

BOARD OF TRUSTEES MEETING
The University of North Carolina at Chapel Hill

The Board of Trustees met in regular session in the Faculty Lounge of The Morehead Building on July 27, 2000 at 8:30 a.m. Chairman Cates presided.

The Student Affairs Committee, Finance and Business Committee, and Development Committee all met as a Committee of the Whole. The Academic Affairs Committee did not meet during this session.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll and the following members were present:

Anne W. Cates, Chairman
Dr. William R. Jordan, Vice Chairman
David E. Pardue, Jr., Secretary
William J. Armfield, IV
Timothy B. Burnett
James E. S. Hynes
Jean Almand Kitchin
Robert B. Matthews
Dr. Charles A. Sanders
Richard Y. Stevens
Cressie H. Thigpen, Jr.
Richard T. Williams

The following member was absent:

Walter R. Davis

CONSENT AGENDA

Approval of Minutes

On motion of Dr. Sanders, seconded by Mrs. Kitchin, the minutes of the regular meeting of May 25, 2000 were approved as distributed.

Approval of Personnel Items

On motion of Dr. Sanders, seconded by Mrs. Kitchin, the following personnel items were approved as distributed:

- Personnel Changes for Information (ATTACHMENT A)
- Personnel Changes in Academic Affairs (ATTACHMENT B)
- Personnel Changes in Health Affairs (ATTACHMENT C)
- Recommendations for Exceptions to (ATTACHMENT D)
Employment Policies Annual Leave
Provisions

Ratification of Mail Ballots

On motion of Dr. Sanders, seconded by Mrs. Kitchin, the following mail ballots were approved as distributed:

- Mail Ballot Dated June 14, 2000 (ATTACHMENT E)
- Mail Ballot Dated July 11, 2000 (ATTACHMENT F)

CHAIRMAN'S REMARKS

Chairman Cates requested Secretary Pardue read the following resolution.

RESOLUTION OF APPRECIATION FOR
INTERIM CHANCELLOR WILLIAM O. MCCOY

WHEREAS, William O. McCoy unhesitatingly abandoned retirement last spring to answer the call to serve first as Acting Chancellor of The University of North Carolina at Chapel Hill during Michael Hooker's battle with cancer, and later as Interim Chancellor after Chancellor Hooker's untimely death;

WHEREAS, this dedicated alumnus served his alma mater in outstanding fashion, bringing to the job an abundance of expertise from his past relationships with the University, his tenure with UNC General Administration where he served as Vice President for Finance, and his 35 years of business experience as an executive with BellSouth;

WHEREAS, Chancellor McCoy received a true baptism by fire upon stepping into his South Building office, first confronted by a five-day student sit-in protesting labor code issues surrounding collegiate apparel manufacturing and, within weeks, faced with a budget shortfall for the coming year and the many hard decisions associated with making reallocations and cuts;

WHEREAS, his business acumen was integral in not only helping the University surmount its budget deficit, but also in revamping its budget process, garnering Carolina's immense gratitude by striving to assure that it would not find itself again in the red financially;

WHEREAS, Chancellor McCoy's tenure was marked by many other challenging issues, including the need for increased faculty compensation, controversy over a proposed tuition hike, planning for the University's \$1.5 billion-plus capital campaign, ongoing efforts to complete a new Campus Master Plan, and Carolina's critical outreach to our eastern North Carolina neighbors in the wake of Hurricane Floyd;

WHEREAS, Chancellor McCoy's exceptional diplomatic and communications skills, including his ability to listen carefully before acting thoughtfully and forthrightly, served him well throughout his tenure, whether negotiating with protesters, working daily with members of the campus community, or effectively sharing Carolina's message--particularly concerning its capital needs--with legislators and other constituents;

WHEREAS, in all that he did, Chancellor McCoy exhibited quiet perseverance, striving to learn each and every detail and nuance of a particular issue before making a decision he could feel confident was in the best interest of the University;

WHEREAS, he worked closely with the Board of Trustees and the campus leadership team to provide a strong hand on Carolina's tiller, making sure that it did not falter in the aftermath of tragedy, that priorities developed under Chancellor Hooker were not lost in the transition, that its

