Thursday, July 24 - 8:00 A.M.
Chancellor’s Ballroom

OPEN SESSION

1. Convene Meeting
2. Roll Call
3. Election of Officers
4. Consent Agenda
   a. Approval of May 2014 Minutes (Regular Meeting) (Tab 1)
   b. Ratification of Mail Ballot dated June 3, 2014 (Tab 2)
   c. Ratification of Mail Ballot dated June 18, 2014
   d. Ratification of Mail Ballot dated June 18, 2014
5. Chair’s Remarks
6. Student Body President’s Remarks
7. Chancellor’s Remarks
8. The MEASURE Project – Jim Thomas, Director, MEASURE Evaluation, Carolina Population Center
9. Galapagos Lab and Science Center – Stephen Walsh, Director for the Center for Galapagos Studies and Jill Stewart, Deputy Director for the Center for Galapagos Studies
10. The Honors Study Abroad Program – Jim Lelouidis, Associate Dean for Honors and students
11. Report of the External Relations Committee
12. Report of the Finance & Infrastructure Committee
14. Report of the University Affairs Committee

CLOSED SESSION

15. *Report of the External Relations Committee
16. *Report of the University Affairs Committee
17. *Legal Advice

OPEN SESSION

18. Report of the External Relations Committee
19. Report of the University Affairs Committee
20. Adjournment

*Some of the business to be conducted is authorized by the N.C. Open Meetings Law to be conducted in closed session.
The Board of Trustees met in regular session on Thursday, May 22, 2014 at The Carolina Inn, Chancellor’s Ballroom. Chair Caudill presided and convened the meeting at 8:00 a.m.

**OATH OF OFFICE**

James C. Stanford, Orange County Clerk of Superior Court, administered the oath of office for Student Body President Andrew Powell.

**ROLL CALL**

Secretary Sallie Shuping-Russell called the roll and the following members were present:

- W. Lowry Caudill, Chair
- J. Alston Gardner, Vice Chair
- Sallie Shuping-Russell, Secretary
- Jefferson W. Brown
- Phillip L. Clay
- Haywood D. Cochrane
- Donald Williams Curtis
- Charles G. Duckett
- Peter T. Grauer
- Kelly Matthews Hopkins
- Steven J. Lerner
- Dwight D. Stone
- Andrew H. Powell

Chair Caudill read the following statement regarding the State Government Ethics Act:

“As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees’ meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.”

**CONSENT AGENDA**

**Approval of Minutes and Mail Ballots**

On motion of Trustee Cochrane and duly seconded by Trustee Lambden, the minutes of the meeting of March 2014 were approved as distributed; as was the ratification of mail ballots dated March 31st, April 28th, and April 29th.

(ATTACHMENT A)

**CHAIR’S REMARKS**

Chairman Lowry Caudill presented the following remarks:

- Introduced the newest Trustee, Andrew Powell. Andrew is a rising senior from Nashville, TN. He will be serving as Student Body President for the 2014-2015 year.

- Thanked the task force and committee chairs, along with the rest of the board, for continued hard work before and during the meetings over the last ten months.
Recognized Chancellor Folt, Provost Dean and their colleagues on an exceptional Spring Commencement. 32,000 people attended this year making it one of our largest audiences in several years.

Acknowledged Jane Smith, Associate Director of University Events, who retires this summer. This was Jane’s 24th consecutive spring Commencement. She joined UNC in the fall of 1990 where she has worked on numerous events including Board of Trustees dinners and functions and 23 football seasons assisting chancellors and guests of the University. She only missed four games during that stretch.

Commencement marked a wonderful way to conclude the Chancellor’s first academic year. Chair Caudill is pleased with the progress the Chancellor and her senior team has made to strengthen the ties between the trustees and Carolina students. The presentations at each meeting have highlighted student leadership, creativity and commitment to Carolina.

Chancellor Folt was invited back to the White House for a fourth time since arriving to Chapel Hill. This was for the second gathering of college and university leaders as part of President Obama’s Task Force to Protect Students from Sexual Assault. During the University Affairs Committee meeting on May 21, 2014, the board heard an update from Vice Chancellor Crisp on the continued progress of our own campus task force on sexual assault.

Since the last meeting, Chancellor Folt has filled the last remaining vacant senior administrative position: Chief Financial Officer and Vice Chancellor for finance and Administration. Matthew Fajack will join us in June from a comparable position at the University of Florida.

REMARKS FROM THE STUDENT BODY PRESIDENT

Andrew Powell, Student Body President presented remarks:

- Acknowledged the efforts of Christy Lambden over the last year.
- The level of engagement in elections this year (both faculty and student) is a testament to the challenges we face, and the depth of this community’s love for Carolina.
- Andrew commented on how honored he is to serve as a trustee and representative of the students at Carolina.
- During his campaign, Andrew talked about how Carolina has led the way since the doors opened in 1795. UNC-CH serves as a model of a university that is accessible, affordable, and empowering.
- Last semester, Andrew was enrolled in Chairman Caudill’s scientific ventures course. He spoke on what he learned about innovation, translation and entrepreneurship and how it revealed an integral part of Carolina’s character – an unyielding desire to innovate and to take on the most daunting challenges of our time.
Chancellor Folt spoke on the following:

- Thanked those who have helped her during her first year at Carolina.
- In thinking about how Carolina is doing, two things come to mind: the students we are sending out into the world, and the ones we’re welcoming to Carolina for the first time. On both fronts, we’re excelling.
- Discussed her first Commencement and how inspiring it was. Chancellor Folt signed several diplomas of “Carolina First” – students who are the first in their families to attend college. This year we graduated more than 600 first-generation college students.
- We honored 27 new ensigns and second lieutenants in the Army, Air Force, Navy and Marines at a special “Red, White and Carolina Blue” graduation ceremony. New this year were the military honor cords worn for veteran, active military and ROTC graduates.
- There were 251 members of this year’s class of Buckley Public Service Scholars. On average, these students completed more than 450 hours of service during their time at Carolina. Fifteen students recorded 1,000 or more, and two recorded more than 2,000.
- The things our graduates are doing with their lives are wonderful to see. For example, with the selection this year of Joël Joseph Hage, 36 students have been named Luce Scholars, the highest number of any American university. The Luce Scholars Program funds a year of living and learning in Asia for recent college graduates.
- We had a record number – more than 31,000 – first-year applications. This makes the ninth straight year that we’ve broken our previous record. Carolina is on target to enroll another talented, diverse class this fall. These students will come from almost every North Carolina county, most U.S. states and more than 50 countries.
- Mentioned the Carolina Advising Corps that helped more than 4,000 high school seniors apply to college in North Carolina for the 2014-2015 year.
- In 2003, UNC was ranked 13th nationally in university research funding from the National Institutes of Health. As of 2013, UNC-Chapel Hill has jumped to 7th nationally. Many of the six schools ranked higher than UNC-CH are significantly larger.
- Kathleen Mullan Harris, the James E. Haar Distinguished Professor of Sociology, and Mike Ramsey, the Minnie N. Goldby Distinguished Professor of Chemistry, were elected this year to the National Academy of Sciences and National Academy of Engineering, respectively. These are some of the highest honors that a U.S. scientist or engineer can receive.
- Addressed the addition of Matthew Fajack, the new Chief Financial Officer and Vice Chancellor for Finance and Administration.
- Acknowledged the pending Title IX investigation and how Carolina is working to address these issues.
- More than 1,000 members of the Class of 2014 donated to the Senior Campaign this year.
- Two new gifts that will enhance Carolina’s work in important areas were announced: First, we announced on May 20, 2014 that Carolina, along with Penn State and University of Maryland Baltimore County, was awarded nearly $8 million in grant funding from the Howard Hughes Medical Institute to enhance and evaluate our Chancellor’s Science Scholars program. Second, the Local Government Federal Credit Union has pledged $7.1 million to the UNC School of Government for initiatives to support North Carolina local governments.
- In closing, Chancellor Folt introduced the presenters for the meeting: Dr. Bruce Cairns, Director of the Jaycee Burn Center; Dean Jack Richman, Clinical Instructor, Josh Hinson, and students from the UNC School of Social Work; and Dean Mike Smith and Marcia Machado Perritt, Projects Manager for the Development Finance Initiative at the UNC School of Government.
NORTH CAROLINA JAYCEE BURN CENTER

Dr. Bruce Cairns, Director of the Jaycee Burn Center and John Stackhouse Distinguished Professor of Surgery spoke about the Jaycee Burn Center and how it serves the state of North Carolina.

Dr. Cairns started by showing a video about the Burn Center and some of the patients they have helped. The Burn Center opened in 1981 and is the largest ICU in the hospital. They are verified to admit critically injured adults and pediatrics. The Burn Center here is the second busiest in the nation. It focuses on acute care, prevention, education, research and rehabilitation. Dr. Cairns showed that over the last ten years the Burn Center has seen a 2.5x increase in the number of patients they see. Over the years, partners like Duke Energy have helped to renovate areas of the Burn Center – including the Family Room. UNC has the only Burn Reconstruction and Aesthetic Center in the world. The Jaycee Burn Center is helping to lead the way in burn treatments with innovative laser surgeries and novel minimal perforation skin graft meshers. UNC also has a partnership with Johnson & Johnson that provides a 35-bed burn unit in Malawi. Survival in Africa from burns has increased from 20% to 40%.

