

**BOARD OF TRUSTEES MEETING**  
**The University of North Carolina at Chapel Hill**

The Board of Trustees met in regular session on Wednesday, March 26, 2008, at The Carolina Inn, Chancellor Ballroom West, at 5:01 p.m. Chair Perry presided.

**ROLL CALL**

Assistant Secretary Brenda Kirby called the roll and the following members were present:

Roger L. Perry, Sr., Chair	J. Alston Gardner
Karol V. Mason, Vice Chair	Barbara R. Hyde
Russell M. Carter, Secretary	Sallie Shuping Russell
Phillip L. Clay	Nelson Schwab III
John G. B. Ellison, Jr.	A. Donald Stallings
Paul Fulton	Robert W. Winston

Chair Perry opened the meeting by reading the following statement regarding the State Government Ethics Act:

“As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees’ meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.”

**REPORT OF THE BUILDINGS AND GROUNDS COMMITTEE**

Mr. Winston, Committee Chair, moved ratification by the Board of the following Level 1 items, which were previously approved by the committee. Mr. Schwab seconded the motion and it carried.

• **Designer Selection— Carrington Hall** to approve the advance planning for a comprehensive renovation to Carrington Hall. Carrington Hall was constructed in 1968 for the School of Nursing. The renovation replaces building systems and addresses deficiencies in the building envelope, accessibility and life safety issues in the original 70,000 SF building. The planning budget is \$250 K with funding from 2007 Repair and Renovations appropriations. The interview committee recommended the selection of the three firms in the following priority order:

- PBC+L Architecture                      Raleigh, NC
- Giffels                                      Raleigh, NC
- HH Architecture                         Raleigh, NC

The firm in the number one position, PBC+L Architecture, was recommended because of the strength of its team, its recent and relevant experience.

(ATTACHMENT A)

• **Construction Manager at Risk Selection— Imaging Research Building** to approve the construction of a new 342,000 SF building to expand medical imaging and research space for the Schools of Medicine and Pharmacy. The project budget is \$240 M. The planning budget is \$8 M with appropriations from the 2007 General Assembly. The interview committee recommended the selection of the three firms in the following priority order:

- Choate Construction                      Raleigh, NC

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- Skanska  
▪ DPR Construction
- Durham, NC  
Morrisville, NC

The firm in the number one position, Choate Construction, was recommended because of its previous experience with the University, record of projects completed on or ahead of schedule, and its construction administration capabilities.

(ATTACHMENT B)

Mr. Winston, Committee Chair, moved ratification by the Board of the following item, which was previously approved by the committee. Ms. Russell seconded the motion and it carried.

• **Acquisition by Purchase— Property Located at Homestead Road and Martin Luther King Jr. Blvd., Chapel Hill, NC** to approve purchase of the former Duke Energy Operations Center property located at the corner of Homestead Road and Martin Luther King Jr. Blvd., in Chapel Hill, NC. The property contains approximately 13.32 acres and is improved by a single story building with a total of 21,834 gross square feet. The majority of the building is upfit as office space, but there is also 2,067 square feet of warehouse space that is heated but not cooled. This property is strategically located close to Carolina North and it is adjacent to Duke Energy's substation which they will continue to operate. It is anticipated that the site will be used as a base location for connecting electric lines to Carolina North as well as for University office and storage space. The purchase price is \$4,050,000.

(ATTACHMENT C)

Mr. Winston, Committee Chair, moved ratification by the Board of the following items, which were previously approved by the committee. Mr. Schwab seconded the motion and it carried.

• **Design Approval— Carrboro Fire Station No. 2** to approve the design and construction of a new Fire Station No. 2 for the Town of Carrboro on Homestead Road on property leased from the University. The 9,000 SF building will house equipment, four fire fighters and satellite work space for Carrboro police. There are no changes to the design. The project budget is \$2.8 M with funding from the Town of Carrboro. The Board of Trustees reviewed this project in January 2008.

(ATTACHMENT D)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

• **Design Approval— Med Air Facility** to approve the design and construction of a new facility for Med Air at the Raleigh Durham International Airport. It adds approximately 13,000 SF of hangar space and 5,000 SF of office space to the existing North Carolina Department of Transportation (DOT) building. Some of this space will be shared with DOT. There are no changes to the design. The project budget is \$3 M with funding from the University. The Board of Trustees reviewed this project in March 2007.