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course remained true to its mission, and that the University's academic integrity continued unblemished;

WHEREAS, William McCoy's unflagging efforts on behalf of Carolina in the last year are just the latest chapter in his lengthy love affair with this great institution that over the years has included chairing the University's National Development Council and serving as a member of the Bicentennial Campaign for Carolina Steering Committee and the Board of Visitors;

NOW, THEREFORE, BE IT RESOLVED that The University of North Carolina at Chapel Hill Board of Trustees offers its highest praise and commendation to William O. McCoy for his tireless service as both Interim Chancellor and Acting Chancellor, for his patently palpable love and loyalty to the University, for his exceptional concern for its ultimate well-being, and for his unselfish willingness to emerge from retirement to assure the first-rate leadership of the University during this very difficult and demanding time.

On motion of Mr. Burnett, seconded by Dr. Sanders, the Board approved adoption of the resolution and applauded Interim Chancellor McCoy.

Chairman Cates commented on the following items:

- In June, the University received a \$12 million gift from Josie and Julian Robertson ('55 alumnus) to create a collaborative scholarship program between UNC-CH and Duke.
- She introduced the new Faculty Chair, Sue Estroff, and welcomed her to the Board meeting.
- Chancellor McCoy previously hosted the local community college group concerning the bond referendum. She and Trustee Williams also attended the meeting. She also mentioned that Mr. Armfield is a co-chair of the bond issue's Finance Committee.
- Marion Jones (UNC-CH alumnus) is in a position to win five gold medals at the Sydney, Australia Olympics in September.
- The return of Matt Doherty (UNC-CH alumnus) to the University as the head coach of the Men's Basketball Team.
- The UNC Health Care System and their excellent work.
- The recent arrival in Chapel Hill of James and Susan Moeser.

ELECTION OF OFFICERS

Mr. Stevens, chairman of the Nominating Committee, presented the following slate of officers to the Board for re-election:

Anne W. Cates, Chairman
Dr. William R. Jordan, Vice Chairman
David E. Pardue, Jr., Secretary
Brenda W. Kirby, Assistant Secretary

On motion of Mr. Stevens, seconded by Mr. Burnett, the Board approved the slate of officers for the term from July 2000 to July 2001.

CHANCELLOR'S REMARKS

Chancellor McCoy commented on the following items:

- He thanked the Board for the Resolution of Appreciation and commented on serving as the University's Interim Chancellor.
- Legislative matters, including the faculty and staff salary increases and the one-time bonus to be paid in October; the tuition increase passed earlier by the Board; the \$9.3 million received for campus repairs and renovations; the half percent across-the-board budget cut; the \$2.7 million inflationary increase for UNC Hospitals; the \$7.5 million enrollment increase money for regular term enrollment; and the \$1.3 million for distance learning.
- The importance of the bond referendum to the University.
- The appointment of a search committee for a new vice chancellor for Graduate Studies and Research. Dr. Fred Brooks of Computer Science will chair the committee. He thanked Dr. Linda Dykstra for acting as the interim vice provost for Graduate Studies and Research during the past year.

Last fiscal year 1998-99, the University topped \$344 million in contracts and grants awarded from federal and other sources for research, teaching and public service----up 13% from fiscal 1997-98. The National Institutes of Health contributed a 16% hike in funding for fiscal 1999, placing UNC-CH sixth nationwide among public universities.

- The Carolina Computing Initiative and workshops conducted during the summer to bring faculty and students up to speed with classroom technology.
- He commended Athletics Director Dick Baddour for his outstanding work during the summer in hiring John Haus as head coach of the Men's Lacrosse Team and Matt Doherty as the head coach of the Men's Basketball Team.

STUDENT BODY PRESIDENT'S REMARKS

Mr. Matthews commented on the following items:

- He thanked Chancellor McCoy, both personally and on behalf of the entire Student Body, for his commitment to the University.
- He introduced Matt Hamilton and Chris McClure, who have volunteered to assist with the upcoming student bond campaign.
- The Morehead Planetarium may be a one-stop voting site for any Orange County citizen up to three weeks prior to the election in November.