After concluding his presentation, he asked former patient and recent UNC graduate, Cruz Maria Santibanez, to share her experience with the Jaycee Burn Center. After she finished, they entertained questions from the trustees.

REFUGEE MENTAL HEALTH & WELLNESS INITIATIVE

Chancellor Folt introduced Dean of the UNC School of Social Work, Jack Richman and Clinical Instructor, John Hinson and three UNC School of Social Work students.

Dean Richman gave an introduction before turning it over to Professor Hinson who gave background on the study. The Refugee Mental Health and Wellness Initiative is a pilot study that explores the mental health needs of newly arrived refugees in North Carolina. Professor John Hinson received a grant for $14,000 from the School’s Armfield-Reeves Innovation Fund to launch the project. The study focuses on mental health screenings in Orange and Durham counties. They only work with those who have been designated by the federal government as refugees. North Carolina sees refugees from Somalia, the Sudan, Iraq, and Southeast Asia to name a few. Each of the three students, Albert Thrower, Erin Magee, and Allie Hill gave first-hand accounts of their experience over the last year with the study interacting with refugees in the community.

Dean Richman, Professor Hinson and the students concluded the presentation by entertaining questions from the trustees.

[4]
UNC SCHOOL OF GOVERNMENT OVERVIEW & DEVELOPMENT FINANCE INITIATIVE

Mike Smith, Dean of the UNC School of Government, and Marcia Machado Perritt, Project Manager for the Development Finance Initiative (DFI), presented to the board an overview of the School of Government and DFI.

Dean Smith started by presenting the mission for the school: “improve the lives of North Carolinians by helping public officials understand and improve state and local government through teaching, publishing and advising”. Last year, the school had 11,023 public officials attend 159 courses and 3,128 participants attend 9 webinars. Additionally to teaching courses, the school helps with orientation for new state legislators and assists with legislation.

DFI was funded with a $1 million grant from Local Government Federal Credit Union and it was started to create opportunities for economically distressed communities in North Carolina by increasing their access to and use of innovative development finance instruments. Ms. Perritt presented to the board one of DFI’s projects that worked with Kinston, NC to revitalize its downtown. To conclude, Dean Smith and Ms. Perritt entertained questions from the trustees.

[A copy of this presentation is available at bot.unc.edu and is on file in the Office of the Assistant Secretary.]

REPORT OF THE FINANCE AND INFRASTRUCTURE COMMITTEE

Trustee Lerner presented the report from the Finance and Infrastructure Committee. The items requiring action by the board were reviewed as follows:

- Acquisition by lease – UNC Development Office

Chair Lerner briefly reviewed the items presented to committee for information only. These included the following items:

- Internal Audit Report given by Phyllis Petree, Director of Internal Audit
- Financial Update given by Interim Vice Chancellor for Finance & Administration, Kevin Seitz
- Development Report given by David Routh, Vice Chancellor for University Development
- Professional Development in Athletics given by Athletic Director Bubba Cunningham
- Master Plan Update given by Anna Wu, Assistant Vice Chancellor for Facilities Operations, Planning and Design

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

There were no action items for this Committee in open session. Trustee Gardner, committee chair, presented the report from the University Affairs Committee that included brief remarks from:

- Bubba Cunningham, Director of Athletics
- Jan Boxill, Chair of the Faculty
- Charles Streeter, Chair of the Employee Forum and Ms. Lorch, Education Coordinator at the Carolina Campus Community Garden
- Kevin Seitz, Interim Vice Chancellor for Finance and Administration
- Shelby Dawkins-Law, Graduate and Professional Student Federation President
- Charlie Perusse, COO at UNC General Administration
Ron Strauss, Executive Vice Provost and Chief International Officer
Winston Crisp, Vice Chancellor for Student Affairs
Students with the “Rename Saunders” Campaign

Personnel and compensation actions presented during the committee’s closed session will be reviewed during today’s closed session. A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

There were no action items for this Committee in open session. Trustee Curtis presented a review of the External Relations Committee meeting. A communications update was given by Joel Curran, Vice Chancellor for Communications and Public Affairs and the fundraising report was given by David Routh, Vice Chancellor for Development. A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

The action items regarding Honorary Degrees, Board of Visitors Class of 2018, Davie Awards and recommendations from the Chancellor’s Advisory Committee on Naming will be reviewed during the board’s closed session.

REPORT FROM THE INNOVATION AND IMPACT COMMITTEE

There were no action items for this Committee in open session. Barbara Entwisle, Vice Chancellor for Research presented a research funding update. Then Trustee Clay led a discussion on the agenda and plan for the Innovation and Impact Committee. A copy of the PowerPoint presentation made during this committee meeting and the memo discussed is available at bot.unc.edu and is also filed in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Shuping-Russell, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

CLOSED SESSION

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

Honorary Degrees and Special Awards

David Routh, Vice Chancellor for University Development brought forth six honorary degree recipients for the 2015 Spring Commencement proceedings. A motion was made to approve these recipients, it was seconded and the motion passed. The Chancellor will send the letters of nomination to these recipients; they must agree to attend the commencement proceedings in order to accept the degree. Should a nominee die before May 2015 Commencement, then they will be awarded the degree posthumously.

Board of Visitors Class of 2018 Selection

David Routh, Vice Chancellor for University Development approached the committee with the final list of names for the Board of Visitors Class of 2018. This list included the three additions
submitted by the Board of Trustees since the last meeting. The Board was asked to approve this final list of 40 names, as well as the recommendations that Rick Margerison be appointed Chair of the Board of Visitors for 2014-15 and Tom Long serve as Vice Chair. A motion was made to approve these names, it was seconded and the motion passed.

Davie Award Nominees

The Board of Trustees usually grants four or five Davie Awards each year. The list of nine nominees was presented to the Board which selected five recipients for 2014. A motion was made to approve the five names, it was seconded and it passed. The list remains confidential until each nominee has been notified. The Chancellor’s office will be responsible for contacting the nominees. Awards are presented at in November 2014 in conjunction with the Board of Trustees dinner.

Recommendations from the Chancellor’s Naming Committee

David Routh, Vice Chancellor for University Development presented the naming recommendations which were previously presented to the External Relations Committee and approved by the committee. A copy of the report is filed in the Office of the Assistant Secretary. A motion was made to approve the naming items, it was seconded and the motion passed.

LEGAL ADVICE

Vice Chancellor and General Counsel Leslie Strohm advised the Board on several legal matters.

DEEP CLOSED SESSION

Chair Caudill convened the Board in Executive Closed Session to discuss legal and personnel matters.

RECONVENE MEETING IN OPEN SESSION

Chair Caudill reconvened the meeting in open session.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Committee Chair Alston Gardner referred the members to the personnel matters submitted for review. A motion to approve the actions was called and was seconded by Trustee Cochrane.

(ATTACHMENT B)

Chair Caudill stated that the personnel and salary actions voted on in open session have been distributed.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 1:30 p.m.

Dwayne Pinkney, Assistant Secretary
MEMORANDUM

TO: Members of the Board of Trustees

FROM: Carol L. Folt

RE: Amendment to Conditions of Employment

DATE: June 3, 2014

I write to seek your approval by mail ballot of an amendment to the terms of appointment for Vice Chancellor Felicia Washington. The approved appointment provides for a temporary housing allowance as follows:

“$3,000 per month for a period of up to twelve (12) months in reimbursement of rent, utilities, and other expenses related to temporary housing following relocation. All reimbursements require documentation of actual expenses.”

My recommendation to you is to amend this provision as follows:

“$3,000 per month temporary housing allowance for a period of up to twelve (12) months beginning February 1, 2014. All reimbursements require documentation of actual expenses.”

Please indicate your vote on the attached ballot and return it by fax or email to Patti Wilkinson at pattiw@unc.edu or 919-962-1647. Do not hesitate to contact my office if you have any questions.

Thank you.

EPA Non-Faculty Compensation Request
For Felicia Washington

__________________________________________
Signature                                      Date
Mail Ballot

Board of Trustees
June 3, 2014

Chancellor Folt’s cover memorandum dated June 3, 2014 explains the recommended changes to Vice Chancellor Felicia Washington’s non-salary compensation agreement. If approved, this mail ballot will be submitted for final action as part of the Consent Agenda at the Full Board meeting on Thursday, July 24, 2014.

The undersigned votes as follows with recommendation to the proposed actions as presented by the Chancellor.

<table>
<thead>
<tr>
<th>EPA Non-Faculty Compensation Requests (Appendix A)</th>
<th>Approve</th>
<th>Disapprove</th>
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</thead>
<tbody>
<tr>
<td>[ ]</td>
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<table>
<thead>
<tr>
<th>Faculty Salary Increases and Tenure Promotions (Appendix B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>[ ]</td>
</tr>
</tbody>
</table>

Signature________________________________________________________
Printed Name_____________________________________________________
Date_____________________________________

Please fax to Patti Wilkinson at (919) 962-1647 or email at pattiw@unc.edu

This mail ballot was approved by the Board of Trustees with a majority vote on June 3, 2014. Lowry Caudill, Alston Gardner, Sallie Shuping-Russell, Jeff Brown, Haywood Cochrane, Donald Curtis, Charles Duckett, Kelly Hopkins, Steven Lerner, Dwight Stone, and Andrew Powell approved this action.
MEMORANDUM

TO: Members of the Board of Trustees

FROM: Carol L. Folt, Chancellor

RE: Mail Ballot

DATE: June 18, 2014

You have authorized my office to poll you by mail concerning personnel matters which require attention by the Board. Accordingly, we are transmitting to you herewith personnel actions as follows:

For Information – EPA Non-Faculty Compensation Actions

For Action – EPA Faculty Compensation & Tenure Actions

Please mark and return the enclosed mail ballot indicating whether or not you agree with the actions proposed. Thank you.
Mail Ballot
Board of Trustees
June 18, 2014

Chancellor Carol Folt submits for your review and approval the EPA Faculty and EPA Non-Faculty Personnel Actions as recommended for June 2014. This mail ballot will be approved as part of the Consent Agenda at the Full Board meeting on Thursday, July 24, 2014.