(ATTACHMENT E)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

The following items were presented for information only (no formal action was requested at this time).

• **Preliminary Design Review— Robertson Scholars Building.** This project constructs a new 16,000 SF building for the Robertson Scholars program. The building

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will house offices and meeting spaces for the program. The building is being designed to a LEED Platinum rating and employs sustainability systems including capture and reuse of stormwater, green roof, and photovoltaic panels. The design and construction budget is \$11 M. The project is being funded by the Robertson Scholars Program. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT F)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

• **Preliminary Design Review— Kenan Stadium Expansion Master Plan.** This master plan shows a phased expansion to Kenan Stadium to provide suite and club seating, improved concourse and amenities, academic support and training facility for student athletes, additional office space for the football program and open space improvements to the surrounding Kenan woods. The project is being developed by the Education Foundation. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT G)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

The following preliminary design reviews are brought for information only and the site approvals for the same spaces are brought for action. Mr. Winston, Committee Chair, moved ratification by the Board of the following Site Approval items, which were previously approved by the committee. Mr. Schwab seconded all motions and each item carried.

• **Preliminary Design Review— Finley Golf Course Clubhouse Addition.** This project provides a 4,000 SF addition to the existing clubhouse for a new locker room facility and lounge. The existing building will be renovated to provide a new Pro Shop and Display Room. The new 4,000 SF pavilion provides outdoor seating and restroom facilities. The project budget is \$4 M. The project is being funded and developed by the Education Foundation. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT H)

• **Site Approval— Finley Golf Course Clubhouse Addition** to approve the site for a 4,000 SF addition to the existing clubhouse for a new locker room facility and lounge. The existing building will be renovated to provide a new Pro Shop and Display Room. The new 4,000 SF pavilion will provide outdoor seating and restroom facilities. The original clubhouse was built in 1952 and expanded in 1999.

(ATTACHMENT I)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

• **Preliminary Design Review— Imaging Research Building.** This project constructs a new 342,000 SF building to expand medical imaging and research space for the Schools of Medicine and Pharmacy. The building will house the Biomedical Imaging Research Center, Center for Nanomedicine, offices, laboratories, and support space. The project budget is \$240 M. The budget for advance planning is \$8 M with funding

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from the 2007 General Assembly. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT J)

• **Site Approval— Imaging Research Building** to approve the site for construction of a new 342,000 SF building to expand medical imaging and research space for the Schools of Medicine and Pharmacy. The proposed site is on the north side of Mason Farm Road at the intersection with West Drive. This site is designated on the Campus Master Plan.

(ATTACHMENT K)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

• **Preliminary Design Review— Medical Education Building.** This project constructs a new 297,000 SF building to provide teaching and office space to accommodate enrollment growth for the School of Medicine. The project budget is \$139 M. The budget for programming and concept design is \$1 M with funding from the School of Medicine. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT L)

• **Site Approval— Medical Education Building** to approve the site for construction of a new 297,000 SF building to provide teaching and office space to accommodate enrollment growth for the School of Medicine. The proposed site redevelops the existing Berryhill Hall in combination with the site north of Medical Drive on the southwest corner of the Bell Tower Development.

The designer studied the following options to site the Medical Education Building: renovate Berryhill Hall with an addition to the west; renovate Berryhill Hall with an addition to the west combined with the site on the north side of Medical Drive; redevelop the site of Berryhill Hall in combination with the site to the west; redevelop the site of Berryhill Hall in combination with the site north of Medical Drive. The recommended option redevelops the site of Berryhill Hall in combination with the site north of Medical Drive. This option best meets the programmatic requirements while remaining consistent with the Campus Master Plan.

(ATTACHMENT M)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

As part of the approval process for the Medical Education Building, the following item was approved.

• **Disposition by Severance— Berryhill Hall** to approve removing by demolition the existing Berryhill Hall located on North Medical Drive on the main campus. Demolition of this structure is necessary in order to construct a new Medical Education Building. Berryhill Hall was constructed in 1970. The University's Historic Preservation Specialist has reviewed the proposal to demolish this building and supports this action.

