The Board of Trustees met in regular session in the Chancellor’s Ballroom West at The Carolina Inn on May 23, 1997. Mr. Armfield, the chairman, called the meeting to order at 8:30 a.m.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll. The following members were present:

- William J. Armfield, IV, Chairman
- William R. Jordan, Vice Chairman
- Anne W. Cates, Secretary
- Angela R. Bryant
- James E. S. Hynes
- Mohan Nathan
- David E. Pardue, Jr.
- Charles A. Sanders
- Richard Y. Stevens
- Cressie H. Thigpen, Jr.
- David J. Whichard, II
- Annette F. Wood

The following member was absent:

- Walter R. Davis

MINUTES

On motion of Dr. Sanders, seconded by Mr. Thigpen, the minutes of the regular meeting of March 21, 1997, and the minutes of the special meeting of April 25, 1997, were approved as distributed.

CHAIRMAN’S REPORT

Chairman Armfield commented on the recent meeting of the Investment Fund and Endowment Board. He stated that Wayne Morgan, director of Investments, will be leaving the University to take a position with Wachovia Bank.

RESOLUTION

On behalf of the Board, Mrs. Cates read and moved approval of the following resolution.

RESOLUTION FOR COACH DEAN SMITH

WHEREAS, Dean Smith has been Carolina’s Head Basketball Coach for thirty-six years;

WHEREAS, he has never forgotten that his work is a part of the educational enterprise, so that he has served as a memorable teacher within the University and an admired mentor for his basketball alumni; and,
WHEREAS, he brought his come-from-behind 1997 team to a stellar place in Carolina sport annals when they helped him become the “Winningest” college basketball coach in history;

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of The University of North Carolina at Chapel Hill, knowing that its words can add nothing to the luster of Dean Smith’s achievement, nevertheless, wishes to thank him on its own behalf and on behalf of the entire University community for his undeviating devotion to the highest ideals of collegiate athletics, his acumen as a wise teacher, his determination to educate through the medium of sport, his national leadership in setting high standards for all of intercollegiate athletics, his decency as a man, his idealism, and his moral integrity that has shown like a beacon throughout his distinguished career.

The motion was seconded by the entire Board.

REPORT OF THE NOMINATING COMMITTEE

Ms. Wood, chairman of the Nominating Committee, presented the following proposed slate of officers:

Richard Y. Stevens - Chairman
Anne W. Cates - Vice Chairman
Angela R. Bryant - Secretary

CHANCELLOR’S REPORT

Chancellor Hooker gave a brief overview of the preceding year. He also reported on the success of the faculty bus tour. He reported on the two national championships this year in women’s field hockey and women’s soccer. He commented on the women’s lacrosse team, which in its second year made it to the Final 4. He stated that eleven of these players were on the Dean’s List this year and fourteen of the players made the ACC Honor Roll.

STUDENT BODY PRESIDENT’S REPORT

Mr. Nathan reported on his role on the Board of Trustees as student body president. He distributed a copy of his report to the Board. [A copy of the report is filed in the Office of the Assistant Secretary.]

REPORT OF THE FINANCE AND BUSINESS COMMITTEE

Ms. Wood, chair of the Finance and Business Committee, presented the committee’s report on the following items which were previously recommended by the committee.

1. Selection of the site near the Hazardous Materials Facility as the site for the Radioactive Waste Storage Facility. (Attachment A)

2. Selection of Smith Sinnett Associates, PA, Raleigh, NC, as architects to design the Radioactive Waste Storage Facility. (Attachment B)
3. Selection of Parsons Brinckerhoff Quade & Douglas, Inc., Morrisville, NC, to assist the University in the development of long-range strategies for the Transportation and Parking Systems on the campus. (Attachment C)

4. Request to lease to The University of North Carolina at Chapel Hill Arts and Sciences Foundation, Inc. for $1.00 and other good and valuable consideration, the Graham Memorial building and the land immediately adjacent to the east of the Graham Memorial building on the campus of The University of North Carolina at Chapel Hill for the purpose of renovating and enlarging the building for the future home of The Center for Undergraduate Excellence for a lease term extending until completion of construction, but no longer than three years. (Attachment D)