The undersigned votes as follows with recommendation to these proposed actions as presented by the Chancellor.

Approve      Disapprove

Faculty Salary Increases and Tenure Promotions
(Review Appendix A & B)

Signature__________________________________________________________
Printed Name_____________________________________________________
Date_____________________________________

Please fax to Patti Wilkinson at (919) 962-1647 or email at pattiw@unc.edu

This mail ballot was approved by the Board of Trustees with a majority vote on June 20, 2014. Alston Gardner, Phil Clay, Donald Curtis, Charles Duckett, Kelly Hopkins, Steven Lerner, Dwight Stone, and Andrew Powell approved this action.
## Personnel Actions

### New Appointments without Tenure

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<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
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<td>23</td>
<td>Academic Affairs</td>
<td>Lien Truong</td>
<td>Act</td>
<td>N/A</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$67,000</td>
</tr>
<tr>
<td>24</td>
<td>Academic Affairs</td>
<td>Katherine Turk</td>
<td>History</td>
<td>N/A</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$71,000</td>
</tr>
<tr>
<td>25</td>
<td>Academic Affairs</td>
<td>Valentin Verdier</td>
<td>Economics</td>
<td>N/A</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$117,500</td>
</tr>
<tr>
<td>26</td>
<td>Academic Affairs</td>
<td>Andrew Whitemore</td>
<td>City &amp; Regional Planning</td>
<td>N/A</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$75,000</td>
</tr>
<tr>
<td>27</td>
<td>Health Sciences</td>
<td>Felicia Williams</td>
<td>Surgery</td>
<td>N/A</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$250,000</td>
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</table>

### Addition of Joint Appointment without Tenure

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>28</td>
<td>Health Affairs</td>
<td>Lyndsay Chang</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$156,860</td>
</tr>
<tr>
<td>29</td>
<td>Academic Affairs</td>
<td>Noah Eisenkraft</td>
<td>KFBS</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$146,740</td>
</tr>
<tr>
<td>30</td>
<td>Health Affairs</td>
<td>Flavio Frohlich</td>
<td>Psychiatry</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>6/25/2015</td>
<td>$112,490</td>
</tr>
<tr>
<td>31</td>
<td>Academic Affairs</td>
<td>Vladimir Jojic</td>
<td>Computer Science</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$71,530</td>
</tr>
<tr>
<td>32</td>
<td>Health Affairs</td>
<td>Jonathan Juliano</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$121,440</td>
</tr>
<tr>
<td>33</td>
<td>Academic Affairs</td>
<td>Daniel Kreiss</td>
<td>JOMC</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$76,900</td>
</tr>
<tr>
<td>34</td>
<td>Academic Affairs</td>
<td>Venkat Kuppuswamy</td>
<td>KFBS</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$147,000</td>
</tr>
<tr>
<td>35</td>
<td>Health Affairs</td>
<td>Autumn Mcree</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$165,000</td>
</tr>
</tbody>
</table>

### Promotion to Full Professor

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>36</td>
<td>Health Affairs</td>
<td>Jay Brenman</td>
<td>Cell Biology &amp; Physiology</td>
<td>Associate Professor</td>
<td>Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$100,261</td>
</tr>
<tr>
<td>37</td>
<td>Academic Affairs</td>
<td>Jill Hamm</td>
<td>School of Education</td>
<td>Associate Professor</td>
<td>Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$83,390</td>
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### Reappointments to the same Rank

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>38</td>
<td>Health Affairs</td>
<td>Lydia Chang</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$156,860</td>
</tr>
<tr>
<td>39</td>
<td>Academic Affairs</td>
<td>Noah Eisenkraft</td>
<td>KFBS</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$146,740</td>
</tr>
<tr>
<td>40</td>
<td>Health Affairs</td>
<td>Flavio Frohlich</td>
<td>Psychiatry</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>6/25/2015</td>
<td>$112,490</td>
</tr>
<tr>
<td>41</td>
<td>Academic Affairs</td>
<td>Vladimir Jojic</td>
<td>Computer Science</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$71,530</td>
</tr>
<tr>
<td>42</td>
<td>Health Affairs</td>
<td>Jonathan Juliano</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$121,440</td>
</tr>
<tr>
<td>43</td>
<td>Academic Affairs</td>
<td>Daniel Kreiss</td>
<td>JOMC</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$76,900</td>
</tr>
<tr>
<td>44</td>
<td>Academic Affairs</td>
<td>Venkat Kuppuswamy</td>
<td>KFBS</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$147,000</td>
</tr>
<tr>
<td>45</td>
<td>Health Affairs</td>
<td>Autumn Mcree</td>
<td>Medicine</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$165,000</td>
</tr>
</tbody>
</table>

## Appendix A

The University of North Carolina at Chapel Hill
EXECUTIVE SUMMARY
Board of Trustees
June 16, 2014
### Designation/Reappointments to Departmental Chair

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>9</td>
<td>Health Affairs</td>
<td>Matthew Raynor</td>
<td>Urology</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>5/1/2015</td>
<td>$235,000</td>
</tr>
<tr>
<td>10</td>
<td>Academic Affairs</td>
<td>Sriram Venkataraman</td>
<td>KFB5</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>7/1/2015</td>
<td>$161,920</td>
</tr>
<tr>
<td>11</td>
<td>Health Affairs</td>
<td>Neeta Vora</td>
<td>OB-GYN</td>
<td>Assistant Professor</td>
<td>Assistant Professor</td>
<td>N/A</td>
<td>6/1/2015</td>
<td>$265,000</td>
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</tbody>
</table>

### Designation/Reappointments to Distinguished Professorship

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Academic Affairs</td>
<td>Amarjit Budhiraja</td>
<td>Statistics &amp; Operations Research</td>
<td>Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$113,900</td>
</tr>
<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>John Collins</td>
<td>Aerospace Studies</td>
<td>Assistant Professor</td>
<td>Adjunct Professor</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$140,000</td>
</tr>
<tr>
<td>3</td>
<td>Academic Affairs</td>
<td>Kevin Jeffay</td>
<td>Computer Science</td>
<td>Distinguished Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$180,600</td>
</tr>
<tr>
<td>4</td>
<td>Academic Affairs</td>
<td>Daniel Gitterman</td>
<td>Public Policy</td>
<td>Distinguished Term Professor/Interim</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$108,700</td>
</tr>
<tr>
<td>5</td>
<td>Health Sciences</td>
<td>Jessica Lee</td>
<td>Pediatric Dentistry</td>
<td>Distinguished Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$205,000</td>
</tr>
<tr>
<td>6</td>
<td>Academic Affairs</td>
<td>Antoinette Toppin</td>
<td>Music</td>
<td>Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$116,380</td>
</tr>
<tr>
<td>7</td>
<td>Academic Affairs</td>
<td>Milada Vachudova</td>
<td>Global Studies Curriculum</td>
<td>Associate Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$98,000</td>
</tr>
<tr>
<td>8</td>
<td>Academic Affairs</td>
<td>Nadia Yaqub</td>
<td>Asian Studies</td>
<td>Associate Professor</td>
<td>Department Chair</td>
<td>N/A</td>
<td>7/1/2014</td>
<td>$73,099</td>
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</tbody>
</table>

### Actions Conferring Tenure

#### Promotion Conferring Tenure

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Health Affairs</td>
<td>Joseph Duncan</td>
<td>Medicine Pharmacology</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on excellence in research.</td>
<td>8/1/2014</td>
<td>$126,500</td>
</tr>
<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>Saravanan Kesavan</td>
<td>KFB5</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on weight of evidence on research, teaching and service.</td>
<td>7/1/2014</td>
<td>$145,000</td>
</tr>
<tr>
<td>3</td>
<td>Health Affairs</td>
<td>Asma Khan</td>
<td>Endodontics</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on merit.</td>
<td>7/1/2014</td>
<td>$127,616</td>
</tr>
<tr>
<td>4</td>
<td>Academic Affairs</td>
<td>Christopher McLaughlin</td>
<td>School of Government</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on his accomplishments in teaching, research and service.</td>
<td>9/1/2014</td>
<td>$113,090</td>
</tr>
<tr>
<td>5</td>
<td>Health Affairs</td>
<td>Jennifer Mersereau</td>
<td>OB-GYN</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on excellence in clinical scholarship.</td>
<td>7/23/2014</td>
<td>$220,065</td>
</tr>
<tr>
<td>6</td>
<td>Health Affairs</td>
<td>Rocio Quinonez</td>
<td>Pediatric Dentistry</td>
<td>Associate Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on excellence in areas of teaching, scholarship and service.</td>
<td>7/1/2014</td>
<td>$183,005</td>
</tr>
<tr>
<td>7</td>
<td>Health Affairs</td>
<td>Jill Stewart</td>
<td>Environmental Sciences &amp; Engineering</td>
<td>Assistant Professor</td>
<td>Associate Professor</td>
<td>Promotion recommendation to tenured associate professor based on excellence in research, high quality teaching and outstanding service.</td>
<td>7/1/2014</td>
<td>$86,000</td>
</tr>
</tbody>
</table>