(ATTACHMENT N)

• **Preliminary Design Review— Mary Ellen Jones Addition.** This project provides a comprehensive renovation to the Mary Ellen Jones Building which was constructed in 1978 as a research building for the School of Medicine. A 50,000 SF addition to the west

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of the existing building to connect the building to a new outdoor plaza above the current loading area is also proposed. The project budget is \$159 M. The budget for programming and concept design is \$1 M with funding from the School of Medicine. The concept design has been reviewed by the Design Review Committee.

(ATTACHMENT O)

• **Site Approval— Mary Ellen Jones Addition** to approve a comprehensive renovation to the Mary Ellen Jones Building which was constructed in 1978 as a research building for the School of Medicine. A 50,000 SF addition to the west of the existing building to connect the building to a new outdoor plaza above the current loading area is also proposed. This plaza is designated on the Campus Master Plan and the addition is proposed in the recently approved UNC Health Care System and School of Medicine Facility Master Plan.

(ATTACHMENT P)

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

The following item was presented to the Committee but was not reported at the Full Board Meeting. The item was for information only (no formal action was requested at this time).

• **Carolina North Update**— Jack Evans, the Executive Director of Carolina North, updated the Committee on the status of Carolina North. He reported on four areas of activity regarding Carolina North.

- A Resolution of Support for Carolina North was adopted by the Board of Governors
- Development of design guidelines that will influence the designs of Carolina North
  - Workshops will begin April 9-11.
  - Preliminary information will be brought to the Committee in May.
  - Design concepts for the Innovation Center will be brought in July.
- Conversations with the Town of Chapel Hill. The Town Council passed a resolution that authorized the Town Manager, Town Attorney, and a few other Town employees to begin working with the University to develop a framework for Carolina North that will enable the University and the Town to have the right kind of discussions about Carolina North.
- Two foundation studies:
  - Transit Study- There was a meeting with the consultant who did the study and got the results of the study. Another meeting is scheduled in April to hear the financial analysis to put together the issues of operational level and what it is going to cost.
  - Fiscal Impact Analysis- We have engaged a consultant to evaluate the fiscal impact of Carolina North. They are in the data gathering process and on the verge of beginning their analytical work. We are expecting a report by the end of May.

At 6:02 p.m. Chair Perry announced that the meeting will reconvene at 6:30 p.m. at dinner in Hyde Hall.

**RECONVENE**

Chair Perry reconvened the Board meeting at 6:30 p.m. on Wednesday, March 26, 2008, for dinner at Hyde Hall. During dinner, the Board discussed enrollment growth.

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**RECESS**

Following dinner, Chair Perry recessed the Board meeting at 8:30 p.m.

**RECONVENE**

Chair Perry reconvened the Board meeting at 8:02 a.m. on Thursday, March 27, 2008, at The Carolina Inn, Chancellor Ballroom East and West.

**ROLL CALL**

Assistant Secretary Brenda Kirby called the roll and all Board members were present.

Chair Perry took a moment to reflect on the tragic loss of Eve M. Carson, Student Body President. He said that Eve was a person of incredible accomplishment with boundless potential and we will never be able to replace her loss. He opened the floor for other Trustees to speak about Eve. Trustees Mason and Russell reflected on their relationship with Eve. Then Chair Perry called for a Moment of Silence to honor Eve's memory.

**CHAIR'S REMARKS**

Chair Perry began by commending the incredibly compassionate and sensitive way that the entire University community has handled this tragedy. He said that Eve would be proud.

**NOMINATING COMMITTEE**

Chair Perry advised the Board on his appointment of the Nominating Committee to nominate officers for the 2008-2009 year. Trustee Hyde will Chair the committee and Trustees Clay and Schwab will serve with her. The Nominating Committee will present the proposed slate of nominees at the Board's May meeting and officers will be appointed at the Board's July meeting.

