The Board of Trustees met in regular session in The Wilson Library Assembly Room on November 21, 1997. Chairman Stevens called the meeting to order at 8:30 a.m.

ROLL CALL

Assistant Secretary Brenda Kirby called the roll. The following members were present:

Richard Y. Stevens, Chair
Anne W. Cates, Vice Chair
Angela R. Bryant, Secretary
William J. Armfield, IV
Walter R. Davis

The following members were absent:

Charles A. Sanders

MINUTES

On motion of Mr. Nathan, seconded by Dr. Jordan, the minutes of the regular meeting of September 26, 1997, and the minutes of the special meeting of October 27, 1997 were approved as distributed.

CHANCELLOR’S REPORT

The Chancellor expressed his pleasure at seeing the presentation given by Chief Information Officer Marian Moore to the Academic Affairs and Personnel Committee. It was a culmination of the vision he has had since his arrival at the University—to give the University a coherent plan for technology. The Chancellor remarked that the success of that endeavor was emblematic of the success generally in the hiring of people during the last year. The two latest hires are Bob Sullivan, dean of the Kenan-Flagler Business School, and Madeleine Grumet, dean of the School of Education.

Chancellor Hooker reported on the announcement of a $570,000 grant from the Park Foundation. The University will join Cornell University and the Washington, D.C.-based Center for Science in the Public Interest in launching a first-of-its-kind research and advocacy communications project. This project will reduce binge drinking among college students and improve the quality of life on college campuses.

He also reported on the matter of building a new performing arts center, renovations to Hill Hall and Memorial Hall, and on Nike’s agreement to allow a University delegation to visit its plants abroad to personally observe working conditions.
Chancellor Hooker concluded his report by noting that the University’s field hockey team would be taking the field against Princeton in Connecticut in the semifinal game of the NCAA Field Hockey Championship. The University would be two-time champions if the team was to win again this year and would tie the record for consecutive NCAA championships in field hockey.

**STUDENT BODY PRESIDENT’S REPORT**

Mr. Nathan reported on the following issues: advising reform, Student Ambassador Program, Sonja Haynes Stone BCC Student Fundraising Campaign, and technology costs and student fees. [A copy of the report is filed in the Office of the Assistant Secretary.]

Following Mr. Nathan’s report, Chancellor Hooker thanked the Board for its commitment to match five to one the fund-raising efforts of the students for the Sonja Haynes Stone BCC.

Chairman Stevens remarked that the students plan to raise at least $20,000 and the Board is committed to match that with at least $100,000.

**CHAIRMAN’S REPORT**

Chairman Stevens commented on the William Richardson Davie Award Dinner that was held on Thursday, November 20. The Davie Award was presented to Mr. John W. Harris of Charlotte, president of the Harris Group; Mr. John L. Sanders of Chapel Hill, retired director of the Institute of Government; Mr. David L. Ward, Jr. of New Bern, president and senior attorney of Ward and Smith, PA; and the late Mr. Charles Kuralt, UNC-CH alumnus and longtime CBS News correspondent (awarded posthumously and accepted by Mr. Wallace Kuralt, brother of Charles Kuralt).

Chairman Stevens referred to the Priorities for 1997-1999 updated information. [A copy of this information is filed in the Office of the Assistant Secretary.] The ten priorities will be updated for presentation at each Board meeting.

Chairman Stevens introduced Professor Pete Andrews, faculty chair, for his presentation to the Board.

**FACULTY CHAIR PRESENTATION**

Professor Andrews gave a presentation of the faculty composition, what they do at the University, and how they do it.

Professor Richard Simpson, School of Journalism, presented a very informative video “The Carolina Faculty” which provided glimpses of the life of several Carolina faculty members. The video will also be shown to the Board of Governors, to the people of North Carolina, to legislators, to journalists, and to alumni to explain what it means to be a teacher, researcher, and someone serving the public at a research university such as Carolina.
Professor Linda Dykstra, dean of The Graduate School, presented information on graduate students.

Professor Tom Clegg presented information concerning space and facilities issues.

Professor Andrews concluded the presentation with information concerning faculty compensation.

[A copy of each presentation is filed in the Office of the Assistant Secretary.]

