

BOARD OF TRUSTEES MEETING

The University of North Carolina at Chapel Hill

March 21, 1997

The Board of Trustees met in regular session in the John Sprunt Hill Central Ballroom at The Carolina Inn at 8:35 a.m. Chairman Armfield presided.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll. The following members were present:

William J. Armfield, IV, Chairman	David E. Pardue, Jr.
William R. Jordan, Vice Chairman	Richard Y. Stevens
Anne W. Cates, Secretary	Cressie H. Thigpen, Jr.
Angela R. Bryant	David J. Whichard, II
Walter R. Davis	Annette Fairless Wood
Aaron M. Nelson	

The following members were absent:

James E. S. Hynes	Charles A. Sanders
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MINUTES

Mrs. Cates moved approval of the minutes of the regular meeting of the Board on January 24, 1997. Mr. Pardue seconded the motion and it carried unanimously.

CHAIRMAN'S REPORT

Chairman Armfield began his report by apologizing to Trustees Cressie Thigpen and Charles Sanders, as well as the other Trustees, for the stress which came as a result of the renominating process by the Board of Governors last week. He reiterated how sorry he was for the embarrassment to Trustee Thigpen and Trustee Sanders and for the emotional stress caused to them, as well as the other members of the Board and said that had he handled the matter in a more skillful manner, it could have been prevented.

Mr. Armfield remarked that the Report of the Chancellor's Substance Abuse Task Force, which Dr. Jordan and his colleagues, eight of whom are students, put together over the last few months, was very well received at the Student Affairs Committee meeting on March 20, 1997. Mr. Armfield said it is a very positive move on the part of the University and is very

consistent with what the Chancellor is endeavoring to do in terms of enhancing the academic climate of the University. The fact that the National Sigma Nu and Phi Delta Theta Fraternities announced on March 20 to have substance-free, alcohol-free fraternities does a lot to reinforce leadership in dealing with a very difficult issue.

Chairman Armfield also remarked on Coach Dean Smith and his accomplishment of 877 victories with the win on March 15 and the manner in which Coach Smith gave credit to other people, mainly his players; and, most especially, the professors and the academics at the University which have enabled him to attract not only outstanding basketball players, but basketball players who graduate and who have great character.

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Mr. Davis referred to an article in the March 20, 1997 issue of The News & Observer and requested that Mr. Pardue read it to the Board. The article concerned the matter which Chairman Armfield had apologized to the Board about earlier.

Mr. Davis commented on his service on the Board over the past years. He remarked of his pleasure to serve on the Board.

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Chairman Armfield asked Mrs. Cates to read the following Resolution.

RESOLUTION OF APPRECIATION FOR AARON M. NELSON

WHEREAS, the excellent performance by Aaron M. Nelson of his duties as President of the Student Body has been matched by a year of exemplary service as a member of the Board of Trustees, ex officio; and,

WHEREAS, from his first day's service, he has exhibited clear expression, careful preparation for his Board responsibilities, an understanding of the viewpoints of his colleagues, and a courteous persuasiveness in presenting his views and the needs of his fellow students to this Board; and,

WHEREAS, he has demonstrated vision and keen perception of the needs of the student body and initiative in meeting those needs through hard work within student government and cooperation with the University administration; and,

WHEREAS, he has supplied critical leadership in a variety of matters affecting student life including food service improvement; safety and enhanced nighttime lighting of campus; careful student collaboration in the oversight and setting of student tuition and fees; organization of a memorial service after the grim Commencement Day fraternity fire; initiation of a University Day of Action in the wake of Hurricane Fran; work on significant issues affecting graduate students; and, most recently, formation of a Student Advisory Committee to offer the Board of Trustees a wide range of student opinion; and,

WHEREAS, he has taken the lead in making student voices heard in the General Assembly through the student Ambassador Program which matches Carolina students from each county with their own legislators, and by his lobbying of the General Assembly in behalf of the University and its students; and,

WHEREAS, he has been equally energetic and effective in presenting student views on the national scene in Washington in support of student aid programs; and,

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of The University of North Carolina at Chapel Hill, salutes Aaron Nelson for his effective year of work as a valued colleague and praises his excellent leadership in the University community.