**CHANCELLOR'S REMARKS**

Chancellor Moeser recognized the following individuals and their accomplishments:

- **Larry Conrad**, Vice Chancellor for Information and Technology and Chief Information Officer, started last month after arriving from Florida State, where he was Associate Vice President for Technology Integration and Chief Information Officer. Larry brings significant experience at the state and national levels in both corporate and university settings. He arrives at an important time as we move forward with the Enterprise Resource Planning process for transforming technology here at the University.
- **Mike Tarrant**, our Student Body Vice President, has been named a 2008 winner of a Luce Scholarship to live and learn in Asia – one of only a handful awarded nationwide. Mike is a senior political science and communication studies double major. The Henry Luce Foundation provides the scholarships for a year's internship in Asia, with the goal of acquainting future American leaders with Asian colleagues in their fields. Candidates must have no prior experience with Asia. Winners are chosen for outstanding academic achievement and leadership ability.
- **Danielle Allen**, our newest Truman Scholar, a junior Morehead-Cain Scholar. The Harry S. Truman Scholarship Foundation just announced the winners this week. We congratulate Danielle for this major accomplishment to support her graduate studies. The Truman awards help nurture juniors headed for careers in public service, either in government agencies or non-profit organizations.

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- **Lisa Bond** and **Stephanie Jones**, both seniors majoring in the physical sciences, are winners of the Churchill Scholars award. They will receive 2008-2009 Churchill Scholarships for graduate work at Cambridge University in England. Carolina is the only university to have two Churchill Scholars named in the same year and twice over the last decade.

The Chancellor continued with announcements about:

- **Graduate TA Stipend Update/College of Arts and Sciences-** In the College of Arts and Sciences, Dean Thorp and his colleagues have put forward a compelling proposal to raise the minimum stipend for graduate teaching assistants to \$14,700 for nine months in 2008-2009. That minimum would increase again to \$15,000 for the following year. That increase will require \$150,000 in new money each year, and the dean has included those funds in the college's budget request now under consideration by the Provost's Office. The college also requested \$725,000 in additional money to add generally to instructional budgets. This will allow the strong departments that most need to be competitive to raise their stipends or expand the number of graduate students in their program.

- **Federal Science Research Funding Trends-** This is a new proposal out from the Association of American Universities to strengthen the country's capacity to conduct innovative science when the next president of the United States takes office. AAU is pushing this plan with the remaining presidential candidates and plans to work with the next president's administration on these issues. The plan, called "Science as a Solution: An Innovative Agenda for the Next President," asks the next president to strengthen the nation's scientific and technological workforce and infrastructure and to better integrate science into the national policy agenda. It's important for us to stay current with these AAU advocacy initiatives. This one follows the mid-March release of a report by a group headed by Harvard President Drew Faust about the harmful effects of flat National Institutes of Health research funding on our ability to keep the next generation of biomedical scientists and researchers. That report, called "A Broken Pipeline? Flat Funding of the NIH Puts a Generation of Science at Risk," details how the funding stagnation at NIH has increased competition for grants so much that the average age for a first-time grant recipient is forty-three. The effect is many young investigators are being discouraged from careers in biomedical science. We are carefully monitoring these trends. Remember that our total research funding exceeded \$610 million last year. A huge amount of those funds comes to our health sciences schools, especially medicine, from the NIH. So far, we have continued to see growth in the University's research funding. Hiring the very best junior faculty is critical – we have many examples of this in the schools of medicine and public health. Attracting those faculty is also directly tied in with the quality of our facilities and research infrastructure, as well as faculty compensation and benefits.

**STUDENT BODY VICE- PRESIDENT'S REMARKS**

Mr. Michael Tarrant, Student Body Vice President, gave a final report that summarized Student Body President, Eve Carson's and her cabinet's goals for the year and how they were addressed and accomplished.

(A copy of Mr. Tarrant's remarks is filed in the Office of the Assistant Secretary)

**CONSENT AGENDA**

**Approval of Minutes**

On motion of Mr. Schwab, seconded by Ms. Mason, the minutes of the regular meeting of January 23-24, 2008, were approved as distributed.

**Ratification of Mail Ballot**

On motion of Mr. Schwab, seconded by Ms. Mason, the following mail ballot dated February 20, 2008, was approved as distributed:

- Personnel changes for information, personnel changes in Academic Affairs, personnel changes in Health Affairs, and tenured personnel actions.