REPORT OF INVESTMENT FUNDS

Mr. Max Chapman, chair of the University’s Investment Fund, updated the Board on investment matters. He informed the Board that an investment office is in the process of being established and will be staffed by a senior investment officer and a group of people who will spend their full time looking after and monitoring the University’s funds. At the present time, these funds amount to approximately $650 Million. He discussed the concept of performance and direction of the funds.

Mr. Chapman introduced Mr. Steven Berger of Cambridge Associates, Inc. who presented the report of investment funds.

BYLAW AMENDMENT

Ms. Susan Ehringhaus presented a proposed resolution amending the Bylaws. The day of the Board’s regular meetings would be changed from the fourth Friday to the fourth Thursday during the months of January, March, May, July, September, and November, unless otherwise determined by the Board. The amendment also added further specification to Article III of the Bylaws, entitled “Powers and Duties”. Mr. Armfield moved to approve the Bylaw amendment. Mr. Whichard seconded the motion and it carried.

(ATTACHMENT A)

REPORT OF THE STUDENT AFFAIRS COMMITTEE

Mr. Whichard, chairman of the Student Affairs Committee, presented the committee’s report.

Substance Abuse Task Force Update

Vice Chancellor Sue Kitchen presented information on the Substance Abuse Task Force recommendations.

Student Life Update

Dr. Cynthia Wolf Johnson reported on student life since the beginning of the Fall Semester.

Chancellor Hooker reported on the Park Foundation grant of $570,000. The grant will fund a media campaign focusing on binge drinking. Dr. Kitchen reported that the University has done more than most any other institution in that regard.
Student Advisory Committee to the Board of Trustees Presentation

This report was in two parts—(1) safety and security on campus and (2) the campus master plan incorporating the student perspective.

[A copy of each report is filed in the Office of the Assistant Secretary.]

Mr. Whichard requested that Mr. Nathan address the Board concerning student fees.

Executive Vice Chancellor Floyd advised the Board that the Chancellor’s Student Fee Committee was in the process of meeting to discuss fees. The committee will then make a recommendation to the Chancellor and he will bring the recommendation to the Board at the meeting on January 22, 1998. The recommendation must be submitted to the Board of Governors by March 1998.

Mr. Whichard requested that all available information regarding the proposed student fees be forwarded to the Board for review prior to the meeting on January 22, 1998.

DEVELOPMENT

Development Update

Mr. Kupec presented a report regarding the level of activity and current contributions in the Office of University Advancement. [A copy of the report is filed in the Office of the Assistant Secretary.]

REPORT OF THE FINANCE AND BUSINESS COMMITTEE

Mr. Pardue, chairman of the Finance and Business Committee, presented the committee’s report on the following items which were previously recommended by the committee:

1. Selection of Ayers Saint Gross, Baltimore, Maryland, as a consultant to assist the University in updating the Main Campus Master Plan.  
   (ATTACHMENT B)

2. Selection of the architectural firm of Lee Nichols Hepler/Roth and Moore for design of the Herbarium Research Building at the North Carolina Botanical Garden.  
   (ATTACHMENT C)

3. Selection of Affiliated Engineers East of Chapel Hill, North Carolina, as engineers to design the renovation of the HVAC system in Rosenau Hall.  
   (ATTACHMENT D)

4. Selection of Roberts & Schaefer Company, Salt Lake City, Utah, as engineers to design the replacement of the coal silos at the Cogeneration Facility.  
   (ATTACHMENT E)

5. Approval of the design of the Radioactive Waste Storage Facility, as presented.  
   (ATTACHMENT F)

6. Approval of the design of an office building on Airport Drive.  
   (ATTACHMENT G)
7. Approval to acquire by lease approximately 3,300 square feet of office space for the Institute for Academic Technology for a term not to exceed one year commencing January 1, 1998, or as soon thereafter as space is available for occupancy, at an initial annual rent not to exceed the amount approved by the State Property Office and the Council of State after public competitive bid.  
(ATTACHMENT H)

8. Ratification of mail ballot dated October 15, 1997 renewing a lease for the School of Medicine Clinic located in the Fearrington Village Center, Pittsboro, North Carolina.  
(ATTACHMENT I)

Mr. Pardue moved approval of the above items. Mrs. Cates seconded the motion and it carried.