Mr. Stevens moved adoption of the Resolution. The motion was seconded by Ms. Bryant and carried unanimously.

Chairman Armfield presented a gift to Mr. Nelson and a framed certificate acknowledging his service on the Board of Trustees.

Mr. Nelson thanked the Board and said that it had been a pleasure and honor to serve with the members of this Board.

CHANCELLOR'S REPORT

Chancellor Hooker began his report by underscoring his association with all of the accolades directed toward Mr. Nelson and remarked on the fine job he has done on the Board.

The Chancellor apologized to the Board and the entire campus community for his involvement in the Trustee nomination process.

Chancellor Hooker reported on the progress of his outreach visits to the 100 counties in North Carolina. He stated that on each visit he tries to visit one public school, sit in a classroom, and talk with teachers, principals, and superintendents. He said that he had seen students learning, fiercely dedicated teachers teaching, and parental involvement. He reported that a lot of good is taking place in the public school systems across North Carolina. He commented on the problems that teachers experience in maintaining order and discipline in the classroom, which

results in teacher attrition. He stated that he expects to have a report on his findings at a later date.

He reported on the Lighthouse Project in the School of Education, which is designed to reduce teacher attrition and is focused on new teachers in the North Carolina Fellows Program.

Chancellor Hooker reported on the possibility of involvement in Southeast Asia by opening up a campus-like facility which would make it possible to provide education to foreign students and to build a locus to take North Carolina students abroad. He stated that the University does not have the personnel, and personnel is not available there to open up a campus. He stated that it is possible to use digital technology to extend the resources of this campus abroad. In Thailand, public health is one of the great needs and the School of Public Health is already moving to a distance-learning education, which will be at least one-third Internet based, one-third telecommunications interactive dialogue, and the other third will be on-site group projects. He said it had been decided to focus on Thailand where significant activity by Kenan Institute Asia is currently under way also. Chancellor Hooker said he would keep the Board abreast of what is being done and wanted them to know that the focus will be in Thailand and not in Indonesia.

Chancellor Hooker commented on the bus tour across North Carolina in May. He had discovered that many of the faculty came from outside North Carolina, were educated outside North Carolina, and the first time they had been in North Carolina was when they came to Chapel Hill for a job interview and had never explored the state. The tour for faculty will go from the mountains to the coast, visit a hog farm, tobacco warehouse, and view mountain crafts. He will report back to the Board in May on the success of the tour.

The Chancellor also reported that Executive Vice Chancellor Floyd is working on a project to make computers available to all of our students and faculty. The Chancellor expects to be able to report to the Board more fully on this project by the end of the year. This is something that Wake Forest has done very admirably and has integrated computers into all of the undergraduate classroom instruction in a partnership with IBM. He is

convinced that every university is going to need to do this soon and recognizes that this is an expenditure that will need to be undertaken here.

The Chancellor also reported that this week we topped the \$200,000,000 figure in sponsored research. This is the first time in UNC's history that \$200,000,000 has been topped this early in the academic year. He emphasized that these are all dollars that flow in to the State of North Carolina from outside the State of North Carolina, substantially benefiting the North Carolina economy in addition to enabling our faculty to do the research which keeps UNC-CH among the top universities in the country.

The Chancellor reported that he is convinced that the only solution to the campus parking problem, in the long run, is public transportation. He has been working with the mayor to try to design a project in partnership with the town that would relieve the parking problem on campus. He is convinced that we need to do what the University of West Virginia did, which is to build a monorail system. His vision is to build a large parking garage at the Friday Center, or at another off-campus site, which could then be served by monorail. Monorail is extremely expensive and there is no way that it can be made self supporting. It has to be heavily subsidized and therein, of course, lies the challenge. There may be something interim between now and monorail that can be done in partnership with the town. That is being discussed at the present time.