5. Request to acquire by lease approximately 14,739 square feet of office space at Nationsbank Plaza, Rosemary Street Building, 136 East Rosemary Street, Suites 203/400 from Franklin Street Plaza, Ltd. for the School of Public Health, Collaborative Studies Coordinating Center (CSCC) for a term of three years commencing July 1, 1997, or as soon thereafter as possible, at an initial annual rent not to exceed $215,926.35 or $14.65 per square foot, including utilities and janitorial services, with rental cost adjustments beginning January 1, 1998 based on increases in operating costs over a base year of 1996 subject to an annual cap of $0.25 per square foot and with two one-year renewal options. (Attachment E)

6. Request to acquire by lease approximately 2,400 square feet of office space at 116 South Merritt Mill Road from Ambient Air, LLC for the School of Medicine, UNC Physicians & Associates, for a term of twenty-five months, at an annual cost not to exceed $34,800.00 or $14.50 per square foot, not including utilities or janitorial services. (Attachment F)

7. Request to transfer $249,214 from the Mr. And Mrs. Brian D. Balliet Quasi Endowment Fund to the Balliet TEACCH Endowment expenditure account to cover construction costs for the Carolina Living and Learning Center, Phase II project. (Attachment G)

8. Request to transfer $25,000 from the John and June Allcott Quasi Endowment Fund to cover the exhibition and dedication cost of the John and June Allcott Art Gallery. (Attachment H)

9. Proposed levels of spending from the Endowment Fund for the fiscal year 1997-98. (Attachment I)

Mr. Pardue and Mr. Nathan moved approval. Mrs. Cates and Mr. Stevens seconded the motion and it carried.

The following items were presented for information only (no formal action was required):

1. **Legislative budget update.**
2. **Report on utilization of leased office space.**
   The report revealed that 70% of increase has been in Sponsored Research Programs, which have resulted in funding of 898 new employee positions. Other factors increasing the need for leased space were the relocation of Human Resources off campus and the growth in University Advancement and Technology services. Ms. Wood commented that the prevailing attitude of the committee is that the space on central campus should return to the main function of the University, which is teaching and instruction.

Provost Richardson reported on the immediate space crunch on campus. Laboratory space is needed to integrate the undergraduate learning and graduate teaching experience. In the Departments of Chemistry and Material Science, 43% of recent graduates are science majors. The medical school ranking has moved from 29th to 13th among all medical schools in the nation in the amount of sponsored research funding received. This also increases the need for laboratory space. There is a need for swing space when classrooms are renovated and space is needed to accommodate the technology upgrades.

Chancellor Hooker advised the committee that lack of space, particularly for research, is a deterrent to attracting and keeping distinguished faculty. Thus, that should be addressed in our long-range planning.

3. **Capital Improvements - Streamlining review process.**
4. **Preliminary design review of the addition to Beard Hall.**
   It was noted that the massive size of the building impacts the open and green spaces. A suggestion was made that the site placement be modified.

   (Attachment K)

5. **Medical Biomolecular Research Building Site Plan and Third Floor Plan.**

   (Attachment L)

**REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE**

Ms. Bryant, chair of the Academic Affairs and Personnel Committee, presented the committee’s report.

**Technology Development**

Dr. Fran Meyer, assistant vice provost for Technology and Development, reported on the Technology Development area. In summary, the University is generating close to $1 Million in revenue from patents and licensing
of inventions and discoveries by our faculty. Dr. Meyer mentioned two needs in supporting the University in this area--a fund of approximately $200,000 to foster research in its early stages before it is known whether or not it will generate revenue and royalties, and outreach to faculty regarding an avenue for their inventions and discoveries in order to license and patent them and explore how they might generate revenue for themselves and the University.

**Law School Update**

Dean Judith Wegner presented information to the Board regarding the decline in applications at the Law School.

**REPORT OF THE STUDENT AFFAIRS COMMITTEE**

Mr. Whichard, chair of the Student Affairs Committee, presented the committee’s report.

**Student Advisory Committee to the Board of Trustees**

Julie Gasperini, chair of the Student Advisory Committee to the Board of Trustees (SACBOT), presented information concerning this committee. SACBOT was appointed by Student Government to help advise the Board on student affairs and student interests. The Student Affairs Committee will be meeting with SACBOT from time to time during the year. Ms. Gasperini and Mr. Nathan addressed the Board about student concerns and the issues they feel will be brought before the Board. Mr. Whichard remarked that this is an excellent committee which is representative of the student body. He feels the committee will be of help to the Board as it continues to look at the concerns of students and he commended Mr. Nathan on that initiative.