#### New Appointments Conferring Tenure
### Executive Summary

**Board of Trustees**  
**June 16, 2014**

#### Tenure Request Summary

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Health Affairs</td>
<td>Lee Darville</td>
<td>Pediatrics Microbiology &amp; Immunology</td>
<td>N/A</td>
<td>Distinguished Professor Professor</td>
<td>Appointment recommendation to distinguished professor based on excellence in research with strong qualifications in teaching and professional service</td>
<td>8/1/2014</td>
<td>$350,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>N/A</td>
<td>Professor</td>
<td></td>
<td>8/1/2014</td>
<td></td>
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<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>Gillian Russell</td>
<td>Philosophy</td>
<td>N/A</td>
<td>Professor</td>
<td>Appointment recommendation to professor based on her extraordinary accomplishments and very prominent standing in philosophy.</td>
<td>7/1/2015</td>
<td>$120,000</td>
</tr>
</tbody>
</table>

#### Addition of Joint Appointment Conferring Tenure

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
<th>Effective Date</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Academic Affairs</td>
<td>Daniel Sherman</td>
<td>History</td>
<td>Adjunct Professor</td>
<td>Distinguished Professor</td>
<td>Joint appointment recommendation to distinguished professor based on his professional achievements and appointment will strengthen the intellectual links between the 2 departments of Art and History.</td>
<td>7/1/2014</td>
<td>$77,578</td>
</tr>
<tr>
<td>2</td>
<td>Health Affairs</td>
<td>Qisheng Zhang</td>
<td>Pharmacology</td>
<td>Associate Professor (Pharmacy)</td>
<td>Associate Professor</td>
<td>Joint appointment recommendation to associate professor based on his very strong chemical biology approach, excellence in research.</td>
<td>9/1/2014</td>
<td>$100,416</td>
</tr>
</tbody>
</table>

64 Total

#### Corrections

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Dept./School</th>
<th>Current Rank</th>
<th>New Rank</th>
<th>Tenure Request Reason</th>
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<th>Salary</th>
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<tbody>
<tr>
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<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
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</table>

* Military pays entire salary for Professor Collins.
### Compensation Actions

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Department/School</th>
<th>Rank</th>
<th>Reason</th>
<th>Requested Increase Amount</th>
<th>Percent of Increase</th>
<th>Current Salary</th>
<th>New Salary</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Academic Affairs</td>
<td>Kenneth Andrews</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase based on new administrative appointment as Department Chair</td>
<td>$49,000</td>
<td>52.13%</td>
<td>$94,000</td>
<td>$143,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>2</td>
<td>Academic Affairs</td>
<td>Sridhar Balasubramanian</td>
<td>Kenan-Flagler Business School</td>
<td>Professor and Dean</td>
<td>Increase based on new administrative appointment as Associate Dean for the MBA@UNC program</td>
<td>$40,000</td>
<td>15.69%</td>
<td>$255,000</td>
<td>$295,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>3</td>
<td>Academic Affairs</td>
<td>Dongsoo Bang</td>
<td>College of Arts and Sciences</td>
<td>Temporary Lecturer</td>
<td>Increase based on promotion to Lecturer</td>
<td>$6,000</td>
<td>15.38%</td>
<td>$39,000</td>
<td>$45,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>4</td>
<td>Academic Affairs</td>
<td>Claudio Battaglini</td>
<td>College of Arts and Sciences</td>
<td>Associate Professor</td>
<td>Increase for retention purposes, as Dr. Battaglini has received an offer from Catholic University of Brazil</td>
<td>$9,566</td>
<td>10.58%</td>
<td>$90,434</td>
<td>$100,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>5</td>
<td>Academic Affairs</td>
<td>Gary Biglaser</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase for retention purposes, as Dr. Biglaiser has received an offer from University of Illinois at Urbana-Champaign</td>
<td>$47,800</td>
<td>29.47%</td>
<td>$162,200</td>
<td>$210,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>6</td>
<td>Academic Affairs</td>
<td>Amarni Budhiraja</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase for retention purposes, as Dr. Budhiraja has received an offer from City University of Hong Kong, as well as new appointment as Department Chair</td>
<td>$40,502</td>
<td>35.56%</td>
<td>$113,900</td>
<td>$154,402</td>
<td>7/1/2014</td>
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<tr>
<td>7</td>
<td>Academic Affairs</td>
<td>Khalid Chahhou</td>
<td>College of Arts and Sciences</td>
<td>Temporary Lecturer</td>
<td>Increase based on promotion to Lecturer</td>
<td>$19,000</td>
<td>73.08%</td>
<td>$39,000</td>
<td>$45,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>8</td>
<td>Academic Affairs</td>
<td>Riccardo Colacito</td>
<td>Kenan-Flagler Business School</td>
<td>Associate Professor</td>
<td>Increase for retention purposes, as Dr. Colacito is being recruited by other top Business Schools</td>
<td>$40,000</td>
<td>21.05%</td>
<td>$208,000</td>
<td>$230,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>9</td>
<td>Academic Affairs</td>
<td>Skyler Cranmer</td>
<td>College of Arts and Sciences</td>
<td>Assistant Professor</td>
<td>Increase for retention purposes, as Dr. Cranmer has received an offer from Ohio State University</td>
<td>$17,690</td>
<td>21.38%</td>
<td>$82,760</td>
<td>$100,450</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>10</td>
<td>Academic Affairs</td>
<td>Mariano Croce</td>
<td>Kenan-Flagler Business School</td>
<td>Assistant Professor</td>
<td>Promotion from Assistant Professor to Associate Professor with Tenure</td>
<td>$40,000</td>
<td>21.05%</td>
<td>$190,000</td>
<td>$230,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>11</td>
<td>Academic Affairs</td>
<td>Gary Cuddeback</td>
<td>School of Social Work</td>
<td>Assistant Professor</td>
<td>Promotion from Assistant Professor on Tenure Track to Associate Professor with Tenure</td>
<td>$8,043</td>
<td>13.38%</td>
<td>$80,426</td>
<td>$88,469</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>12</td>
<td>Academic Affairs</td>
<td>Corinne Dauber</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase to base for 1-1-2014 promotion</td>
<td>$8,000</td>
<td>10.16%</td>
<td>$76,769</td>
<td>$86,769</td>
<td>7/1/2014</td>
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<tr>
<td>13</td>
<td>Academic Affairs</td>
<td>Thomas Freeman, Jr</td>
<td>College of Arts and Sciences</td>
<td>Post-doctoral Scholar</td>
<td>Promotion from Post-doc to Lecturer</td>
<td>$14,720</td>
<td>31.33%</td>
<td>$47,380</td>
<td>$62,000</td>
<td>7/1/2014</td>
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<tr>
<td>14</td>
<td>Academic Affairs</td>
<td>Diego Garcia</td>
<td>Kenan-Flagler Business School</td>
<td>Associate Professor</td>
<td>Increase for retention purposes, as Dr. Garcia is being recruited by other top Business Schools</td>
<td>$24,500</td>
<td>11.92%</td>
<td>$205,000</td>
<td>$230,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>15</td>
<td>Academic Affairs</td>
<td>Daniel Gitterman</td>
<td>College of Arts and Sciences</td>
<td>Distinguished Term Associate Professor</td>
<td>Promotion from Associate Professor to Full Professor, and new administrative appointment as Department Chair</td>
<td>$17,300</td>
<td>12.94%</td>
<td>$133,700</td>
<td>$151,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>16</td>
<td>Academic Affairs</td>
<td>Burton Goldstein</td>
<td>College of Arts and Sciences</td>
<td>Professor of the Practice</td>
<td>Increase based on expanded and additional duties he has assumed in the recent year</td>
<td>$12,223</td>
<td>14.90%</td>
<td>$82,039</td>
<td>$94,262</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>17</td>
<td>Academic Affairs</td>
<td>Jonathan Hess</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase for retention purposes, as Dr. Hess is being recruited by Ohio State University</td>
<td>$37,500</td>
<td>33.33%</td>
<td>$112,520</td>
<td>$150,020</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>18</td>
<td>Academic Affairs</td>
<td>Kenneth Hillis</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase based on new administrative appointment as Department Chair</td>
<td>$13,500</td>
<td>10.93%</td>
<td>$123,500</td>
<td>$137,000</td>
<td>7/1/2014</td>
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<tr>
<td>19</td>
<td>Health Affairs</td>
<td>Suzanne Hobbs</td>
<td>School of Public Health</td>
<td>Clinical Associate Professor &amp; DrPH Program Director</td>
<td>Increase for retention purposes, as Dr. Hobbs has received an offer from the Medical University of South Carolina (MUSC)</td>
<td>$29,712</td>
<td>22.80%</td>
<td>$130,288</td>
<td>$160,000</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>20</td>
<td>Academic Affairs</td>
<td>Jeff Johnson</td>
<td>College of Arts and Sciences</td>
<td>Professor</td>
<td>Increase for retention purposes, as Dr. Johnson has received an offer from the University of Texas</td>
<td>$37,222</td>
<td>31.60%</td>
<td>$117,778</td>
<td>$155,000</td>
<td>7/1/2014</td>
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<tr>
<td>21</td>
<td>Academic Affairs</td>
<td>Saravanan Kesavan</td>
<td>Kenan-Flagler Business School</td>
<td>Assistant Professor</td>
<td>Promotion from Assistant Professor to Associate Professor with Tenure</td>
<td>$19,000</td>
<td>13.10%</td>
<td>$145,000</td>
<td>$164,000</td>
<td>7/1/2014</td>
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<tr>
<td>22</td>
<td>Academic Affairs</td>
<td>Matthew Kotzen</td>
<td>College of Arts and Sciences</td>
<td>Associate Professor</td>
<td>Increase for retention purposes, as Professor Kotzen is being recruited by the Massachusetts Institute of Technology</td>
<td>$17,500</td>
<td>20.53%</td>
<td>$85,242</td>
<td>$102,742</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>23</td>
<td>Academic Affairs</td>
<td>Tarun Kushwaha</td>
<td>Kenan-Flagler Business School</td>
<td>Associate Professor</td>
<td>Increase for retention purposes, as Dr. Kushwaha is being recruited by other top Business Schools</td>
<td>$34,549</td>
<td>24.08%</td>
<td>$157,750</td>
<td>$183,300</td>
<td>7/1/2014</td>
</tr>
<tr>
<td>24</td>
<td>Academic Affairs</td>
<td>Lisa Lindsay</td>
<td>College of Arts and Sciences</td>
<td>Associate Professor</td>
<td>Increase due to being named Bowman and Gordon Gray Distinguished Term Associate Professor</td>
<td>$18,000</td>
<td>19.75%</td>
<td>$99,134</td>
<td>$109,134</td>
<td>7/1/2014</td>
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<tr>
<td>25</td>
<td>Academic Affairs</td>
<td>Xiaoyuan Lu</td>
<td>Kenan-Flagler Business School</td>
<td>Assistant Professor</td>
<td>Promotion from Assistant Professor to Associate Professor with Tenure</td>
<td>$19,000</td>
<td>13.10%</td>
<td>$145,000</td>
<td>$164,000</td>
<td>7/1/2014</td>
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<tr>
<td>26</td>
<td>Academic Affairs</td>
<td>Edward Maydew</td>
<td>Kenan-Flagler Business School</td>
<td>Distinguished Professor</td>
<td>Increase for retention purposes, as Dr. Maydew is being recruited by other top Business Schools</td>
<td>$31,500</td>
<td>11.11%</td>
<td>$283,500</td>
<td>$315,000</td>
<td>7/1/2014</td>
</tr>
</tbody>
</table>
## Non-Salary Compensation Actions