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Mr. Davis commented on the Chancellor's Report with regard to the University's international involvement. He referred to a trip he took with Governor Hodges to Central and South America to meet the presidents and the dictators and elaborated on their experiences during that visit.

He also commented about the correlation of education and the prison system in North Carolina.

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Chairman Armfield thanked Mr. Davis for his comments. Mr. Armfield said it was exciting to globalize educational outreach. He said that the prisons and the prisoners are a neglected segment of our population and there is an opportunity to educate them digitally just as we would students in Thailand.

STUDENT BODY PRESIDENT'S REPORT

Mr. Nelson began his report by recognizing Chancellor Hooker who allowed himself to be lifted up above the students and carried across their hands and shoulders to the crowd (crowd surfing) at the Carolina vs. Duke basketball game. It was an outstanding act—one that the students are still talking about and will continue to talk about for quite some time.

Mr. Nelson reported that on February 12 a new student body president was elected. The new Student Body President is Mo Nathan, a political science major from Cary, North Carolina. Mr. Nelson said that Mr. Nathan will be an outstanding representative of the students and an outstanding addition to the Board of Trustees. Mr. Nathan won by the largest percentage ever in the history of student body presidential elections.

Mr. Nelson advised the Board that Katherine Kraft was re-elected as president of the Graduate & Professional Student Federation and will serve her second term. She has done an outstanding job in serving her constituency and she also had a tremendous percentage, running unopposed, and took 97% of the electorate.

Mr. Nelson reported that the Housing Department and the Public Safety Department have been tremendous in working with Student Government and The Out-Of-State Student Association to provide Point-to-Point shuttle service to and from the airport so students would be able to get home for Spring Break. That service was also provided during Fall Break.

He reported on the recent approval by Student Congress of the creation of the Student Advisory Committee to the Board of Trustees. He feels like this will be a tremendous opportunity to establish a group of students to regularly seek out information to bring before the Board of Trustees (specifically, the Student Affairs Committee) and for the Board to have a group of regular students to meet with.

He reported that the food service issue will go before Student Congress at an upcoming congressional meeting. It is something that is very important and has been worked on for a very long time. Food service is going to be a trying experience; however, with students having their

input heard, if it is a trying experience, they will know that students are working to make it as good as possible.

Mr. Nelson reported on the National Day of Action wherein students are organizing around the issues of affirmative action to preserve the State Student Incentive Grant, which is a grant that comes to the State of North Carolina and provides 4,000 of the neediest students in the state with grant money. He hopes that North Carolina will continue to support this program.

Mr. Nelson commented that he has had a tremendous year on the Board and thanked the Board for the opportunity to keep students fully informed and for encouraging students to participate.

He said that he thinks the Chancellor's Task Force on Substance Abuse, chaired by Dr. Jordan, is a perfect example of bringing students and Board members together, along with other members of the University community. The respect that students' voices were met with was tremendous. He thanked Dr. Jordan for what was a very difficult task and a very difficult Task Force.

REPORT OF THE FINANCE AND BUSINESS COMMITTEE

Chairman Wood presented the following items previously approved by the committee.

Approval of Final Plans and Specifications for Health Affairs Parking Deck No. 2

Dr. Jordan moved to approve the final plans and specifications for Health Affairs Parking Deck No. 2. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT A)

Approval of Final Plans and Specifications for the Renovation and Addition to Lenoir Hall

Dr. Jordan moved to approve the final plans and specifications for the renovation and addition to Lenoir Hall. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT B)

Selection of an Architect for Design of Field Hockey Dressing Rooms and Spectator Stands

Dr. Jordan moved to approve selection of The Freelon Group as architects for design of Field Hockey dressing rooms and spectator stands. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT C)

Approval of a Ground Lease to the J. R. Hyde III Family Foundation for Construction of a Building for The Institute for the Arts & Humanities

Dr. Jordan moved to approve to lease to the J. R. Hyde III Family Foundation for \$1.00 and other good and valuable consideration approximately 10,000 square feet of land area located to the south of the Battle, Vance and Pettigrew buildings on the campus of The University of North Carolina at Chapel Hill for the purpose of constructing a building on the site to be known as The Institute for the Arts and Humanities for a lease term extending until completion of construction but no longer than three years. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT D)

Renewal of a Lease for the Collaborative Studies Coordinating Center

This item was postponed pending concerns being looked into and met for the Board's approval at the May meeting.

