The Board of Trustees met in regular session at The Carolina Inn in the Chancellor’s East Ballroom on January 29, 1999 at 1:30 p.m. Chairman Stevens presided.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll and the following members were present:

- Richard Y. Stevens, Chairman
- Anne W. Cates, Vice Chairman
- Angela R. Bryant, Secretary
- William J. Armfield, IV
- Walter R. Davis
- James E. S. Hynes
- William R. Jordan
- David E. Pardue, Jr.
- Charles A. Sanders
- Cressie H. Thigpen, Jr.
- Reyna Walters
- David J. Whichard, II
- Annette F. Wood

MINUTES

On motion of Mrs. Cates, seconded by Mr. Thigpen, the minutes of the meeting of November 19, 1998 were approved as distributed.

CHAIRMAN’S REMARKS

Chairman Stevens commented on the December 20, 1998 Commencement Ceremony and encouraged everyone to read the address which was given by Dr. James Peacock on the role of the University in international affairs. He thanked Mr. Pardue for representing the Board of Trustees at the ceremony.

Chairman Stevens requested Mrs. Cates read the following resolution.

RESOLUTION OF APPRECIATION FOR THE WILLIAM R. KENAN, JR., CHARITABLE TRUST

WHEREAS, alumnus William R. Kenan Jr. proclaimed in his will that “a good education is the most cherished gift an individual can receive” and thereby created The William R. Kenan, Jr., Charitable Trust with the specific intent to further activities that would “result in a substantial benefit to mankind”;

WHEREAS, for more than 30 years the Trust has done just that, with particular generosity toward The University of North Carolina at Chapel Hill and its endeavors to improve quality of life and educational opportunities in our state, nation, and world;

WHEREAS, the Kenan family and The William R. Kenan Jr., Charitable Trust have been ever-present to answer the University’s many calls for support, and, together, have become its largest private benefactor to help meet its needs;

WHEREAS, with foresight and understanding of the importance of fostering effective teaching, the Trust created the William R. Kenan Jr. Professorships and administers other Kenan-related professorships to cement the bond between outstanding faculty members and their students and to help institutions retain, recruit and reward some of the nation’s top faculty;
WHEREAS, the Trust’s philanthropy has not only touched, but shaped and molded important and divergent areas of the University through its support of programs including the Kenan-Flagler Business School, the James M. Johnston Center for Undergraduate Excellence, the Center for Dramatic Art, the Sonja Haynes Stone Black Cultural Center, the Paul J. Rizzo Executive Education Center at Meadowmont, the Center for the Study of the American South, and the Southern Oral History Project, to name just a few;

WHEREAS, through its wise funding of programs like the Kenan Institute of Private Enterprise, the Kenan Institute Asia, the MBA Enterprise Corps, the Urban Investment Strategies Center and the Durham Scholars, the Trust is changing the face of business—around the world and here, in our own backyard—by building new collaborative models for partnerships between public and private sectors;

NOW, THEREFORE BE IT RESOLVED, that the Board of Trustees of The University of North Carolina at Chapel Hill offers its immense gratitude to The William R. Kenan Jr., Charitable Trust for all that it has done to enable Carolina to fulfill its core mission of outstanding teaching, broad-based public service and cutting-edge research.

The Board unanimously approved adoption of the resolution.

CHANCELLOR’S REMARKS

Chancellor Hooker thanked the members of the Board for their expressions of concern about his health. He commented that he has been especially moved by the numerous email messages received daily from students.

Chancellor Hooker commented on a report on strategic priorities. A copy of the report “Areas of Focus: Progress Report” was distributed to the Board. [A copy of the report is filed in the Office of the Assistant Secretary.]

The Chancellor also commented on the Carolina Computing Initiative, the First-Year Initiative, and resource reallocation.

STUDENT BODY PRESIDENT’S REMARKS

Ms. Walters thanked the Board members for attending a meeting with the members of the Student Advisory Committee to the Board of Trustees on January 28. The group discussed the University’s proposed enrollment growth from a student perspective.

