed in the Office of the Assistant Secretary.]

**ACC GOVERNING BOARD CERTIFICATION**

Ms. Susan Ehringhaus presented this matter to the Board. Dr. Jordan moved that the ACC Governing Board Certification Form be adopted as presented. Dr. Sanders seconded the motion and it carried.

(ATTACHMENT A)

**REPORT OF THE AUDIT COMMITTEE**

Mr. Thigpen, chairman of the Audit Committee, presented the committee's report.

**Internal Audit**

Phyllis Petree, director, Internal Audit Department, informed the Board that the department reviews the University's records and operations and then reports the results of these reviews to management. It was agreed that the Audit Committee will receive audit reports on a quarterly basis. For sensitive matters, Ms. Petree will contact the chairman of the Audit Committee directly. Ms. Petree informed the committee that the audits for 1997 have all been clean.

**REPORT OF THE STUDENT AFFAIRS COMMITTEE**

Mr. Whichard, chairman of the Student Affairs Committee, presented the committee's report.

**Student Affairs Update**

Six members of the Student Advisory Committee to the Board of Trustees presented information concerning The Freshmen Year Experience and teaching at the University.

Vice Chancellor Sue Kitchen presented a report concerning the beginning of the Fall Semester--the improvements made regarding the substance abuse program, housing adjustments, etc.

**REPORT OF THE FINANCE AND BUSINESS COMMITTEE**

Mr. Pardue, chairman of the Finance and Business Committee, presented the committee's report on the following items which were previously recommended by the committee.

1. Approval of the design of the addition to Beard Hall.  
(Attachment B)
2. Approval of the design of the Field Hockey Building.  
(Attachment C)
3. Approval of the design of the addition to the Security Services Building.  
(Attachment D)
4. Approval of the withdrawal of \$75,000 from the Julian Robertson/Tiger Fellowship Quasi Endowment Fund for the purpose of granting fellowship awards during the 1997-98 academic year.  
(Attachment E)
5. Approval of the 1996-1997 Annual Report of the Endowment Fund for submittal to the Board of Governors.  
(Attachment F)

Mr. Pardue moved approval. Mrs. Cates seconded the motion and it carried.

The following items were presented for information only (no formal action was required):

1. Preliminary design review of the Radioactive Waste Storage Facility.  
(Attachment G)
2. Legislative update.
3. Mr. Pardue reported that Chairman Stevens had presented to the committee a proposal he received from Mr. John Sanders to convert a small triangle of land, owned by the University, adjoining the old Chapel Hill Cemetery, between South Road (NC 54) and Country Club Road. The proposal is to use this tract of land as a final resting place for ashes of alumni who wish an on-campus burial. [A copy of the proposal is filed in the Office of the Assistant Secretary.]
4. Master Plan Update for the University. A consulting firm will be selected to prepare this master plan update. Mr. Pardue requested Board members advise him if they wish to participate in the interview process. [A copy of "Proposed Scope of a Physical Master Plan for the Central Campus" is filed in the Office of the Assistant Secretary.]
5. Discussion concerning the search for and hiring of an outside architectural firm to assist the Board in future campus plans from an architectural point of view.

#### **REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE**

Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, presented the committee's report.

##### Technology Update

Marian Moore, chief information officer, updated the Board on technology at the University and introduced three students from the University's MetaLab who presented information on (1) Math Applet Builder; (2) Multimedia and Streaming Technologies; and (3) Interactive Web Site for English 42, Introduction to Film Criticism. [A packet of information pertaining to each of these presentations is filed in the Office of the Assistant Secretary.]

#### **DEVELOPMENT**

##### Amendment to Board of Visitors Bylaws

Dr. Sanders moved to approve the proposed resolution amending the Charter of the Board of Visitors to permit the election of officers for the Board of Visitors at the May meeting of the Board of Trustees. Ms. Bryant seconded the motion and it carried.

(Attachment H)

Amendment to William Richardson Davie Award Criteria

Mrs. Wood moved to approve the amendment whereby the number of awards presented in a year (July 1-June 30) will not exceed four. Mr. Thigpen seconded the motion and it carried.

(Attachment I)

Ms. Bryant suggested that guideline 6 be amended to read as follows: Recommendations of recipients for the Davie Award must be submitted in writing to the Trustees. Persons designated to receive the Davie Awards must be approved by the Board of Trustees. At the Board level, there shall be no further nominations. The Board unanimously approved this amendment.

Ratification of Mail Ballot dated August 25, 1997

Mrs. Cates moved to ratify the mail ballot dated August 25, 1997 regarding the selection of officers of the 1997-98 Board of Visitors. Dr. Sanders seconded the motion and it carried.

(Attachment J)

Development Update

Mr. Kupec presented a report regarding the level of activity and current contributions in the Development Office. [A copy of the report is filed in the Office of the Assistant Secretary.]

**MOTION TO CONVENE IN CLOSED SESSION**

On motion of Ms. Bryant, seconded by Mr. Whichard, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) and (3).

**CLOSED SESSION**

**DEVELOPMENT**

Report of the Naming Committee

Mr. Kupec presented the Report of the Naming Committee. [A copy of the report is filed in the Office of the Assistant Secretary.]

Mr. Whichard moved approval of the report as presented. Mr. Thigpen seconded the motion and it carried.

**REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE**

PERSONNEL ACTIONS

Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, presented the following personnel actions.

Personnel Changes for Information

These changes did not require action by the Board.

(Attachment K)

Personnel Changes for Consultation

Mr. Armfield moved approval to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. Dr. Jordan seconded the motion and it carried.

(Attachment L)

Personnel Changes for Action in Academic Affairs

Dr. Sanders presented the following personnel changes for action in Academic Affairs: Two Appointments

(Attachment M)

Personnel Changes for Action in Health Affairs

Dr. Sanders presented the following personnel changes for action in Health Affairs: Five Appointments and One Reappointment at Same Rank

(Attachment N)

Recommendation for Exception to Employment Policies Annual Leave Provisions

Dr. Sanders presented a recommendation for exception to employment policies annual leave provisions.

(Attachment O)

**LEGAL ADVICE**

Ms. Ehringhaus advised the Board on several legal matters.

**MOTION TO RECONVENE IN OPEN SESSION**

Mr. Hynes moved that the Board reconvene in open session. Mr. Thigpen seconded the motion and it carried.

**REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE**

Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, moved approval of the following:

Personnel Changes in Academic Affairs	(Attachment M)
Personnel Changes in Health Affairs	(Attachment N)
Recommendation for Exception to Employment Policies Annual Leave Provisions	(Attachment O)
Ratification of Mail Ballot Dated August 21, 1997	(Attachment P)

Mr. Thigpen seconded the motion and it carried.

**ADJOURNMENT**

There being no other business, the meeting was adjourned at 10:10 a.m.

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Assistant Secretary