(ATTACHMENT Q)

**ENROLLMENT GROWTH**

Chancellor Moeser set up the presentation on Enrollment Growth by mentioning the following:

- **President Bowles' UNC Tomorrow initiative**— The purpose is to align what we and the other UNC campuses are doing to meet the needs of the state. Those challenges include educating the 80,000 additional North Carolina students the UNC system expects to absorb by 2017. Chapel Hill will shoulder its share of that growth. And we will do it in a thoughtful, informed way. There are practical considerations related to growth— specifically resources and quality.
- **Resources**— Funding to pay for: new faculty lines and support staff required to educate more students, the necessary infrastructure of physical space needed to do that, and amenities for campus life that support the personal and social development of our students.
- **Quality**— We want to ensure: 1) that admissions standards for undergraduates remain highly selective. Continuing to push for higher graduation rates will also create more capacity. 2) That we do no harm to the quality of the entering class or those students' experiences at Carolina. 3) That we increase support for graduate students. We've discussed the needs of these students extensively in our last several meetings. The quality of our graduate and professional programs depends on attracting the very best young scholars. We're already growing— enrollment last fall exceeded 28,000— about 4,000 more students than when I arrived in 2000.
- **Growth always brings challenges**, but they are challenges that can be managed. Growth in numbers of students creates facilities needs. In talking about enrollment growth, we have to consider the physical campus and the space required for classrooms, research labs, libraries and more.
- **In recent months, we have conducted a comprehensive University-wide master planning process** to integrate the campus master plan that has guided the current capital program here on main campus, the Carolina North master plan, more recent and detailed master planning by the UNC Health Care System and School of Medicine with our outlying properties including Mason Farm and other recently acquired parcels of land.

To consider the implications of enrollment growth and the needs of our physical campus, we have commissioned two studies by consultants to help us learn the facts we need to move forward. Provost Gray-Little is overseeing those studies. We know we will grow. But it is absolutely imperative that we do so in the smartest, most efficient way.

Provost Gray-Little introduced the two studies underway: 1) of physical space by Paulien & Associates and 2) of factors potentially affecting our entering class by the Art & Science



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Group. These studies will help us better understand just how enrollment growth could affect resources and quality.

**Paulien & Associates**— Focus on the physical capacity on main campus and how space needs will change when we grow. Growth will affect how we can deliver a quality Carolina education, world-class research and distinguished public service. With the pace of the capital construction program in the last few years, we have moved closer to reaching the full capacity of main campus and becoming land locked. Our campus master plan, which is still not fully implemented, was developed based on a projected enrollment of about 27,500 students, which we have already exceeded. At the same time, we must consider the current condition of all of our facilities, including those that have not benefited from renovations fueled by the Higher Education Bond Referendum of 2000. For example, it's not possible to do a minor renovation in Wilson Library to accommodate staff reorganization because of restrictions tied to the current age and condition of that building. That's significant because it speaks to the University's ability to operate as efficiently as possible, which will be vital in an enrollment growth mode. Just as importantly, the need to protect the investments already made in the older and newer buildings. Consider the past state appropriations for construction and renovations and repairs by the General Assembly, bond funds approved by voters for the referendum in 2000, private gifts from donors to the Carolina First Campaign, and research grants awarded to the faculty that have helped support facilities. That's the backdrop for introducing a report today by our consultant, Paulien & Associates, Inc., a firm that has done extensive work on our campus and has distinguished itself nationally for facilities-oriented campus planning. We have started with a space-needs assessment for various degrees of growth to guide our thinking about the possible programmatic uses of all of our properties. Today we are reporting our preliminary findings that show our total space need. An analysis of space needs by schools and the College of Arts and Sciences will follow later this spring.

Lisa Keith, Associate Principal at Paulien & Associates, presented the report on space needs analysis, current and growth model assumptions, space methodology, current space needs, future space needs, and classroom and teaching laboratory utilization.

Trustee Winston asked for more information regarding the guidelines for research space.

Anna Wu talked about the quality of the space needed to address enrollment growth. She stressed that it is not just about quantity of space, but the quality of space and getting the most out of our spaces. We need to make the space we have and the space we are creating to work as effectively and efficiently as possible.

Provost Gray-Little introduced the Art & Science Group.