Ms. Walters commented on a recent investigation by the Student Government’s Academic Affairs Committee concerning academic policies. It was noticed that only a Bachelor of Science major is recognized on diplomas. In the next student election, they plan to see if students want to see their particular major on their diploma. Students appear to be supportive of the idea. Further information will be presented to the Board at the March meeting.

Ms. Walters commented on the following student legislative priorities:

1. Legislative Day – a day where legislators are invited to the University and shown around campus, panel discussions are held, and the evening is capped off with a basketball game.

2. The issue of whether or not a student should have a vote on the Board of Governors.
3. The precinct issue – the campus is divided into approximately five voting precincts, only two of which are easily accessible to the students by walking. Student Government is pursuing the Orange County Board of Elections to see if the lines can be redrawn. Thus far, there has been very good reaction from the Carrboro Board of Aldermen and the Chapel Hill Town Council.

**MASTER PLAN UPDATE**

Mr. Pardue, chairman of the Finance and Business Committee, introduced Mr. Jonathan Howes of the Development Office, who then introduced Mr. Adam Gross of Ayers Saint Gross, a Baltimore architectural and planning firm hired by the University in November 1997 as a consultant to assist the University in updating the Main Campus Master Plan. Mr. Gross presented an update on the master plan.

Mr. Gross presented slides related to the five phases of the master plan:

1. **Observation Phase.** This phase was discussed at the Board’s meeting on September 24, 1998.

2. **Concept Plan.** This plan was the focus of Mr. Gross’s presentation.

3. **Precinct Studies.** This phase will be concluded in the fall.

4. **Final Plan.** This plan will be developed in the fall.

5. **Design Guidelines and Standard and Implementation Plan.** This plan will be developed in conjunction with the Final Plan.

Mr. Gross introduced Mr. George Alexiou of Parsons Brinckerhoff Quade & Douglas, Inc., who presented information concerning parking concerns for the master plan, specifically regional connections.

**REPORT OF THE FINANCE AND BUSINESS COMMITTEE**

Mr. Pardue presented the committee’s report on the following items, which were previously approved by the committee:

1. Approval of student fees for 1999-2000
   (ATTACHMENT A)

2. Approval of a resolution changing the use of the Dalton L. McMichael, Sr. Professorship
   (ATTACHMENT B)

3. Approval of the design of the maintenance building on Finley Golf Course
   (ATTACHMENT C)

4. Approval of the final design of additions to the Knapp Building (Institute of Government)
   (ATTACHMENT D)

5. Approval of the selection of Calloway Johnson Moore West, Winston-Salem, North Carolina, to design the additions and renovations to Memorial Hall
   (ATTACHMENT E)

Mr. Pardue moved approval of the above items. Ms. Walters and Mr. Hynes seconded the motion and it carried.
The following items were presented to the committee for information only (no formal action was required):

1. Update on The University of North Carolina Capital Equity/Adequacy Study. A handout was distributed titled “Building for the 21st Century”. [A copy of the handout is filed in the Office of the Assistant Secretary.]

2. Semi-annual Report on Capital Improvement Projects (ATTACHMENT F)


4. Preliminary design review of an addition to the James T. Hedrick Office Building, UNC Hospitals (ATTACHMENT H)

UNC HEALTH CARE SYSTEM

Dr. Jeffrey Houpt, vice chancellor for Medical Affairs and dean, School of Medicine, presented information concerning managed care and the UNC Health Care System.

REPORT OF THE STUDENT AFFAIRS COMMITTEE

Mr. Whichard, chairman of the Student Affairs Committee, presented the committee’s report.

Alcohol Update
The committee was updated on the University’s alcohol program, students’ reaction to the program, and where the program is going.

Community Service
Five students presented their stories concerning community service by various student organizations.

Residence Hall Construction
Vice Chancellor Kitchen outlined the Student Affairs perspective on the new dormitories to be constructed in order to house the first 1,000 new students anticipated at the University in the future.

Introduction
Dr. Robert Wirag, the new director of Student Health Services, was introduced.

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, presented the committee’s report.