| No. | College/Division | Name | Department/School | Rank | Reason | Requested Increase Amount | Percent of Increase | Current Salary | New Salary | Effective Date |
|-----|-----------------|------|-------------------|------|--------|---------------------------|-------------------|----------------|------------|---------------|---------------|
| 0   | N/A             | N/A  | N/A               | N/A  | N/A    | N/A                       | N/A               | N/A            | N/A        | N/A           | N/A           |
## Information Items

<table>
<thead>
<tr>
<th>No.</th>
<th>College/Division</th>
<th>Name</th>
<th>Department/School</th>
<th>Rank</th>
<th>Reason</th>
<th>Total Monetary Value of Non-Salary Compensation</th>
<th>Duration of Non-Salary Compensation</th>
<th>Effective Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Public Health</td>
<td>Zhang, Chongben</td>
<td>Nutrition</td>
<td>Research Associate</td>
<td>This is a promotion resulting from an open, competitive, external recruitment where there were 43 applicants, and 3 candidates were interviewed. Current duties include researching and completing studies in lipid metabolism in relation to obesity, insulin resistance and diabetes. New duties include independently conducting research, designing experiments in the area of protein quality control and protein homeostasis, and determining relationships between metabolism and homeostasis. The requested salary results in a market index of 77% and creates no equity issues.</td>
<td>7,540</td>
<td>15.89</td>
<td>$47,460.00</td>
<td>$47,460.00</td>
</tr>
<tr>
<td>2</td>
<td>Journalism &amp; Mass Communications</td>
<td>Wimmer, Kathi</td>
<td>Journalism &amp; Mass Communications</td>
<td>Associate Dean, Finance &amp; Administrations</td>
<td>This is a promotion resulting from an open, competitive, external recruitment where there were 14 applicants, and 3 candidates were interviewed. Current duties include directing financial accounting services for the School and affiliated Foundations, and serving as subject matter expert regarding accounting matters for the PeopleSoft implementation. The new duties consist of financial management, system procedures, financial controls, budget development, investments, and advising School leadership on all Faculty human resources matters. The requested salary is slightly above the minimum and creates no equity issues.</td>
<td>20,171</td>
<td>28.08</td>
<td>$71,829.00</td>
<td>$71,829.00</td>
</tr>
<tr>
<td>3</td>
<td>Provost</td>
<td>Nilsen, Ryan</td>
<td>Academic Initiatives - Carolina Center for Public Service</td>
<td>Program Officer - Student Programs</td>
<td>This is a promotion resulting from an open, competitive, external recruitment, where there were 74 applicants and 5 candidates were interviewed. Current duties include coordinating student service, scholars programs, and fellowships with oversight from a senior program officer. New duties include providing supervision to student program assistants (both undergraduate and graduate), as well as managing student service, scholars programs, and fellowships. The salary request is set at the range minimum, results in a market index of 78%, and creates no equity issues.</td>
<td>16,600</td>
<td>55.33</td>
<td>$30,000.00</td>
<td>$30,000.00</td>
</tr>
</tbody>
</table>
MEMORANDUM

TO: Members of the Board of Trustees

FROM: Carol L. Folt

RE: Mail Ballot: Revision of Minutes from March 2014

DATE: June 18, 2014

I write to seek your approval by mail ballot of revisions to the March 2014 Full Board meeting and Finance and Infrastructure Committee minutes to appropriately reflect the vote on the student fee reduction for student health services, as well as other minor changes suggested by the Board Secretary. We have included a “track changes” version to clearly identify the changes.

Please indicate your vote on the attached ballot and return it by fax or email to Patti Wilkinson at pattiw@unc.edu or 919-962-1647. Do not hesitate to contact my office if you have any questions.

Thank you.

Minutes of the March 2014 Board of Trustees Meetings with revisions

 Approve

 Disapprove

Signature Date

This mail ballot was approved by a majority vote on June 18, 2014. Lowry Caudill, Sallie Shuping-Russell, Jeff Brown, Phil Clay, Haywood Cochrane, Charles Duckett, Kelly Hopkins, Steven Lerner, and Andrew Powell approved this action.
The Board of Trustees met in regular session on Thursday, March 27, 2014 at The Carolina Inn, Hill Ballroom. Chair Caudill presided and convened the meeting at 8:00 a.m.

ROLL CALL

Secretary Sallie Shuping-Russell called the roll and the following members were present:

W. Lowry Caudill, Chair
J. Alston Gardner, Vice Chair
Sallie Shuping-Russell, Secretary
Jefferson W. Brown
Phillip L. Clay
Haywood D. Cochrane
Donald Williams Curtis
Charles G. Duckett
Peter T. Grauer
Kelly Matthews Hopkins
Steven J. Lerner
Dwight D. Stone
Christopher David McCartney Lambden

Chair Caudill read the following statement regarding the State Government Ethics Act:

“As Chair of the Board of Trustees, it is my responsibility to remind all members of the Board of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest as required by this Act. Each member has received the agenda and related information for this Board of Trustees’ meeting. If any Board member knows of any conflict of interest or appearance of conflict with respect to any matter coming before the Board of Trustees at this meeting, the conflict or appearance of conflict should be identified at this time.”

CONSENT AGENDA

Approval of Minutes and Mail Ballots

On motion of Trustee Cochrane and duly seconded by Trustee Lambden, the minutes of the meeting of January 2014 were approved as distributed; as was the ratification of mail ballots dated February 17, 2014 and February 26, 2014.

(ATTACHMENT A)

CHAIR’S REMARKS

Lowry Caudill, Chair presented the following remarks:

- Referenced Wednesday’s committee meetings and the board’s ongoing work to remain focused on the four goals of the year: successful Chancellor transition, stronger relationships with key external constituencies, sustainable model for enterprise risk management, and consolidate work on innovation and entrepreneurship.

- UNC-CH continues to receive national recognition for our graduate and professional schools. U.S. News & World Report ranked the School of Medicine #2 in Primary Care and it also tied for 22nd in research overall. Chair Caudill congratulated Dean Bill Roper and his team on this recognition. The College of Arts and Sciences ranked 15th for our Ph.D. program in chemistry, 2nd in analytical chemistry and 8th in inorganic chemistry. Other programs in the top 25 were statistics and computer science. The Kenan-Flagler
Business School ranked 19th for its MBA degree program. Also ranked were degree programs in the Gillings School of Global Public Health, School of Education and School of Law.