**Art & Science Group**— The Art & Science Group has worked with the University for a number of years. The Art & Science Group is very well known nationally and specializes in market research that helps guide strategic planning. We asked Art & Science to approach the question of enrollment growth at Carolina without any preconceived notions. Their work has focused on topics this Board has discussed previously and has included interviews with several trustees (including the members of the University Affairs Committee), as well as deans, faculty members, students and administrators across the campus. The Art & Science Group has objectively evaluated current projections of the growth in high school graduates in North Carolina and nationally. That's the primary thrust of this morning's presentation. We have also asked the firm to model the impact of possible enrollment

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growth on our entering class. And, perhaps most important, Art & Science will assess possible strategies that we might use to shape that impact. Today's presentation summarizes findings regarding the first assignment and provides an initial reading on the second, raising these questions: How will the applicant pool grow and change over the next 10 years? How should the University expect these developments to affect its own entering class, should we grow to 33,000 or 35,000 students? Art & Science will complete original research on the second and third assignments and present a final report this summer. This study is only a first step in planning for growth. We expect to also: Conduct additional research – with prospective graduate and professional students. Consider additional means to grow – for example, by enrolling more transfer students. Art & Science has worked extensively with Steve Farmer, Assistant Provost and Director of Undergraduate Admissions.

Ben Edwards, Principal and Managing Partner of Art & Science Group, gave a report on why we should focus on top North Carolinians, their original research for our campus, evaluation of growth projections, projected change in North Carolina, and the impact of possible growth on the entering class.

A copy of the PowerPoint presentation is located at: <http://www.unc.edu/depts/trustees/>  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

**REPORT OF THE AUDIT AND FINANCE COMMITTEE**

Mr. Fulton, Committee Chair, moved for approval by the Board of the following item which was brought forth as a motion formerly approved by the committee. Ms. Mason seconded the motion and it carried.

• **Approval of the Ordinance Regulating Traffic and Parking.** Changes from the existing Ordinance are:

- Changes in Zone and Lot identifiers.
- Increase deposit for meter cash-key from \$15 to \$20.

(ATTACHMENT R)

Mr. Fulton presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

• **Remarks from Employee Forum Chair- Ernie Patterson.** Mr. Patterson expressed appreciation for the University's funding of the Employee Literacy Initiative and campus administrators' cooperation with employees on the implementation of the new automated time reporting system. He also discussed employee concerns about rising costs of commuting which is placing a burden on employees. Due to the high cost of housing in Chapel Hill and Carrboro, employees are living further away from campus. The rising cost of fuel is making commuting much more expensive. Mr. Patterson is requesting that the University promote fuel saving work options like flexible work schedules and telecommuting. He requested that the administration develop a plan to reduce work day commutes by a specific percentage within the next year.

• **Benchmarking Discussion.** The Committee continued its discussion about developing relevant benchmark comparisons with peer universities. A number of benchmarks were considered:

- a) Classroom and laboratories utilization. The full Board saw a presentation earlier today from Paulien Associates on their current study.

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- b) Cost study comparisons with peer schools. Due to the different ways universities characterize their costs, nationally reported data is suspect. The Committee has asked that detailed information be collected from the University of Michigan and the University of Virginia for review by the Committee. The data collection is underway.
- c) A brief discussion about faculty staffing size between the University of Virginia and UNC Chapel Hill was held. The variance was due to how the University of Virginia identifies its EPA equivalent staff.
- d) There was discussion about the growing problem of deferred maintenance and the insufficiency of Renovation and Repair funding and building operating reserves. The campus' deferred maintenance backlog exceeds \$500M. Comparative data with other universities needs updating and more refinement. The Committee directed the staff to refine and update the data from the peer schools.
- e) We discussed research income and expenditure comparisons with public and private university peer schools. Although UNC has done well in sponsored research growth over the last several years, the federal research picture looks grim due to budgetary constraints in the next year. UNC anticipates increases in indirect cost reimbursement in the next few years. In addition, the construction of additional research space on campus with the completion of Genetic Medicine and other research buildings in the planning stage will also help to increase UNC's cost reimbursement.