Online Academia: Distance Learning MPH
William Roper, M.D., dean of the School of Public Health, reported that the University’s School of Public Health is second in the United States—tied with Harvard, and only behind Johns Hopkins. Dean Roper described the mission of the school, which, among other things, is to reach out to public health personnel and departments throughout the State of North Carolina, with the goal of improving the health of the citizens of North Carolina.
Dean Roper described the school’s Distance Learning Program and discussed future plans in terms of the development of partnerships with the Area Health Education Centers Program (AHEC), reaching outside of the State of North Carolina, and plans for international development.

Y2K (Year 2000)

Marian Moore, vice chancellor for Information Technology; Stephen Jarrell, executive director of Administrative Information Services; and Bruce Runberg, associate vice chancellor for Facilities Services, reported on Y2K preparedness at the University. They are committed to preventing any large problems and described the steps being taken in order to do that. [A copy of each of the presentations is filed in the Office of the Assistant Secretary.]

DEVELOPMENT

Development Update

Mrs. Cates presented a report regarding the level of activity and current contributions in the Office of University Advancement. [A copy of the report is filed in the Office of the Assistant Secretary.]

Introduction

Matt Kupec, vice chancellor for University Advancement, introduced Linda Douglas. Ms. Douglas is the new director of Community Relations.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Ms. Bryant, seconded by Ms. Walters, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following and under Section 131E-97.3) and also pursuant to Section 143-318.11 (a) (2), (3), and (5).

CLOSED SESSION

DEVELOPMENT

Report of Honorary Degrees and Special Awards Committee

Distinguished Alumnus /Alumna Awards

Secretary of the Faculty Joe Ferrell presented the report of the committee’s recommendation concerning nominees for Distinguished Alumnus/Alumna Awards to be presented at the University Day Ceremony on October 12, 1999. [A copy of the report is filed in the Office of the Assistant Secretary.]

Mrs. Cates moved to accept the committee’s recommendation as presented to the Board. Dr. Sanders seconded the motion and it carried.
Honorary Degree
Mr. Ferrell also presented an additional nominee for an Honorary Degree to be conferred at Commencement 1999.
Ms. Bryant moved to accept the committee’s recommendation. Dr. Sanders seconded the motion and it carried.

Report of the Naming Committee
Mr. Kupec presented the report of the Naming Committee. [A copy of the report is filed in the Office of the Assistant Secretary.]
Ms. Wood moved approval of the naming recommendations. Mrs. Cates seconded the motion and it carried.

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

Personnel Actions
Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, presented the following personnel actions.

Personnel Changes for Information
These changes did not require action by the Board
(ATTACHMENT I)

Personnel Changes for Consultation
Mrs. Cates moved approval to authorize the Chancellor to forward to the President and the Board of Governors the personnel report and recommendations presented for consultation. Dr. Jordan seconded the motion and it carried.
(ATTACHMENT J)

Personnel Changes in Academic Affairs
Designation to Named Professorships and EPA Non-Faculty Salary Increases
(ATTACHMENT K)

Personnel Changes in Health Affairs
Appointments to Distinguished Professorships, Reappointment at the Same Rank, Promotions, and Salary Increases
(ATTACHMENT L)

Recommendations for Exceptions to Employment Policies Annual Leave Provisions
(ATTACHMENT M)

LEGAL ADVICE
Ms. Ehringhaus advised the Board regarding several legal matters.

Chairman Stevens requested that everyone be excused except the members of the Board and Chancellor Hooker to discuss a personnel matter.

When the meeting resumed in regular closed session, Mr. Hynes excused himself from the meeting.
Ms. Ehringhaus advised the Board on an additional legal matter.
MOTION TO RECONVENE IN OPEN SESSION

On motion of Ms. Bryant, seconded by Mrs. Cates, the Board reconvened in open session.

OPEN SESSION

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

Mrs. Cates moved approval of the following:

- Personnel Changes in Academic Affairs (ATTACHMENT K)
- Personnel Changes in Health Affairs (ATTACHMENT L)
- Recommendations for Exceptions to Employment Policies Annual Leave Provisions (ATTACHMENT M)
- Ratification of Mail Ballot Dated December 14, 1998 (ATTACHMENT N)

Dr. Jordan seconded the motion and it carried.

ADJOURNMENT

There being no further business, the meeting adjourned at 4:30 p.m.