Chancellor McCoy commented on the student involvement in the bond referendum and thanked Mr. Matthews for his tireless work on the campaign.

AMENDMENTS TO TENURE REGULATIONS

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Ms. Ehringhaus presented two proposed amendments to the Trustee Policies and Regulations Governing Academic Tenure in The University of North Carolina at Chapel Hill.

Mr. Hynes moved approval of the amendment to Section 3.b.(4) and the amendment to Section 6.a.(4). Dr. Sanders seconded the motion and it carried.

(ATTACHMENT G)

STUDENT AFFAIRS COMMITTEE

STUDENT LIFE UPDATE

C-TOPS (Carolina Testing and Orientation Program Sessions)

Vice Chancellor Susan Kitchen reported that many changes have taken place in the program during the past four years making it a much more effective orientation experience for students. The Transfer Student Orientation Program Session has been moved to an earlier time in the summer, which has led to a more satisfactory registration experience for the transfer students. The transfer students who were not able to attend will receive very personal attention, either from an academic department or from full-time advisors in the General College.

The most fundamental change in the C-TOPS Program was to reorganize the 1, 2, 3 core of the orientation program where students take a foreign language placement exam, receive academic advising, and register for their classes on-site or over the Web so that they leave orientation with their fall schedule in hand. Much of the impetus for re-thinking and many suggestions for this aspect of the orientation program came with the direct involvement of the Parents Council. Vice Chancellor Kitchen introduced Linda Perry, a member of the Parents Council. Ms. Perry has chaired the Advising Committee for the Parents Council and, along with other members of the committee, attended the first week of orientation--including the parent sessions, as well as the student sessions. They provided some very candid feedback, which led to some of the changes that have been put in place in the present program.

The next major challenge was in the CCI (Carolina Computing Initiative) distribution and training. Thousands of CCI computers were distributed to students and extensive training sessions given to the students.

Vice Chancellor Kitchen also reported on the parents orientation. There was an increase from 1,500 families to over 2,100 families. Presentations are currently made on-line.

Communication

Vice Chancellor Kitchen reported on the new student web site (newstudents.unc.edu) and the information available there. The site is presently visited approximately 5,000 times a month.

Fall Orientation

Vice Chancellor Kitchen reported on Pre-Orientation and Freshman Camp.

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Dean Bresciani reported on University housing. The web-based housing application was very popular and useful to all students.

He also reported that there has been an increased retention of upper class students--a jump of about 6% in the number of upper class students wanting to return to the halls.

There has been a record-setting amount of renovations, particularly the buildings in the southern region of campus.

Through other careful redesigning, there has been an increase in the maximum capacity of residence halls, creating more efficient usage and assignment of existing space. Housing occupancy for the next year is anticipated to be very full.

Vice Chancellor Kitchen commented that students will move in to their residence halls on August 19 and the Convocation will be held on August 20. John Shelton Reed will give the keynote address at the Convocation. FallFest will also be held on August 20 from 10 p.m. to 2 a.m. on August 21. FallFest is an alcohol-free event for the students. Classes will begin on August 22.

FINANCE AND BUSINESS COMMITTEE

Approval of the Design of the Addition to the Ronald McDonald House

Mr. Pardue moved approval of the proposed design for the addition to the Ronald McDonald House. Dr. Jordan seconded the motion and it carried.

(ATTACHMENT H)

Selection of a Site for an Addition to the Ackland Art Museum

Mr. Pardue moved approval of the site immediately east of the existing Ackland Art Museum for the proposed addition to the building. Mr. Williams seconded the motion and it carried.

(ATTACHMENT I)

Selection of an Architect for the Ramshead Parking Lot Development

Following much discussion, Mr. Stevens moved that the Board of Trustees send the issue of the selection of an architect for the Ramshead Parking Lot Development project back to the Finance and Business Committee, and for the committee to review the policy on inter relationships between master planners, design architects, and project architects; then bring back a recommendation on that issue to the Board of Trustees as soon as possible and also bring back to the Board of Trustees a recommendation concerning the selection of an architect for the Ramshead Parking Lot Development project. Mr. Matthews seconded the motion and it carried.