(ATTACHMENT E)

Renewal of a Lease for the Occupational Safety and Health Educational Resource Center (OSHERC)

Dr. Jordan moved to approve to acquire by lease approximately 3,222 square feet of office space at 109 Conner Drive, Units 101 and 103, Suite 1101, from William W. Ellis, DDS, for the School of Public Health, Occupational Safety and Health Educational Resource Center (OSHERC) for a term of one year commencing July 1, 1997, or as soon thereafter as possible at an initial annual rent not to exceed \$53,163.00 or \$16.50 per square foot, including utilities and janitorial services and with a one-year renewal option at an annual cost not to exceed \$55,289.52 or \$17.16 per square foot including utilities and janitorial services. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT F)

Withdrawal of Orville Campbell Quasi Endowment Fund for Renovation of Carroll Hall

Dr. Jordan moved to approve the withdrawal of the Orville Campbell Quasi Endowment Fund. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT G)

Withdrawal of a Portion of the John and June Allcott Quasi Endowment Fund for the Establishment of a Travel Grant to an Undergraduate Student

Dr. Jordan moved to approve the withdrawal of \$12,000 from the John and June Allcott Quasi Endowment Fund. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT H)

Mutual Assistance Agreement

Dr. Jordan moved to adopt the Proposed Resolution. Mr. Thigpen seconded the motion and it carried unanimously.

Ms. Ehringhaus, senior University counsel, commented that the Resolution was a template and the form Agreement has the word "Municipality" as the contracting party with the University. She said that it was necessary to formally change it to read "Municipality or County" since agreements with Orange County are anticipated. Therefore, Ms. Ehringhaus wanted the Board to understand why the template required changing--so it would work for whatever jurisdiction we would like to enter in to agreements with and want to enter in to agreements with us.

(ATTACHMENT I)

Proposed Resolution Concerning Housing Bonds

Dr. Jordan moved to adopt the Proposed Resolution of The Board of Trustees of The University of North Carolina at Chapel Hill declaring the intent of The University of North Carolina at Chapel Hill to reimburse itself for capital expenditures incurred in connection with the expansion and renovation of certain housing facilities from the proceeds of certain tax-exempt obligations to be issued during the calendar year ending December 31, 1997. Mr. Thigpen seconded the motion and it carried unanimously.

(ATTACHMENT J)

Approval of the 1997-98 Traffic & Parking Ordinance

Ms. Wood reported that there will be a 3% across-the-board fee increase in the proposal. This increase equals only 50 cents a month for faculty and 25 cents every other week for staff. In the past six years, there have only been two increases at 3% each. In the six years prior to 1991-1992, there were six increases totaling 75%, or an average of 12.5% per year. The committee felt that the 3% increase is a reasonable fee increase. The increase received prior approval by the Transportation and Parking Advisory Committee and was presented to the Employee Forum with no opposition expressed there.

Ms. Wood moved approval of The Ordinance Regulating Traffic and Parking on the Campus of The University of North Carolina at Chapel Hill effective August 15, 1997. Mr. Nelson and Mr. Stevens seconded the motion.