• **Interim Report on School Funding Study.** Elmira Mangum, Senior Associate Provost, provided a progress report on the School Funding Study. This study covers all University of North Carolina schools over a 5 year period (2002-2007). The study looks at all school profiles, available funding annually, funding per student credit hour taught, state funding and workload comparison with other campus units, and budget allocation history. The comprehensive review of funding for all the schools will be presented at the May 2008 Board of Trustees meeting.

A copy of the PowerPoint presentation is located at: [www.unc.edu/depts/trustees/](http://www.unc.edu/depts/trustees/)  
A copy of the presentation is also filed in the Office of the Assistant Secretary.

• **Campaign Update.** Matt Kupec reported that things are looking good.

**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, Committee Chair, presented the committee's report on the following items, which were presented previously to the committee for information only (no formal action was requested at that time).

• **Chair's Remarks by Rusty Carter.** Trustee Carter reported that the Committee and audience observed a moment of silence in honor of Student Body President Eve Carson.

• **Provost Remarks by Bernadette Gray-Little.** Provost Gray-Little reported on three active dean searches, including the Dean of the School of Education, the Dean of the Graduate School, and the Dean of the Kenan-Flagler Business School.

• **Faculty Chair Remarks by Joe Templeton.** Prof. Templeton mused on the many significant occurrences in March in the life of the University.

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- **Ritchie Kendall, Associate Professor of English and Comparative Literature**, provided an update on his Entrepreneurship Seminar.
- **Mike Smith, Vice Chancellor for Public Service and Engagement**, gave an update on UNC Tomorrow. He reported that phase one of the response is due to General Administration on May 1, 2008.
- **Holden Thorp, Dean of the College of Arts & Sciences**, and Dr. Steve Weiss, former Chair of the Department of Computer Science, who is heading the committee, gave an update on Advising. A full report will come back to the committee in May.

Chair Perry asked Trustee Schwab to give a brief update on the Chancellors Search. He reported that the applicant pool is good, and interviews are underway.

**MOTION TO CONVENE IN CLOSED SESSION**

On motion of Secretary Carter, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

**CLOSED SESSION**

**REPORT OF THE AUDIT & FINANCE COMMITTEE**

**Report of the Committee on Honorary Degrees & Special Awards**

Joe Ferrell, Faculty Secretary, presented the names to the Board. Mr. Fulton moved approval for ratification by the Board of the nominees for an Honorary Degree to be conferred at May Commencement 2009. The motion carried.

**Report of the Naming Committee**

Matt Kupec presented naming recommendations which were previously presented to the Audit & Finance Committee and approved by the committee. [A copy of the Report of the Naming Committee is filed in the Office of the Assistant Secretary.]

Mr. Fulton moved ratification by the Board of the naming recommendations. The motion carried.

**Board of Visitors Nominations**

Matt Kupec presented the slate and information concerning nominations for the class of 2012. [A copy of the Board of Visitors nomination information is filed in the Office of the Assistant Secretary.]

**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, Committee Chair, presented the personnel and salary approvals dated March 17, 2008, for the Board's consideration. The actions will be voted on in open session.

(ATTACHMENTS S-T-U-V-W)

**LEGAL ADVICE**

General Counsel Leslie Strohm advised the Board on several legal matters.

**EXECUTIVE CLOSED SESSION**

Chair Perry convened the Board in Executive Closed Session to discuss personnel matters.

**RECONVENE MEETING IN OPEN SESSION**

Chair Perry reconvened the meeting in open session.

**OPEN SESSION**

**REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE**

Mr. Carter, Committee Chair, moved approval by the Board of the following personnel actions dated March 17, 2008, which were discussed earlier in closed session. Mr. Ellison seconded the motion and it carried.

- The personnel changes for information did not require action by the Board.  
(ATTACHMENT S)
- Personnel changes in Academic Affairs.  
(ATTACHMENT T)
- Personnel changes in Health Affairs.  
(ATTACHMENT U)
- Tenured Personnel Actions.  
(ATTACHMENT V)
- Proposals for Salary Increases.  
(ATTACHMENT W)

Chair Perry stated that the personnel and salary actions voted on in open session had been distributed to the press.

**ADJOURNMENT**

There being no further business to come before the Board, Chair Perry adjourned the meeting at 11:55 a.m.

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Assistant Secretary