(ATTACHMENT J)

Mr. Pardue commented that all Trustees will be informed as to the date, time, and location of the Finance and Business Committee meeting wherein this matter will be discussed and an architect selected for this project.

Selection of an Architect to Design Renovations in Alexander, Connor, and Winston Residence Halls

Mr. Hynes moved approval to select Pearce, Brinkley, Cease & Lee, Raleigh, North Carolina, as the architect for design of the renovations in Alexander, Connor, and Winston Residence Halls. Mr. Thigpen seconded the motion and it carried.

(ATTACHMENT K)

Approval of a Land and Space Lease to the United States of America, Federal Aviation Administration (FAA), for an Automated Surface Observing System (ASOS) and Acquisition Control Unit (ACU) at the Horace Williams Airport

Mr. Thigpen moved approval of a lease to the United States of America, Federal Aviation Administration (FAA), for a 25 foot radius area at Runway 27 at the Horace Williams Airport for an Automated Surface Observing System (ASOS) and space in the terminal building for an Acquisition Control Unit (ACU) for a term of fifteen years. Mr. Williams seconded the motion and it carried.

(ATTACHMENT L)

Ratification of a Mail Ballot Dated July 18, 2000

Mr. Thigpen moved approval of the 2000 transfer from the Endowment Fund to the University for University expenditures during the 2000-2001 fiscal year. Mr. Stevens seconded the motion and it carried.

(ATTACHMENT M)

Semi-Annual Report on Capital Improvement Projects

This report was presented for information only and no formal action was required.

(ATTACHMENT N)

Semi-Annual Report of Leases

This report was presented for information only and no formal action was required.

(ATTACHMENT O)

Budget Update

The report covering the period from July 1, 1999 through June 30, 2000 was presented for information only and no formal action was required.

(ATTACHMENT P)

DEVELOPMENT COMMITTEE

Development Update

Mr. Burnett, chairman of the Development Committee, presented a report regarding the level of activity and current contributions in the Office of University Advancement. [A copy of the report is filed in the Office of the Assistant Secretary.]

MOTION TO CONVENE IN CLOSED SESSION

On motion of Mr. Pardue, seconded by Mr. Stevens, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following and to prevent the disclosure of privileged information under The Family Education Rights and Privacy Act of the United States); and also pursuant to Section 143-318.11 (a) (2) (3) (5) and (6).

CLOSED SESSION

Development Committee

- Mr. Armfield moved approval, seconded by Mr. Hynes, of four of the proposed candidates for the William Richardson Davie Award, which will be presented on November 15, 2000. The motion carried. [A copy of the Davie Award information is filed in the Office of the Assistant Secretary.]
- Dr. Sanders moved approval, seconded by Mrs. Kitchin, of a nominee to fill a vacancy on the Board of Visitors. The motion carried. [A copy of the Board of Visitors information is filed in the Office of the Assistant Secretary.]

Consent Agenda/Personnel Changes for Consultation

- Dr. Sanders moved approval to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. Dr. Jordan seconded the motion and it carried.

(ATTACHMENT Q)

Report of Student Appeal Hearings

- Mr. Stevens moved that the decision of the Chancellor be upheld in a School of Nursing appeal. Mrs. Kitchin seconded the motion and it carried.
- Mr. Hynes moved that the decision of the Office of Undergraduate Admissions be upheld in an admissions appeal. Mrs. Kitchin seconded the motion and it carried.

MOTION TO RECONVENE IN OPEN SESSION

Dr. Jordan moved, seconded by Mr. Matthews, that the Board reconvene in open session. The motion carried.

OPEN SESSION

BOARD OF VISITORS MEMBER ELECTION

Dr. Sanders moved approval, seconded by Mr. Thigpen, of Mr. Harold P. McCoy, Jr. to fill the vacancy created by the resignation of Mr. Jerome F. Gantt. The motion carried.

ADJOURNMENT

There being no further business, Chairman Cates declared the meeting adjourned at 2:30 p.m.

Assistant Secretary