Mr. Nelson commented that he had spoken to some of the employees who were demonstrating against the fee increase and had indicated to the group that he would bring the following matters before the Board. He said that he does support the fee increase, but also understands the frustration of those employees. He said it is their stance that this is something that should be borne by the State—that State employees should have access to free parking. Parking is something that the employee is required to have in order to work here, and therefore, the cost should be borne by the University. The employees also mentioned the possibility of prorated parking increases—an employee earning \$100,000 would have a different parking permit cost than an employee earning \$20,000. Increases should be reflective of an employee's ability to pay. They also brought up the frustrating matter of more permits being assigned than there are spaces. They cited that lots are being sold at 105% and that often they can't find a spot in their lot. They also complained about students parking in employee lots. They also feel that a better transit system would be a solution to the problem thereby enabling people to get to and from an exterior lot without having to pay for it. Mr. Nelson hopes this is the solution we select. If we are going to encourage people to use a park and ride, then we should not charge them an extreme price for a pass to get to and from that park and ride. We should also create parking spaces that are spaces for people with

high usage vehicles. If a driver brings three passengers to campus, the driver should have a special place to park so as to encourage less cars and more people getting to and from campus.

Ms. Wood said that all of these points were well taken and she agreed with some of them. She advised Mr. Nelson it would be well to remember that parking system revenues are used in part to retire debt on the parking decks. Bond documents contain a legal requirement to set permit fees at a level adequate to fund operations, maintain the System assets, and retire debt. This may not be widely known and might be helpful.

Mr. Nelson said he would try to convey that information to the demonstrating group of employees.

The motion carried unanimously.

(ATTACHMENT K)

Semi-Annual Lease Report

This item was presented for information only and no action was requested at this time.

Ms. Wood reported on the various inquiries made by Board members with regard to some items on the report.

Mrs. Cates expressed interest in knowing whether there is a plan to sell outlying properties and use the monies to acquire property closer to the University.

Mr. Pardue questioned whether our faculty and staff receive preference in renting those properties. The answer was that they do receive preference.

Chairman Armfield inquired why a University with a stable student body population would need increases in rental space of 8.5% per year. Some possible answers were given such as increasing personnel and budget growth, research grants, and legislatively mandated programs, such as the Institute on Aging.

It was requested that the Chancellor's Office clarify answers to Chairman Armfield's inquiry. Chancellor Hooker agreed to do that at a future Board meeting.

(ATTACHMENT L)

Report on Lease vs. Build

Ms. Wood reported on Mr. Morgan's presentation to the committee and placed a request before the Board. The request was that the Business and Finance Committee seek approval from the Board of Trustees to delegate to the subcommittee, which was appointed at the September 27, 1996 Board meeting by Ms. Wood, the authority to approve a lease agreement between the University and the UNC-CH Foundation, Inc. for the suitable property as identified by staff between Board meetings. This subcommittee is comprised of Mr. Armfield, Mr. Pardue, and Mr. Stevens.

Mr. Thigpen moved acceptance of the request as presented. Mr. Whichard seconded the motion and it carried unanimously.

RESOLUTION REGARDING HONORARY DEGREES

Mr. Pardue reported that at the January Board meeting he suggested that the procedure be changed for awarding honorary degrees to allow the inclusion of members of the Board of Trustees of the other fifteen institutions in the University System.

The following Proposed Resolution was prepared by Ms. Ehringhaus and presented to the Board for adoption.

**PROPOSED RESOLUTION OF THE BOARD OF TRUSTEES OF THE
UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL**

WHEREAS the Delegations of Duty and Authority from the Board of Governors of The University of North Carolina to the Board of Trustees of The University of North Carolina at Chapel Hill give the Trustees the authority to "approve the names of all individuals on whom it is proposed that an honorary degree or other honorary or memorial distinction be conferred by the institution"; and

WHEREAS the Board of Trustees from time to time in the exercise of this authority has adopted policies and procedures to govern the manner in which names are proposed and considered for such degrees or distinctions; and

WHEREAS it is deemed desirable by the Board of Trustees of The University of North Carolina at Chapel Hill to amend these policies and procedures so that a member of the Board of Trustees of any constituent institution of The University of North Carolina other than The University of North Carolina at Chapel Hill is eligible for consideration for such degrees or distinctions;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of The University of North Carolina at Chapel Hill amends paragraph six of its Policy and Procedure on Honorary Degrees and Distinctions to read in its entirety as follows:

“No person shall be eligible to be awarded an honorary degree or other honorary or memorial distinction by the University at Chapel Hill while that person is serving as a member of the Board of Trustees of The University of North Carolina at Chapel Hill, as a member of the Board of Governors of The University of North Carolina, or as a member of the faculty, staff, or administration of The University of North Carolina or of any one of its constituent institutions; and no such person shall be eligible for such an award earlier than at the second Commencement after the termination of any such relationship with The University of North Carolina and/or any one of its constituent institutions.”

Mr. Pardue moved that the Proposed Resolution be adopted as presented. Mrs. Cates seconded the motion and it carried unanimously.

Mr. Whichard then questioned if this Resolution changes the way we can award honorary degrees. Ms. Ehringhaus responded that it does in respect to members of the Board of Trustees of the other constituent institutions. It still makes ineligible members of this Board and members of the Board of Governors, as well as employees of The University of North Carolina at Chapel Hill and the other constituent institutions. It enables the selection of a member of a Board of any other constituent institution as a possible recipient of an honorary degree.

Mr. Stevens questioned the meaning of “other honorary or memorial distinction”. Ms. Ehringhaus responded that the Board has the capacity to award or defer any award the Board decides it wants to give and can fund. Mr. Stevens remarked that he felt this was too limiting. Mr. Pardue responded that he would personally support a time period after someone leaves the staff, or otherwise becomes ineligible--whether it's two years, six months, four years, or whatever. Two years seems like a reasonable amount of time to him. Mr. Stevens said that he was referring to memorial, not honorary. If someone passes away and is very distinguished, if you have to wait for two commencements to give a memorial recognition of that

person, it seems too long. It was agreed that this was too long a period of time.

Mr. Whichard moved that the matter be reconsidered for an additional motion. Mr. Thigpen seconded the motion and it carried unanimously.

Ms. Bryant moved that "or other honorary or memorial distinction" be deleted from the Resolution previously adopted. Mrs. Cates seconded the motion and it carried unanimously.

REPORT OF THE STUDENT AFFAIRS COMMITTEE

Mr. Whichard reported that Dr. Jordan, chairman of the Chancellor's Substance Abuse Task Force, presented the Report of the Chancellor's Substance Abuse Task Force to the committee.

Mr. Whichard said it was an excellent report. The Student Affairs Committee approved the report and recommended to the Board the adoption of the recommendations of the Task Force on pages 3 through 7 (items 1 through 10).

Mr. Whichard moved the adoption of these recommendations. Ms. Wood seconded the motion and it carried unanimously. [A copy of the report is filed in the Office of the Assistant Secretary.]

Dr. Jordan remarked that there cannot be any solution to the problem until the students buy into the fact that it is a problem and it's one that can be personally damaging to them in pursuit of whatever career goals they have. Obviously, the best way for them to buy into the problem is education about the problem, about the negative aspects of an unhealthy lifestyle, and the positive aspects of a healthy lifestyle, including the rewards for a healthy lifestyle, such as the most attractive dormitory residences and some cons to an unhealthy lifestyle, such as opposite disciplinary measures. The biggest thing is buying into the concept that an unhealthy lifestyle is personally detrimental. One big aspect of this is education in terms of educating the students that although we do have a problem with substance abuse/alcohol on this campus, the problem is nothing as large as the perception of the problem. With that knowledge and continuing to educate students that such is the case, that by itself will reduce the problem significantly, as has been proven at other campuses. One thing which is ongoing now is the focus groups. We just finished

those and we want to continue those focus groups over a period of one year to see if we are changing attitudes. The best way to find out if attitudes are changing is with focus groups comparing attitudes from one year to another and continuously doing the same polls we have done in the past on an annual basis to see if we're getting anywhere.