- Chair Caudill called on BOT Secretary Sallie Shuping-Russell to read the resolution for Student Body President Christopher Lambden.

**RESOLUTION OF APPRECIATION FOR CHRISTOPHER DAVID MCCARTNEY LAMBDEN**

**WHEREAS**, Christopher Lambden served as President of the UNC student body in 2013-2014, and was an articulate and passionate voice for students as a member of the University’s Board of Trustees; and,

**WHEREAS**, Christopher was an innovative and creative leader who ably managed a talented student government team that worked on a broad range of important issues for the Carolina community; and,

**WHEREAS**, Christopher, as a member of the Title IX Task Force worked with others to educate students about the critical issues surrounding interpersonal violence, convened a student panel to contribute ideas, and was an invaluable and thoughtful spokesperson on campus and elsewhere; and,

**WHEREAS**, Christopher tackled a number of divisive issues during his tenure, and proved to be a steady and constructive leader for students; and,

**WHEREAS**, Christopher, as a trustee, was a thoughtful voice in board deliberations, always keeping in mind the long term good of the University;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of the University of North Carolina at Chapel Hill congratulates Christopher Lambden for a job very well done, expresses its deepest appreciation for his outstanding work, and wishes him the very best in his future endeavors.

Trustee Clay presented the motion to approve this resolution, seconded by Trustee Curtis, and passed. The Board of Trustees and all others present applaud Mr. Lambden. After, Chair Caudill continued his remarks.

- Acknowledged Chancellor Folt’s recent accomplishments including her visit to the White House to represent the University on sexual assault. This was the Chancellor’s third visit to the White House in eight months.

- Last month, the Chancellor made a major policy presentation to the UNC Board of Governors about the commercial and financial value of intellectual property created by UNC faculty researchers.

- Chancellor Folt was also recognized as an active researcher by being a featured plenary session speaker at the National Institutes of Health and Environmental Sciences workshop on the health effects of arsenic, one of her longtime research interests. She also spoke as part of the institute’s distinguished Spirit Lecture Series – an annual event highlighting women who have made significant contributions to the field, while maintaining a rich and meaningful personal life.
• The Chancellor has also spent time visiting with alumni and friends in California, Atlanta and London. These visits are playing well and are putting the University in an excellent position with important constituents.

• Chair Caudill introduced Felicia Washington, who is now the Vice Chancellor for Workforce Strategy, Equity and Engagement. This position will bring together critical functions under one office.

[A copy of these remarks is located in the Office of the Assistant Secretary.]

REMARKS FROM THE STUDENT BODY PRESIDENT

Christopher Lambden gave his final remarks as Student Body President:

• Introduced Andrew Powell, the 2014-2015 Student Body President from Nashville, TN. Andrew’s platform focuses on educational reform and innovation.

• Reflected on his platform to make a Carolina more affordable, safe and academically prestigious environment, as well as the last year of accomplishments:
  o Wanted to foster stronger relationships between the student population and state legislature.
  o Conducted a full audit of all student fees.
  o Worked on petition for students to voice their opposition to the Board of Governors academic policies regarding drop-add periods.
  o Created a website to compile a list of all resources open to students.
  o Served on the Universities Task Force charged with drafting a new sexual assault and harassment policy.

• Addressed the divide between the Greek community and the rest of the campus.

• Thanked all on the board who have served with him in the last year and the administrators he has had the opportunity to work with.

[A copy of these remarks is on file in the Office of the Assistant Secretary]

CHANCELLOR’S REMARKS

Chancellor Folt spoke on the following:

• Thanked Student Body President Christy Lambden for his efforts over the last year.

• Since the last meeting, the Chancellor met with other university presidents at the University of Virginia to talk about sexual assault as well as participated in a listening session at the White House with President Obama’s White House Task Force.

• Visited King’s College in London. This was an opportunity to extend strategic partnership with King’s College, leaders in teaching and research. She also visited California and Atlanta to meet with alumni.

• Sought out a new inquiry by an independent counsel with the help of President Tom Ross. Ken Wainstein will lead the inquiry. When he is done, the report will be made public.

• Addressed the role of faculty research during her Board of Governor’s presentation. UNC faculty researchers create jobs, attract talent and industry, spins out business start-ups and builds North Carolina’s economy.
• Later this afternoon will be the Marsico Hall dedication. This will tie success in biomedical research to state-of-the-art facilities. She highlighted Tom Marsico’s contributions to UNC’s healthcare program as well as the N.C. General Assembly for their investment of $243 million in 2009.
• Recently, Chancellor Folt and Director of Athletics, Bubba Cunningham, met with ACC Commissioner John Swofford. They outlined six core areas of focus: academic preparedness, education, health and wellness, time demands, resources, and representation at the Governance levels.
• Introduced the four presenters for the meeting: Dean Bill Roper; Chair of the Applied Physical Sciences Department, Peter Mucha; STAR Program students; and Athletic Director Bubba Cunningham and student-athletes.

[The Chancellor’s remarks are on file in the Office of the Assistant Secretary.]

UNC SCHOOL OF MEDICINE UPDATE

Chancellor Folt introduced Dean of the UNC School of Medicine, Vice Chancellor for Medical Affairs and CEO of UNC Health Care, Bill Roper, to give an update on the School of Medicine.

Dean Roper presented the Association of Medical College’s (AAMC) annual report for UNC-CH. There are six areas of focus, each given a percentage ranking. They are as follows:
• Graduate a workforce that will address the priority health needs of the nation
  o UNC ranked in the 86th percentile for practicing in underserved areas
• Prepare a diverse physician workforce
  o 94th percentile for graduates who are African-American
• Foster the advancement of medical discovery
  o 90th percentile for graduates receiving NIH awards
• Provide high quality medical education as judged by your recent graduates (as done by a survey to each graduating student)
  o 95th percentile for how satisfied graduates are with their medical education
• Prepare physicians to fulfill the needs of the community
  o 100th percentile for instruction in women’s health
• Graduate a medical school class with manageable debt
  o 38th percentile for out-of-state cost of attendance (lower the score the better)
  o 14th percentile for in-state cost of attendance
  o 5th percentile in average debt

Overall, the School is in a great position with room for improvement according to the report and Dean Roper. He concluded his presentation by taking questions from the Board.

[A copy of this presentation is available at bot.unc.edu]

APPLIED PHYSICAL SCIENCES

Chancellor Folt introduced Chair of the Applied Physical Sciences Department, Dr. Peter Mucha. This department is UNC-CH’s first new college science department in forty years. Applied Physical Sciences lives in a collaborative interdisciplinary space between science and engineering. It essentially combines cutting edge knowledge and discovery with an engineering mindset to address problems. This department aims to bridge the gap between discovery and innovation as well as better balance basic and applied research here at Carolina. New faculty hires will join a strong team of six researchers who have received over $42 million in research awards in the last four years (fiscal years 2010-2013). Faculty affiliated with the founding of the
new department have worked on projects such as: targeted drug delivery to cancer cells, developing lab-on-a-chip applications, and making solar energy more accessible. To be better positioned for the future and to remain competitive, we must expand our team of faculty members and provide funding to grow. Dr. Mucha concluded his presentation by answering questions from the Board.

[A copy of this presentation is available at bot.unc.edu]

**STAR PROGRAM**

Doug Shackelford, Dean of the Kenan-Flagler Business School introduced the students in the STAR Program: Tyler Eshraghi, Lauren Braswell, Jeff Kagan, Abhinav Mehla and Olivia Frere. The team is advising the UNC School of the Arts (UNCSA) on the redesign of a sound stage in High Point to make the Triad and North Carolina more competitive for movie and television production projects. STAR has assembled for 2014 a list of clients that include: ESPN, NC Governor’s Office, RENCI and Belk to name a few.

The STAR team showed that UNCSA aims to create a turn-key, state-of-the-art facility. This facility will include indoor/outdoor green screens, on-site post-production, an extensive digital library, a tank for underwater and above water filming, as well as access to UNCSA facilities. They explained each portion of the planning process and steps that must be taken for this project to come to fruition.

The students and Dr. Paul Friga, Director of the STAR Program, entertained a few questions from the trustees.

[A copy of this presentation is available at bot.unc.edu]

**A DAY IN THE LIFE OF A STUDENT-ATHLETE**

Bubba Cunningham, Director of Athletics, introduced six student-athletes: Tim Scott (football), Ryan Switzer (football), Kemmi Pettway (football), Michelle Ikoma (women’s gymnastics), Lori Spingola (softball) and Marcus Paige (men’s basketball).

Tim Scott served as moderator for the other student-athletes. Ryan Switzer began by showing his calendar for the year as a football player. He also showed a more in-depth view of a scheduled-week during football season. Kemmi Pettway spoke about MAP (My Academic Plan) and how it allows him to structure his schedule. Michelle discussed the Carolina CREED and the Baddour Carolina Leadership Academy. Lori showed her program, Carolina Outreach that she created in conjunction with the Arc of Orange County. Lastly, Marcus Paige talked about why he chose to attend Carolina.

Following their presentation, the student-athletes took questions from the Board.