Mr. Wayne Jones, treasurer, presented the following item to the Board for approval.

9. Resolution declaring the intent of The University of North Carolina at Chapel Hill to reimburse itself for capital expenditures incurred in connection with the expansion and renovation of athletic facilities from the proceeds of certain tax-exempt obligations to be issued during the Fiscal Year ending December 31, 1998.  
(ATTACHMENT J)

Mrs. Cates moved approval. Ms. Wood seconded the motion and it carried.

The following item had been presented to the committee for information only (no formal action was required):

1. Preliminary design review of an addition to the Frank Porter Graham Student Union.  
(ATTACHMENT K)

Chairman Stevens requested that Ms. Wood be added to the membership of the Finance and Business Committee. Mr. Pardue agreed to the addition of Ms. Wood to the committee.

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

In the absence of Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, Ms. Wood presented the committee’s report.

Technology Update
Chief Information Officer Marian Moore presented an Interim Report on the Carolina Computing Initiative in which she articulated a clear goal of every student, faculty and staff member having a computer and a strategy for implementing that goal.  [A copy of the report is filed in the Office of the Assistant Secretary.]

Research Update
Dr. Tom Meyer, vice provost for Graduate Studies and Research, presented a report on research.  [A copy of the report is filed in the Office of the Assistant Secretary.]

SOAR Update
Dr. Wayne Christiansen, Physics and Astronomy Department, updated the Board on the SOAR Telescope Project.
MOTION TO CONVENE IN CLOSED SESSION

On motion of Ms. Bryant, seconded by Mr. Whichard, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (3) (5) and (6).

CLOSED SESSION

REPORT OF THE FINANCE AND BUSINESS COMMITTEE

Acquisition of Property

In the absence of Mr. Pardue, chairman of the Finance and Business Committee, Chairman Stevens presented a property acquisition item. Ms. Bryant moved approval of a property purchase. Mr. Nathan seconded the motion and it carried.

REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

PERSONNEL ACTIONS

In the absence of Dr. Sanders, chairman of the Academic Affairs and Personnel Committee, Ms. Wood presented the following personnel actions.

Personnel Actions for Information
These changes did not require action by the Board.
(ATTACHMENT L)

Personnel Actions in Academic Affairs
Designations to Named Professorships; Salary Approval for a New Appointment; Corrections to the October 1997 Mail Ballot; and EPA Non-Faculty Salary Increases
(ATTACHMENT M)

Personnel Actions in Health Affairs
Appointments; Reappointment at Same Rank; and Salary Increase
(ATTACHMENT N)

Recommendations for Exceptions to Employment Policies Annual Leave Provisions
(ATTACHMENT O)

REPORT OF THE STUDENT APPEAL PANEL

Mr. Whichard reported on a student appeal, which was held on November 20, 1997. Mr. Nathan moved, seconded by Mr. Hynes, to sustain the decision made by the Chancellor and Dr. Floyd. The motion carried unanimously.

LEGAL ADVICE

Ms. Ehringhaus advised the Board regarding legal matters.

* * * * * * *
At this time, Chancellor Hooker requested that everyone be excused except the members of the Board. He sought the advice of the Board concerning a personnel matter.

**MOTION TO RECONVENE IN OPEN SESSION**

Mr. Whichard moved that the Board reconvene in open session. Ms Wood seconded the motion and it carried.

**REPORT OF THE ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE**

Ms. Wood moved approval of the following:

- Personnel Changes in Academic Affairs (ATTACHMENT M)
- Personnel Changes in Health Affairs (ATTACHMENT N)
- Recommendations for Exception to Employment Policies Annual Leave Provisions (ATTACHMENT O)
- Ratification of Mail Ballot Dated October 15, 1997 (ATTACHMENT P)
- Ratification of Mail Ballot Dated November 6, 1997 (ATTACHMENT Q)

Mr. Nelson seconded the motion and it carried.

**ADJOURNMENT**

There being no other business, the meeting was adjourned at 12:45 p.m.

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Assistant Secretary