Mr. Whichard commented that the report is a landmark document for this institution and Dr. Jordan and the people who participated in the Task Force deserve the recognition and appreciation of this Board and of this University. A lot is yet to be done and the Task Force recognizes in the document that it needs to be continued, that it's an ongoing dynamic situation that has to be dealt with. The document provides merely a framework around which we will establish University policies, but it's a big step forward and he commended Dr. Jordan and the Task Force for their work on the report.

Mr. Stevens moved to make it official and seconded Mr. Whichard's comments commending Dr. Jordan for his role as chairman of the Task Force. The motion carried unanimously.

DEVELOPMENT

Mr. Matt Kupec, vice chancellor for University Advancement, presented a report regarding the level of activity and current contributions in the Development Office. [A copy of the report is filed in the Office of the Assistant Secretary.]

He reported on The Tar Heel Bus Tour which will be taking place from May 12 through May 16, previously described by Chancellor Hooker.

Mr. Pardue commented that he had noticed in the March 20 Daily Tar Heel that a group of students had gotten together to try to do their part in raising money for the Black Cultural Center. It was a very interesting article and talked about the student leadership, etc. He said that he would like to know more about that matter.

Mr. Nelson responded that students had been frustrated on their own part where there used to be a tremendous amount of energy. There still is a tremendous amount of energy, but it has been less visible lately on the students' part. They are reinvigorating themselves and trying to reorganize to help the University in any way they can to raise these funds. They have begun a series of meetings of students, inviting them to come together to

talk about how they, as students, can assist Development and the University in raising funds for the Black Cultural Center. An outgrowth of that will be a letter from Mr. Nelson and a previous student body president, yet to be named, to all previous student body presidents asking them to contribute. They will go back through all past presidents of the Black Student Movement and all past presidents of the Campus Y to try to do the student part in the fundraising effort.

Mr. Pardue inquired as to the status of dollars. Mr. Kupec responded that we're a little over \$3 Million. Mr. Kupec said that the programming and the job being done by Dr. Horne clearly identifies what the mission of the Center is and this program really helps. He referred to some recent gifts to the Center and said there is good momentum. Any help would be appreciated in identifying more prospects and getting the message out about the Center.

Mr. Nelson remarked that he was recently elected chair of the Finance Committee for the Black Cultural Center Advisory Board and commented on the fantastic job being done by Marjorie Crowell and the Development Office. He said that we have the opportunity to build the premiere center on black culture in the country. It's important that we have this, just as it is for an Institute for the Arts and Humanities. It will be a tremendous addition to the campus and will raise the quality of the University.

Chairman Armfield thanked Mr. Pardue for mentioning that matter and commented that we are all frustrated by a lack of success in moving the project forward.

MOTION TO GO INTO CLOSED SESSION

Mrs. Cates moved that the Board go into closed session to (1) prevent the disclosure of privileged information under Section 126.22 and following of the North Carolina General Statutes or regulations; (2) prevent the premature disclosure of an honorary award or scholarship; (3) consult with our attorney to protect the attorney-client privilege and to consider and give instructions concerning a potential or actual claim, administrative procedure, or judicial action; (4) establish or instruct the staff or agent concerning the negotiation of the amount of compensation or other terms of an employment contract; and (5) consider the qualifications,

competence, performance, conditions of appointment of a public officer or employee or prospective public officer or employee. The following persons were instructed to remain for the closed session: Members of the Board, Chancellor Hooker, Members of the Chancellor's Cabinet, Brenda Kirby, Marsha Ferrin, Weldon Thornton, Joe Ferrell, Nancy Davis and Robert Cannon. Mr. Stevens seconded the motion and it carried unanimously.

CLOSED SESSION

DEVELOPMENT

Report of the Committee on Honorary Degrees and Special Awards

Weldon Thornton, chair of the Committee on Honorary Degrees and Special Awards, presented the report of the committee for an additional honorary degree to be presented at the 1997 Commencement, as well as the honorary degrees to be presented at the 1998 Commencement. [A copy of the report is filed in the Office of the Assistant Secretary.]