[A copy of this presentation is available at bot.unc.edu]

**REPORT OF THE FINANCE AND INFRASTRUCTURE COMMITTEE**

Trustee Lerner presented the report from the Finance and Infrastructure Committee. The items requiring action by the board were reviewed as follows:

**HAMILTON HALL ENVELOPE RESTORATION**
This project will address the Hamilton Hall exterior façade deficiencies identified in an earlier assessment report.

The project budget is $1,500,000 and will be funded by University funds.

This project was advertised on January 27, 2014. Ten (10) proposals were received. Five (5) firms were interviewed on February 27, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of the three firms in the following priority order:

1. SKA Consulting Engineers  
   Greensboro, NC
   Raleigh, NC
3. John B. Hawkins Architect/SGI Engineers  
   Raleigh, NC

The firms were selected for their past performance on similar projects, their knowledge of exterior envelope repairs, the strength of their proposed staff and their understanding of the project.

CAMPUS RECREATION MASTER PLAN

This project will develop a comprehensive master plan to improve the Campus Recreation facilities. The master plan will evaluate the existing outdoor and indoor facilities and identify improvements to meet the needs of the program.

The project budget is $200,000 covered by University funds.

Advertising began on January 7, 2014. Ten (10) proposals were received. Four (4) firms were interviewed on February 26, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of three firms in the following priority order:

1. 360 Architecture  
   Kansas City, MO
2. RGD Planning+Design  
   Des Moines, IA
3. CRA/Hastings+Chivetta/Brailsford & Dunlavey  
   Chapel Hill & Charlotte NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.
HVAC CONTROLS UPGRADE AT HANES, MITCHELL, SWAIN HALLS, AND STEELE BUILDING

This project will upgrade the existing pneumatic HVAC controls at Hanes, Mitchell, and Swain Halls and Steele Building.

The project budget is $463,000 and will be funded by State appropriations.

This project was advertised on January 16, 2014. Six (6) proposals were received. Three (3) firms were interviewed on February 27, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of three firms in the following priority order:

1. Dewberry Engineers, Inc.  Raleigh, NC
2. Stanford White, Inc.  Raleigh, NC
3. McKim & Creed, Inc.  Raleigh, NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.

RIDGE ROAD PEDESTRIAN SAFETY ZONES MASTER PLAN

This project will develop a comprehensive master plan to improve the pedestrian safety on Ridge Road from Manning Drive to Country Club Road. Advance Planning for improvements to the area between Boshamer Stadium and Country Club Road will be part of this project.

The project budget is $200,000 and will be funded by University funds.

This project was advertised on January 24, 2014. Three (3) proposals were received. Three (3) firms were interviewed on March 4, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of the three firms in the following priority order:

1. Stewart Engineering  Raleigh, NC
2. OBS Landscape Architects  Raleigh, NC
3. Corley Redfoot Architects  Chapel Hill, NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.

(ATTACHMENTS B-E)

DESIGN APPROVAL – MARY ELLEN JONES BUILDING RENOVATION

This project will renovate the upper 6 floors of Mary Ellen Jones Building as new research laboratory and office space. In addition, the project will address deferred maintenance items which include: HVAC, electrical, plumbing, life safety code, accessibility and exterior envelope
issues. A new elevated plaza is proposed to connect the 3rd floor of Mary Ellen Jones Building to the walkway at Thurston Bowles Building.

The project budget is $77.4M and will be funded by University funds.

The Board of Trustees reviewed the project at its January 2014 meeting.

The design has been reviewed by the Design Review Committee.

The Chancellor’s Buildings and Grounds Committee approved the project at its February 2014 meeting.

(ATTACHMENT F)

STUDENT FEES

The interim Vice Chancellor for Finance & Administration reviewed a slide presentation explaining the details of the student fees proposal. A copy of this presentation is available in the Office of the Assistant Secretary.

Winston Crisp, Vice Chancellor for Student Affairs was called upon to discuss student fees for the 2014-15 academic year. UNC has spent the last four to five years attempting to keep fees low with analysis provided by student government regarding recommendations to increase or decrease specific fees in order to best serve our student population. Overall, our current fees are the lowest in the University’s 17-campus system at 81% of the system average. Although our athletic and student activity fees are lower, the educational technology and student health fees are well above the system average. The initial recommendation to the Board of Governors from campus, agreed to by student government, was to raise our student health fee by $7. The Board of Governors asked the Trustees to reconsider the request, concerned that our Student Health Fee was among the highest in the system and covered items which perhaps should not be considered items of student health. If these services were not covered by the existing student health fee, the fee for 2014-15 would be $20 less per student than the current fee.

After some discussion, the initial revised proposal regarding student health fees was revised to remove certain services from this fee. The result is a Student Health Fee $20 reduction of $20 per student for this year and supplementing the budget by finding other ways to support maintain all the services currently offered through the current Student Health fee. The committee discussed its concerns about leaving the fee as is versus the $20 reduction. Mr. Brown presented the motion to approve the $20 reduction in the fee, Mr. Grauer seconded, and the motion passed. Mr. Lambden and Ms. Shuping Russell voted against the motion in committee. During the Full Board meeting, the motion passed with Mr. Lambden voting against the motion—in committee with a majority vote. During the Full Board meeting, the motion was approved by a majority vote.

(ATTACHMENT G)

Chair Lerner briefly reviewed the items presented to committee for information only. These included the following items:

- Carolina Research Venture Fund Update
- Quality Assurance Review
- Development Report
• Campus Services Overview

A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

There were no Action Items for this Committee in open session. Trustee Gardner, committee chair, presented the report from the University Affairs Committee that included brief remarks from the Executive Vice Chancellor and Provost, the Executive Vice Provost and Chief International Officer, the Faculty Chair, the Employee Forum Chair, and the Graduate and Professional Student Federation President.

Personnel and compensation actions presented during the committee’s closed session will be reviewed during today’s closed session. A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

REPORT OF THE EXTERNAL RELATIONS COMMITTEE

There were no Action Items for this Committee in open session. Trustee Curtis presented a review of the External Relations Committee meeting. Presenters included Connie Walker, General Manager of WUNC Radio, Joel Curran, Vice Chancellor for Communications and Public Affairs, and Jennifer Willis, Director of State Government Relations. The fundraising report was presented by David Routh, Vice Chancellor for Development. A full review of the committee meeting may be found in the committee minutes in the Office of the Assistant Secretary, and at bot.unc.edu.

The action items regarding Honorary Degrees and recommendations from the Chancellor’s Advisory Committee on Naming will be reviewed during the board’s closed session.

REPORT FROM THE COMMITTEE ON INNOVATION AND IMPACT

There were no Action Items for this Committee in open session. Trustee Clay presented a review of the Innovation and Impact Committee. The committee heard an update from Trustee Sallie Shuping-Russell on the Carolina Research Venture Fund. Following that update the committee heard from three presenters: Judith Cone, Special Assistant to the Chancellor for Innovation and Entrepreneurship, Jim Kitchen, Entrepreneur and Kenan-Flagler Business School Lecturer in Entrepreneurship, and lastly, Bob Geolas, President and CEO at the Research Triangle Foundation. A copy of the PowerPoint presentations made during this committee meeting is available at bot.unc.edu and are also filed in the Office of the Assistant Secretary.

MOTION TO CONVENE IN CLOSED SESSION

On motion of Secretary Shuping-Russell, and duly seconded, the Board voted to convene in closed session pursuant to North Carolina General Statutes Section 143-318.11 (a) (1) (to prevent the disclosure of privileged information under Section 126-22 and the following); and also pursuant to Section 143-318.11 (a) (2), (3), (5), and (6).

CLOSED SESSION

REPORT OF THE EXTERNAL RELATIONS COMMITTEE
Recommendations from the Chancellor's Naming Committee

Trustee Curtis presented the naming recommendations which were previously presented to the External Relations Committee and approved by the committee. A copy of the report is filed in the Office of the Assistant Secretary.

Board of Visitors Class of 2018 Nominations

Linda Douglas, Director of Community Relations, presented a list of nominees for the next class of Board of Visitors, along with an alternate list. A motion was made by Trustee Stone and seconded by Trustee Gardner; and the Board of Trustees approved the 41 names on the nomination list, adding one name from the alternate list. The Board of Trustees will divide the nominee list and make formal calls to invite each person to become of member of the Board of Visitors. The final list of acceptances will be presented for final approval at the May 2014 Board of Trustees meeting.

REPORT OF THE FINANCE AND INFRASTRUCTURE COMMITTEE

Trustee Lerner presented the info by the Labor Licensing Committee regarding products manufactured in Bangladesh, given to the committee by Vice Chancellor Felicia Washington.

LEGAL ADVICE

Vice Chancellor and General Counsel Leslie Strohm advised the Board on several legal matters.

DEEP CLOSED SESSION

Chair Caudill convened the Board in Executive Closed Session to discuss legal and personnel matters.

RECONVENE MEETING IN OPEN SESSION

Chair Caudill reconvened the meeting in open session.

OPEN SESSION

REPORT OF THE UNIVERSITY AFFAIRS COMMITTEE

Committee Chair Alston Gardner referred the members to the personnel matters submitted for review. A motion to approve the actions came from Trustee Lerner and was seconded by Trustee Lambden, and passed.

(ATTACHMENT H)

Chair Caudill stated that the personnel and salary actions voted on in open session have been distributed.