**Substance Abuse Task Force Recommendations Status Report**

Vice Chancellor of Student Affairs Susan Kitchen reported to the committee on the status of the substance abuse program at the University and the fact that they have moved forward very swiftly in implementing some of the recommendations which were in the report presented to the Board at the March meeting. Mr. Whichard remarked that the members of the committee, and all of the members of the Board who heard that report in March, were impressed with the report, as well as the progress being made by Dr. Kitchen and her associates in what’s being done to move forward in that very important area.

Mr. Whichard reported that work will continue to be done on this matter and recommendations implemented as presented to the committee.

**DEVELOPMENT**
Board of Visitors Elections

Vice Chancellor for Advancement Matthew Kupec presented the members of the Class of 2001. It was noted that Marilyn Preyer was substituted for her husband, Richardson Preyer, Jr. Ms. Bryant moved approval of the following persons for the Board of Visitors Class of 2001. Mr. Nathan seconded the motion and it carried.

- Don Baer
- Constance Battle
- Philip Blumenthal
- Marjorie Buckley
- Russell M. Carter
- James H.S. Cooper
- Randy Cox
- James Crawford
- Brad Daugherty
- James R. Dickens
- Laura Foxx
- Robert Gillikin
- Mary Coker Joslin
- Kenneth Lee
- Leona Lewis
- Morris McDonald
- Pleasant McMichael
- Frank Nickell
- Joy Paige
- Bill Paulsen
- Marilyn Preyer
- Scott Richardson
- Jefferson Rives
- Eugene Rogers
- John Rostan
- Peter Rummell
- Bob Schult
- Larry Walker
- Robert W. Winston
- Lee Woody

Development Update

Mr. Kupec presented a report regarding the level of activity and current contributions in the Development Office. [A copy of the report is filed in the Office of the Assistant Secretary.] The report also contained information concerning the Chancellor’s 100 County Visit Outreach Program and the Faculty Bus Tour.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Mrs. Cates, seconded by Ms. Wood and Mr. Whichard, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11(a)(1), (2), (3), (5), and (6).

CLOSED SESSION

REPORT OF THE FINANCE AND BUSINESS COMMITTEE

Acquisition of Property at Mason Farm Place

Ms. Wood moved approval of acquisition of property at Mason Farm Place. Mr. Nathan seconded the motion and it carried.
Report of the Naming Committee

Mr. Kupec presented the Report of the Naming Committee. [A copy of the report is filed in the Office of the Assistant Secretary.]

Mr. Hynes moved approval of the report as presented. Mrs. Cates second the motion and it carried.

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

PERSONNEL ACTIONS

Ms. Bryant, chair of the Academic Affairs and Personnel Committee presented the following personnel actions.

Personnel Matters for Information

These matters did not require action by the Board.

(Attachment M)

Personnel Matters for Consultation

Ms. Bryant moved approval to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. Mr. Whichard seconded the motion and it carried.

(Attachment N)

Personnel Matters for Action in Academic Affairs

Ms. Bryant presented the following personnel changes in Academic Affairs: Designation to Named Professorship, Appointments, Reappointments, and Promotions.

(Attachment O)

Personnel Matters for Action in Health Affairs

Ms. Bryant presented the following personnel changes in Health Affairs: Appointments, Reappointment, Promotions, and Departmental Transfer.

(Attachment P)

Recommendations for Exceptions to Employment Policies Annual Leave Provisions

Ms. Bryant presented the recommendations for exceptions to employment policies annual leave provisions.

(Attachment Q)

LEGAL ADVICE

Ms. Ehringhaus advised the Board on several legal matters.

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At this time, Chairman Armfield excused everyone except the members of the Board.

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Chairman Armfield reconvened the meeting in open session.

RESUMPTION OF OPEN SESSION

ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

Mr. Stevens moved approval of the following:

Personnel Changes in Academic Affairs (Attachment O)
Personnel Changes in Health Affairs (Attachment P)
Recommendations for Exceptions to Employment Policies Annual Leave Provisions (Attachment Q)
Ratification of Mail Ballot Dated April 17, 1997 (Attachment R)

Dr. Sanders seconded the motion and it carried. Ms. Bryant announced that the appendices containing the personnel matters voted on in open session had been distributed to the Press.

There being no other business, the meeting was adjourned at 10:10 a.m.

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Assistant Secretary