Mrs. Cates moved, seconded by Mr. Stevens and Mr. Whichard, the acceptance of the recommendation of the Honorary Degrees and Special Awards Committee of the additional 1997 nomination and the 1998 nominations of recipients for honorary degrees. The motion carried unanimously.

Report of the Naming Committee

Matt Kupec presented the report of the Naming Committee. [A copy of the report is filed in the Office of the Assistant Secretary.]

Mrs. Cates moved approval of the report as presented. Ms. Bryant seconded the motion and it carried unanimously.

Board of Visitors Nominations

Mr. Kupec introduced and recognized Ms. Nancy Davis, director of Community Relations, and thanked her for her work on the Chancellor's 100 county visit outreach program, as well as the Board of Visitors' nominations.

Mr. Kupec presented the slate and information concerning nominations for the Board of Visitors Class of 2001.

ACADEMIC AFFAIRS & PERSONNEL COMMITTEE

Personnel Matters for Information

Ms. Bryant presented personnel matters for information not requiring action by the Board.

(ATTACHMENT M)

Personnel Matters for Consultation

Ms. Bryant moved approval to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. The motion was seconded by Mr. Stevens and it carried unanimously.

(ATTACHMENT N)

Personnel Matters for Action in Academic Affairs

Ms. Bryant presented the following personnel changes in Academic Affairs: Reappointment at Same Rank, Promotions, and Corrections.

(ATTACHMENT O)

Personnel Matters for Action in Health Affairs

Ms. Bryant presented the following personnel changes in Health Affairs: Promotions, Corrections, and Salary Increases.

(ATTACHMENT P)

PROPOSED APPEAL PANELS PROCESS

Ms. Bryant proposed for Trustee appeal panels for appeals other than student disciplinary appeals, the three panel members will be appointed by the Chair of the Board of Trustees in the following manner. Those Trustees who are lawyers will be listed in alphabetical order in Column A. Those Trustees who are not lawyers will be listed in alphabetical order in Column B. The Chair of the Board will select in alphabetical order one person from Column A and two people from Column B until the panel is completed.

If a Trustee does not wish to serve on a particular panel, that Trustee would be excused, and the next Trustee in alphabetical order would be asked to serve. If a Trustee declines to accept appointment to a panel, is unable to complete service on a panel, or is appointed to a panel but the appeal is withdrawn, that Trustee will then be first in order (in his or her category) to be asked to serve the next time a panel is selected.

This Trustee action codifies the practice that has been followed for non-student disciplinary appeals and follows the rotation that has been established for student disciplinary appeals.

Mr. Armfield suggested that if there were fewer than two Trustees who are lawyers, panel selection should be handled as it is for student disciplinary matters, that is, with there being only one alphabetical list of all Trustees (lawyers, if any, and nonlawyers).

LEGAL ADVICE

Ms. Ehringhaus advised the Board on several legal matters.

MOTION TO RECONVENE IN OPEN SESSION

Mr. Whichard moved to reconvene in open session. Mr. Thigpen seconded the motion and it carried unanimously.

OPEN SESSION

ACADEMIC AFFAIRS & PERSONNEL COMMITTEE

Ms. Bryant moved approval of the personnel changes in Academic Affairs. Mr. Stevens seconded the motion and it carried unanimously.

(ATTACHMENT O)

Ms. Bryant moved approval of the personnel changes in Health Affairs. Mr. Stevens seconded the motion and it carried unanimously.

(ATTACHMENT P)

Ratification of Mail Ballot Dated February 14, 1997

Ms. Bryant moved to ratify the mail ballot. Mr. Stevens seconded the motion and it carried unanimously.

(ATTACHMENT Q)

APPROVAL OF PROPOSED APPEAL PANELS PROCESS

The Board voted unanimously to approve the proposed process.

ADJOURNMENT

There being no further business to come before the Board, Chairman Armfield adjourned the meeting at 11:45 a.m.

Assistant Secretary