ADJOURNMENT

There being no further business to come before the Board, the meeting adjourned at 2:30 p.m.
Sallie Shuping-Russell, Board of Trustees Secretary
Chair Steve Lerner called the meeting to order at 2:05 p.m. at The Carolina Inn, Hill Ballroom. The following committee members were present:

Jefferson Brown
Donald Curtis
Peter Grauer
Christy Lambden
Sallie Shuping Russell

OPEN SESSION

The following items were presented to the committee for action:

DESIGNER SELECTIONS

HAMILTON HALL ENVELOPE RESTORATION

This project will address the Hamilton Hall exterior façade deficiencies identified in an earlier assessment report.

The project budget is $1,500,000 and will be funded by University funds.

This project was advertised on January 27, 2014. Ten (10) proposals were received. Five (5) firms were interviewed on February 27, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of the three firms in the following priority order:

1. SKA Consulting Engineers Greensboro, NC
2. Atlas Engineering Inc. Raleigh, NC
3. John B. Hawkins Architect/SGI Engineers Raleigh, NC

The firms were selected for their past performance on similar projects, their knowledge of exterior envelope repairs, the strength of their proposed staff and their understanding of the project.

CAMPUS RECREATION MASTER PLAN

This project will develop a comprehensive master plan to improve the Campus Recreation facilities. The master plan will evaluate the existing outdoor and indoor facilities and identify improvements to meet the needs of the program.

The project budget is $200,000 covered by University funds.

Advertising began on January 7, 2014. Ten (10) proposals were received. Four (4) firms were interviewed on February 26, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of three firms in the following priority order:

1. 360 Architecture Kansas City, MO
2. RGD Planning+Design Des Moines, IA
3. CRA/Hastings+Chivetta/Brailsford & Dunlavey Chapel Hill & Charlotte NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.
HVAC CONTROLS UPGRADE AT HANES, MITCHELL, SWAIN HALLS, AND STEELE BUILDING

This project will upgrade the existing pneumatic HVAC controls at Hanes, Mitchell, and Swain Halls and Steele Building.

The project budget is $463,000 and will be funded by State appropriations.

This project was advertised on January 16, 2014. Six (6) proposals were received. Three (3) firms were interviewed on February 27, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of three firms in the following priority order:

1. Dewberry Engineers, Inc.  Raleigh, NC
2. Stanford White, Inc.  Raleigh, NC
3. McKim & Creed, Inc.  Raleigh, NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.

RIDGE ROAD PEDESTRIAN SAFETY ZONES MASTER PLAN

This project will develop a comprehensive master plan to improve the pedestrian safety on Ridge Road from Manning Drive to Country Club Road. Advance Planning for improvements to the area between Boshamer Stadium and Country Club Road will be part of this project.

The project budget is $200,000 and will be funded by University funds.

This project was advertised on January 24, 2014. Three (3) proposals were received. Three (3) firms were interviewed on March 4, 2014. Members of the Board of Trustees did not participate in the interviews.

The committee recommended the selection of the three firms in the following priority order:

1. Stewart Engineering  Raleigh, NC
2. OBS Landscape Architects  Raleigh, NC
3. Corley Redfoot Architects  Chapel Hill, NC

The firms were selected for their past performance on similar projects, the strength of the proposed staff and their understanding of the project.

Bruce Runberg presented the above information regarding design approval actions to the Board. A motion was made by Trustee Lambden to approve all the recommended design actions; seconded by Trustee Brown, and approved by all present.

(ATTACHMENTS A-D)

DESIGN APPROVAL – MARY ELLEN JONES BUILDING RENOVATION

This project will renovate the upper 6 floors of Mary Ellen Jones Building as new research laboratory and office space. In addition, the project will address deferred maintenance items which include: HVAC, electrical, plumbing, life safety code, accessibility and exterior envelope issues. A new elevated plaza is proposed to connect the 3rd floor of Mary Ellen Jones Building to the walkway at Thurston Bowles Building.

The project budget is $77.4M and will be funded by University funds.

The Board of Trustees reviewed the project at its January 2014 meeting.

The design has been reviewed by the Design Review Committee.
The Chancellor’s Buildings and Grounds Committee approved the project at its February 2014 meeting.

After hearing Mr. Runberg’s review, the Board of Trustees entertained a motion from Trustee Lambden to approve the design, which was seconded by Trustee Grauer, and carried.

(ATTACHMENT E)

STUDENT FEES

The interim Vice Chancellor for Finance & Administration reviewed a slide presentation explaining the details of the student fees proposal. A copy of this presentation is available in the Office of the Assistant Secretary.

Winston Crisp, Vice Chancellor for Student Affairs was called upon to discuss student fees for the 2014-15 academic year. UNC has spent the last four to five years attempting to keep fees low with analysis provided by student government regarding recommendations to increase or decrease specific fees in order to best serve our student population. Overall, our current fees are the lowest in the University’s 17-campus system at 81% of the system average. Although our athletic and student activity fees are lower, the educational technology and student health fees are well above the system average.

The student health fees have been impacted by the Affordable Health Care Act. All students are now required to have health insurance which has raised several questions. Do we need Student Health Services on our campus? Why is the fee so high? Are there programs or services that are burdening the student health fee?

We recommended a $7.00 increase in the student health fee to be considered by the Board of Governors. They asked that we reconsider this recommendation. Analysis of the fee shows that $400 annually provides each student with unlimited health care services, encouraging students to seek medical attention when needed. We are not looking for Student Health Services to be a revenue operation; it is not a business, but a service. There are services which our Student Health Services are not equipped to handle, raising the need for other health insurance. However, 62% of our student population makes use of the on-campus Student Health Services which is the highest average in the UNC system. This computes to 65,000 individual visits per school year.

Student Health Services is specifically designed around the needs of students, especially in regards to hours of operation, location and services provided with almost no waiting time. As mentioned earlier, our students decide where they want their fees to go; and by emphasizing the placement of their fees on student health, we will be able to operate for more hours in a day which will promote a higher rate of usage.

Currently, SHS provides treatment for substance abuse, stress management, sleep disorders, hygiene, relationship issues, sexual violence assistance and counseling, psychosocial issues, mental and behavioral health, as well as environmental and cultural issues. We are not looking to reduce any of our services at this time. What we would like to do is to perform a complete review and overhaul of SHS to include facility improvements.

The revised proposal regarding student health fees is a $20 reduction for this year and supplementing the budget by finding other ways to maintain all the services currently offered through the current fee. The committee discussed its concerns about leaving the fee as is versus the $20 reduction. Mr. Brown presented the motion to approve the $20 reduction in the fee, Mr. Grauer seconded, and the motion passed. with a majority vote. Mr. Lambden and Ms. Shuping Russell voted against the motion.

(ATTACHMENT F)

The following items were presented as information only items:

CAROLINA VENTURE FUND UPDATE

Sallie Shuping Russell announced the establishment of the Carolina Venture Fund LLC; a separate entity established with $2M in seed funds. It has a separate board of directors with
outside managers. The Board of Trustees will appoint two members to this board. The purpose of the fund is to advance commercialization of Carolina’s research technology.

(ATTACHMENT G)

QUALITY ASSURANCE REVIEW

Phyllis Petree, UNC Internal Audit Director, presented the results of the recent external review. UNC-Chapel Hill ranked as “generally conforms” which is the highest level under the review standards. A few opportunities to improve were highlighted in the review and in Ms. Petree’s handout.

A copy of these materials is available in the Office of the Assistant Secretary.

(ATTACHMENT H)

DEVELOPMENT REPORT

Mark Meares of Corporate and Foundation Relations presented the development report on behalf of David Routh who could not attend today’s meeting.

| Total Cash Gifts 3/17/14 | $101,428,596 |
| Total Cash from Grants | $88,989,151 |

These totals indicate a 14% increase in gifts which helps to counter-balance the 7% decrease in grant funds. Mr. Meares reported that new cash and commitments total $206,444,550 for the year and puts us 6% ahead of last year’s total.

A copy of the University Development report is available in the Office of the Assistant Secretary.

(ATTACHMENT I)

CAMPUS SERVICES OVERVIEW

Meredith Weiss, Associate Vice Chancellor for Business Services and Administration, and Interim Associate Vice Chancellor for Energy, Environment, Health and Campus Safety presented a slide presentation detailing each of the campus auxiliary services provided to our campus. She noted that some of these services are outsourced while others are not. The revenues from these services also provided $4.5M in scholarship funds to our students.

Phil Barner, Director of Energy Services, presented an overview of the energy services facilities and how they serve our campus. Fuel is purchased to run the University Power Plant and its three substations. Duke Energy provides electric power. There are 45 miles of pipeline providing cogenerated steam power and 26 miles of chilled water.

(ATTACHMENT J)

CLOSED SESSION

Trustee Lambden presented a motion for the committee to move into closed session, the motion was seconded and approved.

LABOR LICENSING COMMITTEE

Vice Chancellor Felicia Washington briefly discussed a proposal referred to as the ACCORD which relates to the commitment of entities to provide safe working conditions in facilities that produce collegiate-licensed apparel and products. No action was requested of the Board, nor was any action taken.

OPEN SESSION

A motion was made by Trustee Lambden that the committee go back to open session; the motion was approved and seconded.

ADJOURNMENT
There being no further business for the committee, Chair Lerner called for a motion to adjourn. The motion was made by Trustee Brown, seconded and passed.